

M. MICHAEL ROUNDS,
GOVERNOR

TIM REISCH,
DOC SECRETARY



SOUTH DAKOTA DEPARTMENT OF CORRECTIONS



PERFORMANCE BASED STANDARDS [PBS] REPORT

January 2010

Data from October 2008 and April 2009 collections

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January 1, 2010

To: South Dakota State Legislature

From: Doug Herrmann
SD Department of Corrections

RE: Annual report as required by Executive Order 2003-01 signed by Governor M. Michael Rounds.

This report demonstrates our continued participation in the Performance-based Standards (*PbS*) Project as administered by the Council of Juvenile Correctional Administrators. This report includes the two latest data collections that occurred in the months of October 2008 and April 2009. The Department of Corrections juvenile division continues to utilize the *PbS* project to ensure quality care in its facilities as it pertains to conditions of confinement and as it relates to reintegration standards for youth transitioning back to the community.

OJJDP's Performance-based Standards for Youth Correction and Detention Facilities was one of five recipients of the 2004 Innovations in American Government Award from the Ash Institute for Democratic Governance and Innovation at Harvard University and the Council for Excellence in Government. The South Dakota Department of Corrections juvenile division was used as an example of implementing the *PbS* principles for this award.

This report provides jurisdiction graphs with each STAR Academy programs performance as it relates to the outcome measures of the *PbS* project. The jurisdiction graph also indicates STAR Academy program performance comparison and how it compares to other facilities nation wide that participate in the project.

With Governor Rounds' commitment and Secretary Reisch's support, the SD Department of Corrections Juvenile Division continues to be a leader in the nation for juvenile correctional care and this report is a reflection of our data quality and high standards.

STATE OF SOUTH DAKOTA
OFFICE OF THE GOVERNOR
EXECUTIVE ORDER 2003-01

WHEREAS, In March of 2001, the South Dakota Department of Corrections initiated participation in a nationally recognized program called Performance Based Standards; and,

WHEREAS, The system of Performance Based Standards provides an effective and efficient process of program evaluation designed to improve conditions of confinement in juvenile correctional facilities; and,

WHEREAS, It is important that the results of such evaluations be made known to the legislature and public:

IT IS, THEREFORE, BY EXECUTIVE ORDER, Ordered that the South Dakota Department of Corrections shall maintain active participation in the Performance Based Standards Program sponsored by the Council of Juvenile Correctional Administrators, or some other nationally recognized program of quality control for the department's juvenile corrections facilities in compliance with the following sections of this order.

GENERAL PROVISIONS

Section 1. The Department of Corrections shall maintain active participation in the Performance Based Standards Program sponsored by the Council of Juvenile Correctional Administrators or some other nationally recognized program of quality control.

Section 2. The program shall be utilized at all juvenile corrections facilities operated by the Department of Corrections.

Section 3. The program shall be based on a system of national standards or project based measurements.

Section 4. The Department of Corrections shall report, not less than annually, to the legislature regarding its participation and the results of its evaluation.

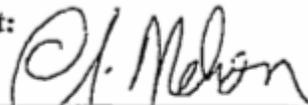
Section 5. This Executive Order shall be in full force and effect immediately.

Dated at Pierre, South Dakota, this 14th day of January, 2003.



M. Michael Rounds, Governor

Attest:



Chris Nelson, Secretary of State



1 Executive Summary

The Office of Juvenile Justice and Delinquency Prevention funds the *PbS* project. The Council of Juvenile Correctional Administrators [CJCA] was awarded a competitive grant to implement *PbS*. *PbS* is working to improve the conditions of confinement in youth correction and detention facilities through the development and implementation of outcome measures. The Ash Institute for Democratic Governance and Innovation announced that the Council of Juvenile Correctional Administrators' (CJCA) Performance-based Standards (*PbS*) project was the winner of the Innovations in American Government Awards competition in 2004. The Innovations in American Government program is part of a larger effort of Harvard University's John F. Kennedy School of Government, in partnership with the Council of Excellence in Government. The goal of Innovations is to communicate information to the public about government effectiveness. Taken collectively, recognized Innovations Programs demonstrate that government can work and that it deserves greater public trust. The Innovations Program also seeks to improve government performance by identifying federal, state and local programs worthy of replication. The Ford Foundation is a founding partner of the program, having provided resources for activities beginning in 1986.

Furthermore, CJCA has credited the State of South Dakota as being one of the top five states to assist in the success of the *PbS* Project. The SD Department of Corrections, at CJCA's request, has provided consultation and continues to be a mentor to other states that are implementing *PbS*. CJCA commented, "Through the efforts of our many dedicated participants, *PbS* has become the energizing force for continuous improvement of juvenile justice that it is today.

2.1 Main Goals

The Main Goals of the Project are to:

- Develop a set of standards that individual facilities should strive to meet.
- Create tools to help facilities attain these goals through regular self-assessment and self-improvement.
- Allow facilities to evaluate their performance over time and in comparison to other facilities nationwide.
- Promote effective practices and help facilities support each other.

The South Dakota Department of Corrections was accepted into the Performance-based Standards Project in April 2001 with four sites participating. In October 2002, South Dakota added two girls programs for *PbS* participation: QUEST and ExCEL. Up until January 2007, South Dakota had six facilities at the State Treatment and Rehabilitation Academy [STAR] near Custer participating in the *PbS* project. Due to organizational changes and restructuring, STAR Academy closed the Living Center male program leaving the other five facilities continuing with the *PbS* project. In regards to reintegration standards we have community-based juvenile corrections agents integrated into the *PbS* project.

2.2 STAR Facilities

Star Facilities include:

- Patrick Brady Academy (BA) for males, located in Custer.
- STAR Admissions (ADM) for males, located in Custer.
- Youth Challenge Center (YCC) for males, located in Custer.
- QUEST (QU) for females, located in Custer.
- ExCEL (EX) for females, located in Custer.

2.3 Project Staff

There are numerous staff who contribute to the success of the *PbS* project in our state. The *PbS* project consists of a State Coordinator / Quality Assurance Specialist, five Site Coordinators, and five coordinator back ups. Each STAR Academy program has a designated *PbS* Site Coordinator who oversees the project by coordinating and conducting data collections for each cycle. The Site Coordinator ensures the validity and quality of the data, ensures compliance with *PbS* privacy certificate and policy, analyzes and reviews the results of the data collections, and presents site report findings. The aforementioned *PbS* staff are together responsible for the following:

- Facilitating communications among all *PbS* staff and meeting with the *PbS* team;
- Coordinating and assisting in conducting data collections/ensuring the validity and quality of data;
- Adhering to project definitions;
- Reviewing site report findings and coordinating the analysis of the findings to team members, management and agency directors;
- Developing the Facility Improvement Plans (FIP) while ensuring incorporation of the FIP into each facility plans, the State's juvenile division budget, and the facility's daily operations;
- Maintaining regular review of the FIP's on line and entering progress updates; and
- Participating in all required training, as well as conduct training for new members of the facility *PbS* team.

Staff of the *PbS* project are:

Doug Herrmann – Director of Juvenile Services
Tonya Wright-Cook –Quality Assurance Specialist, SD PbS State Coordinator
Scott Jones– Site Coordinator for STAR Admissions
Jennifer Mechaley– Site Coordinator for Youth Challenge Center
Carl Bassemier – Site Coordinator for Brady Academy
Danielle Meyer– Site Coordinator for Quest
Michaelyn Mieczkowski- Site Coordinator for ExCel
Kristi Bunkers –Director of Community Corrections and Classification
Larry Hudlemeyer– West River Foster Care Specialist
Kim Tvedt –East River Foster Care Specialist
Steve Polchow – East River Juvenile Corrections Agent Supervisor
Tammi Archbold– West River Juvenile Corrections Agent Supervisor
Amy Lein– South East Juvenile Corrections Agent Supervisor
Lisa Whitley – Juvenile Corrections Agent
Jamie Year- Corrections Specialist
Linda Pierson- Senior Secretary
Kim Edson-Data Systems Manager

In addition to the aforementioned *PbS* staff, we also have a *PbS* Coach who provides guidance with data collections, assists with problem solving, and participates in the final review of the site reports and the development of the Facility Improvement Plan. Our *PbS* Coach maintains regular contact with *PbS* staff, monitors the progress of our *PbS* project, and provides feedback on our facility improvements. Each site also has a *PbS* team that meets with the *PbS* Coach, *PbS* State Coordinator/ Quality Assurance Specialist and Site Coordinator to review the results of the Outcome Measures (OM). Once the OM's are reviewed, the team helps determine what OM's need improvement and then begin working on goals, timelines, tasks, and person's responsible for completing the tasks, which make up the Facility Improvement Plan.

2.4 Project Overview

The outcome measures in *PbS* help move agencies beyond merely reviewing paper policies toward measuring results. Each STAR Academy program is able to independently assess how well it functions, what practices contribute to success and what may be missing that would improve performance. *PbS* addresses the specific mission of STAR Academy's programs, which is "to provide a safe and secure environment for staff and juvenile offenders (or delinquents), provide the opportunity for positive change for incarcerated youth, and to protect society".

In April and October of each year, Site Coordinators at each program are responsible for gathering data and assuring it is accurately entered into the *PbS* web-site. This includes:

- An administrative report that assesses daily population and human resource data such as staff misconduct.
- File reviews of all juveniles who were released to aftercare during the data collection period.
- Direct interviews with 30 juveniles and 30 direct care staff from each facility. These individuals are randomly selected from a list of all juveniles and direct care staff currently at each facility.
- Review of all incident reports that occur in all participating facilities during the month of data collection.
- Collection of reintegration information provided by each juvenile's JCA (Juvenile Correction Agent).

During our first year of participation, the *PbS* team from South Dakota attended training in Boston and additional training a year later in Phoenix to gain a complete and thorough understanding of the *PbS* project. In addition, CJCA sent an Implementation Director from Massachusetts to STAR Academy to review our data collection process, and to provide hands-on training to the two new STAR programs that began implementing *PbS*. The Implementation Director also provided 'refresher' training for those programs already involved in the project. Later on, CJCA sent Project Consultants from Michigan and Illinois to STAR Academy to audit the data results that were submitted and to ensure that the information STAR provided was valid and reliable.

2003 Highlights

In March of 2003, CJCA sent a written commendation to South Dakota's Director of Juvenile Services. This letter complimented South Dakota's six programs that participate in *PbS*, and complimented the *PbS* staff who works to meet *PbS* timelines and requirements of the project. A copy of this letter was provided in the January 2003 *PbS* Public Report.

In November of 2003, the STAR Academy underwent a detailed Data Quality Certification Review, which was performed by the CJCA *PbS* Project Manager and Consultant. Due to the high standards of the *PbS* project, STAR Academy was one of three sites chosen for this review. The purpose of the review was to help CJCA/*PbS* identify which facilities have the highest probability of successfully meeting data collection and compliance with project methodology, thus resulting in improving the conditions of confinement. South Dakota's review results confirmed that South Dakota is implementing *PbS* at a more effective level than any other site in the nation, and is now a model state for the *PbS* Project.

In December 2003, STAR Academy *PbS* Site Coordinators and State Coordinator began to participate in monthly Distant Learning Conference Calls with *PbS*. CJCA regionalized the monthly *PbS* Distance Learning Calls placing South Dakota in the Mid-West Region along with Illinois, Indiana, Iowa, Kansas, Kentucky, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, and Wisconsin.

2004 Highlights

In May 2004, STAR Academy *PbS* staff teamed up with the State *PbS* Coordinator from the North Dakota Youth Correction's Center at the CJCA Mid-West Region Conference hosted by STAR Academy. They presented an overview from both states on the *PbS*'s Data Quality Certification.

In September 2004, former South Dakota State *PbS* Coordinator, Jodi Kirschenman, assisted CJCA with the initial *PbS* training in Alaska and served as the primary consultant for that state's implementation of *PbS*.

2005 Highlights

In January 2005, two representatives from the Arkansas Division of Youth Services visited STAR Academy to conduct a feasibility study on the benefits of the Performance-based Standards process for their juvenile programs. CJA had indicated that they utilize South Dakota as the first jurisdiction for other states/sites to witness and learn about *PbS* implementation.

In June 2005 *PbS* published their first issue of the Performance-based Standards (*PbS*) E-Newsletter, a quarterly electronic periodical for *PbS* participants. It includes regular news about *PbS* developments and events and will feature individual facility and/or agency successes. South Dakota was featured in the December 2005 issue and highlighted on their continual success and growth with the *PbS* process as well as collaborating with other state facilities. To date, South Dakota STAR Academy has been published in six of the *PbS* newsletters.

In August 2005, Hawaii's Executive Director for the Office of Youth Services and *PbS* State Coordinator toured STAR Academy. Also in August 2005, South Carolina Department of Juvenile Justice sent six team members to South Dakota to spend two days with STAR Academy program staff. South Carolina has been involved with *PbS* since October 2002. These site visits allowed STAR Academy to share information on how their programs active and on-going involvement in the Performance Based Standards Process has been successful.

2006 Highlights

In February 2006, three researchers from the Colorado Division of Criminal Justice visited STAR Academy. *PbS* Project Manager, Bob Dugan, recommended that they tour and interview STAR Academy to help document promising practices in prevention, investigation or responses to inmate sexual assault. STAR Academy uses Performance-Based Standards data to manage programs, and promote safety. STAR Academy will be featured in an upcoming bulletin called *Building Blocks for Institutional Safety*. As of December 2008, this project is still pending.

In May 2006, Tonya Wright-Cook, Quality Assurance Specialist at STAR Academy, is one of six representatives named to a national board for the Performance based Standards (*PbS*) Learning Institute. The board provides guidance to the *PbS* project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future. This invitation to serve on the board is a reflection of STAR Academy's outstanding contribution to the *PbS* process and once again demonstrates that SD continues to be a leader in the field of juvenile corrections and *PbS*.

In September 2006, South Dakota State *PbS* Coordinator, Tonya Wright-Cook, provided a session at the *PbS* State Coordinators Training Conference in Boston. The focus of the presentation was how South Dakota has been able to assimilate *PbS* into their respective jurisdiction in such a manner that *PbS* has become a process and not an event.

STAR Academy hosted the Western States Conference in September 2006. *PbS* Project Manager, Bob Dugan, collaborated with STAR Academy and presented at the conference for all attending states, all of who were *PbS* participants. This conference has traditionally been held annually since the 1950's in rotating state facility locations among 20 western states.

2007 Highlights

In August of 2007 STAR Academy corrections facilities were recently honored for their work in monitoring and improving their programs. State Treatment and Rehabilitation (STAR) Academy staff received the Barbara Allen- Hagen award from the Performance based Standards (*PbS*) project during a ceremony in Kansas City. "STAR Academy has distinguished itself as a model for other juvenile programs to replicate," said Secretary of Corrections, Tim Reisch. "I am very proud of the way our staff has utilized the Performance Based Standards program to strive for excellence.

The Youth Challenge Center program at STAR Academy was given the Barbara Allen-Hagen Correction Facility award based on its focus on safety issues and integration of *PbS* into daily management operations. "The team at STAR Academy is to be commended for winning this prestigious award and they have solidified their leadership within the field of juvenile corrections," said Doug Herrmann, Director of Juvenile Services.

In November 2007 SD State *PbS* Coordinator, Tonya Wright-Cook attend an annual *PbS* State Coordinator training in Providence, Rhode Island where she presented on how STAR Academy has made *PbS* a process. STAR Academy and juvenile community corrections have integrated *PbS* into an ongoing organizational process for the division rather than a one time event. A *PbS* update and refresher training was provided in the fall to the SD Community Corrections Agents.

STAR Academy Admissions *PbS* data will now be compared to other admissions, intake and detention centers nation wide. All data previous to April 2008 data collection was compared to other correctional facilities. Data for April 2008 is compared to intake, assessment and detention centers only.

2008 Highlights

In May 2008, SD Juvenile Division Leadership Team, were presented with a PbS refresher training, including updates and features that the PbS project is now offering.

In July 2008 SD STAR Academy welcomed our PbS Coach, John Platte. John audited STAR Academy's PbS processes, talked with staff and youth, and conducted a detailed performance profile with each of our participating sites. Our Coach's visit concluded with a formal exit briefing with STAR Academy Senior Staff.

In August 2008, SD State PbS Coordinator, Tonya Wright-Cook, attended the annual PbS Learning Institute board meeting, in New Orleans, LA where she is one of six representatives. The board provides guidance to the PbS project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future.

In September 2008, SD State PbS Coordinator, Tonya Wright-Cook attend an annual PbS State Coordinator training in Providence, RI. The focus of the presentation was how South Dakota has been able to assimilate PbS communications at all levels.

2009 Highlights

In February 2009 a Microsoft Office Live Meeting web conferencing on PbS was presented to the SD Secretary of Corrections and to the SD Director of Juvenile Corrections. Each facility administrator was given the opportunity to present their most current PbS program data, program summary report information and facility improvement plan updates. This tool was a great way to have all interested parties involved and share the most current information as it relates to the PbS project both from a jurisdictional standpoint as well as from an individual program perspective.

February 2009, Tonya Wright-Cook, SD State PbS Coordinator, hosted a PbS Recognition and Awards Banquet. She recognized essential people that are involved in the day to day, monthly and behind the scenes PbS data collection process. A brief history of South Dakota's PbS progress over the last 8 years was reflected along with many highlights. SD Juvenile Division Director, Doug Hermann and Tonya Wright-Cook presented the follow awards and honors ;

Program Achievement Awards: Admissions, EXCEL, Brady Academy, Youth Challenge Center, and QUEST.

Individual Awards: The Persistence Award, the Courage Award, the Excellence Award, the Challenge Award, and the Attitude Award. **7 Unsung Hero Awards. Honorable Mention Awards:** Veteran Site Coordinators, Behind the Scenes Contributors, STAR Academy Medical, STAR Academy Mental Health, CSAP Department, Education Department and Black Hills Special Service. Honorable Mention also went to the South Dakota Community Corrections PbS Reintegration Team for exceeding the National Average in 82% of the Reintegration Jurisdictional Outcome Measures in October 2008 that applied to STAR Academy.

Spirit of Character Award: "A strong character, founded on the living rock of principle, is an incredible gift. It is designed to leave not merely an immediate impression, but to create a continuous, progressive, and never-ending legacy for the future. It survives the person who developed it." Tonya Wright-Cook dedicated this award to a long time PbS Veteran, Miss Jodi Larabee. In her tribute STAR Academy has established the "**Spirit of Character Award**". This year it was presented to Danielle Meyer, PbS Site Coordinator, QUEST Program.

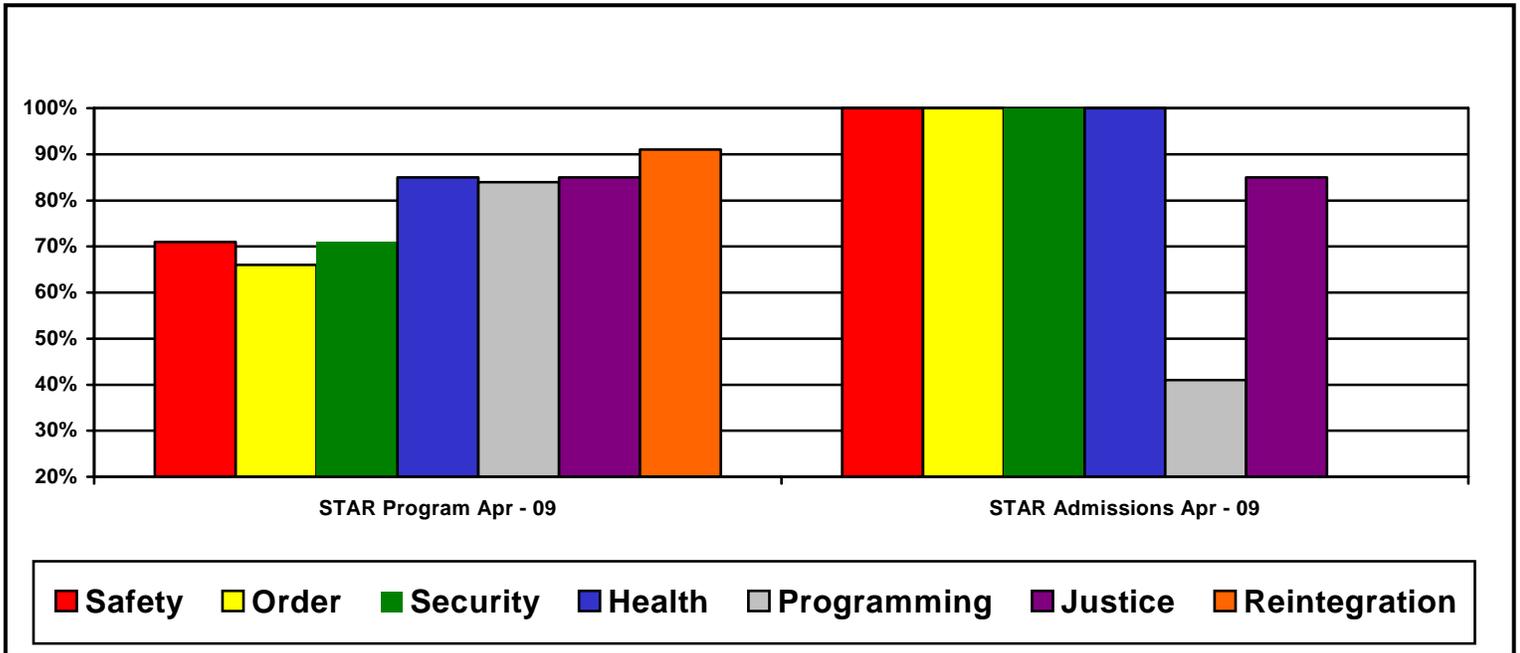
Brady Academy Program was selected as a Barbara Allen- Hagen Award finalist for the 2008 Correctional Facility category. STAR Admissions and Brady Academy meet the criteria and submitted entries in 2009.

In April 2009, SD STAR Academy welcomed a new PbS Coach, Al Lick, who will be a consultant and a mentor as STAR Academy progresses with the PbS project. In September 2009, SD State PbS Coordinator, Tonya Wright-Cook attend an annual PbS State Coordinator training in Boston, MA. The focus of the training was; strategies used to advance PbS, celebrating and recognizing PbS success, and managing PbS challenges. In October 2009, SD State PbS Coordinator, Tonya Wright-Cook, attended the annual PbS Learning Institute board meeting in Chicago Illinois where she is now serving in an officer position. The board provides guidance to the PbS project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future.

April 2009 data collection; Star Admissions and Star Academy- Excel performed at Level 3. This Level assignment means that they have met the required PbS process and methodology and their Critical Outcome results outperform the national field averages at a very high percentage. Star Academy-Quest, Patrick Brady, and Youth Challenge performed at Level 2. This Level assignment means they have met the required PbS process and methodology.

With the April 2009 data collection, STAR Academy has completed its 17th cycle of data collection. STAR Academy programs are compared to other facilities that have participated in the project for more than two data collection cycles. There are a total of 105 outcome measures that fall into the Security, Order, Safety, Programming, Health, Justice, and Reintegration categories.

The following graph displays the percent of PbS outcome measures where STAR Academy exceeded the national average as a jurisdiction for the most current data collection, April 2009. Please review individual jurisdiction graphs for more details.



2.4.1 Current National Average Comparison- STAR Academy Programs April 2009

- Safety - STAR Academy Programs met or exceeded the National Average in 71% of the outcome measures.
- Order - STAR Academy Programs met or exceeded the National Average in 66% of the outcome measures.
- Security - STAR Academy Programs met or exceeded the National Average in 71% of the outcome measures.
- Health - STAR Academy Programs met or exceeded the National Average in 85% of the outcome measures.
- Programming - STAR Academy Programs met or exceeded the National Average in 84% of the outcome measures.
- Justice - STAR Academy Programs met or exceeded the National Average in 85% of the outcome measures.
- Reintegration - STAR Academy Programs met or exceeded the National Average in 91% of the outcome measures.

2.4.2 Current National Average Comparison- STAR Academy Admissions April 2009

- Safety - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Order - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Security - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Health - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Programming - STAR Academy Admissions met or exceeded the National Average in 41% of the outcome measures.
- Justice - STAR Academy Admissions met or exceeded the National Average in 85% of the outcome measures.
- Reintegration - STAR Academy Admissions does not measure Reintegration outcomes.

1.4.3 Levels of Performance

CJCA and the PbS Learning Institute have created levels of performance that gradually recognize when facilities master the basics of data collection. Performance profiles are a user- friendly analysis score card that monitors when facilities achieve higher-than average outcomes. The profile starts first with the critical outcomes than when sustained at high performance, the programming, health/mental health and other outcomes are factored in. It is an effort by PbS to provide sites with a summary of performance measures related to the sites meeting sample size requirements, compliance with PbS definitions, and to serve as a guide to evaluation of outcomes in relation to previous site performance and national field averages. In April 2009 there were 179 PbS project participants with 15% scoring in Level 1. The largest scoring group was Level 2 at 64% and 19% of the participants in the Level 3 group. Four sites (2%) scored in the Level 4 category. Please review STAR Academy’s jurisdiction levels of performance for more details.



COUNCIL OF JUVENILE CORRECTIONAL ADMINISTRATORS



PERFORMANCE-BASED STANDARDS

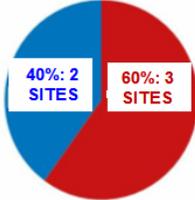
**SOUTH DAKOTA DEPARTMENT OF CORRECTIONS,
JUVENILE DIVISION
PbS April 2009 Jurisdictional Levels of Performance**

South Dakota Department of Corrections, Juvenile Division PbS Sites		
LEVEL 2 (3 Sites)	LEVEL 3 (2 Sites)	LEVEL 4 (0 Sites)
Patrick H. Brady Academy	Star Academy - ExCel	
Star Academy - Quest	Star Admissions	
Youth Challenge Center		

Performance Profile Scoring Legend

LEVELS SCORING LEGEND	Level 1	Level 2	Level 3	Level 4
Sample Size Score	100%	100%	100%	100%
Incident Report Definitional Compliance and Comprehensive Reporting Score	100%	100%	100%	100%
Average of Youth Record Data Elements Scores	>= 84.5%	>= 84.5%	>= 84.5%	>= 84.5%
Average Facility Improvement Plan Score	>= 84.5%	>= 84.5%	>= 84.5%	100%
Percent of Youth Record Data Elements Contributing to Critical Health OM Scores		>= 84.5%	>= 84.5%	100%
Critical Outcome Measures the Same or Better than Field Average		>= 84.5%	>= 84.5%	>= 84.5%
Percent of Youth Record Data Elements Contributing to Health and Programming Scores			>= 84.5%	100%
Health, Justice and Programming Outcome Measures Same or Better than Field Average			>= 84.5%	>= 84.5%
Corrections Only: Percent of Youth Record Data Elements Contributing to Reintegration Scores			>= 84.5%	100%

South Dakota Department of Corrections, Juvenile Division April 2009 Levels of Performance



40%: 2 SITES
60%: 3 SITES

LEVEL 1
LEVEL 2
LEVEL 3
LEVEL 4

2.5 Program Analysis

The following pages contain a jurisdiction analysis for the October 2008 and April 2009 data collections. Each jurisdiction analysis contains outcome measures, an analysis of how each site did per outcome measure, a comparison to the national average when applicable, and information regarding the Facility Improvement Plans. The results for the individual PbS outcome measures are as follows:

Executive Summary	Pages 4-13
Security	Pages 14-21
Order	Pages 22-34
Safety	Pages 35-49
Programming	Pages 50-78
Health	Pages 79-94
Justice	Pages 95-102
Reintegration	Pages 103-129
Facility Improvement Plans	All Programs
	Pages 77, 93, 126

2.6 PbS Program Wins Prestigious Award

OJJDP's Performance-based Standards (PbS) for Youth Correction and Detention Facilities was one of five recipients of the 2004 Innovations in American Government Award from the Ash Institute for Democratic Governance and Innovation at Harvard University and the Council for Excellence in Government. The annual Innovation Award recognizes federal, state, and local programs that exemplify creative and effective government at its best. Winning programs receive \$100,000 grants to support replication and dissemination activities. The 2004 winners were chosen from among nearly 1,000 applicants. OJJDP launched the PbS program in 1995 to collect and analyze data to improve conditions and services in juvenile facilities. Developed under the direction of Edward J. Loughran, Executive Director, CJCA, PbS sets national standards for safety, education, health and mental health services, security, justice, and order within facilities and gives agencies tools to collect data, analyze performance results, design improvements, implement change, and measure effectiveness. For additional information about the PbS program, visit www.pbstandards.org

2.7 STAR Academy Wins Prestigious Award

The Council of Juvenile Correctional Administrators (CJCA) and the Performance-based Standards Learning Institute (PbS Li) have selected three juvenile facilities from around the country as winners of a national award recognizing outstanding and exemplary work to ensure that facilities are safe for youths and staff, hold youths accountable and provide effective rehabilitation services that prevent future crime.

CJCA, the national organization for juvenile correctional agency leadership, announced the winners of the 2007 Performance-based Standards (PbS) Barbara Allen-Hagen Award on Aug. 12. PbS is a program developed by CJCA that establishes national standards governing facility operations and provides performance outcomes twice a year that indicate how well correction and detention facilities are meeting the standards. The 2007 award winners listed below were selected based on their successful use of PbS data and outcomes to strategically plan, implement and sustain improvement for youths and staff:

- **Corrections: STAR Youth Challenge Center in Custer, South Dakota;**
- **Detention: Bethel Youth Detention Facility in Bethel, Alaska; and**
- **Co-located: Mountain View Youth Development Center in Charleston, Maine.**

PbS began in 1995, when CJCA was charged with the task of finding a way to improve juvenile facilities across the United States in response to the Congressionally mandated 1994 Conditions of Confinement Study. The program was funded by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) and launched by Barbara Allen-Hagen, Program Manager. CJCA and the PbS Learning Institute established the Barbara Allen-Hagen Award in her honor to recognize facilities that show extraordinary implementation of PbS and a long-lasting commitment to operating facilities that positively change young lives.

1.8 PbS Recognizes STAR Academy



South Dakota STAR Academy Employee/ PbS Annual Recognition Ceremony



Thank you for the invitation to the South Dakota STAR Academy Employee/ PbS Annual Recognition Ceremony on Wednesday, February 25. Unfortunately I am not able to attend but I would like to offer some observations and comments relative to the STAR Academy program participation in PbS.

Although STAR Academy has been a long term PbS participant with sixteen data collections through the October 2008 PbS cycle, most of the STAR Academy PbS Site Coordinators have two or less PbS cycles of experience. Transition in these important roles often negatively impacts a sites PbS performance. But as we all know, STAR Academy has been fortunate to have the continuity in leadership of Director Doug Herrmann and PbS State Coordinator Tonya Wright-Cook.

As you are all aware, with the October 2008 PbS data collection, the PbS Levels of Performance were introduced. The PbS Levels of Performance assess how each PbS facility is performing in each data collection. Although the October 2008 data collection is the first time that sites had their Levels of Performance posted on their Performance Profiles, PbS has been tracking and testing Levels of Performance for a number of data collections. What wasn't reflected in the October 2008 Levels of Performance was that in the April 2008 PbS data collection, STAR Academy had one site projected at Level 1 and 4 sites at Level 2. For the first public production of PbS Levels of Performance, STAR Academy had two sites at Level 2 and three sites at Level 3, representing 60% of STAR Academy sites at Level 3, the highest proportionate performance of any PbS site for the October 2008 cycle.

A closer look at PbS Critical Outcome Measure performance reveals the following for the October 2008 data collection:

- Brady Academy had improvement and was above the PbS field averages for the low volume of fear for safety for staff and youth.
- STAR Admissions had improvement and was above the PbS field averages for the low volume of fear for safety for staff and youth and below the field average with an improving rate on youth injuries.
- STAR Academy- Excel had improvement and was above the PbS field averages for all of the Health Critical Outcome Measures
- STAR Academy- Quest was above the PbS field averages for all of the Health Critical Outcome Measures
- Youth Challenge Center had improvement and was above the PbS field averages for the low volume of fear for safety for staff and youth

Congratulations on your day of recognition and celebration. You all have done a great job with assimilating PbS into your daily operations and demonstrating that a commitment to improving a wide variety of facility, staff and youth performance outcomes can be accomplished with dedication, perseverance and persistence.

Best regards,
Bob Dugan, PbS Project Manager



2 STAR Academy

2.8 Security

This includes measures such as escapes, contraband and lost or misplaced equipment.

2.8.1 Security 1 Escapes: Completed

Completed escapes, walk-aways, and AWOL's, per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.019%.

National Average

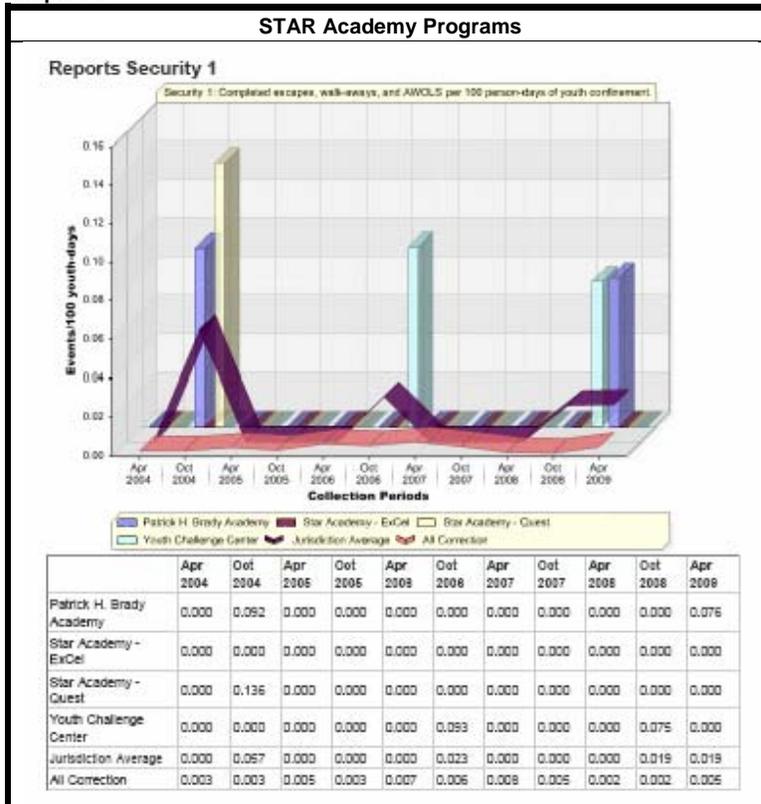
The national average for this outcome measure (OM) is currently 0.005%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.



Brady Academy

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and increase to one incident in April.

ExCEL

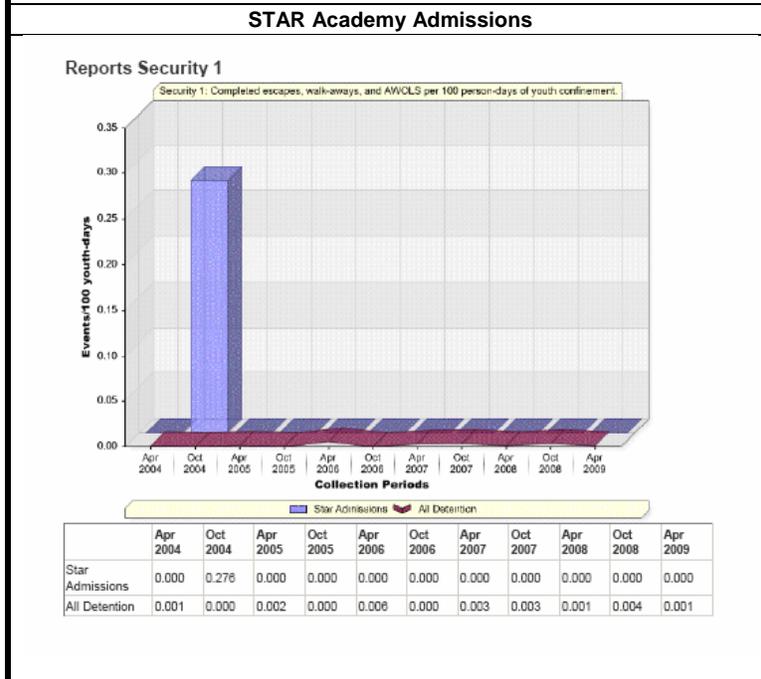
Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

Quest

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

Youth Challenge Center

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.



STAR Admissions Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

2.8.2 Security 2 Escapes: Attempted

Attempted escapes per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.019%.

National Average

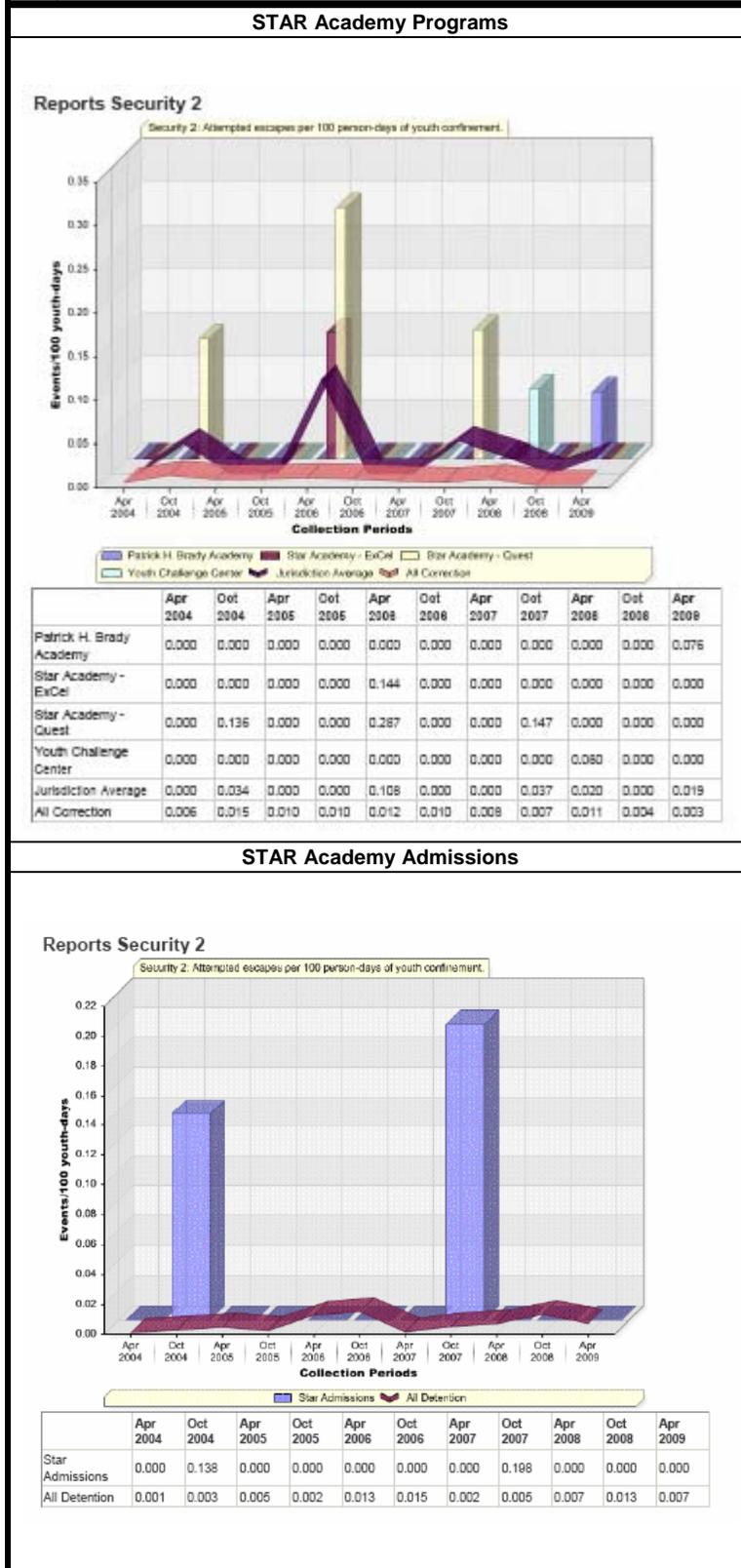
The national average for this outcome measure (OM) is currently 0.003%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.007%.



Brady Academy

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and increase to one incident in April.

ExCEL

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

Quest

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

Youth Challenge Center

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

STAR Admissions

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

2.8.3 Security 3 Contraband: Weapons

Incidents involving contraband (weapons) per 100 person days of youth confinement.

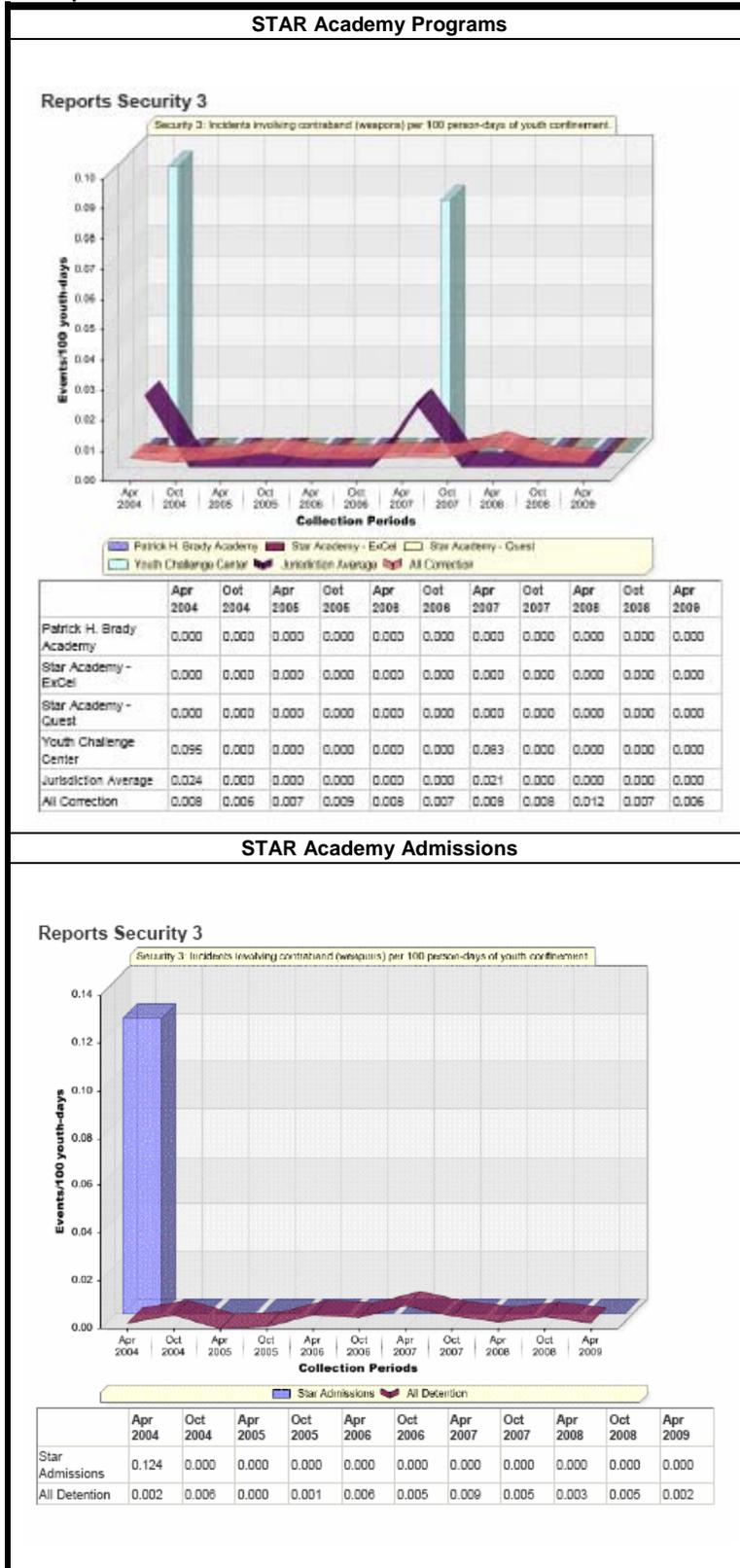
Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.006%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.002%.

STAR Admissions
A (FIP) was developed for this (OM) in May 2002 and has been deemed successful and formally closed.



Brady Academy

There were no incidents involving contraband (weapons) for October and April.

ExCEL

There were no incidents involving contraband (weapons) for October and April.

Quest

There were no incidents involving contraband (weapons) for October and April.

Youth Challenge Center

There were no incidents involving contraband (weapons) for October and April.

STAR Admissions

There were no incidents involving contraband (weapons) for October and April.

2.8.4 Security 4 Contraband: Drugs

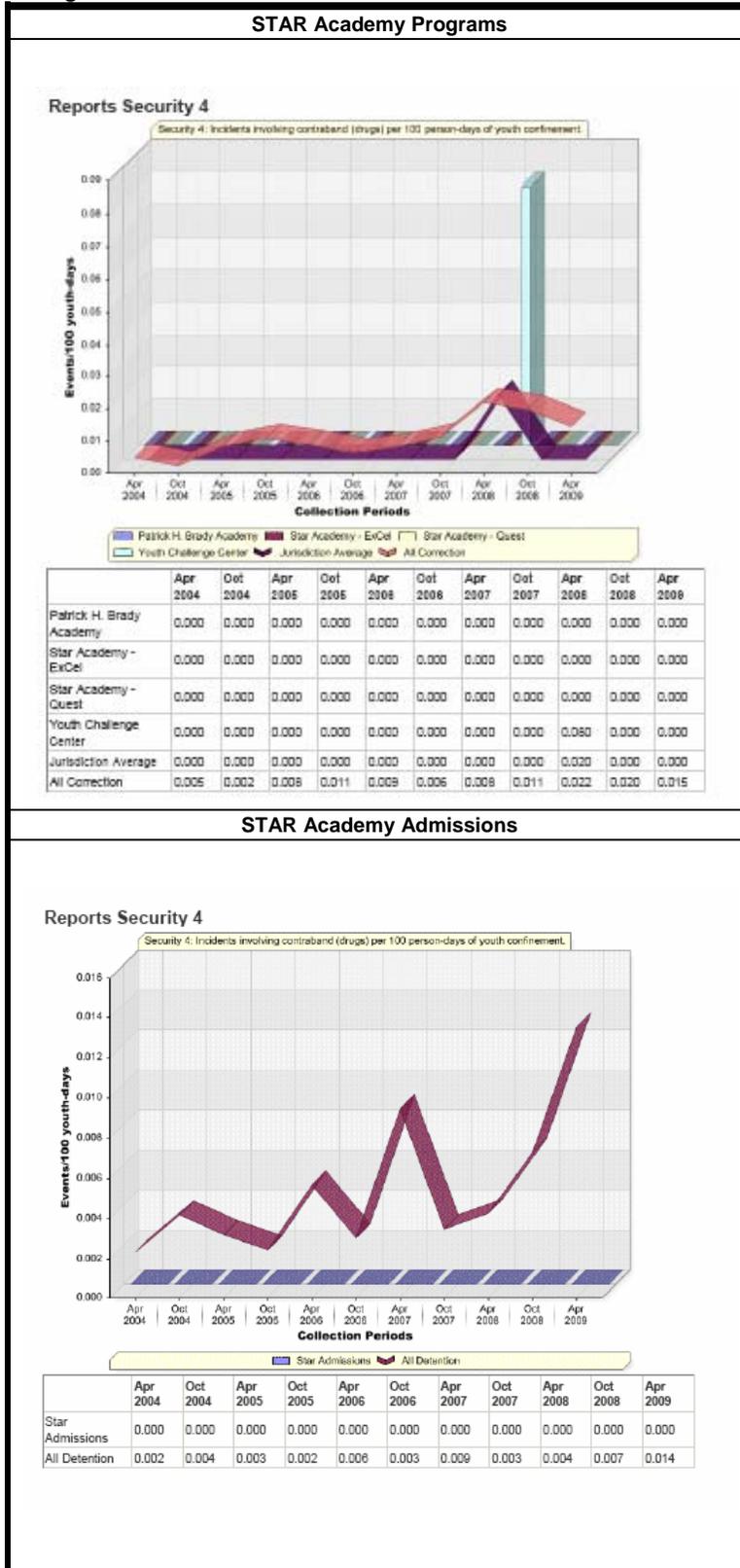
Incidents involving contraband (drugs) per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.015%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.014%.



Brady Academy

There were no incidents involving contraband (drugs) for October and April.

ExCEL

There were no incidents involving contraband (drugs) for October and April.

Quest

There were no incidents involving contraband (drugs) for October and April.

Youth Challenge Center

There were no incidents involving contraband (drugs) for October and April.

STAR Admissions

There were no incidents involving contraband (drugs) for October and April.

2.8.5 Security 5 Contraband: Other

Incidents involving contraband (other) per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

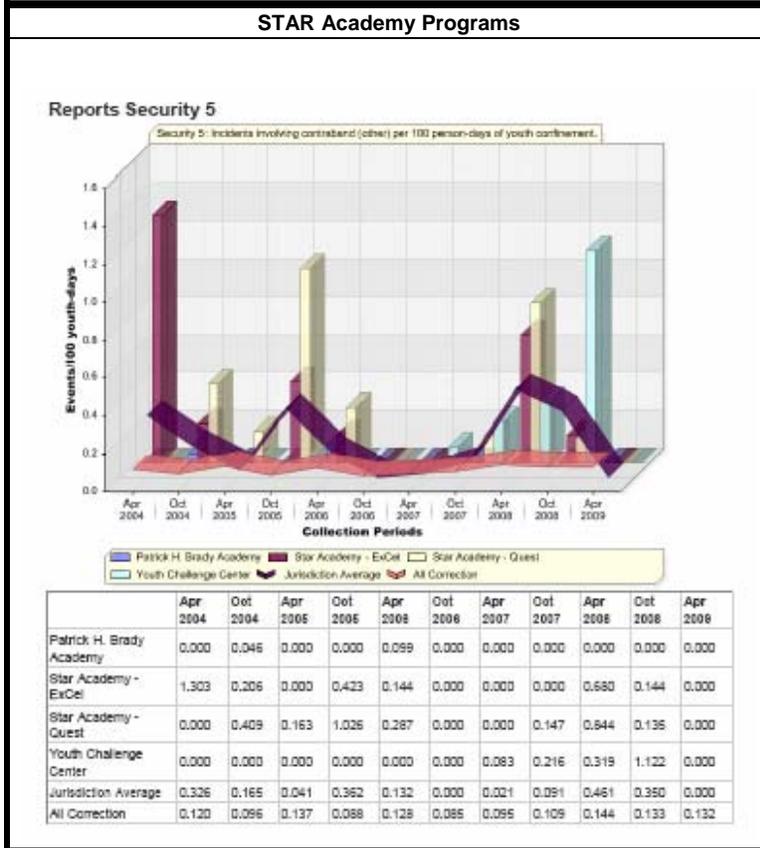
The national average for this outcome measure (OM) is currently 0.132%.

Quest

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in April 2003 and has been formally closed. The FIP team continues to monitor this OM closely.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in October 2008 and has been formally closed.



Brady Academy

There were zero incidents involving contraband (other) for the October and April data collection.

ExCEL

There was one reported incident involving contraband (other) for the October data collection and zero incidents for April.

Quest

There was one reported incident involving contraband (other) for the October data collection and zero for April.

Youth Challenge Center

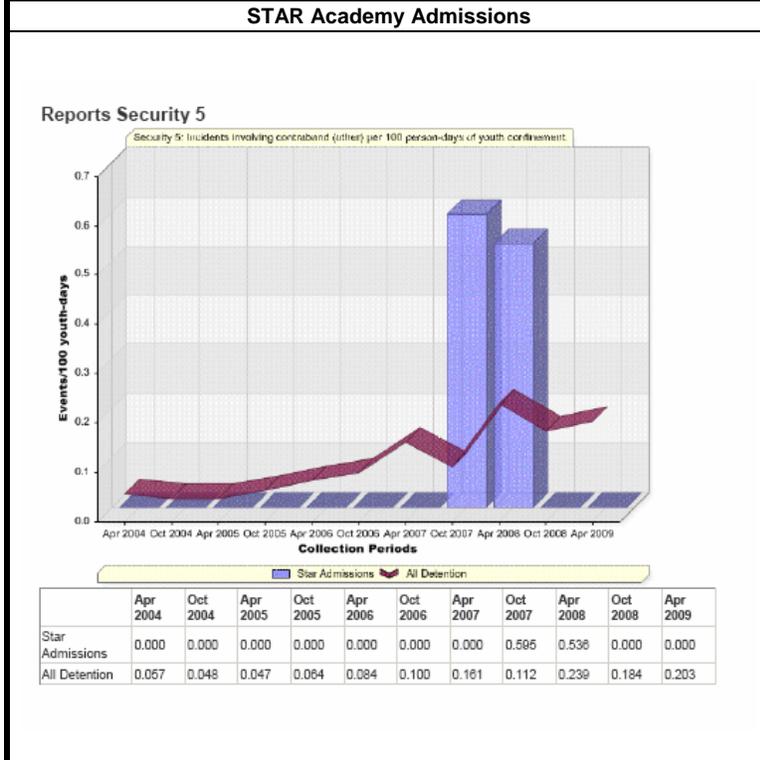
There were fifteen reported incidents involving contraband (other) for the October data collection and zero incidents for April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.203%.



STAR Admissions

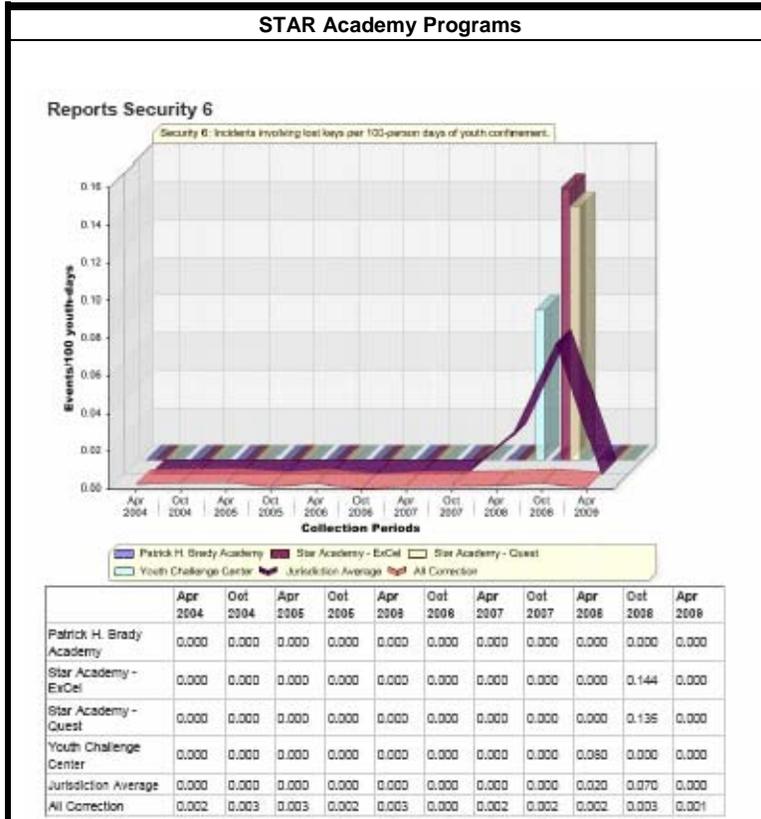
There were zero incidents involving contraband (other) for the October and April data collection.

2.8.6 Security 6 Lost Keys

Incidents involving lost keys per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.001%.



Brady Academy
There were no incidents involving lost keys for the October and April data collection.

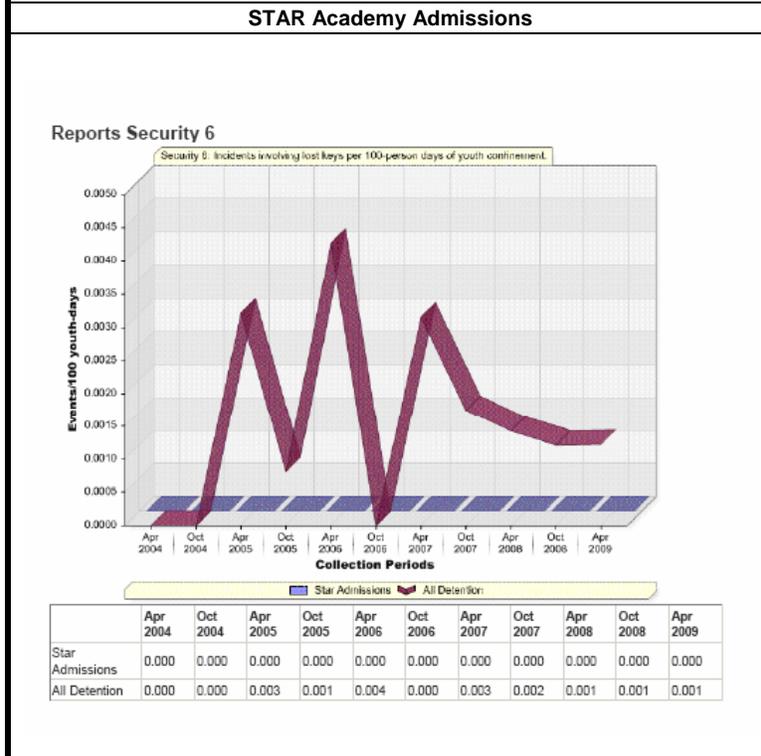
ExCEL
There was one incident reported involving lost keys for the October data collection and zero reported in April.

Quest
There was one incident reported involving lost keys for the October data collection and zero reported in April.

Youth Challenge Center
There were no incidents involving lost keys for the October and April data collection.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.001%.



STAR Admissions
There were no incidents involving lost keys for the October and April data collection.

2.8.7 Security 7 Lost Tools

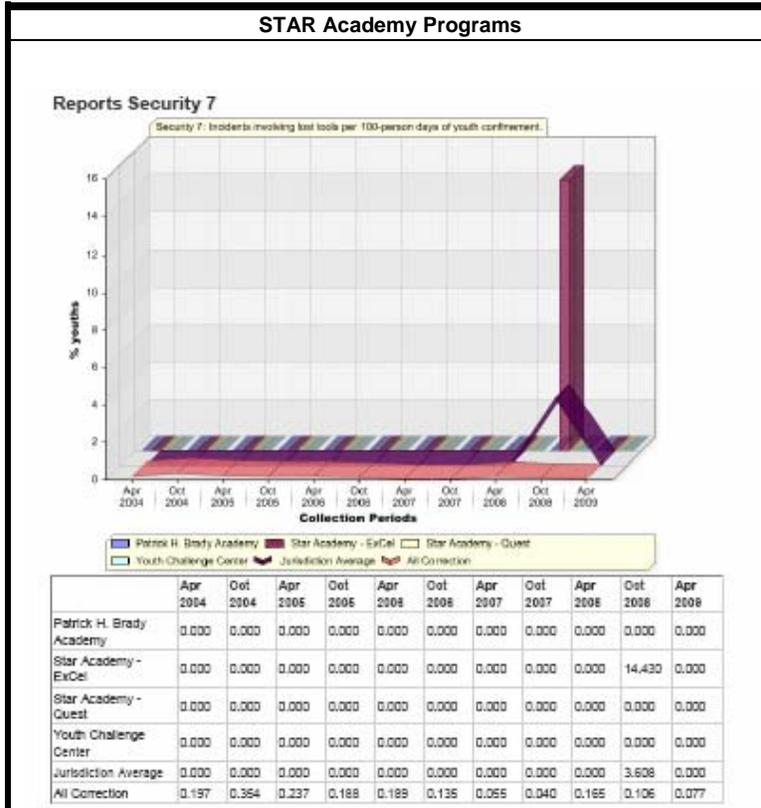
Incidents involving lost tools per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.077%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.368%.

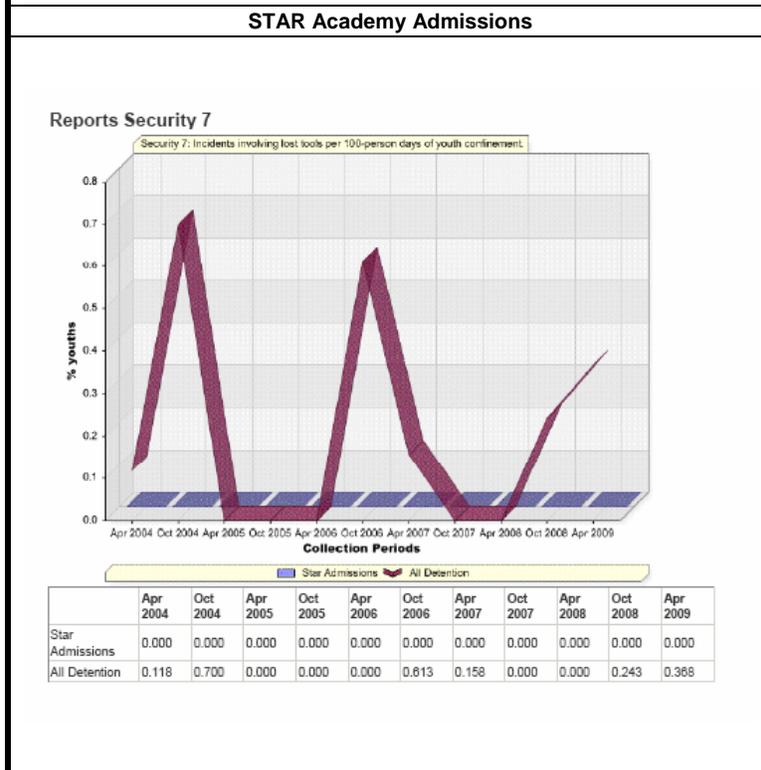


Brady Academy
There were no incidents involving tools for the October and April data collection.

ExCEL
There was one incident reported involving lost tools for the October data collection and zero reported in April.

Quest
There were no incidents involving tools for the October and April data collection.

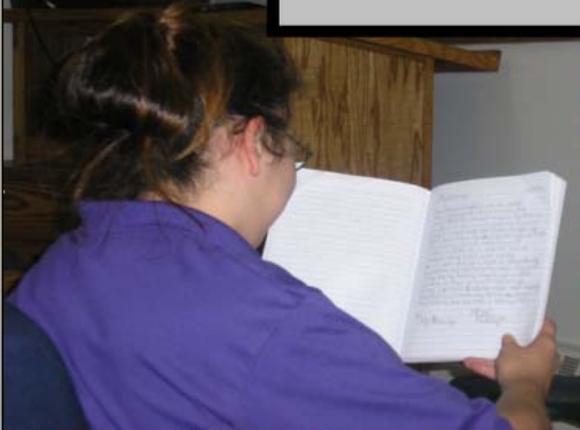
Youth Challenge Center
There were no incidents involving tools for the October and April data collection.



STAR Admissions
There were no incidents involving tools for the October and April data collection.



ORDER



2.9 Order

This includes measures such as misconduct, use of restraints and isolation, and idle waking hours.

2.9.1 Order 1 Youth Misconduct

Incidents of youth misconduct per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.181%.

National Average

The national average for this outcome measure (OM) is currently 1.107%.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this OM in October 2002 and has been deemed successful and closed.

Jurisdiction Average

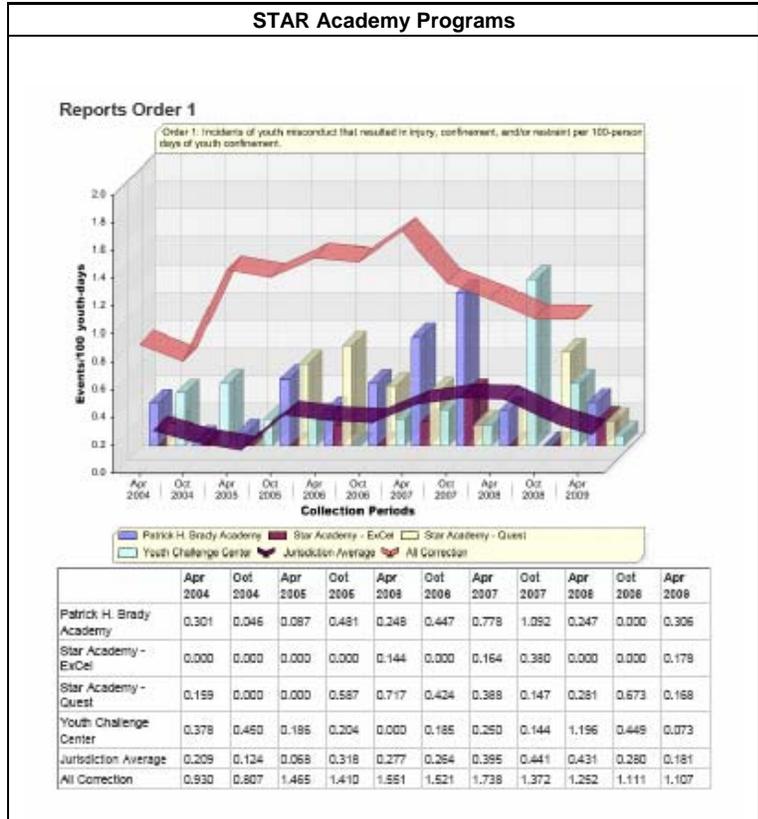
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.676%.

STAR Admissions

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in April 2001 and has been deemed successful and formally closed.



Brady Academy

Incidents of youth misconduct per 100 person days of youth confinement decreased to (0.0) in October and increased to (0.306) in April.

ExCEL

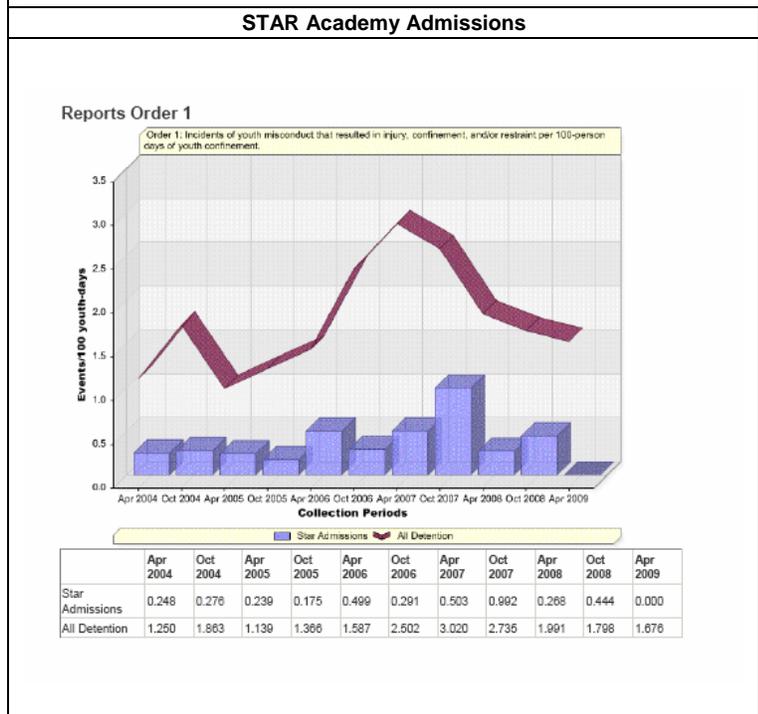
Incidents of youth misconduct per 100 person days of youth confinement remained at (0.0) in October and increased to (0.178) incidents in April.

Quest

Incidents of youth misconduct per 100 person days of youth confinement increased to (0.673) in October and decreased to (0.178) in April.

Youth Challenge Center

Incidents of youth misconduct per 100 person days of youth confinement decreased to (0.449) in October and decreased to (0.073) in April.



STAR Admissions

Incidents of youth misconduct per 100 person days of youth confinement increased to (0.444) in October and decreased to (0.0) in April.

2.9.2 Order 2 Administrative Sanction: Staff Involvement

Staff involvement in administrative sanction for conduct related to youth (suspension, letter of reprimand, demotion, etc) per 100 staff days of employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 1.627%.

National Average

The national average for this outcome measure (OM) is currently 0.111%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2002 and has been deemed successful and formally closed.

ExCel

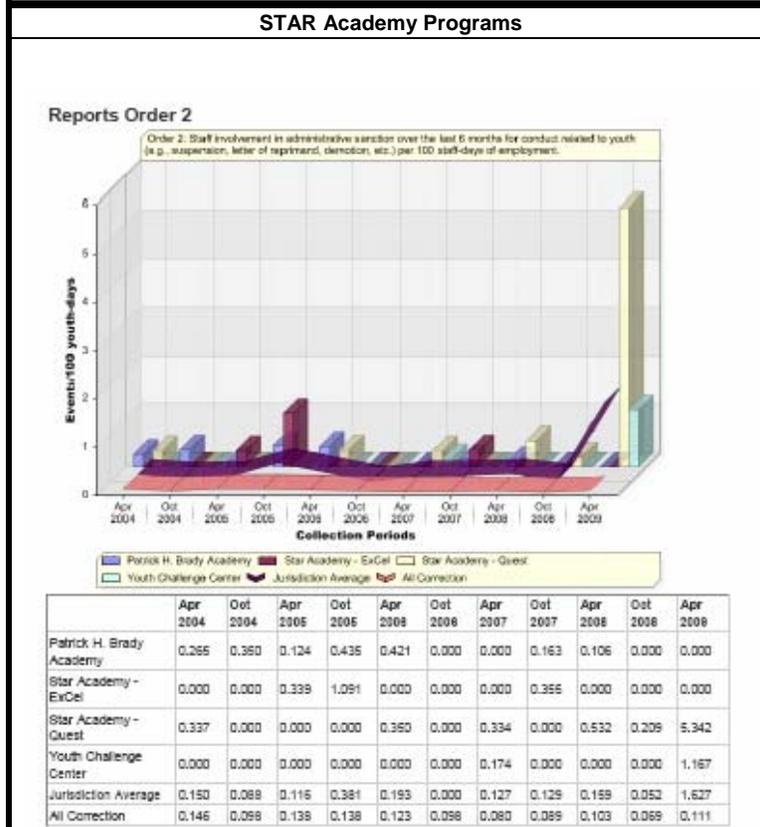
A FIP was developed for this OM in October 2005, which has been deemed successful and formally closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.200%.



Brady Academy

Staff involvement in administrative sanction for conduct related to youth per 100 staff days decreased to (0.0) incidents in October and (0.0) incidents in April.

ExCEL

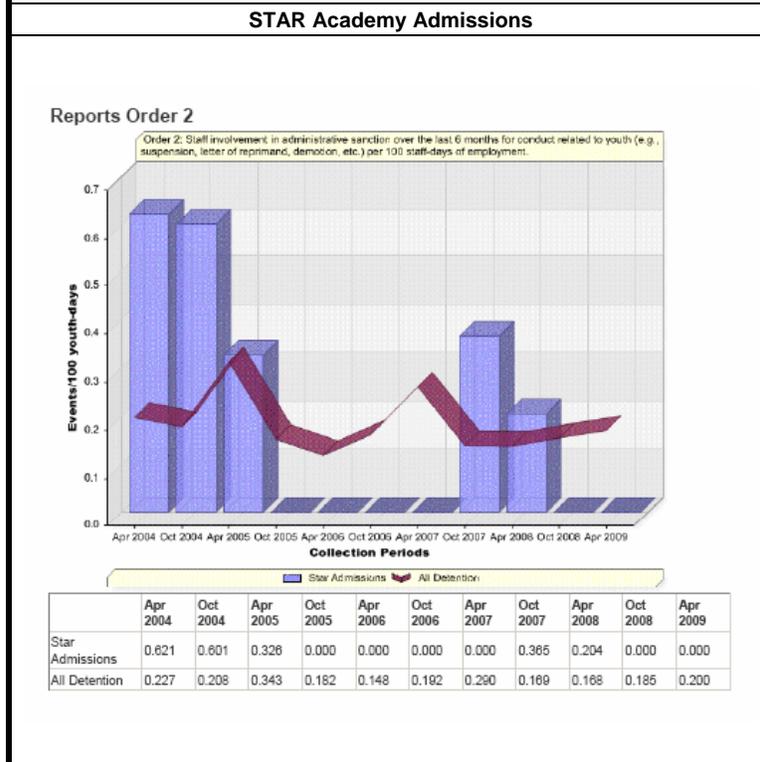
Staff involvement in administrative sanction for conduct related to youth per 100 staff days was (0.0) incidents in October and in April.

Quest

Staff involvement in administrative sanction for conduct related to youth per 100 staff days decreased to (0.209) incidents in October and increased to (5.342) in April.

Youth Challenge Center

Staff involvement in administrative sanction for conduct related to youth per 100 staff days remained at zero incidents in October and increased to (1.167) in April.



STAR Admissions

Staff involvement in administrative sanction for conduct related to youth per 100 staff days decreased to (0.0) incidents in October and in April.

2.9.3 Order 3 Restraints: Physical

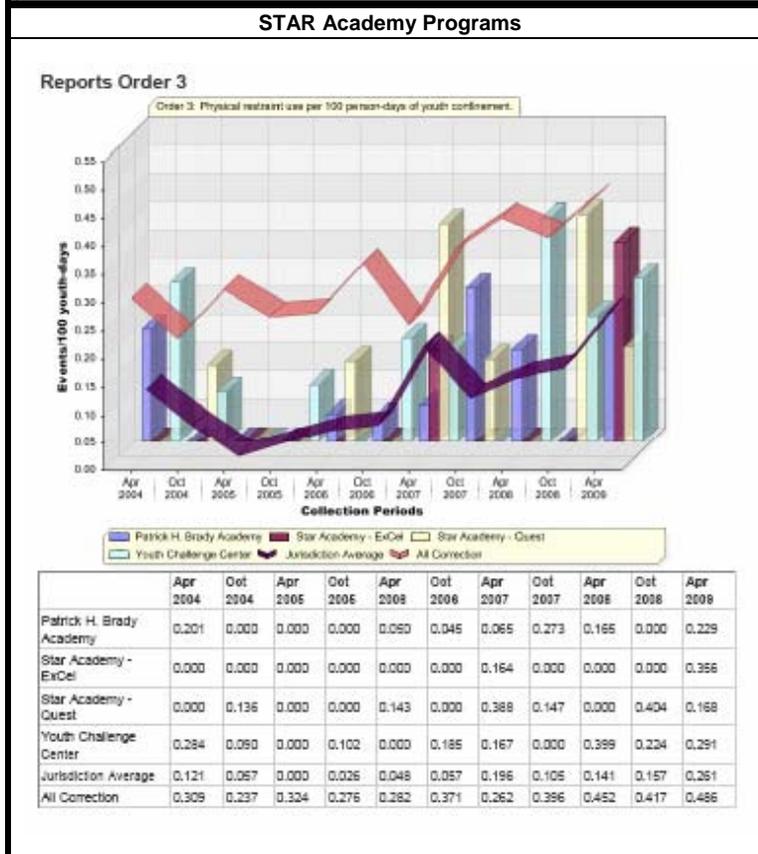
Physical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.261%.

National Average

The national average for this outcome measure (OM) is currently 0.486%.



Brady Academy

Physical restraint use decreased to (0) incidents per 100 days in October and increased to (0.229) in April. (three incidents)

ExCEL

Physical restraint use was zero incidents per 100 days in October and two incidents in April.

Quest

Physical restraint use increased to three incidents per 100 days in October and decreased to one incident in April.

Youth Challenge Center

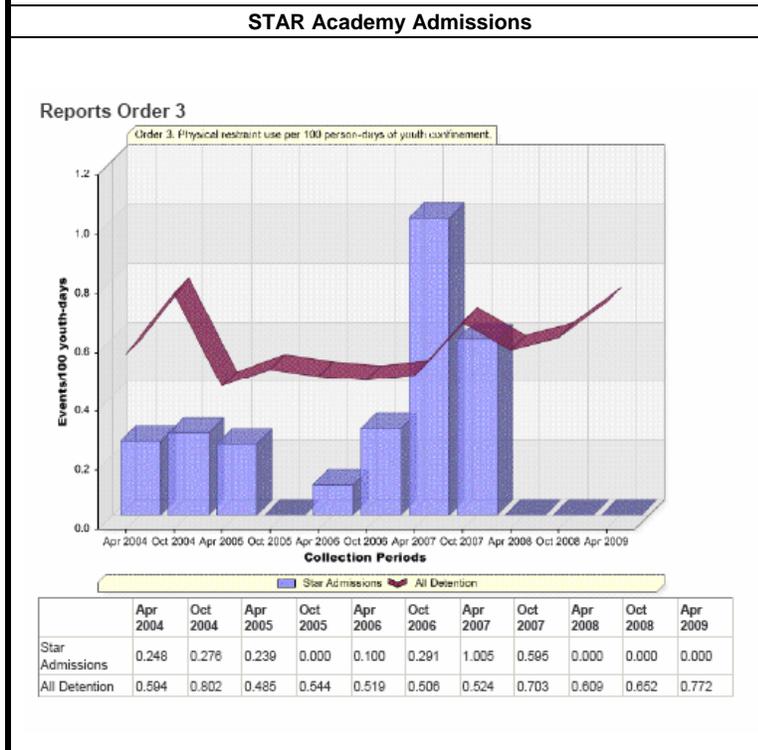
Physical restraint use decreased to three incidents per 100 days in October and increased to (0.291) in April. (four incidents)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.772%.



STAR Admissions

Physical restraint use per 100 days remained at (0.00) incidents in October and in April.

2.9.4 Order 4 Restraints: Mechanical

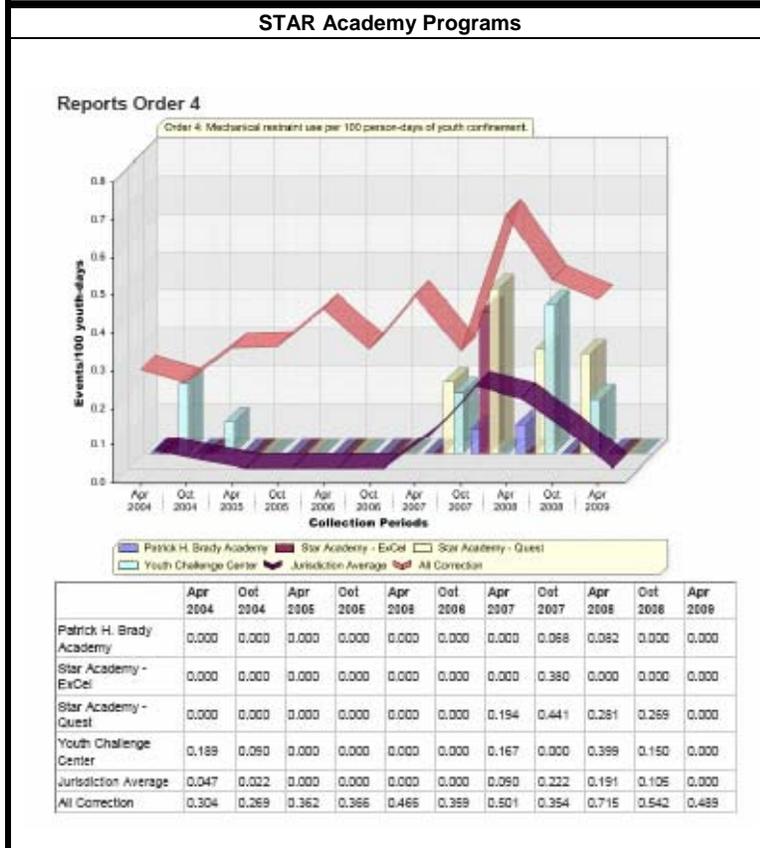
Mechanical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.489%.



Brady Academy

Mechanical restraint use was zero incidents in October and in April.

ExCEL

Mechanical restraint use was zero incidents in October and in April.

Quest

Mechanical restraint use was (0.269) incidents in October and (0.0) incidents in April.

Youth Challenge Center

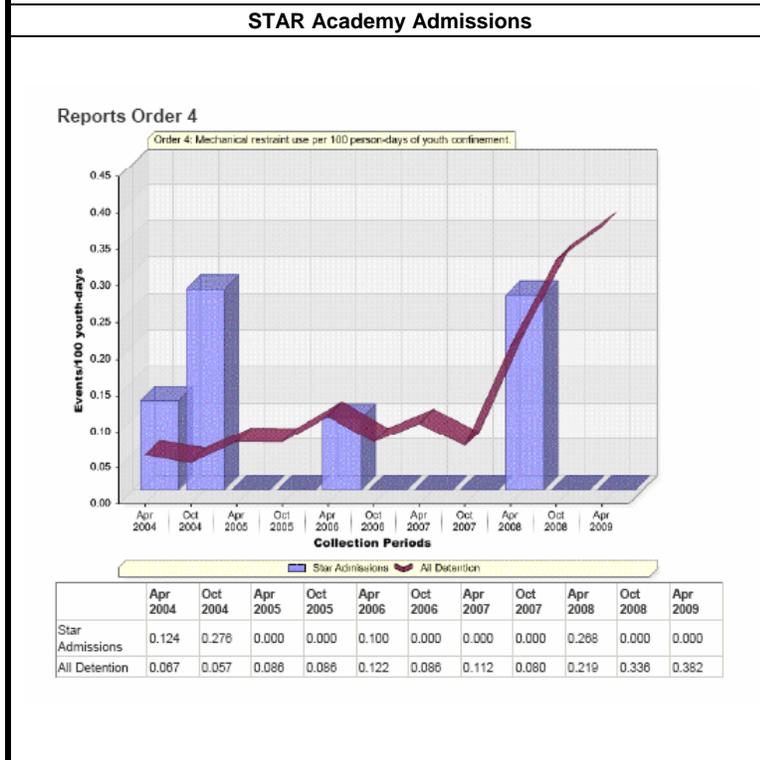
Mechanical restraint use was (0.150) incidents in October and (0.0) incidents in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.382%.



STAR Admissions

Mechanical restraint use remained at zero for the October and April data collection.

2.9.5 Order 5 Restraints: Other

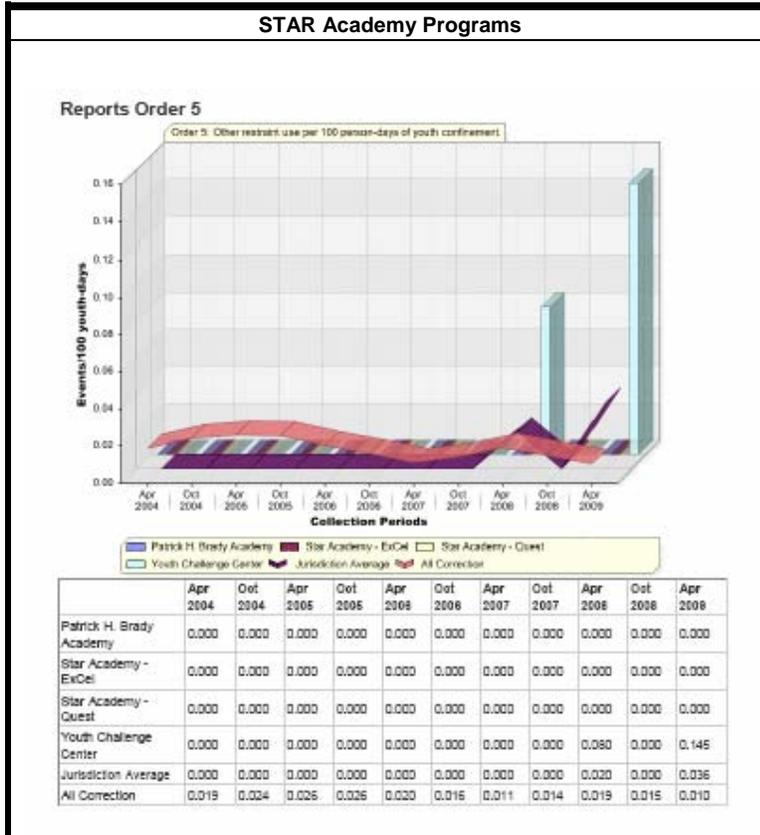
Other restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.036%.

National Average

The national average for this outcome measure (OM) is currently 0.010%.



Brady Academy

There have consistently been no incidents of other restraint use.

EXCEL

There have consistently been no incidents of other restraint use.

Quest

There have consistently been no incidents of other restraint use.

Youth Challenge Center

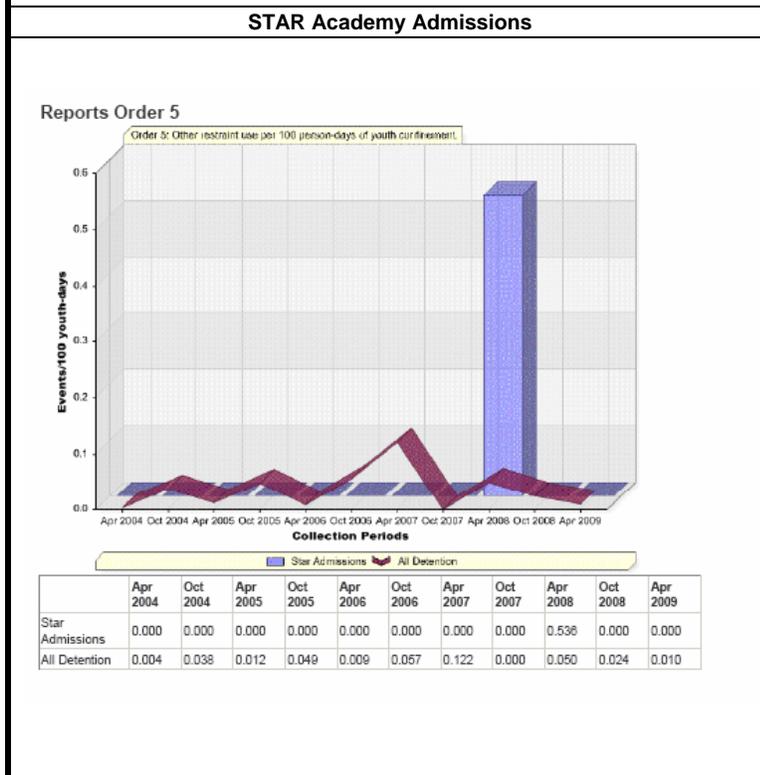
There were no incidents of other restraint use in October but increased to (0.145) incidents in April. (two incidents)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.010%.



STAR Admissions

There were no incidents of other restraint use in October or in April.

2.9.6 Order 6 Restraints: Chemical

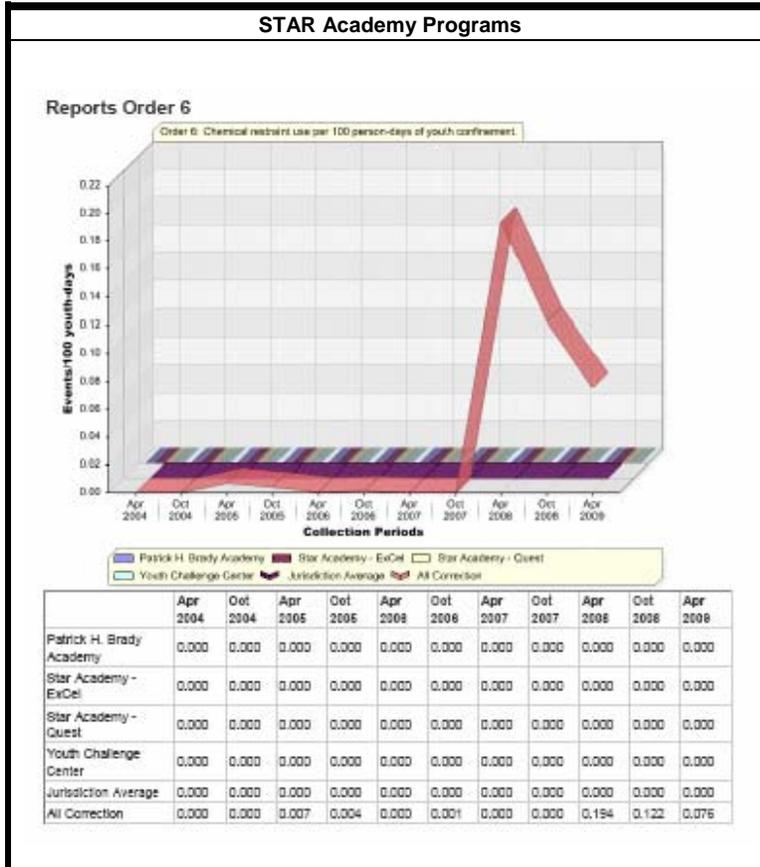
Chemical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.076%.



Brady Academy

There have consistently been no incidents of chemical restraint use.

EXCEL

There have consistently been no incidents of chemical restraint use.

Quest

There have consistently been no incidents of chemical restraint use.

Youth Challenge Center

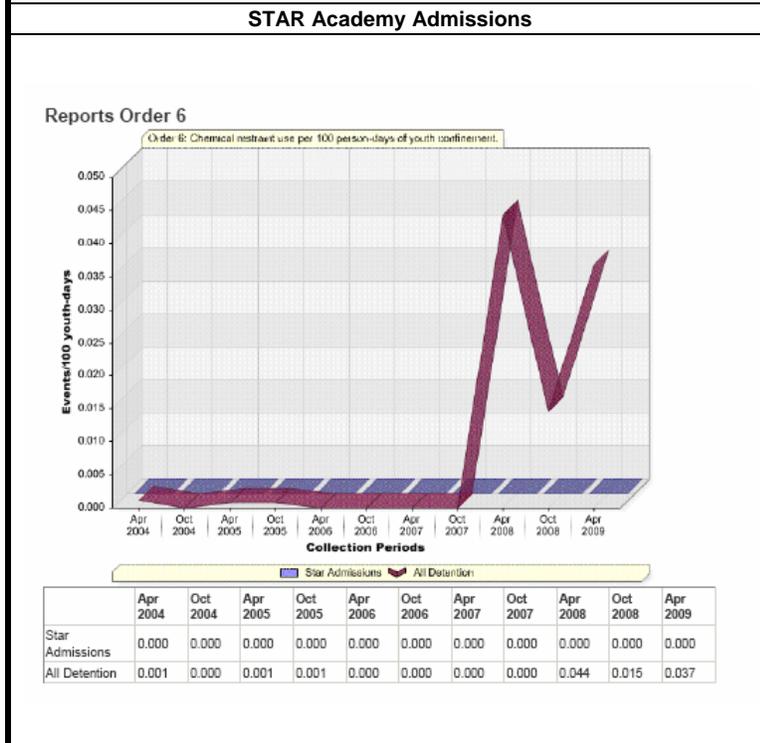
There have consistently been no incidents of chemical restraint use.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.037%.



STAR Admissions

There have consistently been no incidents of chemical restraint use.

2.9.7 Order 7 Restraints: Chair / Bed

Restraint chair or restraint bed use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

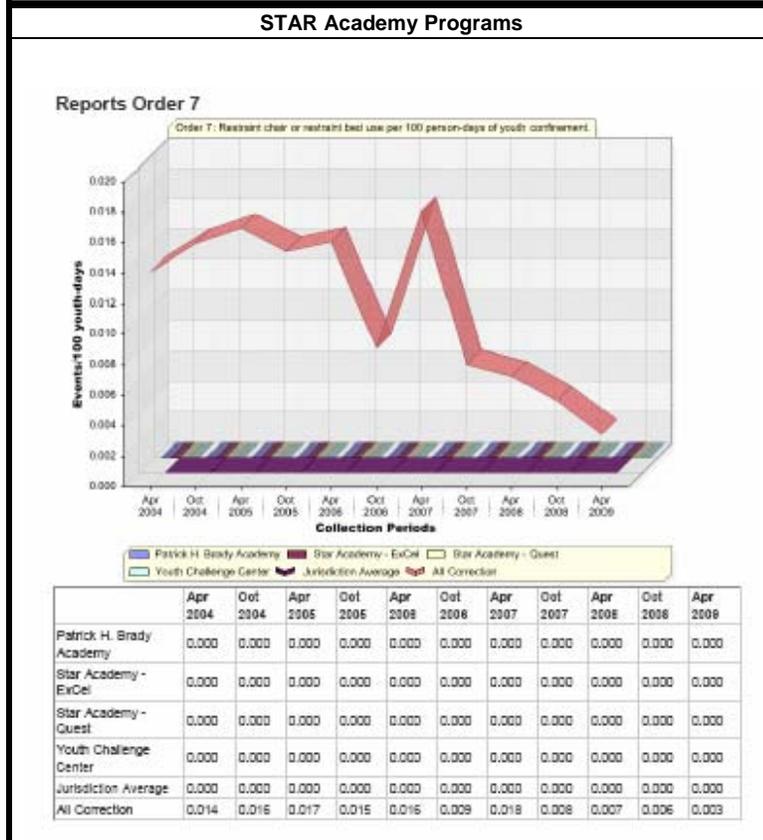
The national average for this outcome measure (OM) is currently 0.003%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.006%.



Brady Academy

Restraint chair/restraint bed use remains at zero for all data collections to date.

ExCEL

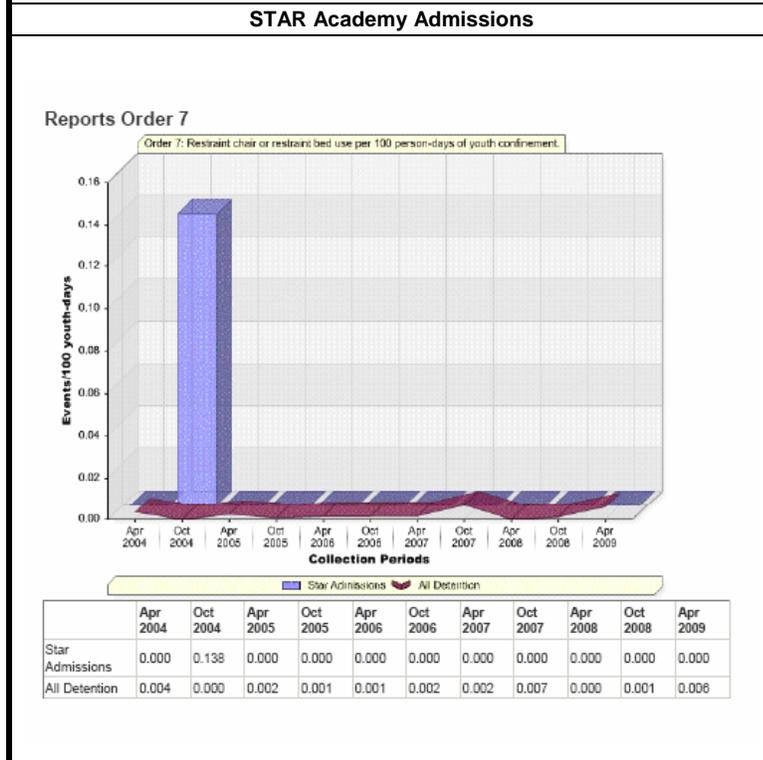
Restraint chair/restraint bed use remains at zero for all data collections to date.

Quest

Restraint chair/restraint bed use remains at zero for all data collections to date.

Youth Challenge Center

Restraint chair/restraint bed use remains at zero for all data collections to date.



STAR Admissions

Restraint chair/restraint bed use remains at zero for all data collections to date.

2.9.8 Order 8 Confinement: Isolation /Room

Use of isolation and room confinement and segregation/special management unit use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.254%.

National Average

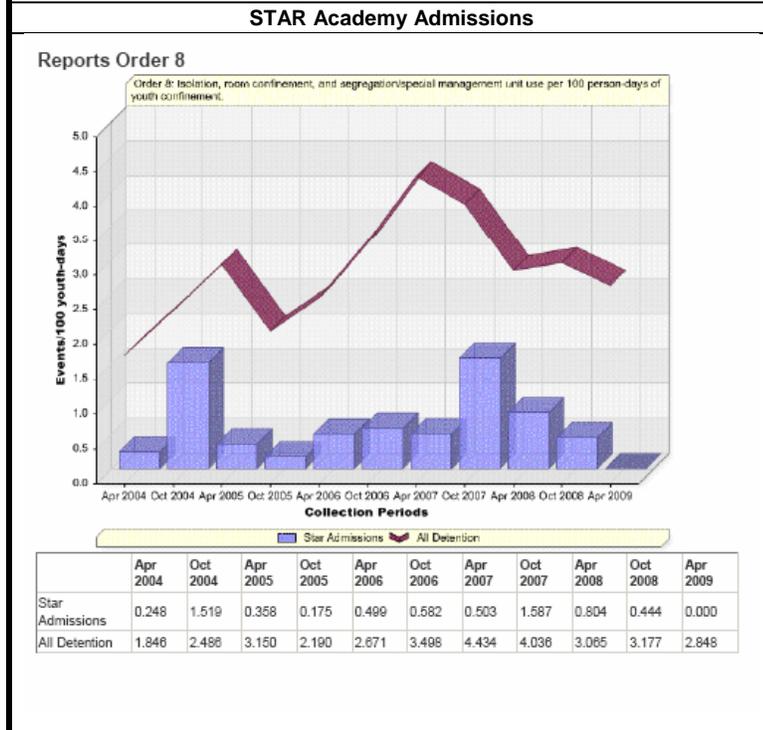
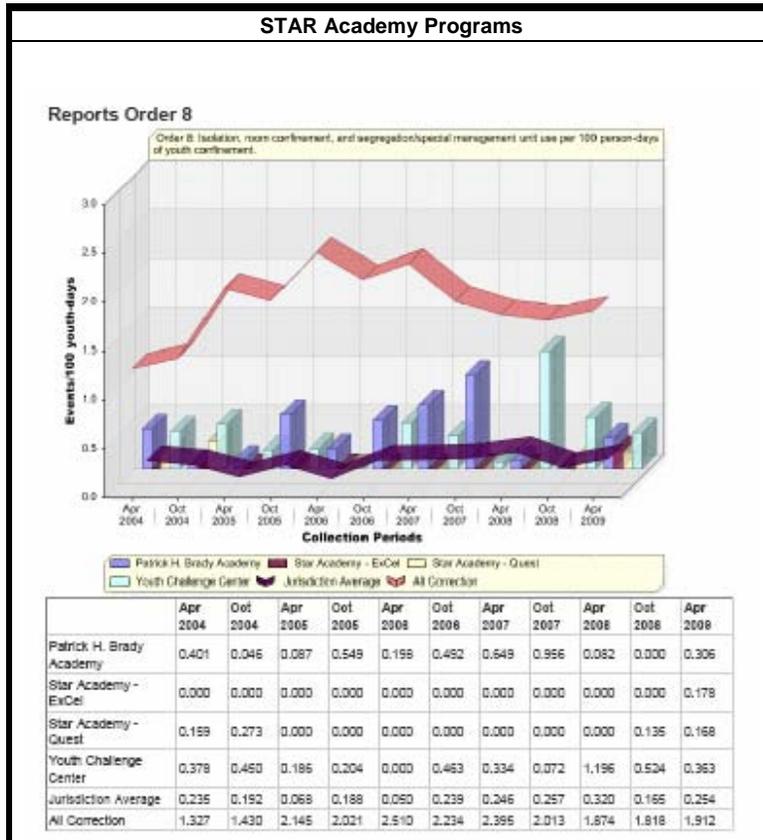
The national average for this outcome measure (OM) is currently 1.912%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 2.848%.



Brady Academy

In October, use of isolation and room confinement was (00.00) incidents per 100 person days of youth confinement and increased to (0.306) incidents in April. (four incidents)

ExCEL

In October, use of isolation and room confinement was (00.00) incidents per 100 person days of youth confinement and increased to (0.178) incidents in April. (one incident)

Quest

In October, use of isolation and room confinement was (0.136) incidents per 100 person days of youth confinement and increased to (0.168) incidents in April. (one incident both collections)

Youth Challenge Center

In October, use of isolation and room confinement was seven incidents per 100 person days of youth confinement and decreased to (0.363) incidents in April. (five incidents)

STAR Admissions

In October, use of isolation and room confinement decreased to (0.444) incidents per 100 person days of youth confinement and decreased to zero incidents in April.

2.9.9 Order 9 Confinement: Isolation /Room

Average duration of isolation and room confinement and segregation/special management unit in hours.

Jurisdiction Average

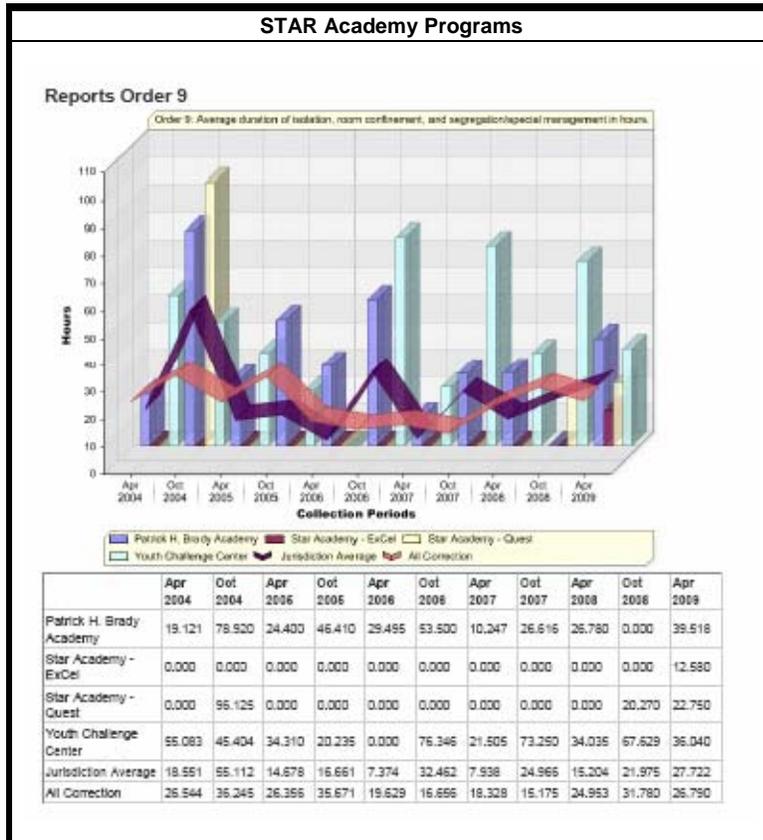
The jurisdiction average for this outcome measure (OM) is currently 27.722%.

National Average

The national average for this outcome measure (OM) is currently 26.790%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2005 and has been deemed successful and formally closed.



Brady Academy

Average duration of isolation and room confinement in hours for October was (0.0) hours and (39.518) hours for April.

ExCEL

Average duration of isolation and room confinement in hours for October was (0.0) hours and (12.580) hours for April.

Quest

Average duration of isolation and room confinement in hours for October was (20.270) hours and (22.750) hours for April.

Youth Challenge Center

Average duration of isolation and room confinement in hours for October was (67.629) hours and (36.040) hours for April.

Jurisdiction Average

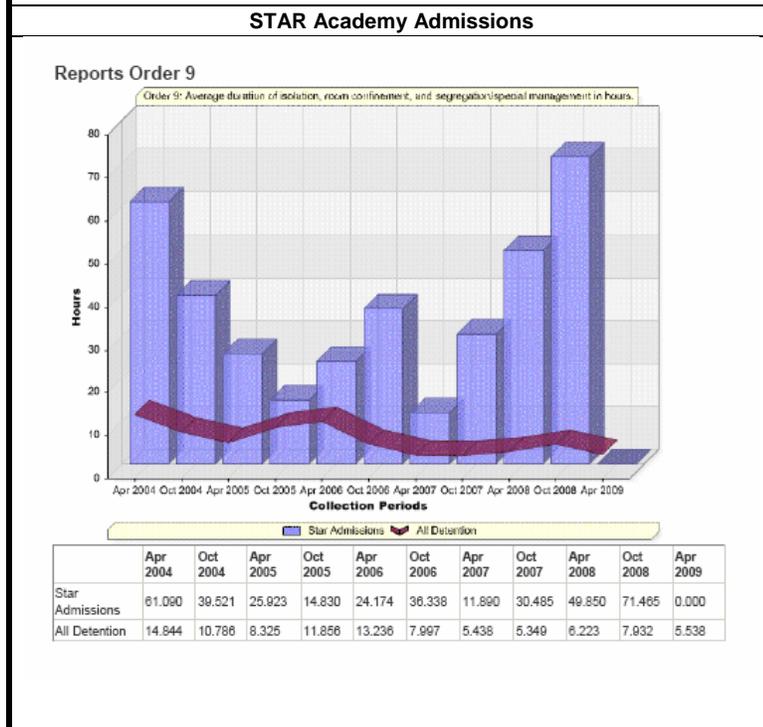
The jurisdiction average for this outcome measure (OM) is currently 00.000%.

National Average

The national average for this outcome measure (OM) is currently 5.538%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

In October, use of isolation and room confinement increased to (71.465) hours and decreased to (0.0) hours in October.

2.9.10 Order 10 Confinement: Termination Time 4 hours or less

Percent of isolation or room confinement and segregation/special management unit cases terminated in four hours or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

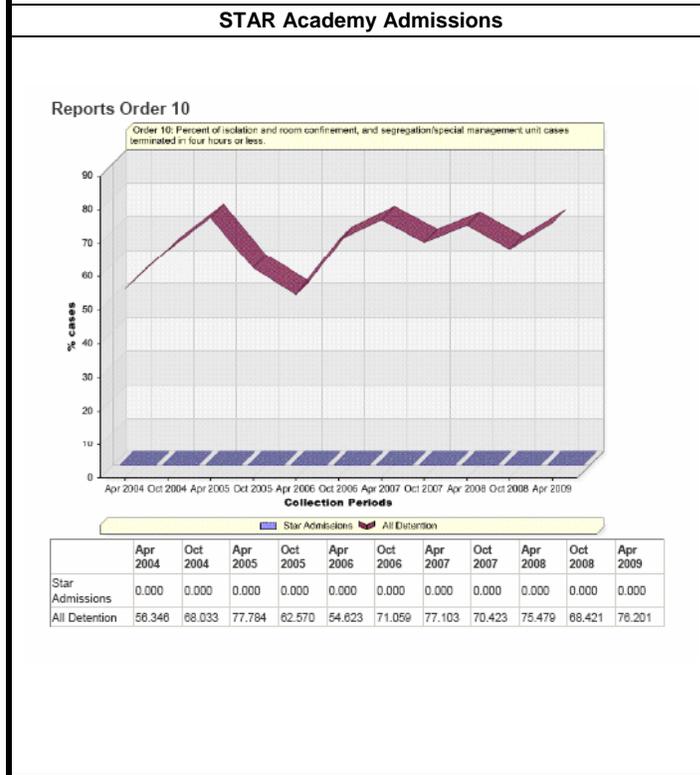
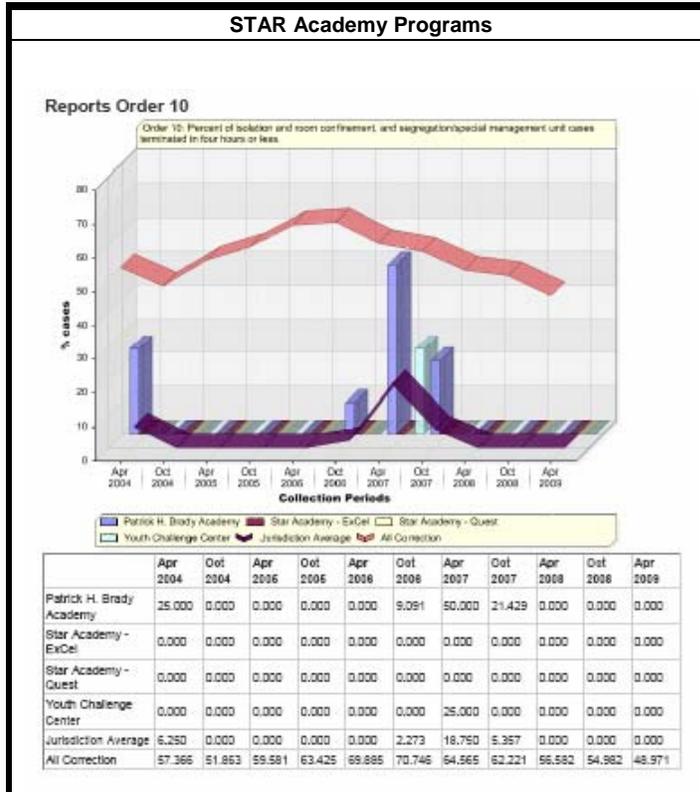
The national average for this outcome measure (OM) is currently 48.971%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 76.201%.



Brady Academy

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

ExCEL

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Quest

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Youth Challenge Center

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

STAR Admissions

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

2.9.11 Order 11 Confinement: Termination Time 8 hours or less

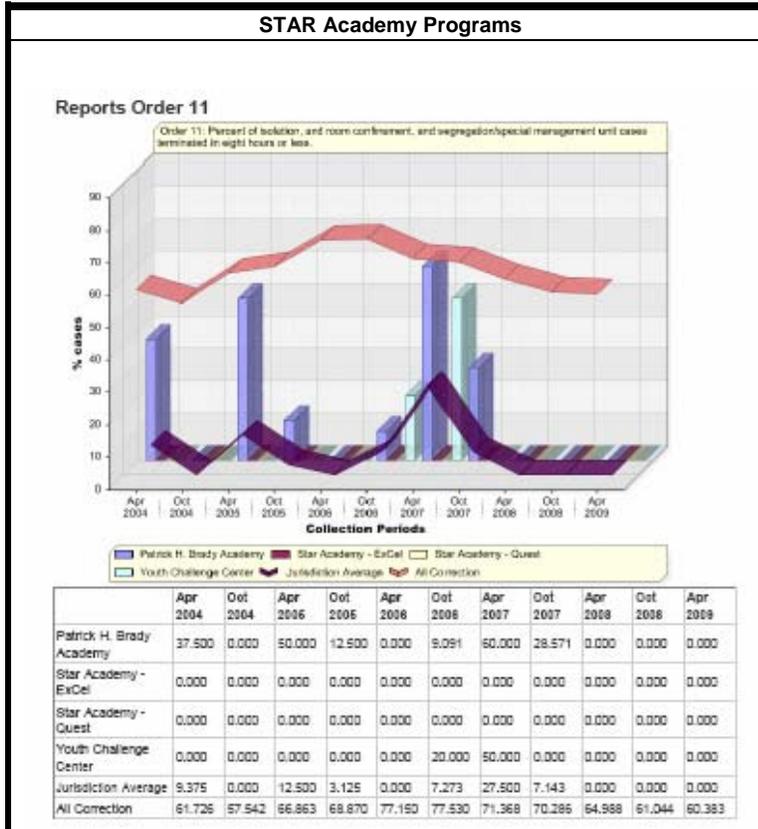
Percent of isolation or room confinement and segregation/special management unit cases terminated in eight hours or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 60.383%.



Brady Academy

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

ExCEL

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Quest

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Youth Challenge Center

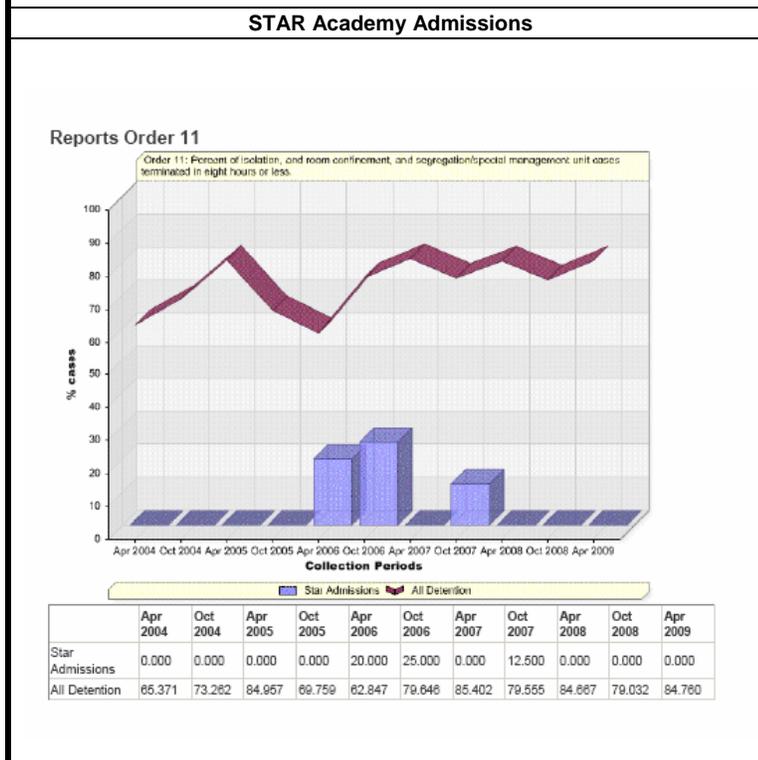
Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 84.760%.



STAR Admissions

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

2.9.12 Order 12 Confinement: Isolation /Room

Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleeping.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

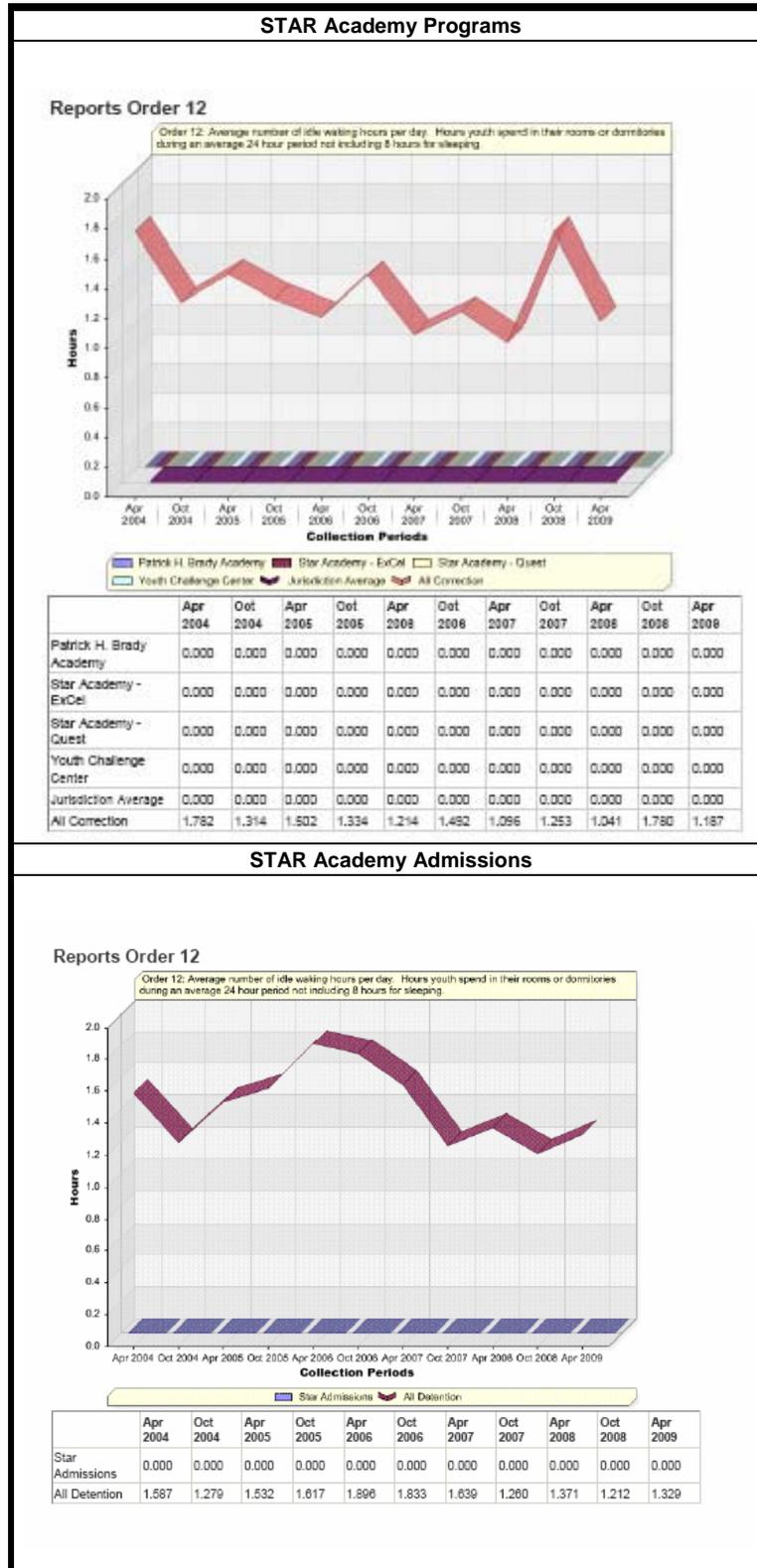
The national average for this outcome measure (OM) is currently 1.187%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.329%.



Brady Academy

Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

ExCEL

Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

Quest

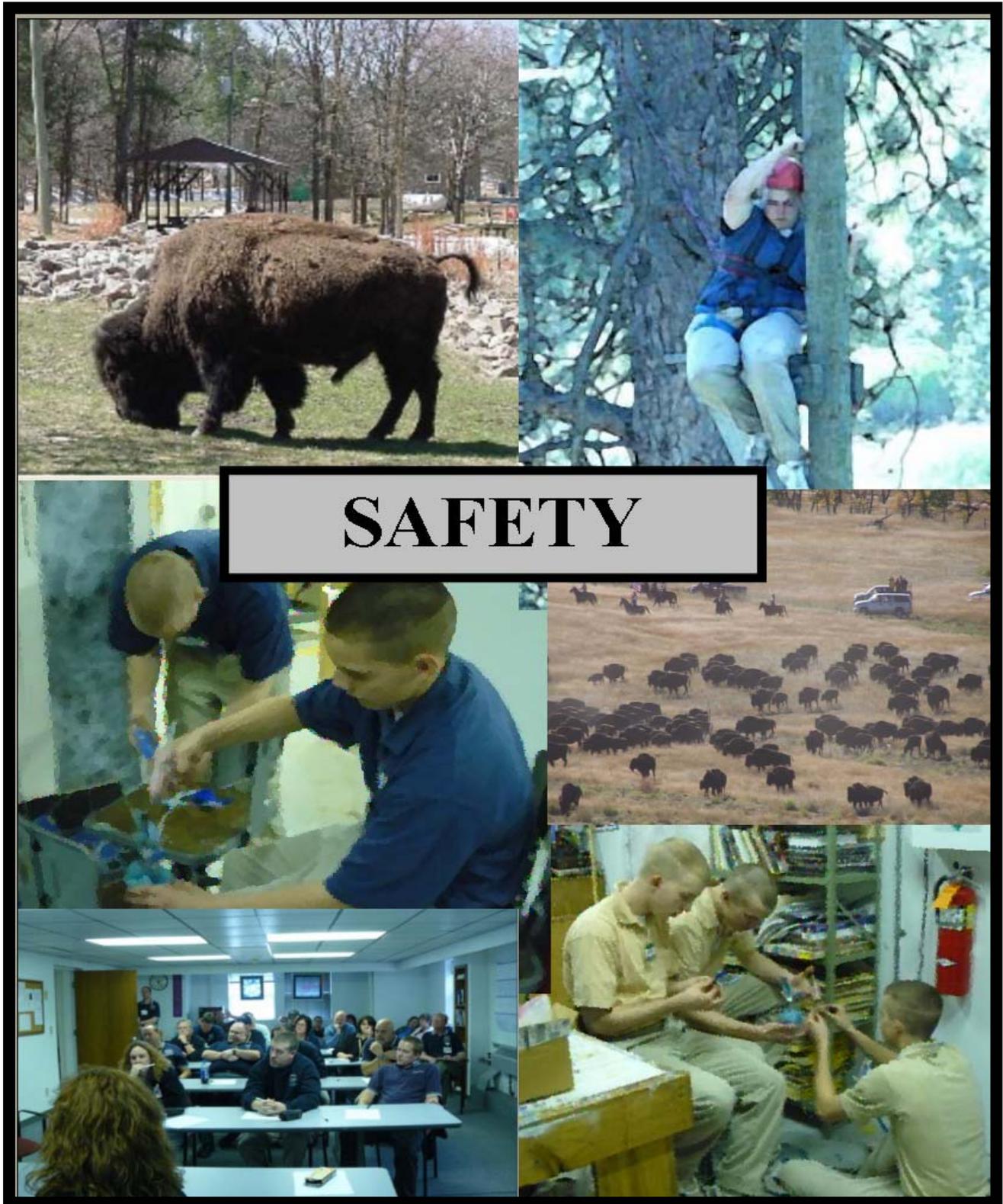
Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

Youth Challenge Center

Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

STAR Admissions

Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.



2.3 Safety

This includes injuries, overpopulation, self-destructive behavior, assaults, and fear for safety:

2.3.1 Safety 1 Abuse or Neglect

Number of confirmed cases of abuse or neglect over the last six months per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

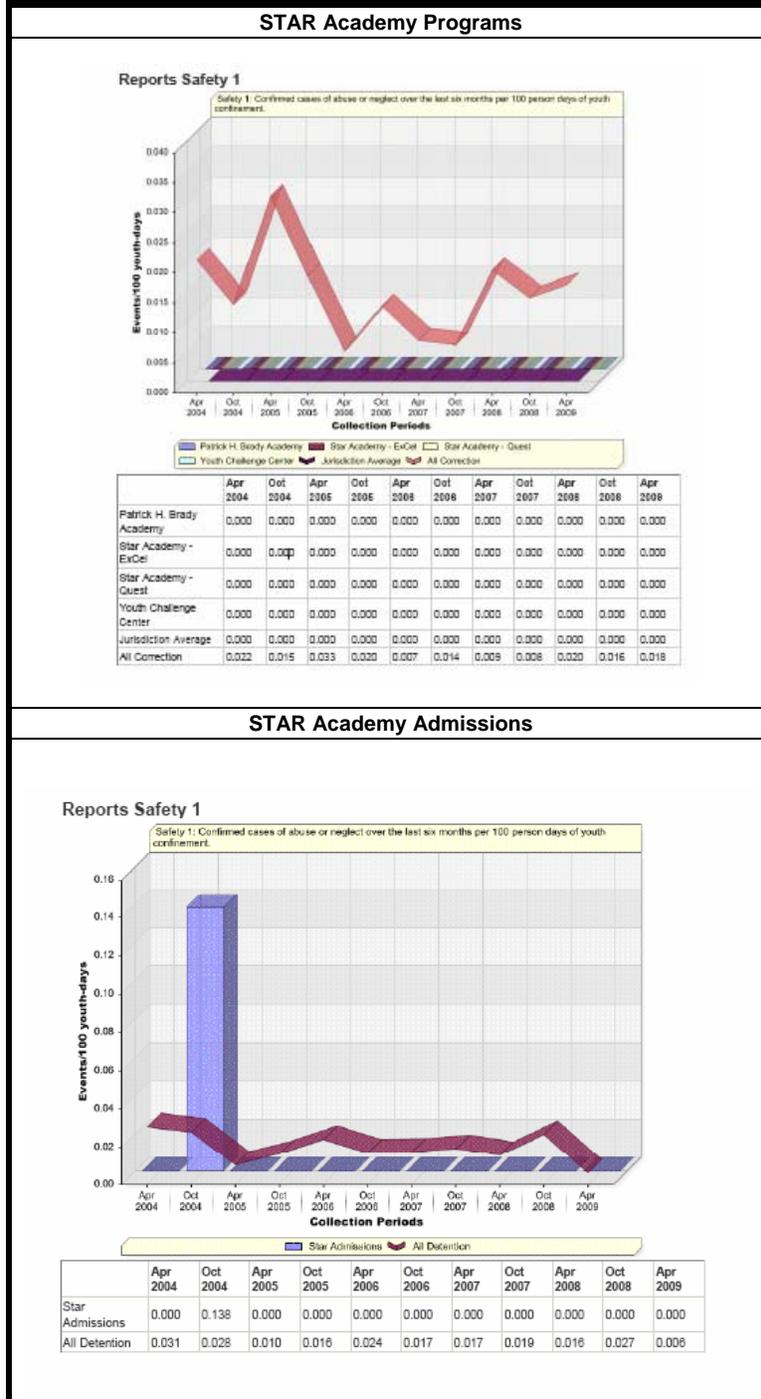
The national average for this outcome measure (OM) is currently 0.018%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.006%.



Brady Academy

Confirmed cases of abuse or neglect has been zero for all data collections.

ExCEL

Confirmed cases of abuse or neglect has been zero for all data collections.

Quest

Confirmed cases of abuse or neglect has been zero for all data collections.

Youth Challenge Center

Confirmed cases of abuse or neglect has been zero for all data collections.

STAR Admissions

Confirmed cases of abuse or neglect has been zero for all data collections.

2.3.2 Safety 2 Injuries: Youth

Injuries to youth per 100 person days of youth confinement.

Jurisdiction Average

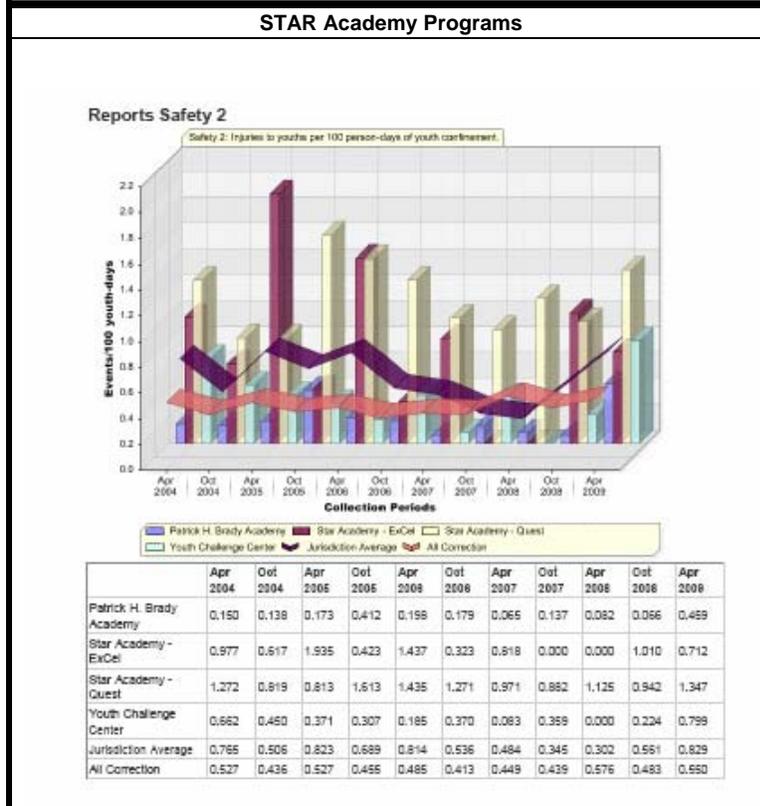
The jurisdiction average for this outcome measure (OM) is currently 0.829%.

National Average

The national average for this outcome measure (OM) is currently 0.550%.

Youth Challenge Center

A FIP was developed for this OM in October 2002 and has been deemed successful and closed.



Brady Academy

Injuries to youth per 100 person days increased to one incident (.0666), for the October data collection. In April the number of injuries increased to six incidents for a rate of (0.459).

ExCEL

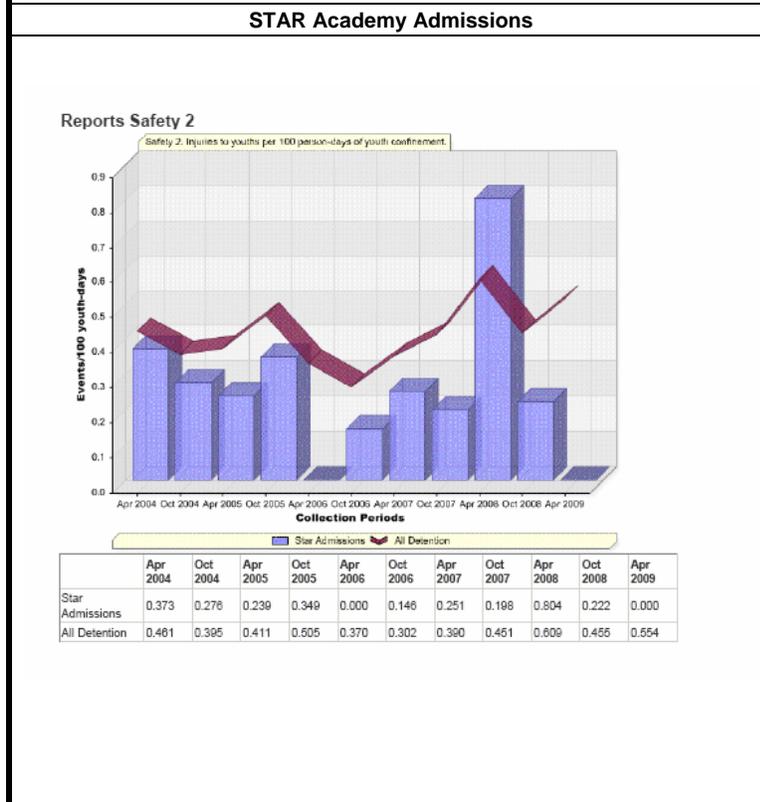
Injuries to youth per 100 person days increased to seven incidents (1.010), for the October data collection. In April the number of injuries decreased to four incidents for a rate of (0.712).

Quest

Injuries to youth per 100 person days decreased to seven incidents (.942), for October data collection. In April the number of injuries increased to eight incidents for a rate of (1.347).

Youth Challenge Center

Injuries to youth per 100 person days increased to three incidents (0.224), for October data collection. In April the number of injuries increased to eleven incidents for a rate of (0.799).



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.554%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.

STAR Admissions

Injuries to youth per 100 person days was one incident (.222), for October data collection. In April the number of injuries decreased to zero.

2.3.3 Safety 3 Injuries: Staff

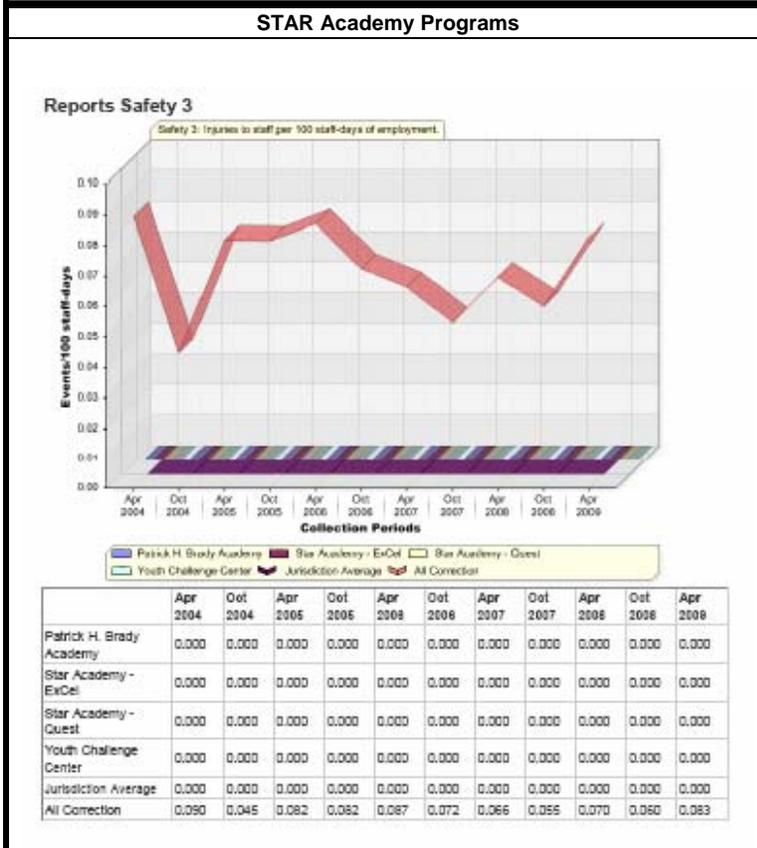
Injuries to staff per 100 staff days of employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.083%.



Brady Academy

Reported injuries to staff has consistently been zero for all data collections to date.

ExCEL

Reported injuries to staff has consistently been zero for all data collections to date.

Quest

Reported injuries to staff has consistently been zero for all data collections to date.

Youth Challenge Center

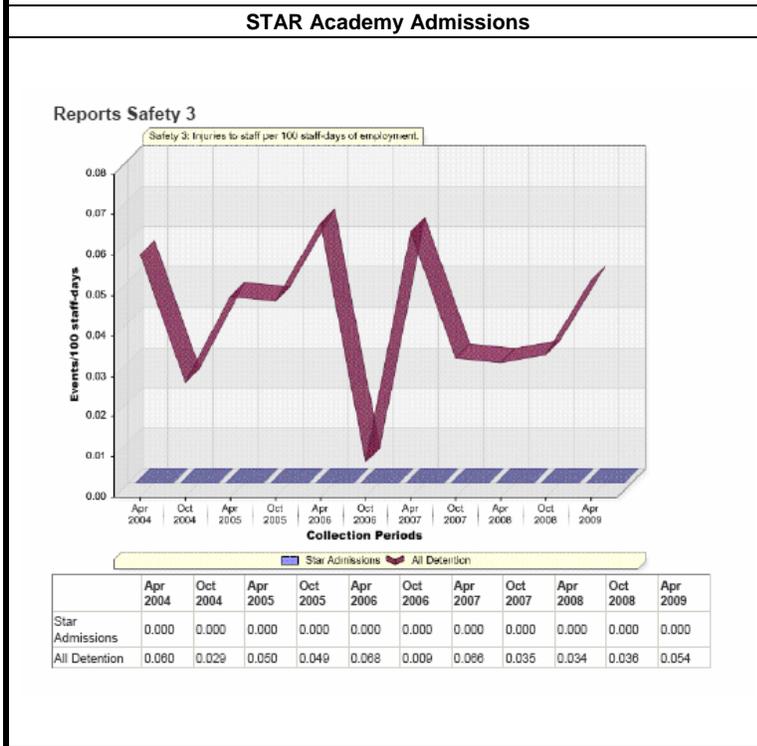
Reported injuries to staff has consistently been zero for all data collections to date.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.054%.



STAR Admissions

Reported injuries to staff has consistently been zero for all data collections to date.

2.3.4 Safety 4 Injuries Youths by Youths

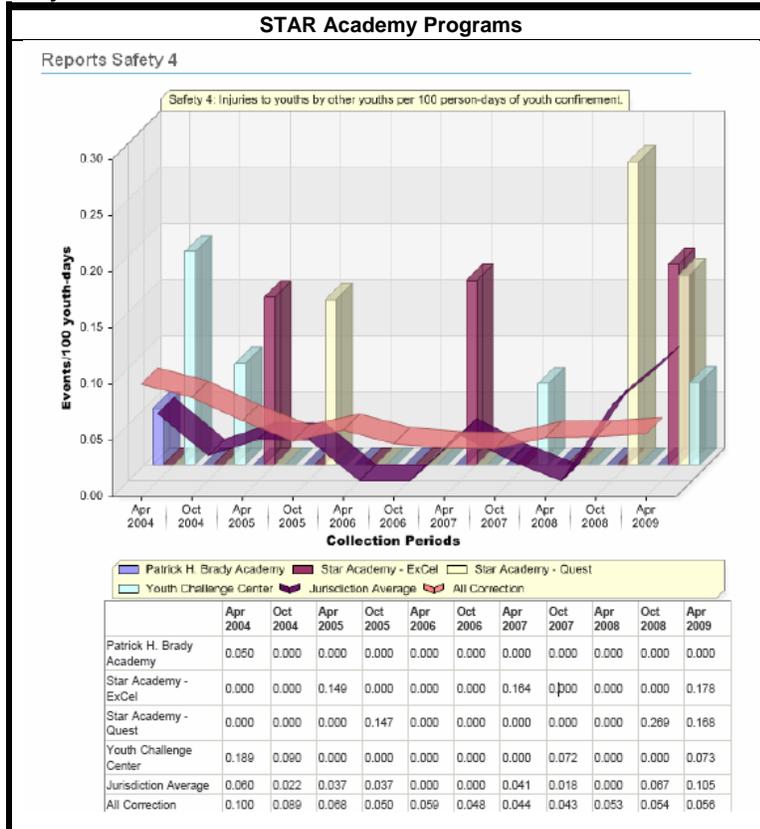
Injuries to youth by other youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.105%.

National Average

The national average for this outcome measure (OM) is currently 0.056%.



Brady Academy

Injuries to youth by other youth per 100 person days of confinement remained at zero for October and April data collections.

ExCEL

Injuries to youth by other youth per 100 person days of confinement remained at zero for October and increased to (0.178) incidents in April. (one incident)

Quest

Injuries to youth by other youth per 100 person days of confinement increased to (0.269) incidents in October and decreased to (0.168) incidents in April. (one incident)

Youth Challenge Center

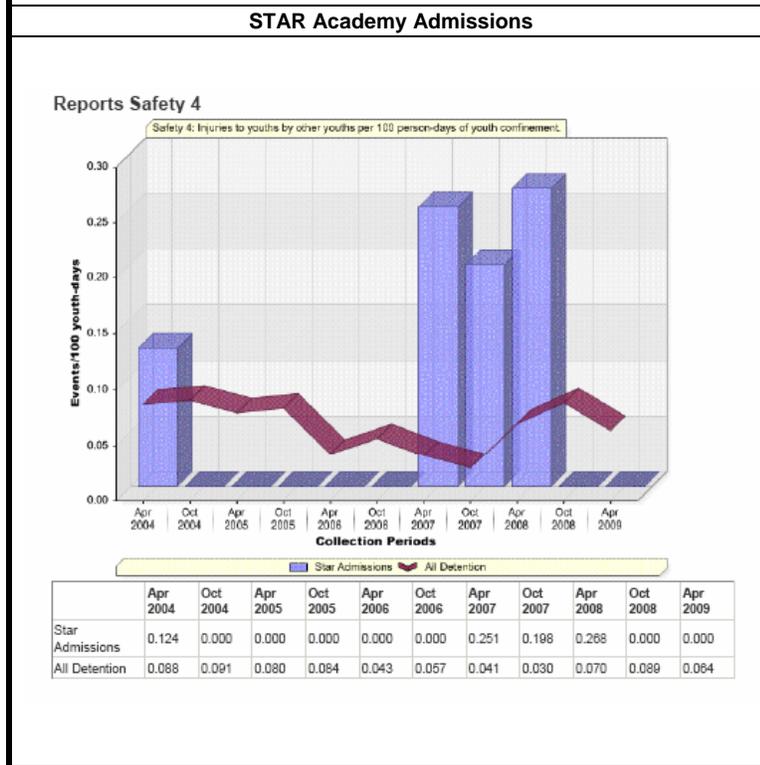
Injuries to youth by other youth per 100 person days of confinement remained at zero incidents for October and increased to (0.073) incidents in April. (one incident)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.064%.



STAR Admissions

Injuries to youth by other youth per 100 person days of confinement was zero for October and April data collections.

2.3.5 Safety 5 Injuries: Youth by Staff

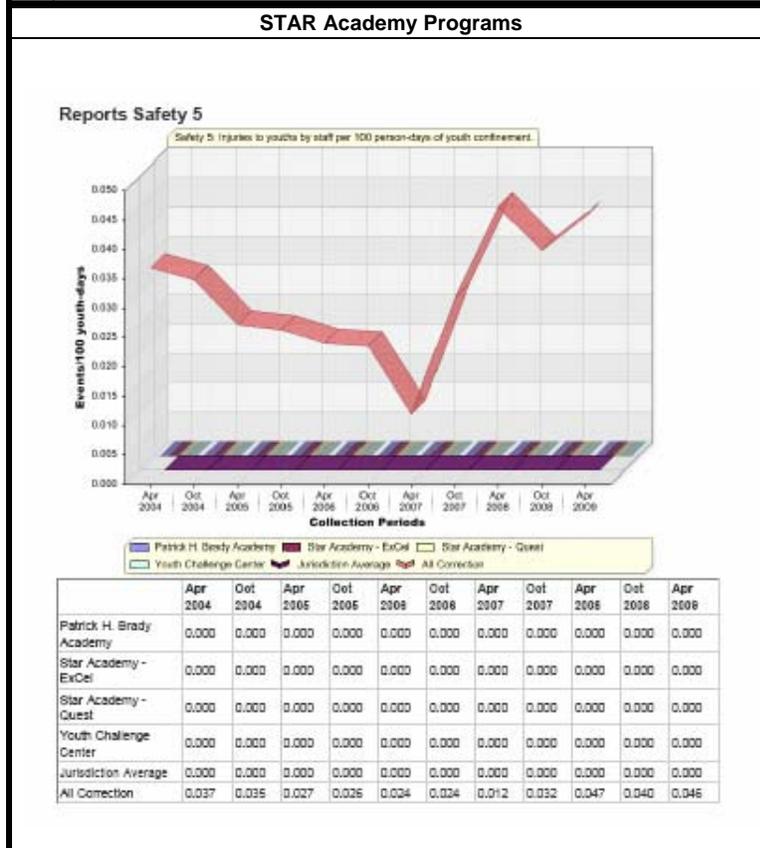
Injuries to youth by staff per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.046%.



Brady Academy

Injuries to youth by staff have remained at zero for all data collections.

EXCEL

Injuries to youth by staff have remained at zero for all data collections.

Quest

Injuries to youth by staff have remained at zero for all data collections.

Youth Challenge Center

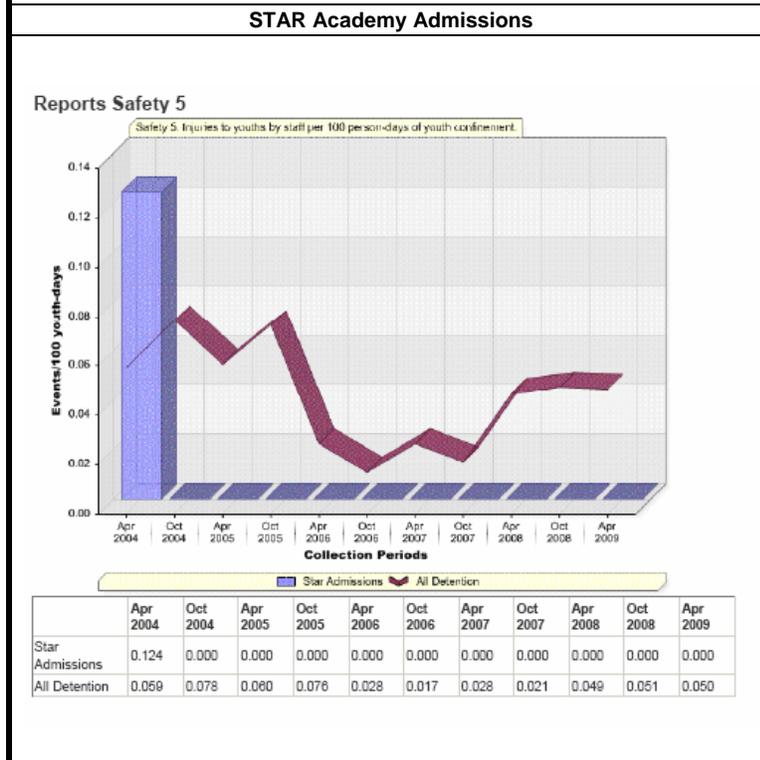
Injuries to youth by staff have remained at zero for all data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.050%.



STAR Admissions

Injuries to youth by staff remained at zero for October and April data collections.

2.3.6 Safety 6 Suicidal Behavior : With Injuries

Suicidal behavior with injury by youth per 100 person days of youth confinement.

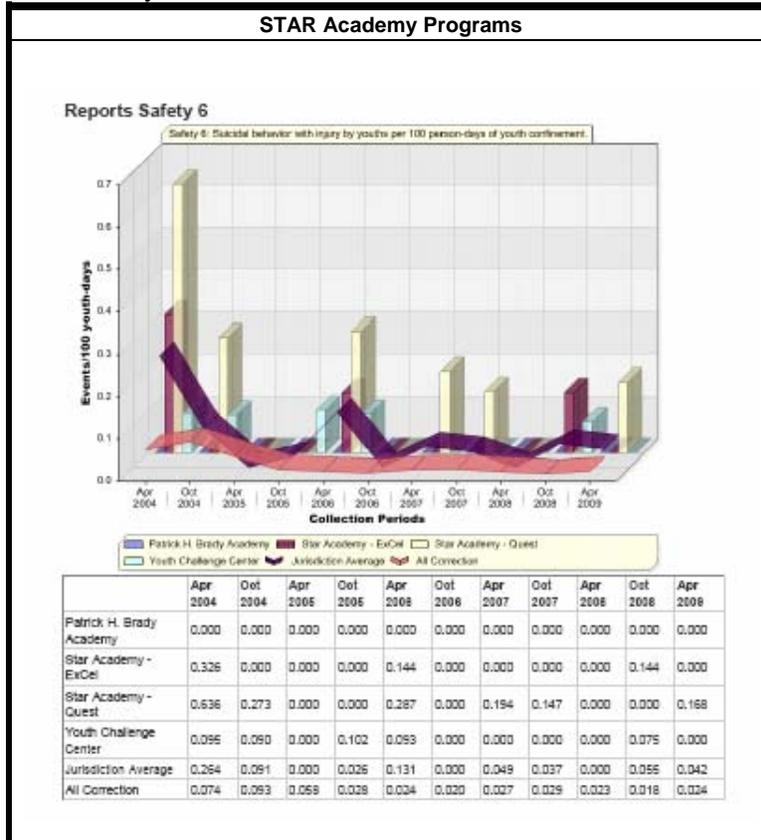
Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.042%.

National Average
The national average for this outcome measure (OM) is currently 0.024%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.021%.

STAR Admissions
A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.

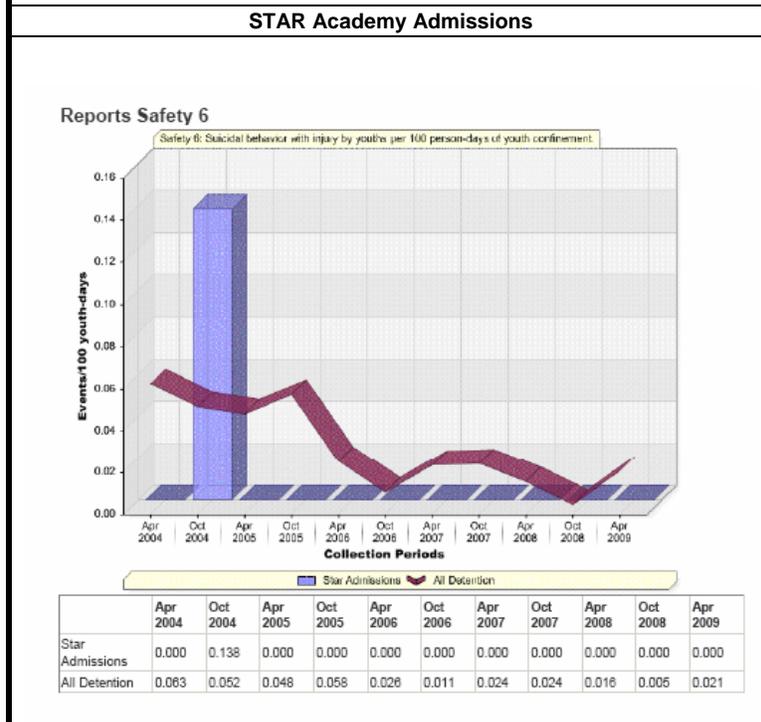


Brady Academy
Suicidal behavior with injury by youth remains at zero for October and April data collections.

ExCEL
Suicidal behavior with injury by youth remains at zero for October and April data collections.

Quest
Suicidal behavior with injury by youth was zero incidents in October and one incident for the April data collection

Youth Challenge Center
Suicidal behavior with injury by youth remains at zero for October and April data collections.



STAR Admissions
Suicidal behavior with injury by youth remains at zero for October and April data collections.

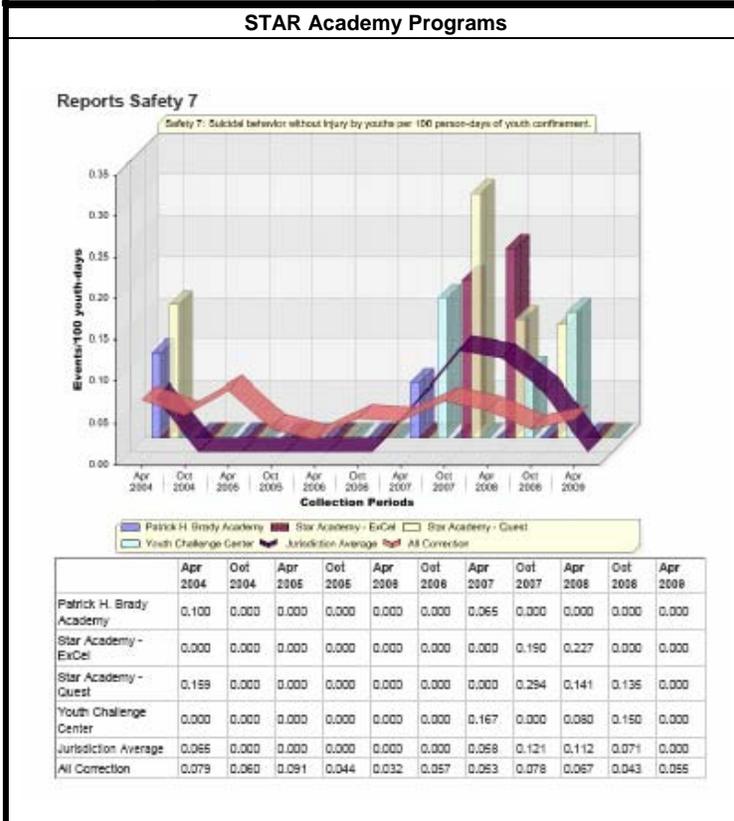
2.3.7 Safety 7 Suicidal Behavior: Without Injuries

Suicidal behavior without injury by youth per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.055%.

Youth Challenge Center
A FIP was developed for this OM in April 2001 and has been deemed successful and closed.



Brady Academy
Suicidal behavior without injury by youth is zero incidents for October and April data collections.

ExCEL
Suicidal behavior without injury by youth is zero incidents for October and April data collections.

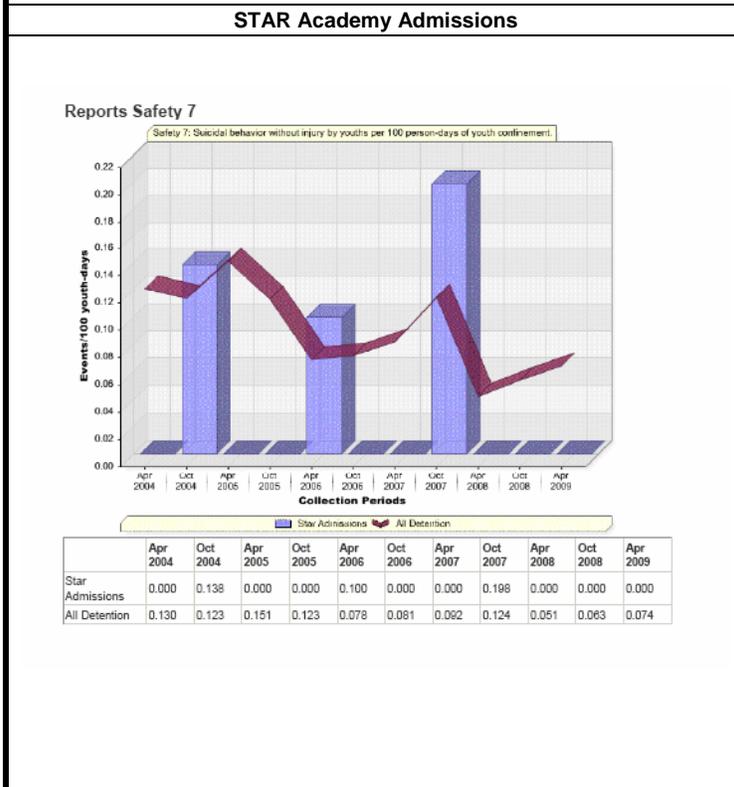
Quest
Suicidal behavior without injury by youth increased was one incident for October and zero incidents for the April data collection.

Youth Challenge Center
Suicidal behavior without injury by youth increased to two incidents for October and decreased to zero incidents for the April data collection.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.074%.

STAR Admissions
A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



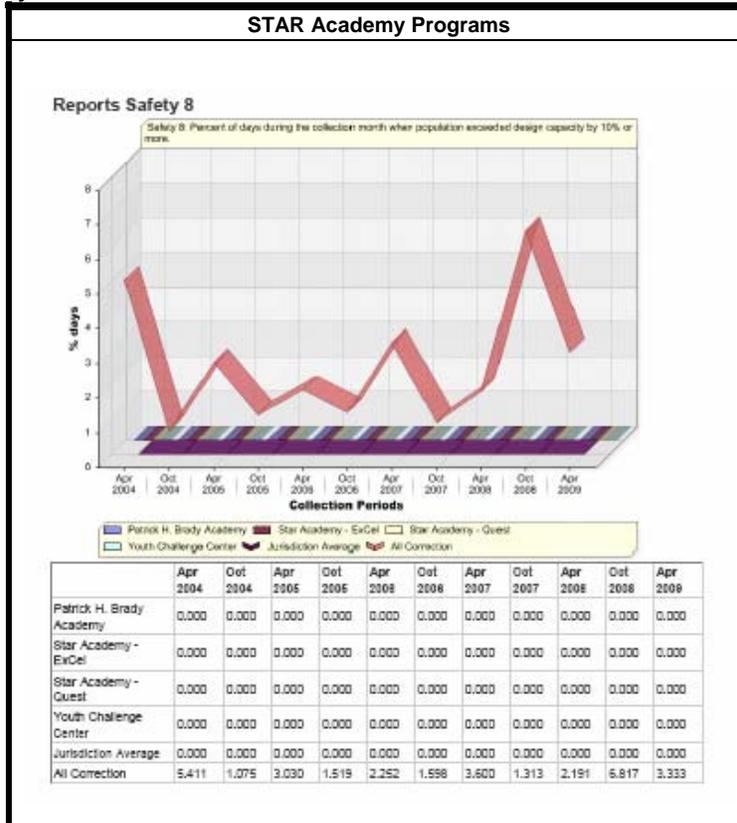
STAR Admissions
Suicidal behavior without injury by youth was zero incidents for October and April data collection.

2.3.8 Safety 8 Design Capacity:

Percent of days during the data collection month when the population exceeded design capacity by 10 percent or more.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 3.333%.



Brady Academy
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

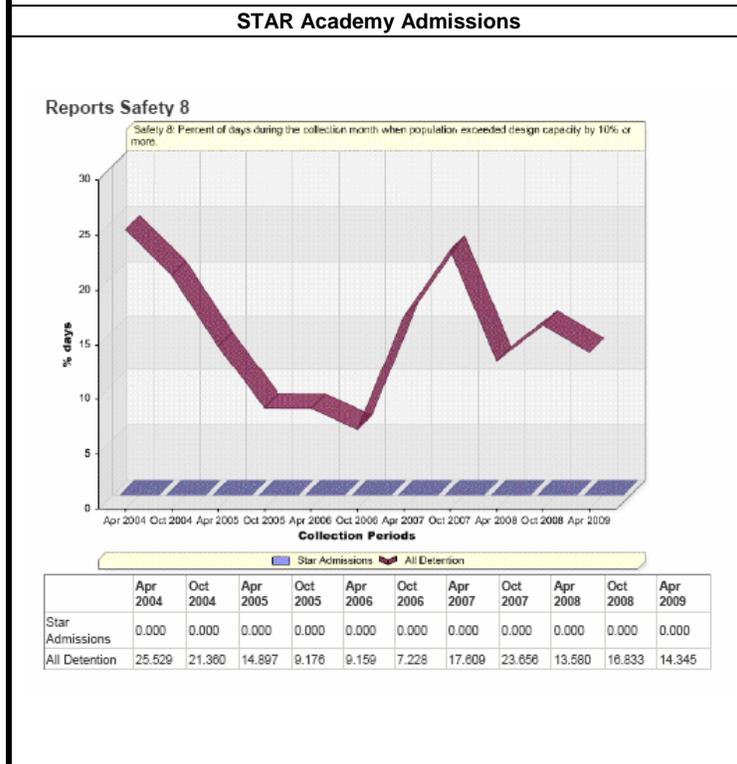
ExCEL
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Quest
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Youth Challenge Center
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 14.345%.



STAR Admissions
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

2.3.9 Safety 9 Ratio: Direct Care Staff to Youth

Average ratio of direct care staff to youth for each day during the collection month.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.732%.

National Average

The national average for this outcome measure (OM) is currently 0.741%.

Brady Academy

A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest

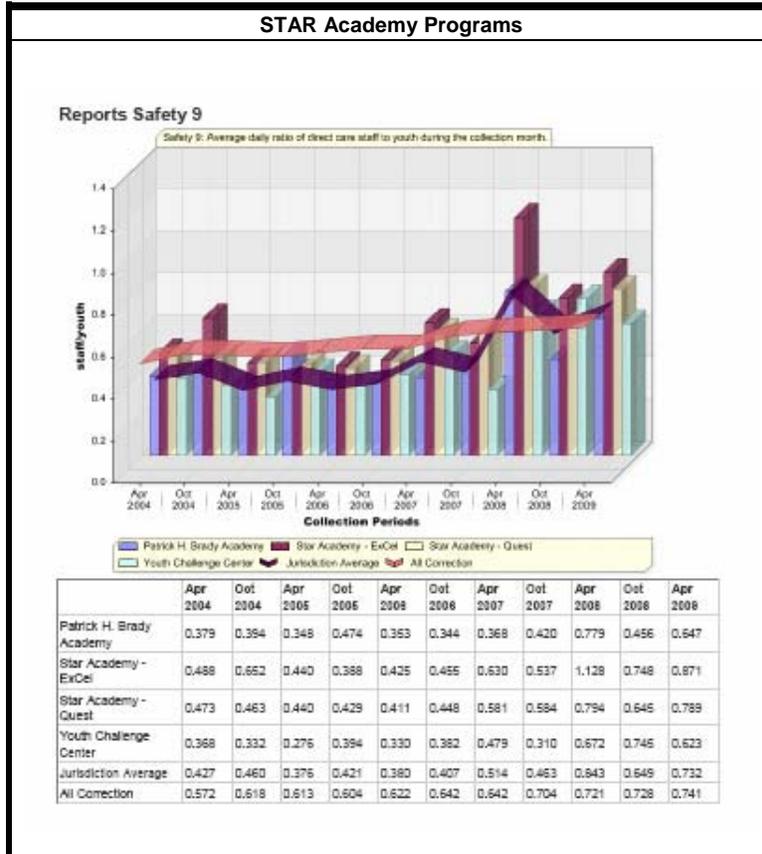
A FIP was developed for this OM in October '02 which has been deemed successful and formally closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.0994%.

National Average

The national average for this outcome measure (OM) is currently 0.846%.



Brady Academy

Average ratio of staff to youth in October was (.456) and increased in April to (.647).

ExCEL

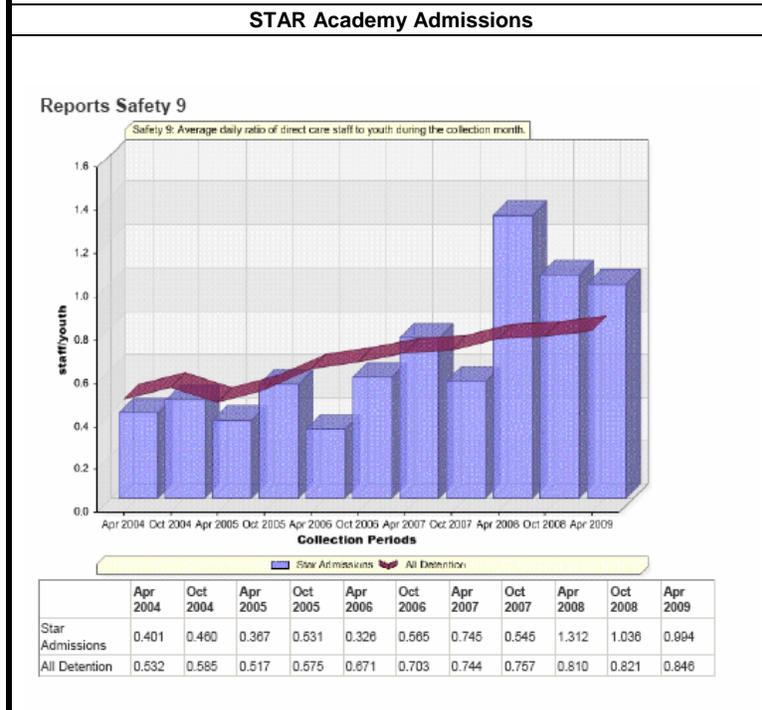
Average ratio of staff to youth in October was (.748) and increased in April to (0.871).

Quest

Average ratio of staff to youth in October was (.645) and increased in April to (.789).

Youth Challenge Center

Average ratio of staff to youth in October was (.745) and decreased in April to (.623).



STAR Admissions

Average ratio of staff to youth decreased in October to (1.036) and decreased in April to (0.994).

2.3.10 Safety 10 Injuries: Application of Physical/Mechanical Restraints

Youth injured during the application of physical and/or mechanical restraints per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

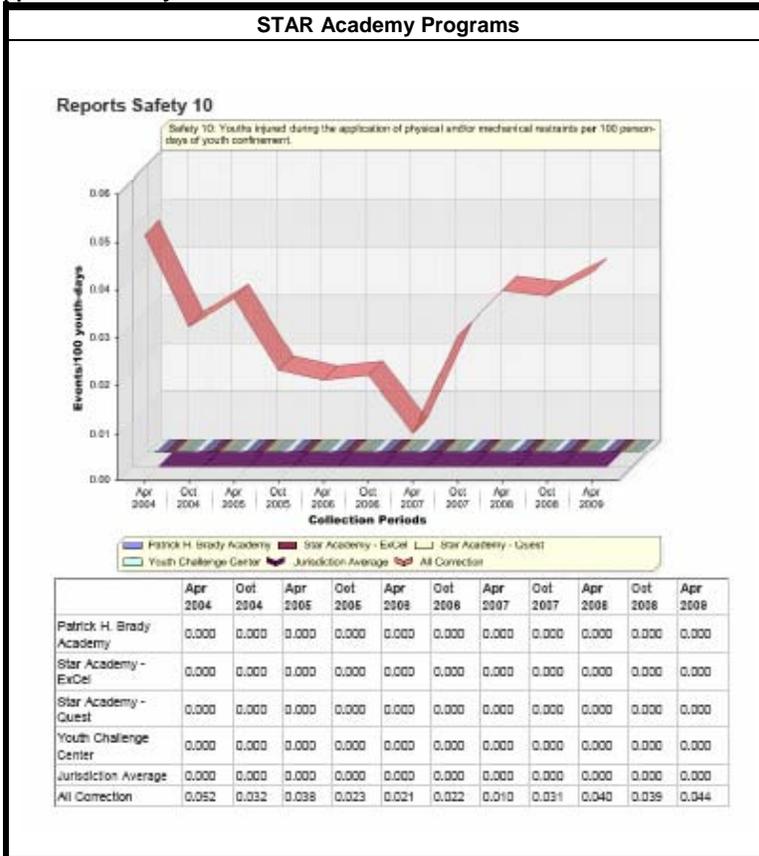
The national average for this outcome measure (OM) is currently 0.044%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.050%.



Brady Academy

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

ExCEL

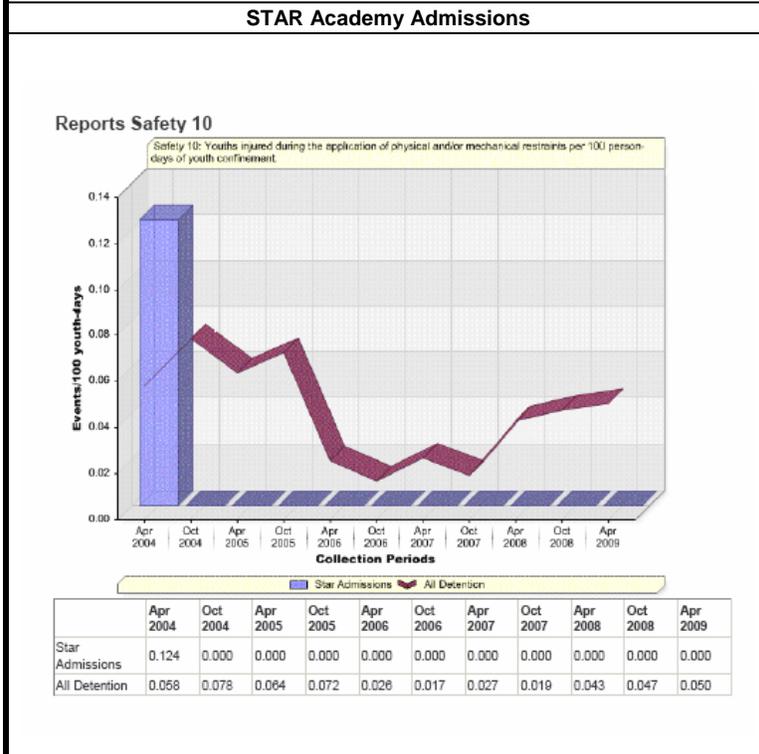
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

Quest

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

Youth Challenge Center

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.



STAR Admissions

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

2.3.11 Safety 11 Assaults: Youth

Assaults on youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.205%.

National Average

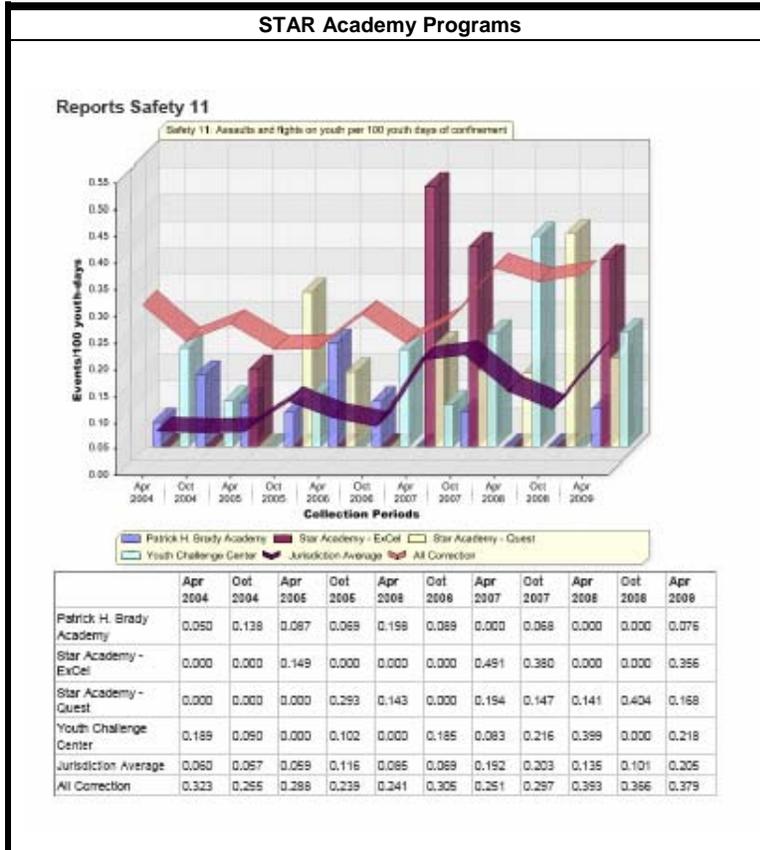
The national average for this outcome measure (OM) is currently 0.379%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2006 and has been deemed successful and formally closed.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2008 and has been deemed successful and formally closed.



Brady Academy

Assaults on youth per 100 person days of youth confinement was zero in October and increased to one incident in April.

ExCEL

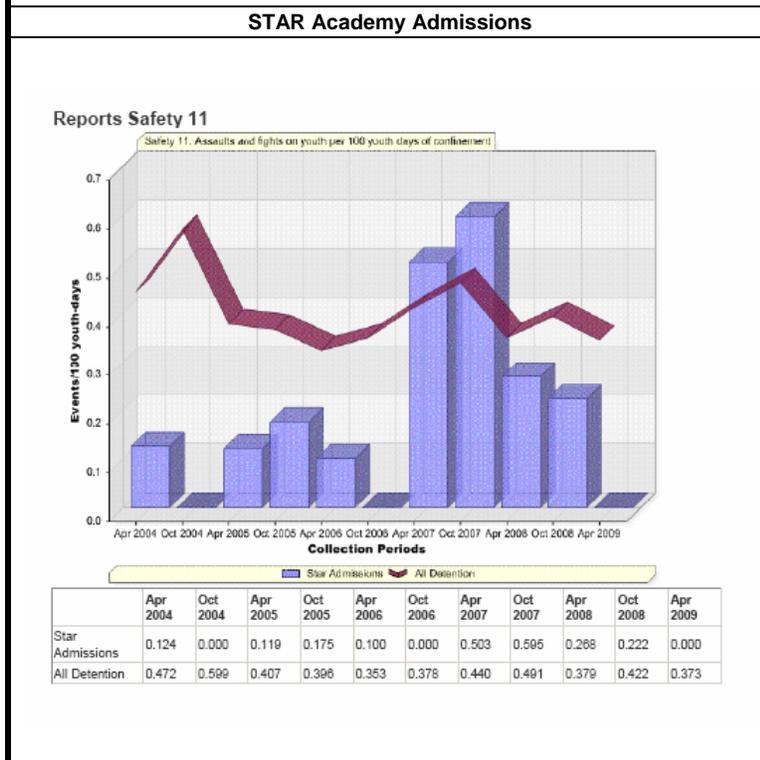
Assaults on youth per 100 person days of youth confinement was zero in October and increased to two incidents in April.

Quest

Assaults on youth per 100 person days of youth confinement was three incidents in October and decreased to two incidents in April.

Youth Challenge Center

Assaults on youth per 100 person days of youth confinement was zero in October and increased to three incidents in April.



STAR Admissions

Assaults on youth per 100 person days of youth confinement was one incident in October and decreased to zero incidents in April.

2.3.12 Safety 12 Assaults: Staff

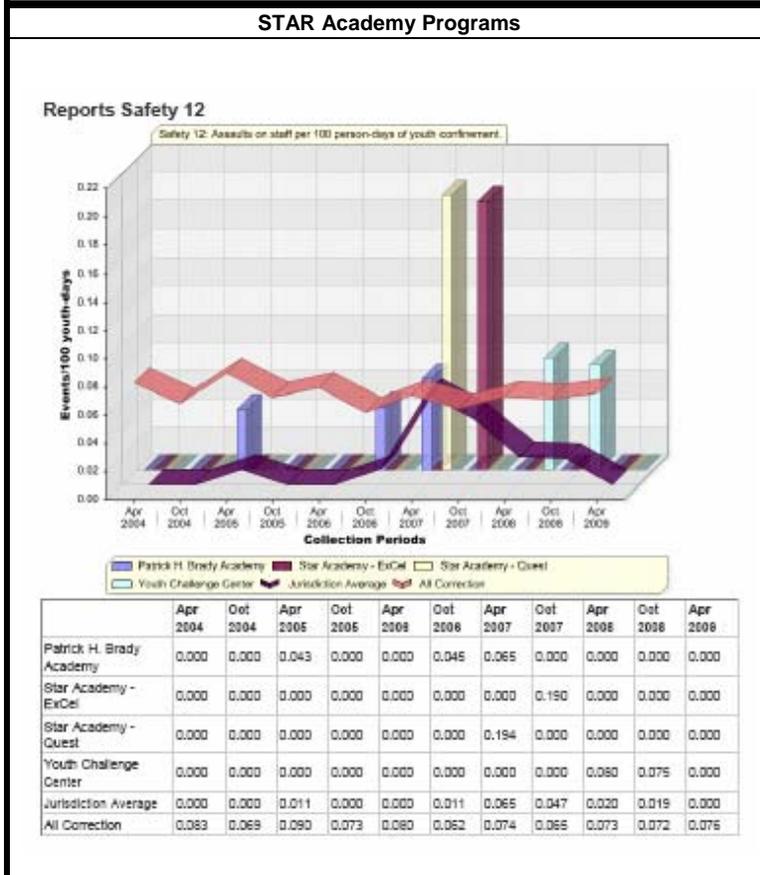
Assaults on staff per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.076%.



Brady Academy

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

ExCEL

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

Quest

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

Youth Challenge Center

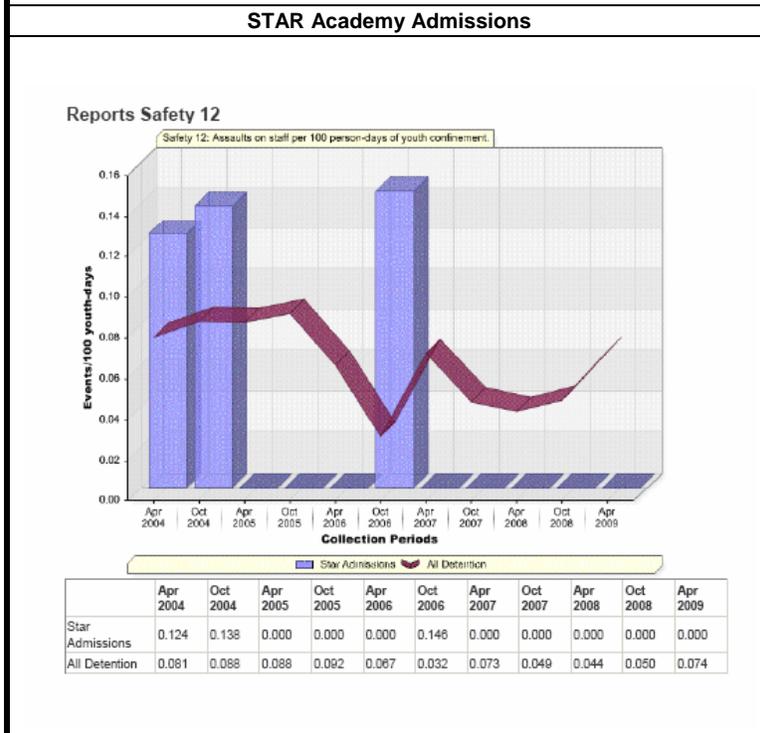
Assaults on staff per 100 days of youth confinement was one incident in October and decreased to zero incidents in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.074%.



STAR Admissions

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

2.3.13 Safety 13 Fear For safety: Youth

Percent of interviewed youth who report that they fear for their safety.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 12.764%.

National Average

The national average for this outcome measure (OM) is currently 15.734%.

Brady Academy

A FIP was developed for this OM in May 2001 and April 2002. This FIP has been deemed successful and formally closed.

ExCel

A FIP was developed for this OM in October 2002, and October 2008 which has been deemed successful and formally closed.

Quest

A FIP has been developed for this OM October 2004 and has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2002 and re-opened in October 2006.

Jurisdiction Average

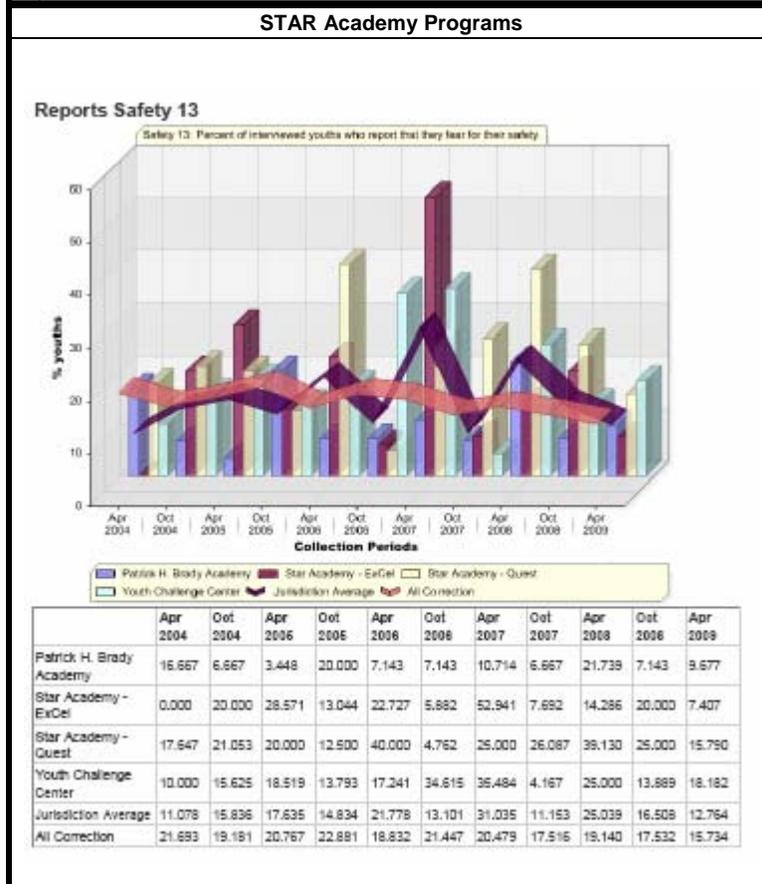
The jurisdiction average for this outcome measure (OM) is currently 00.000%.

National Average

The national average for this outcome measure (OM) is currently 15.890%.

STAR Admissions

A FIP was developed for this OM in October 2001, October 2002, and April 2005. It was deemed successful and formally closed.



Brady Academy

The percent of interviewed youth that report fearing for their safety decreased to two youth, a rate of (7.143) in October and increased to three youth, at a rate of (9.677) in April.

ExCEL

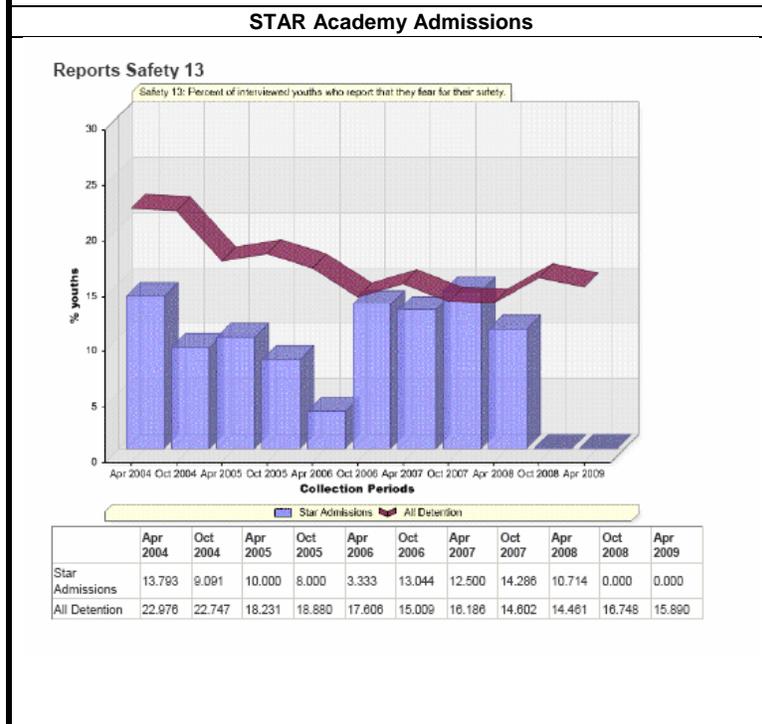
The percent of interviewed youth that report fearing for their safety increased to five youth, a rate of (20.00) in October and decreased to two youth, at a rate of (7.407) in April.

Quest

The percent of interviewed youth that report fearing for their safety decreased to seven youth, a rate of (25.00) in October and decreased to three youth, at a rate of (15.790) in April.

Youth Challenge Center

The percent of interviewed youth that report fearing for their safety decreased to five youth, a rate of (13.889) in October and increased to six youth, a rate of (18.182) in April.



STAR Admissions

The percent of interviewed youth that report fearing for their safety was zero percent for October and April data collections.

2.3.14 Safety 14 Fear For Safety: Staff

Percent of interviewed staff who report that they fear for their safety.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 6.108%.

National Average

The national average for this outcome measure (OM) is currently 16.361%.

Brady Academy

A FIP was developed for this OM in all STAR Academy Programs in April 2007. This (FIP) was deemed successful and currently closed.

ExCel

A FIP was created for this OM in October 2005 and April 2007. This (FIP) was deemed successful and currently closed.

Quest

A FIP was developed for this OM in October 2005, and April 2007. This (FIP) was deemed successful and currently closed.

Youth Challenge Center

A FIP was developed for this OM in April 2005 and April 2007. This (FIP) was deemed successful and currently closed.

Jurisdiction Average

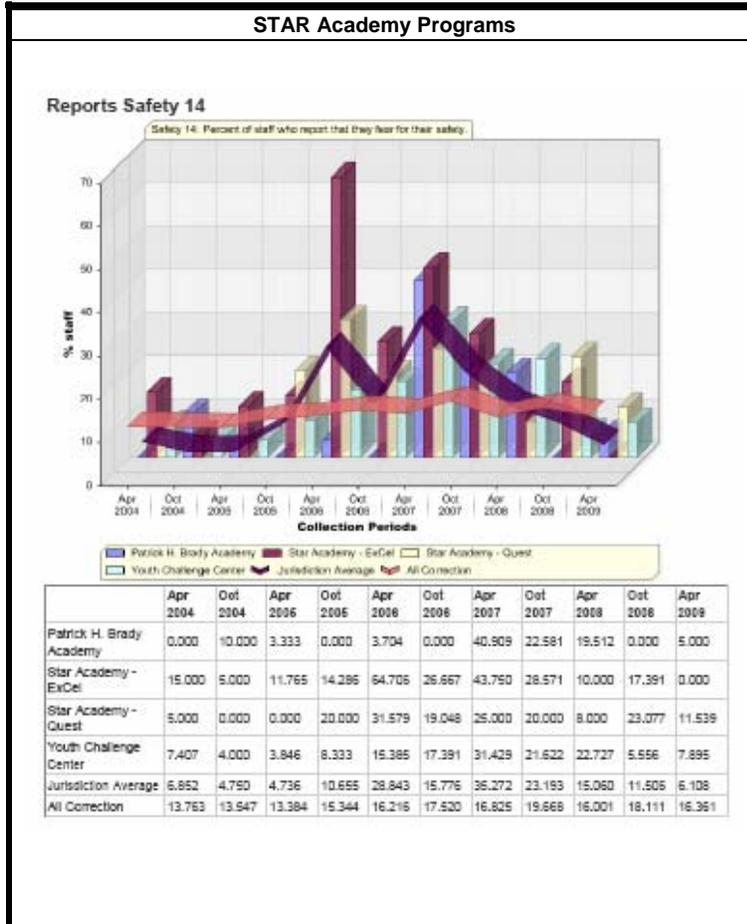
The jurisdiction average for this outcome measure (OM) is currently 4.000%.

National Average

The national average for this outcome measure (OM) is currently 14.863%.

STAR Admissions

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2007. This (FIP) was deemed successful and currently closed.



Brady Academy

Percent of interviewed staff who reports that they fear for their safety decreased to zero staff, a rate of (0) percent in October and increased to two staff, a rate of (5.00) percent in April.

ExCEL

Percent of interviewed staff who reports that they fear for their safety increased to four staff, a rate of (17.391) percent in October and decreased to zero staff, a rate of (0) percent in April.

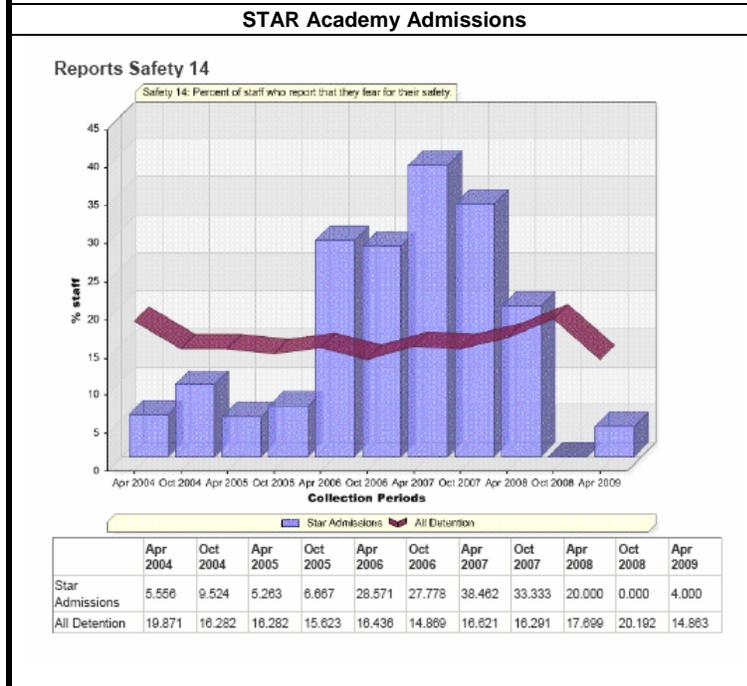
Quest

Percent of interviewed staff who reports that they fear for their safety increased to six staff, a rate of (23.00) percent in October and decreased to three staff, a rate of (11.539) percent in April.

Youth Challenge Center

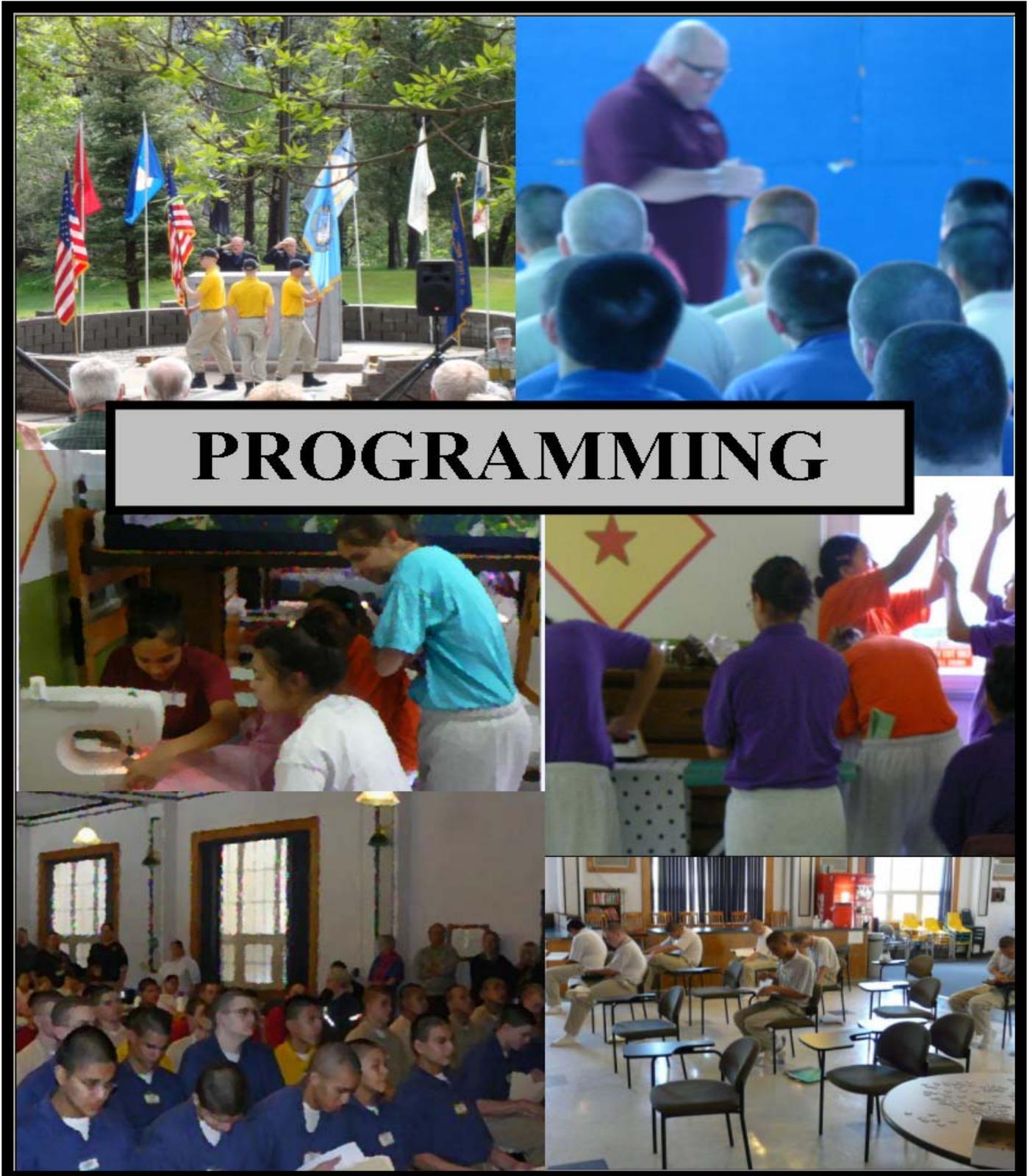
Percent of interviewed staff who reports that they fear for their safety decreased to two staff, a rate of (5.556) percent in October and increased to three staff, a rate of (7.895) percent in April.

Note: Definition of Direct Care Staff
Staff members who have routine contact with youths, including youth care staff, teachers, chaplains, counselors, nurses, food care workers who supervise residents and employees present on a temporary or contractual basis



STAR Admissions

Percent of interviewed staff who reports that they fear for their safety decreased to zero staff, a rate of (0) percent in October and increased to one staff, a rate of (4.00) percent in April.



PROGRAMMING

2.4 Programming

This includes academic progress as well as measures pertaining to mental health, social skills, substance abuse, individual treatment plans [ITP], family contacts, and volunteers.

2.4.1 Programming 1 Scores: Math

Percent of youth confined for over 6 months whose math scores increased between admission and discharge.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 46.058%.

National Average

The national average for this outcome measure (OM) is currently 43.487%.

ExCel

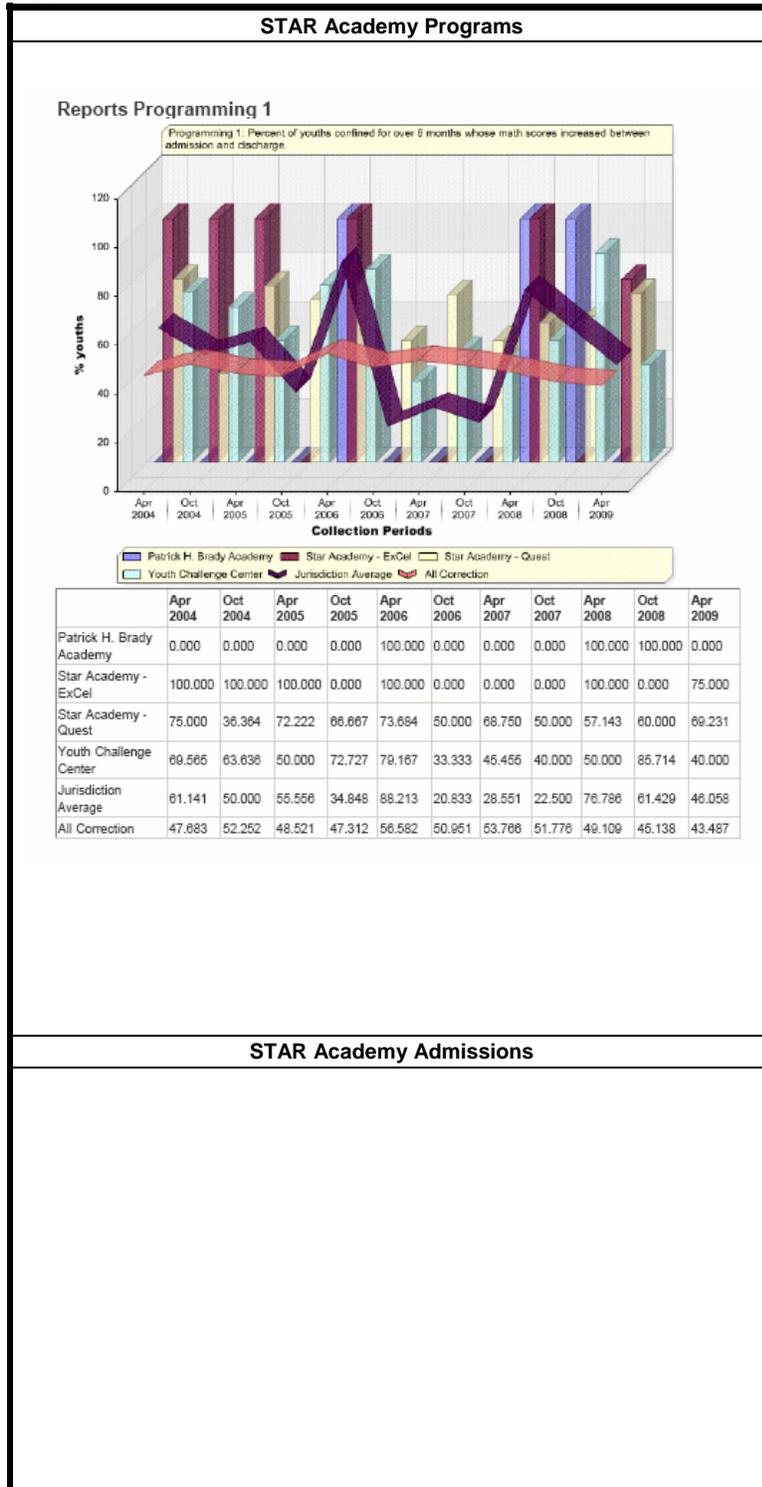
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest

A FIP was developed for this OM in April 2004 and has been formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2001 and April 2005 and has been deemed successful and closed.



Brady Academy

Youth are generally not confined in this short-term program for over six-months. Two youth were confined for six month or longer in October and showed an increase in their math scores between admission and discharge, a rate of (100.00) percent. Zero youth in the April data collection were confined for six month or longer.

ExCEL

Youth are generally not confined in this short-term program for over six-months. Zero youth were confined for six month or longer in October. Four youth in the April data collection were confined for six month or longer and (75.00) percent showed an increase in their math scores between admission and discharge.

Quest

Youth confined for over 6 months whose math scores increased between admission and discharge was (60.00) percent in October and (69.231) percent in April.

Youth Challenge Center

Youth confined for over 6 months whose math scores increased between admission and discharge was (85.714) percent in October and (40.00) percent in April.

Note: If a youths exit test is at the same grade level as his/her initial test then no credit for PbS purposes is granted.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.2 Programming 2 Scores: Reading

Percent of youth confined for over 6 months whose reading scores increased between admission and discharge.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 53.558%.

National Average

The national average for this outcome measure (OM) is currently 41.865%.

Quest

A FIP was developed for this OM in April 2004 and has been formally closed.

Youth Challenge Center

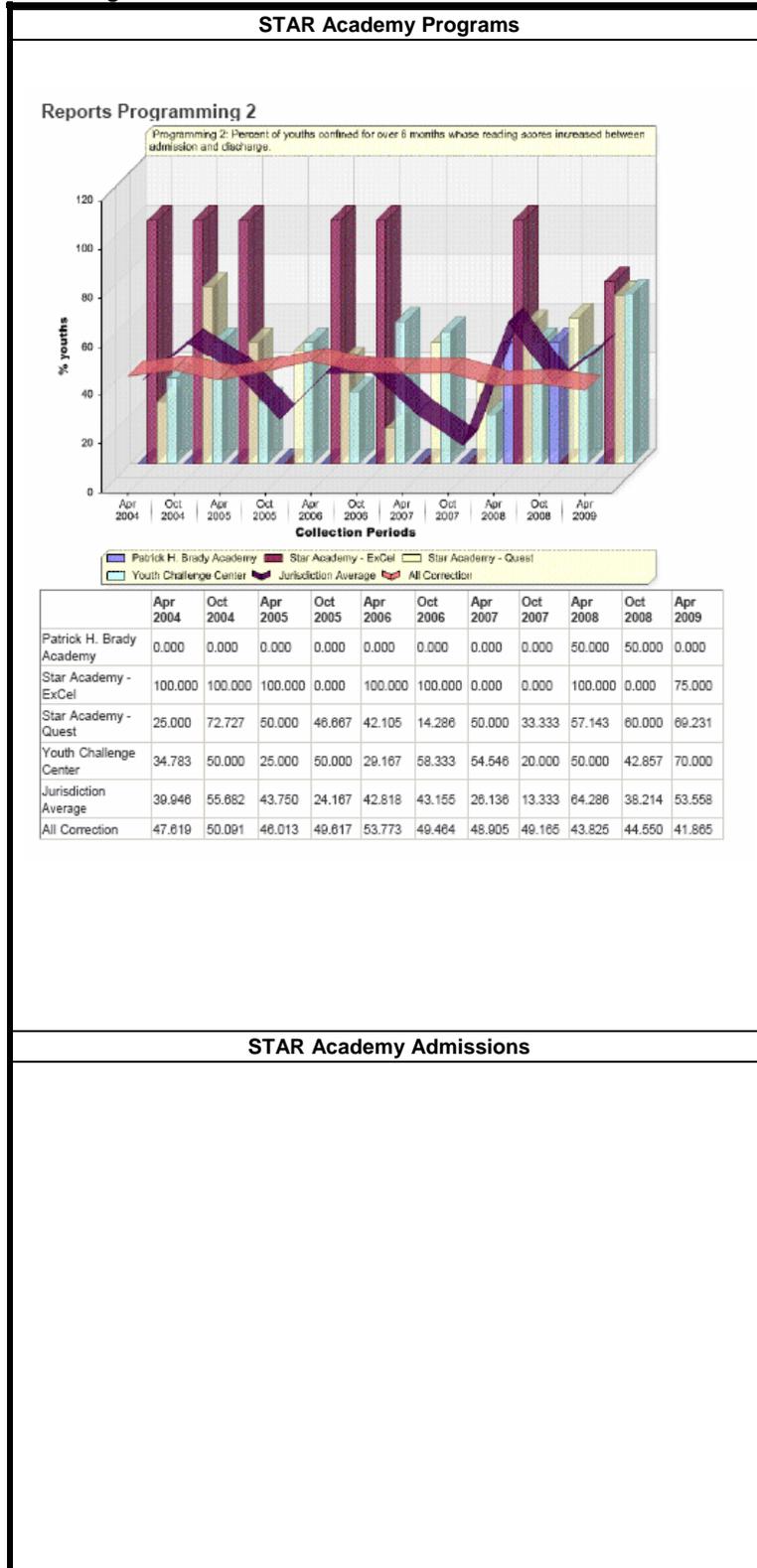
A Facility Improvement Plan (FIP) was developed for this OM in October 2001 and April 2005 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Youth are generally not confined in this short-term program for over six-months. Two youth in the October data collection were confined for six month or longer and (50.00) percent showed an increase in their reading scores between admission and discharge. Zero youth were confined for six months or longer in April.

ExCEL

Youth are generally not confined in this short-term program for over six-months. Zero youth were confined for six month or longer in October. Four youth in the April data collection were confined for six month or longer and (75.00) percent showed an increase in their reading scores between admission and discharge.

Quest

Youth confined for over 6 months whose reading scores increased between admission and discharge was (60.00) percent in October and (69.231) percent in April.

Youth Challenge Center

Youth confined for over 6 months whose reading scores increased between admission and discharge was (42.857) percent in October and (53.558) percent in April.

Note: If a youths exit test is at the same grade level as his/her initial test then no credit for PbS purposes is granted.

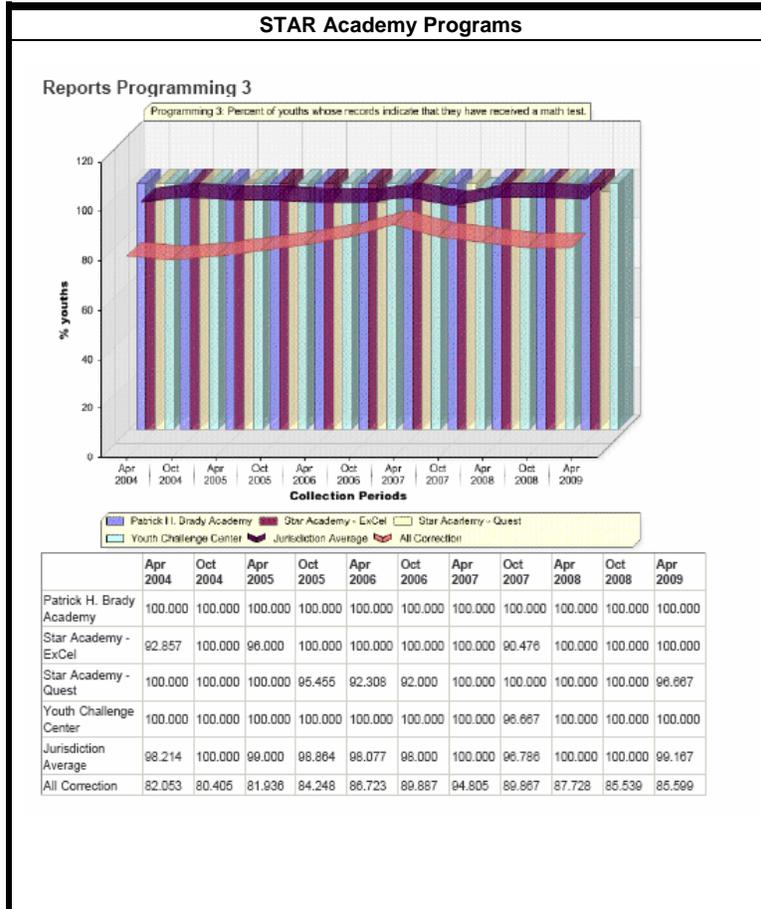
STAR Admissions
Data Not Measured

2.4.3 Programming 3 Admission: Math Test

Percent of youth whose records indicate that they received a math test at admission.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 99.167%.

National Average
The national average for this outcome measure (OM) is currently 85.599%.



Brady Academy
Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

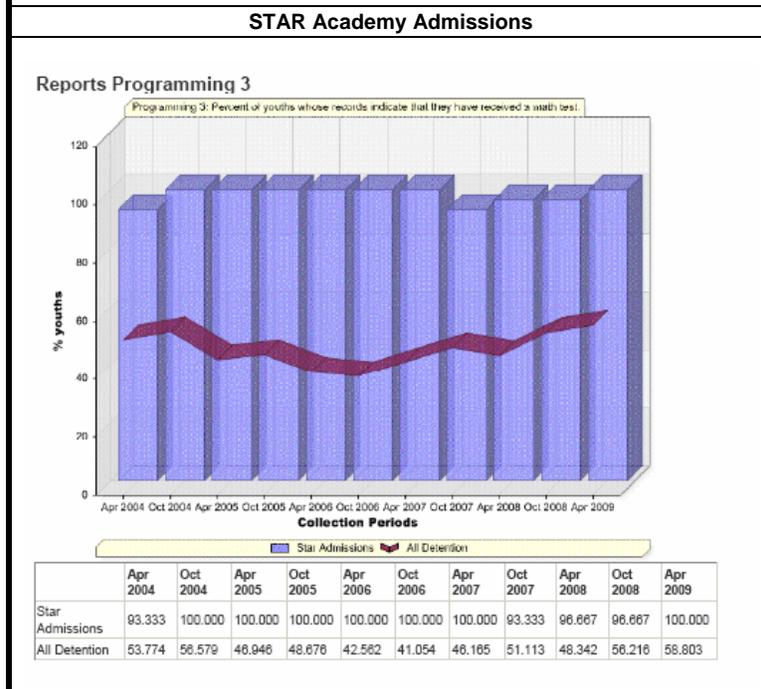
ExCEL
Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

Quest
Percent of youth whose records indicate they have received a math test at admission was (100.00) percent for October and (96.667) percent in April.

Youth Challenge Center
Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 58.803%.



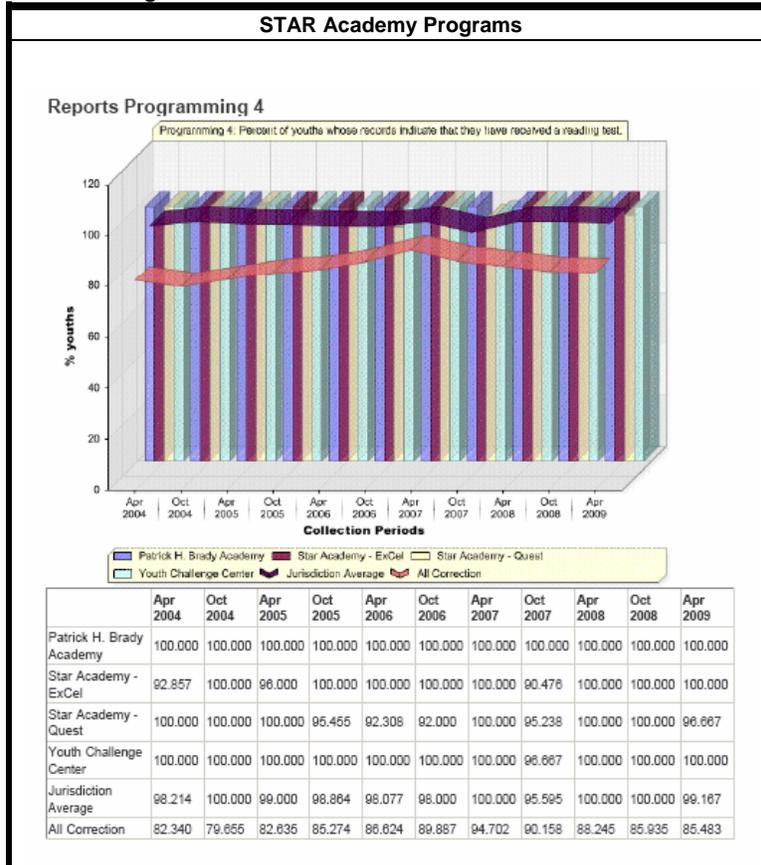
STAR Admissions
Percent of youth whose records indicate they have received a math test at admission was (96.667) percent in October and (100.00) percent in April.

2.4.4 Programming 4 Admission: Reading Test

Percent of youth whose records indicated that they received a reading test at admission.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 99.167%.

National Average
The national average for this outcome measure (OM) is currently 85.483%.



Brady Academy

Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

ExCEL

Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

Quest

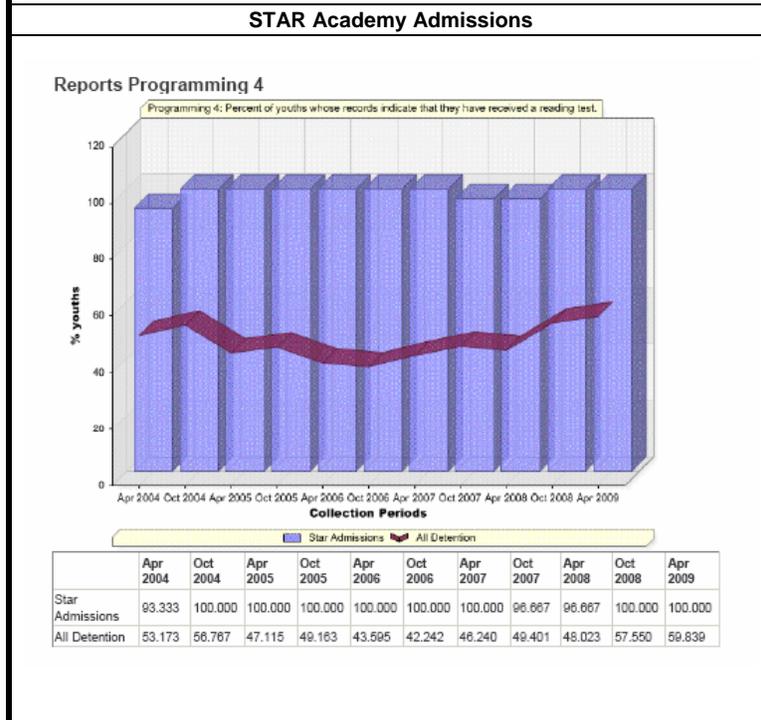
Percent of youth whose records indicate they have received a reading test at admission was (100.00) percent in October and (96.667) percent in April.

Youth Challenge Center

Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 59.839%.



STAR Admissions

Percent of youth whose records indicate they have received a reading test at admission was (100.00) percent for October and April data collections.

2.4.5 Programming 5 Admission: Vocational Assessment

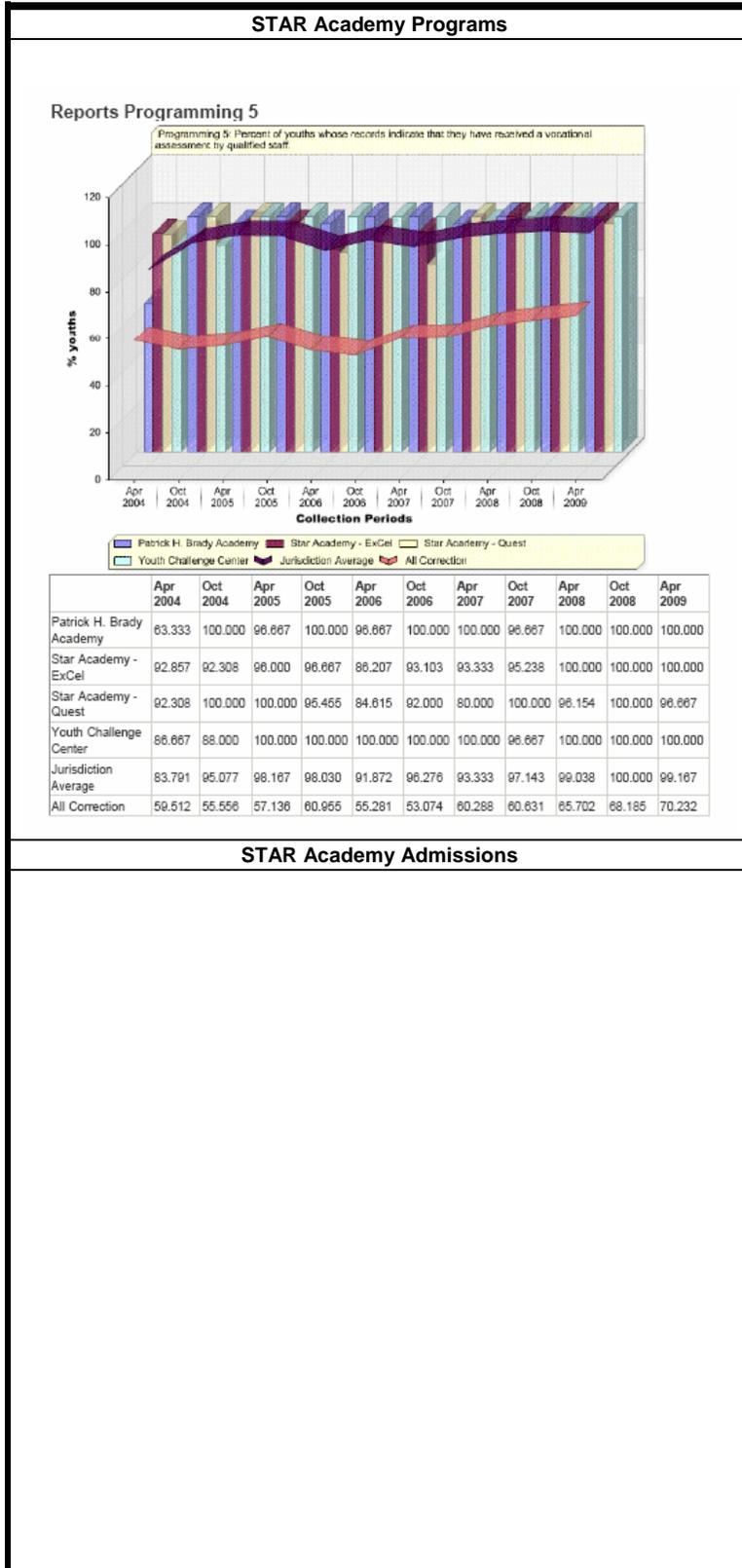
Percent of youth whose records indicate that they received a vocational assessment by qualified staff.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 99.167%.

National Average

The national average for this outcome measure (OM) is currently 70.232%.



Brady Academy

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (100.00) percent in April.

ExCEL

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (100.00) percent in April.

Quest

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (96.667) percent in April.

Youth Challenge Center

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.6 Programming 6 Programming: Vocational Skills

Percent of youth confined for more than 60 days whose records indicate that they received the vocational skills programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 50.000%.

National Average

The national average for this outcome measure (OM) is currently 84.968%.

Youth Challenge Center

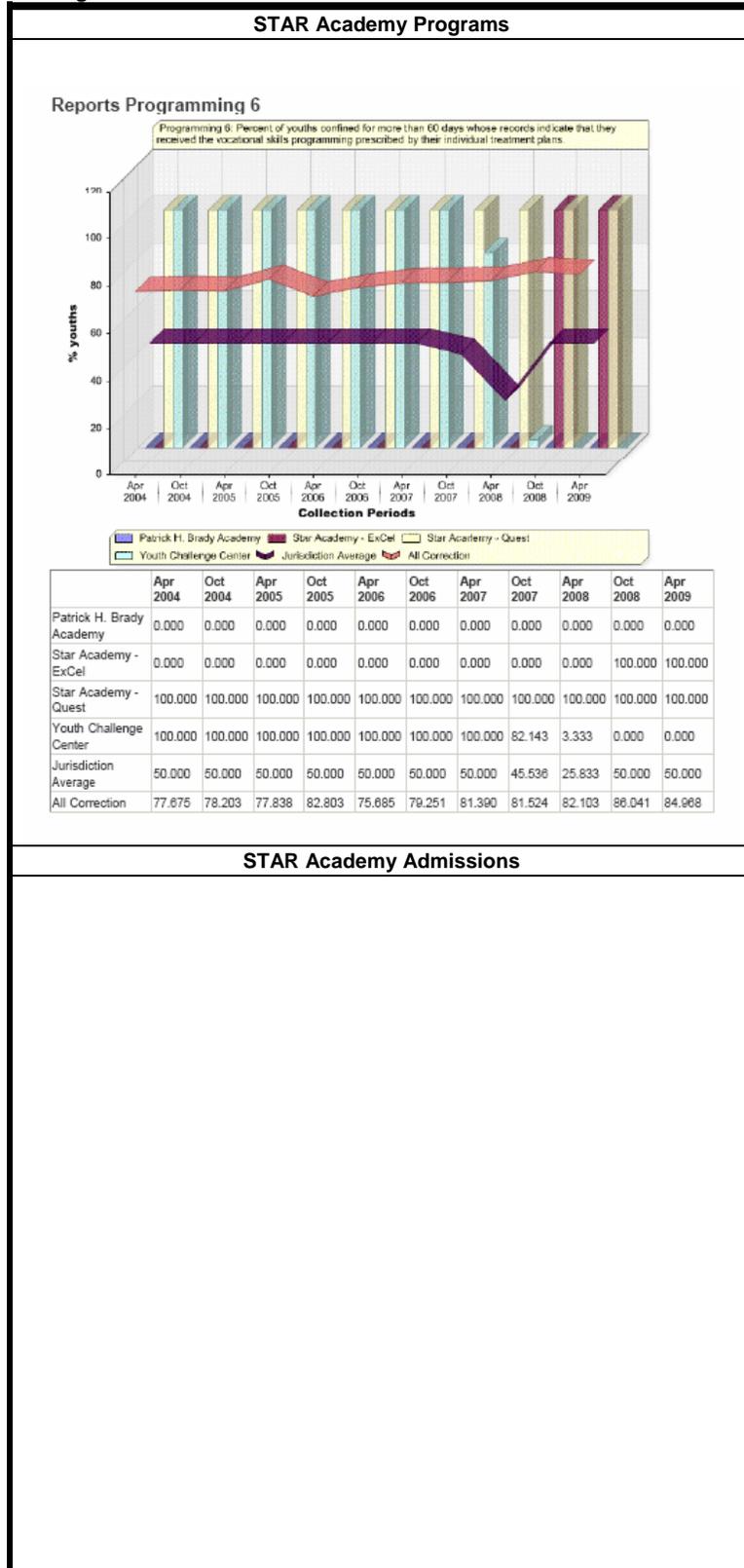
A FIP was developed for this OM in April 2003 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming is not applicable to this program as vocational skills programming is not provided.

ExCEL

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was (100.00) percent for October and April.

Quest

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was zero percent for October and April. Note: YCC does not include vocational skills programming information in their treatment plans.

STAR Admissions

Data Not Measured

2.4.7 Programming 7 Curriculum: Vocational Skills

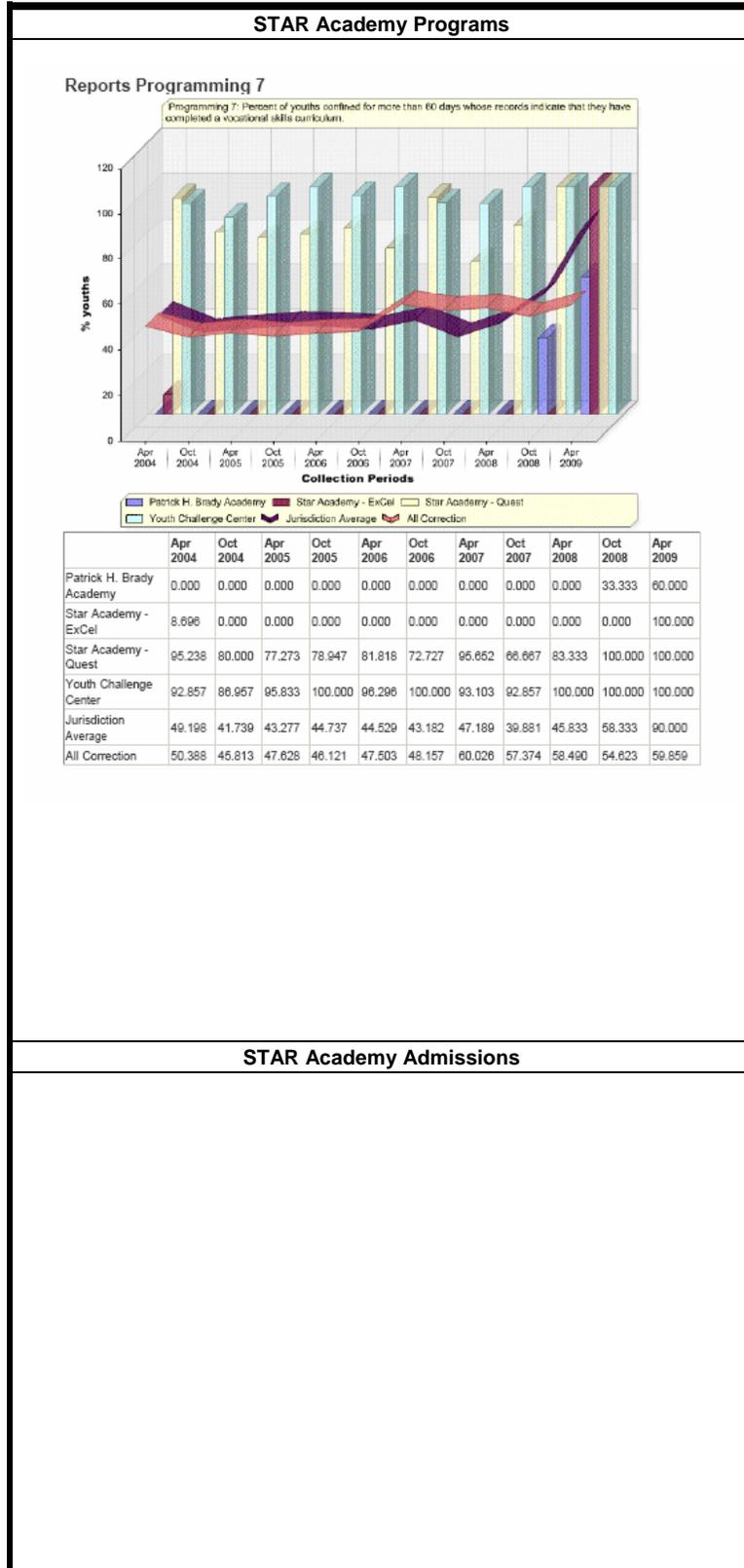
Percent of youth confined for more than 60 days whose records indicate that they have completed a vocational skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 90.000%.

National Average

The national average for this outcome measure (OM) is currently 59.859%.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (33.333) percent in October and increased to (60.00) percent in April. BA recently began teaching a vocational skills curriculum.

ExCEL

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (0.00) percent in October and increased to (100.00) percent in April. EX recently began teaching a vocational skills curriculum.

Quest

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (100.00) percent in October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.8 Programming 8 Programming: Educational

Percent of youth confined for more than 60 days whose records indicate that they received the educational programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 97.604%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2001 and has been deemed successful and formally closed.

ExCel

A FIP was developed for this OM in October '03 along with Programming 17 and has been deemed successful and formally closed.

Youth Challenge Center

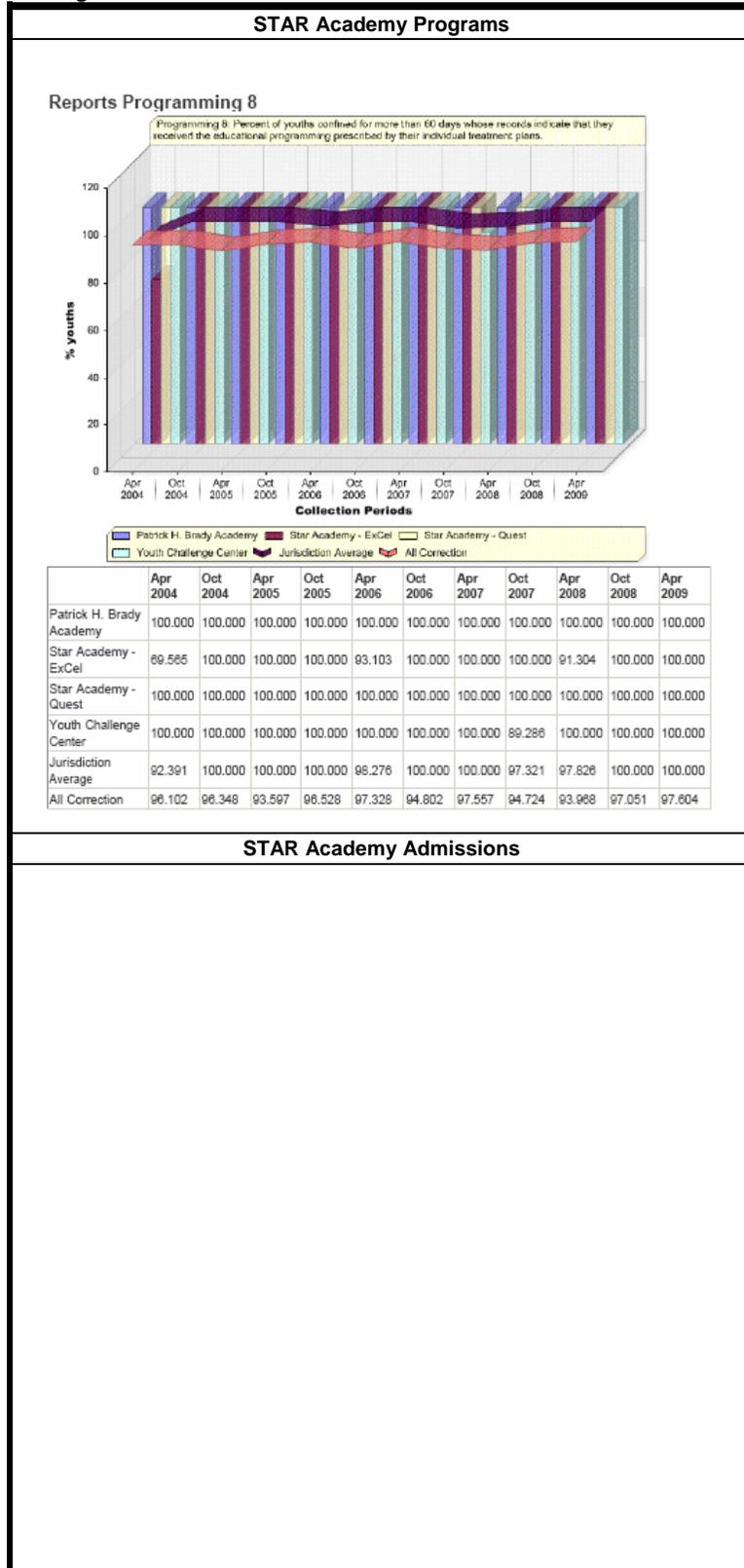
A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and April.

ExCEL

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and (100.00) percent for April.

Quest

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and (100.00) percent for April.

STAR Admissions

Data Not Measured

2.4.9 Programming 9 Non English Speaking Youth

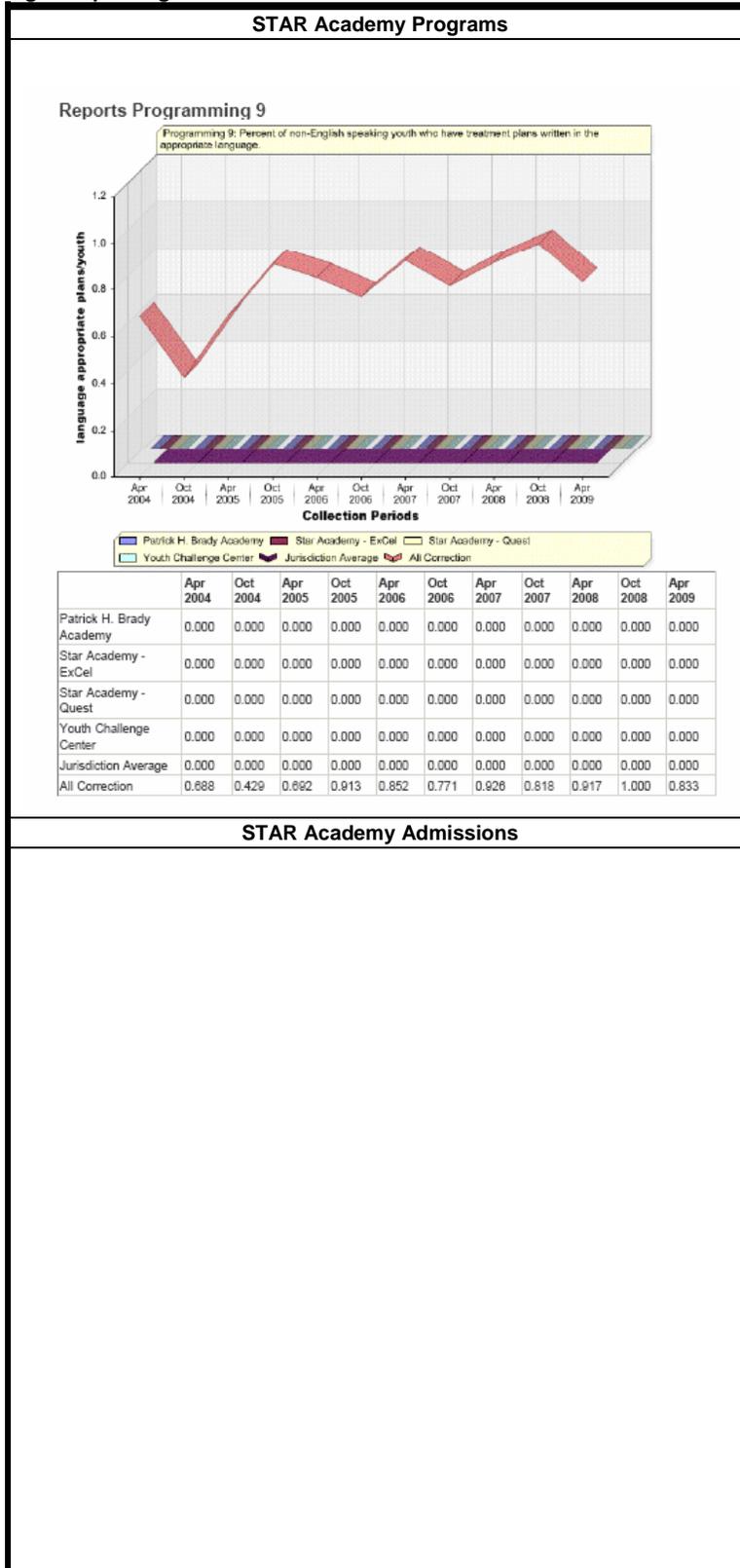
Percent of non-English speaking youth who have treatment plans in the appropriate language.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.833%.



Brady Academy

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

ExCEL

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Quest

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Youth Challenge Center

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.10 Programming 10 Minority Ratio

Ratio of percent of minority staff to percent of minority youth.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.037%.

National Average

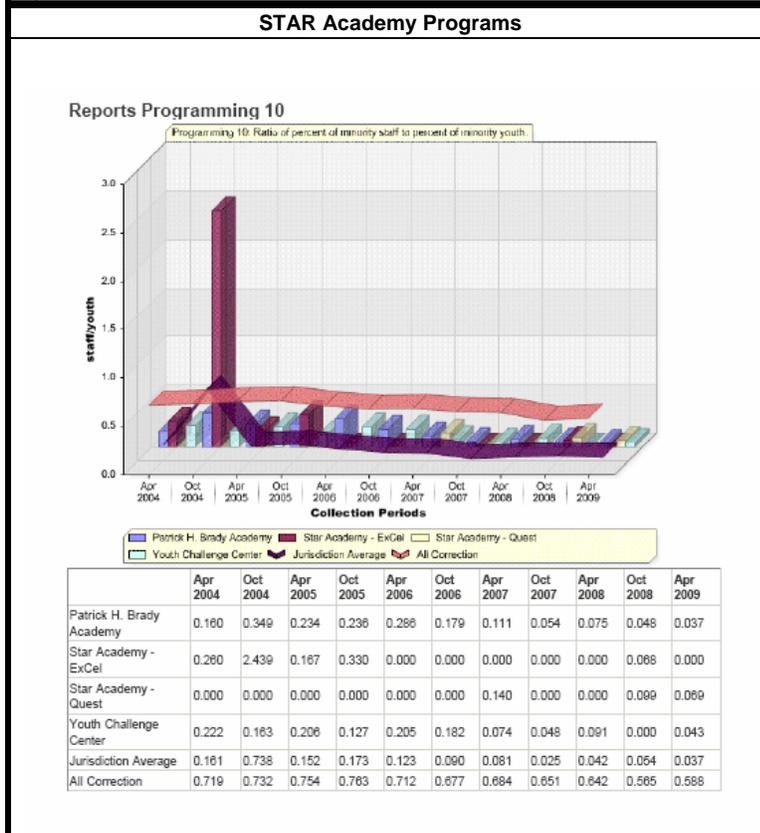
The national average for this outcome measure (OM) is currently 0.588%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.085%.

National Average

The national average for this outcome measure (OM) is currently 0.720%.



Brady Academy

Ratio of minority staff to minority youth was (0.048) percent in October and (0.37) percent in April.

ExCEL

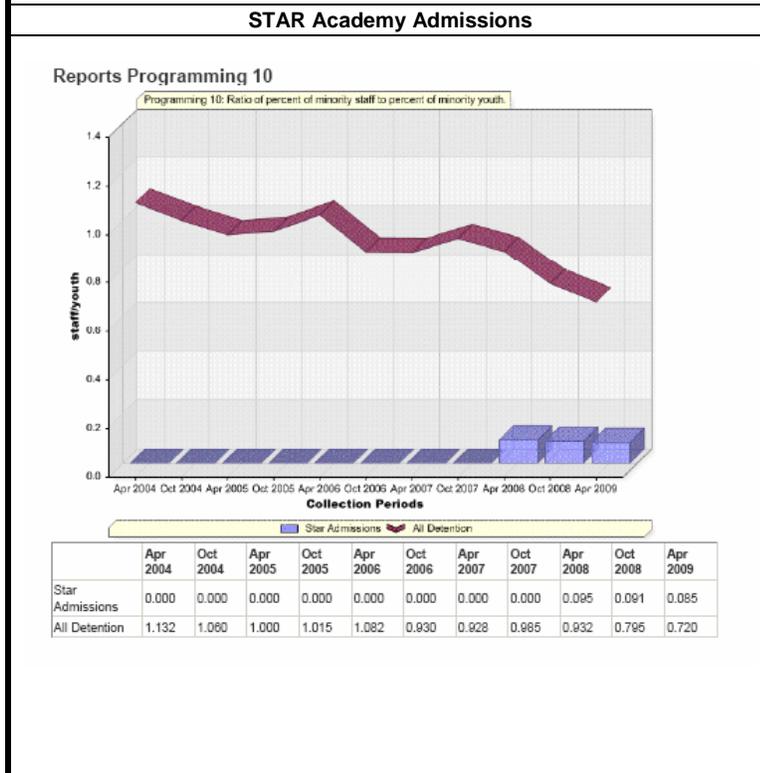
Ratio of minority staff to minority youth was (0.068) percent in October and (0) percent in April.

Quest

Ratio of minority staff to minority youth was (0.099) percent in October and (0.69) percent in April.

Youth Challenge Center

Ratio of minority staff to minority youth was (0) percent in October and (0.43) percent in April.



STAR Admissions

Ratio of minority staff to minority youth was (0.091) percent in October and (0.85) percent in April.

2.4.11 Programming 11 Programming: Psychosocial/Social Skills

Percent of youth confined for more than 60 days whose reports indicated that they received psychosocial/social skills programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 97.531%.

Youth Challenge Center

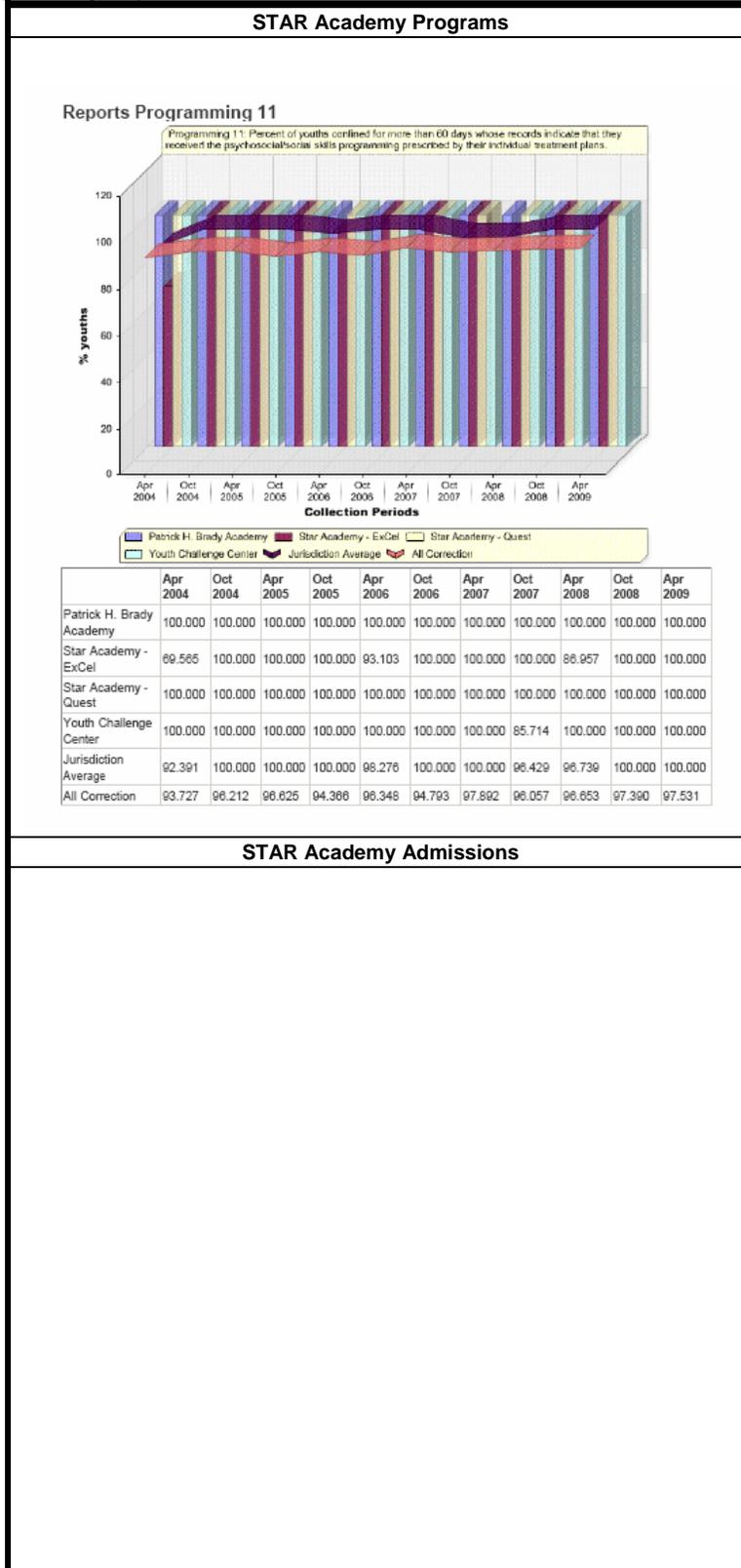
A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

ExCEL

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

Quest

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

2.4.12 Programming 12 Monthly Progress Notes

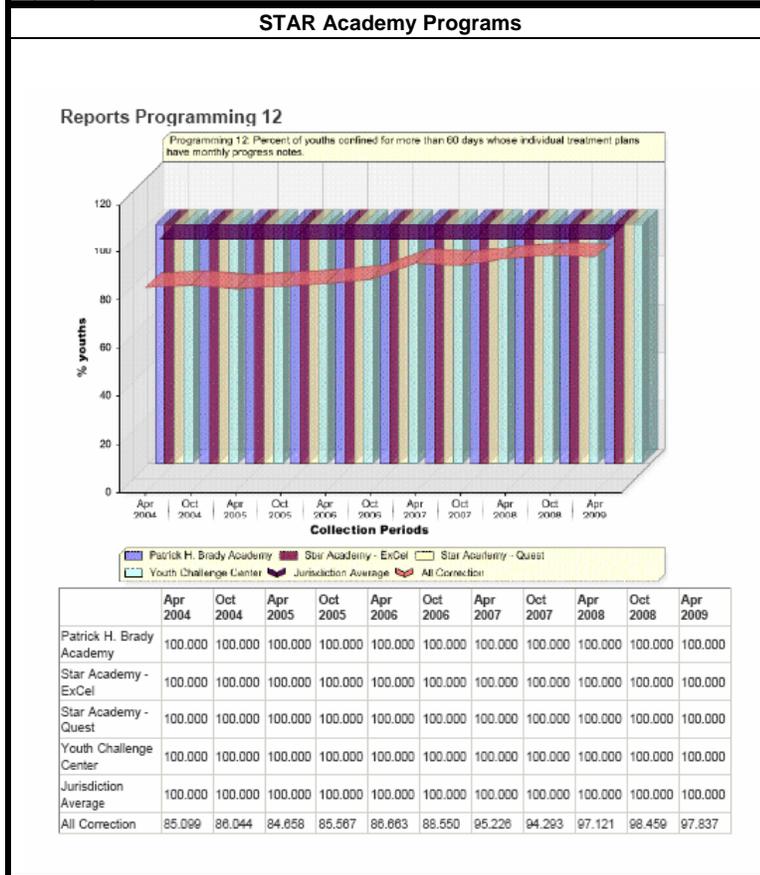
Percent of youth confined for more than 60 days whose individual treatment plans have monthly progress notes.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 97.837%.



Brady Academy

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

ExCEL

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Quest

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Youth Challenge Center

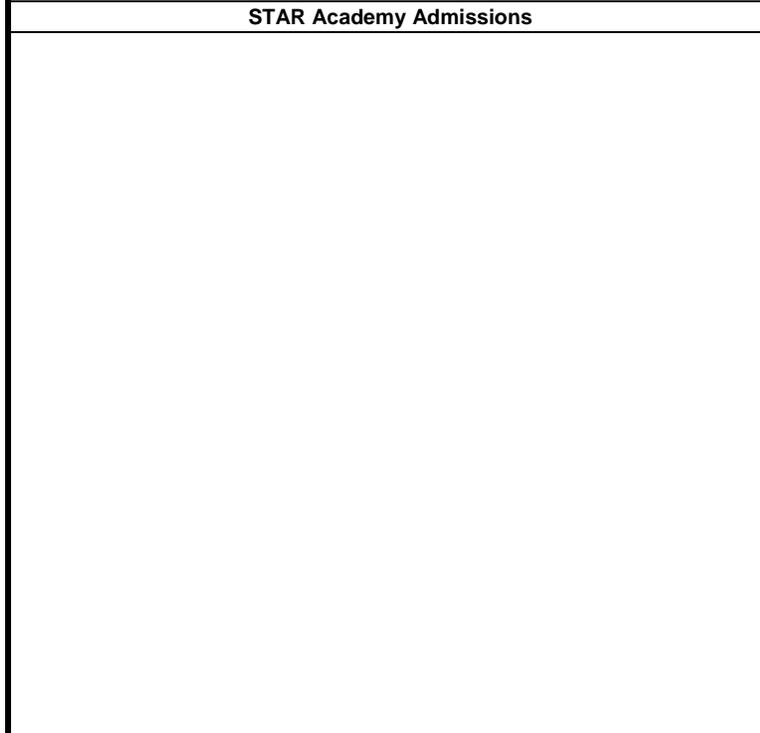
Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions
Data Not Measured

2.4.13 Programming 13 Annual Summary Treatment Progress

Percent of youth confined for more than 1 year whose records include an annual summary of treatment progress.

Jurisdiction Average

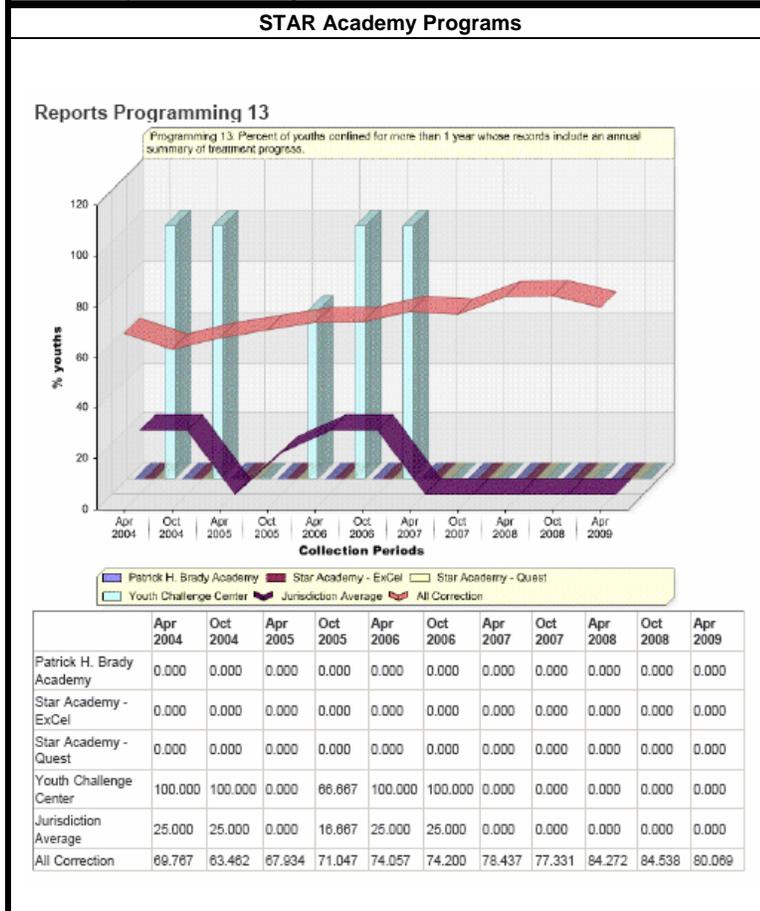
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 80.069%.

Youth Challenge Center

A FIP was developed for this OM in May 2002 and has been deemed successful and closed.



Brady Academy

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

ExCEL

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Quest

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Youth Challenge Center

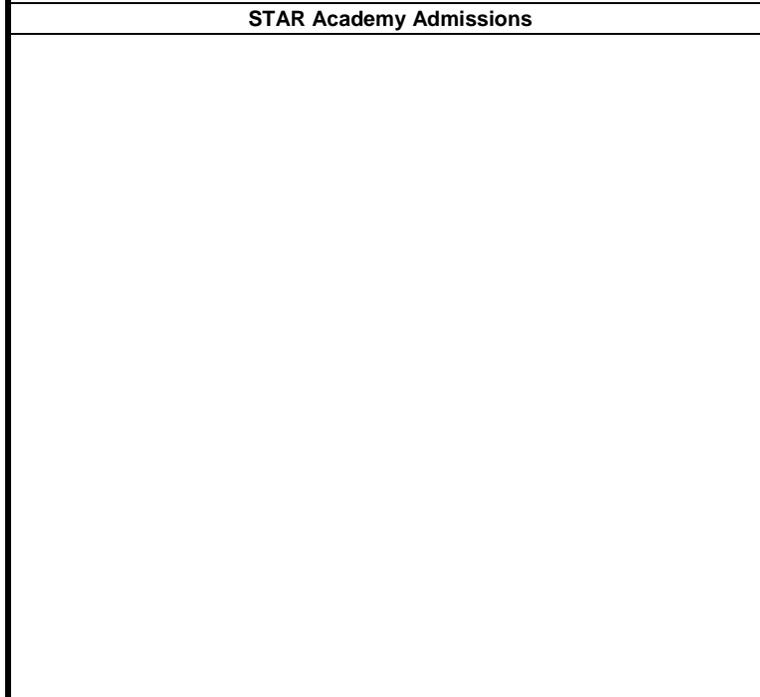
Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions
Data Not Measured

2.4.14 Programming 14 Curriculum: Health

Percent of youth confined for more than 60 days whose records indicate that they have completed the health curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 68.303%.

ExCel

A FIP was developed for the OM in October '02 and has been deemed successful and formally closed.

Youth Challenge Center

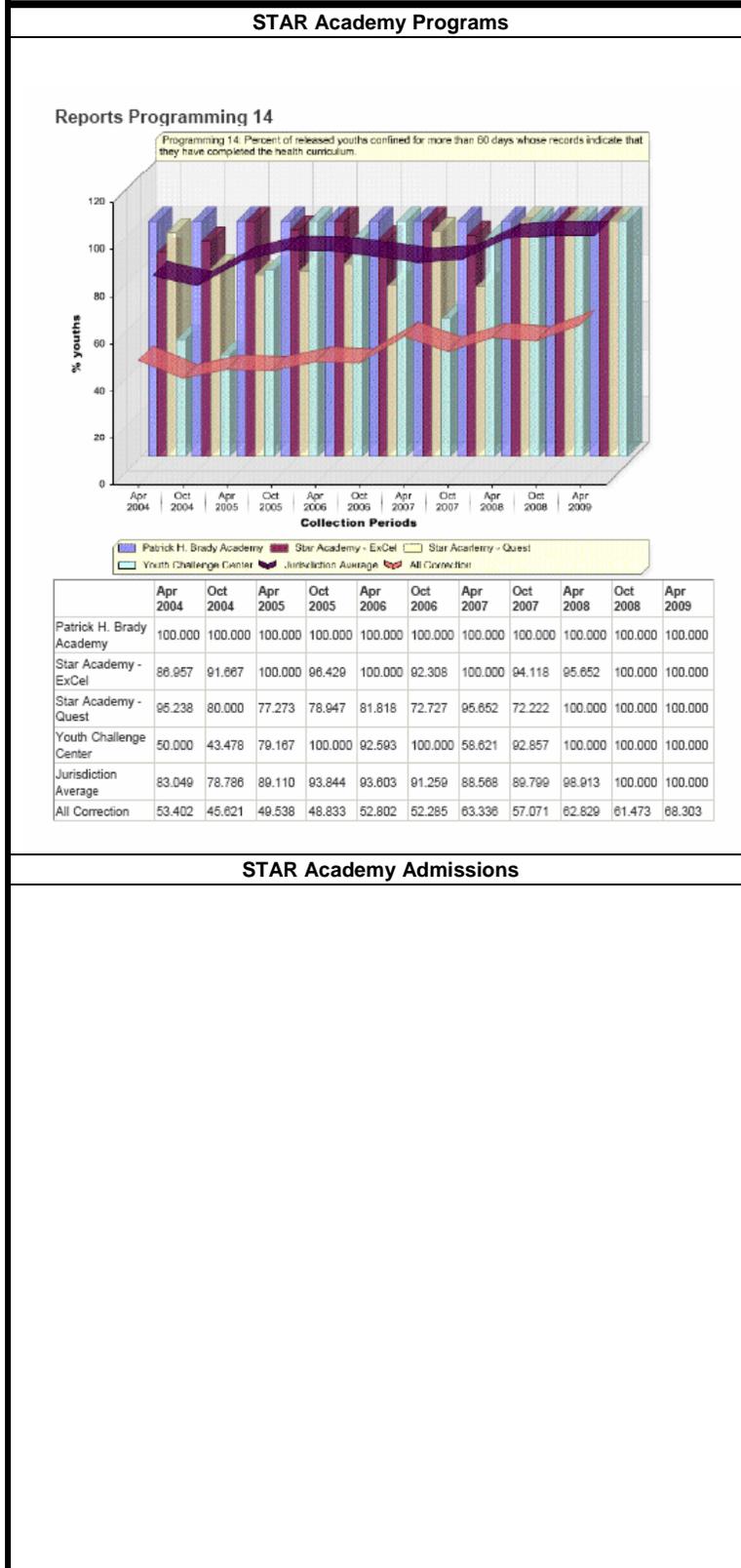
A FIP was developed for this OM in October 2001 and again in April 2004 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

ExCEL

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

Quest

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

STAR Admissions
Data Not Measured

2.4.15 Programming 15 Curriculum: Psychosocial/Social Skills

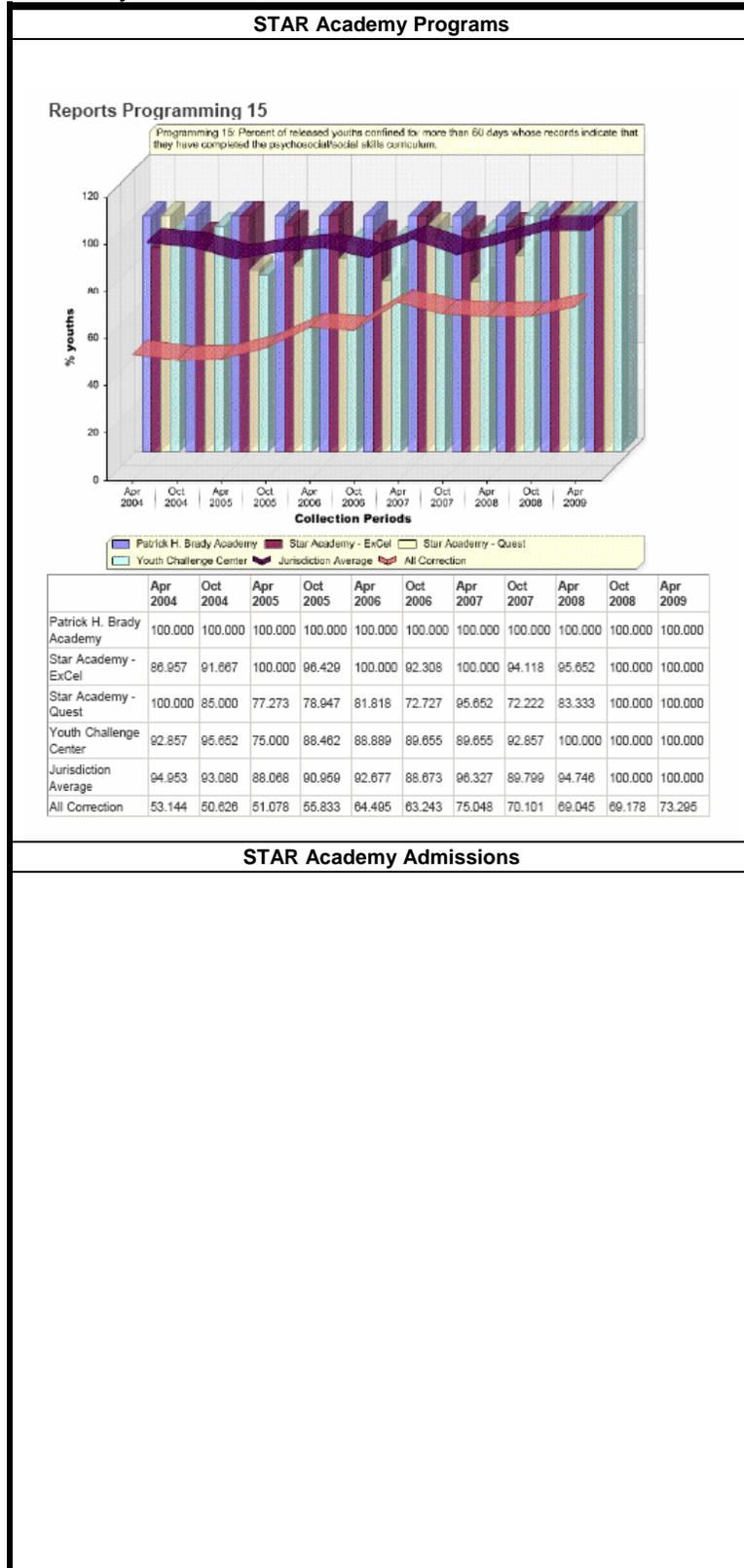
Percent of youth confined for more than 60 days whose records indicate that they have completed the psychosocial/social skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 73.295%.



Brady Academy

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

ExCEL

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

Quest

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

Youth Challenge Center

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.4.16 Programming 16 Assessment: Psychosocial/Social Skills

Percent of youth whose records indicate they have received a psychosocial/social skills assessment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

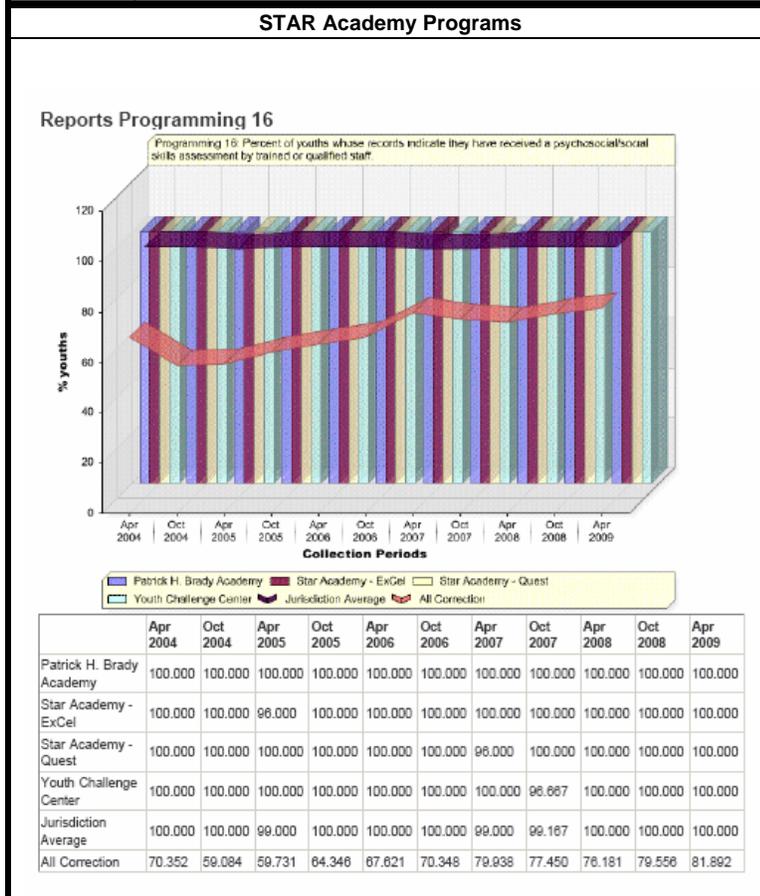
The national average for this outcome measure (OM) is currently 81.892%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2001 and has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2001 and has since been deemed successful and closed.



Brady Academy

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

ExCEL

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

Quest

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.4.17 Programming 17 ITP

Percent of youth confined for more than 30 days whose records include a written individual treatment plan.

Jurisdiction Average

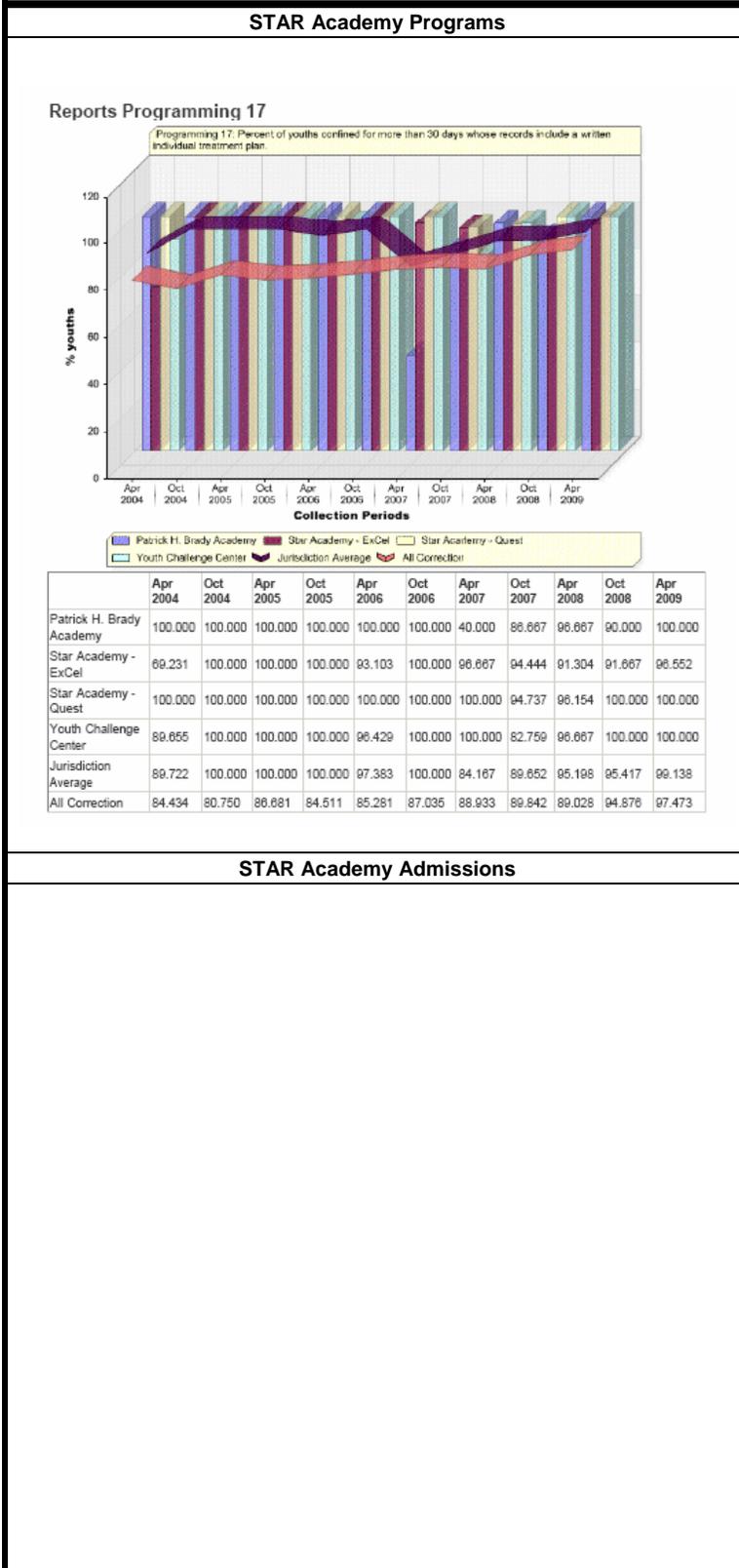
The jurisdiction average for this outcome measure (OM) is currently 99.138%.

National Average

The national average for this outcome measure (OM) is currently 97.473%.

ExCel

A FIP was developed for the OM in April '03 and has been deemed successful and formally closed.



Brady Academy

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (90.00) percent in October and (100.00) percent in April.

ExCEL

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (90.00) percent in October and (96.552) percent in April.

Quest

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (100.00) percent in October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.18 Programming 18 Rate of Contact

Rate of contact between facility staff and youth family including phone, email and/or visit.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 7.854%.

National Average
The national average for this outcome measure (OM) is currently 3.256%.

Brady Academy
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

ExCel
A FIP was developed for the OM in April '05 and has been deemed successful and formally closed.

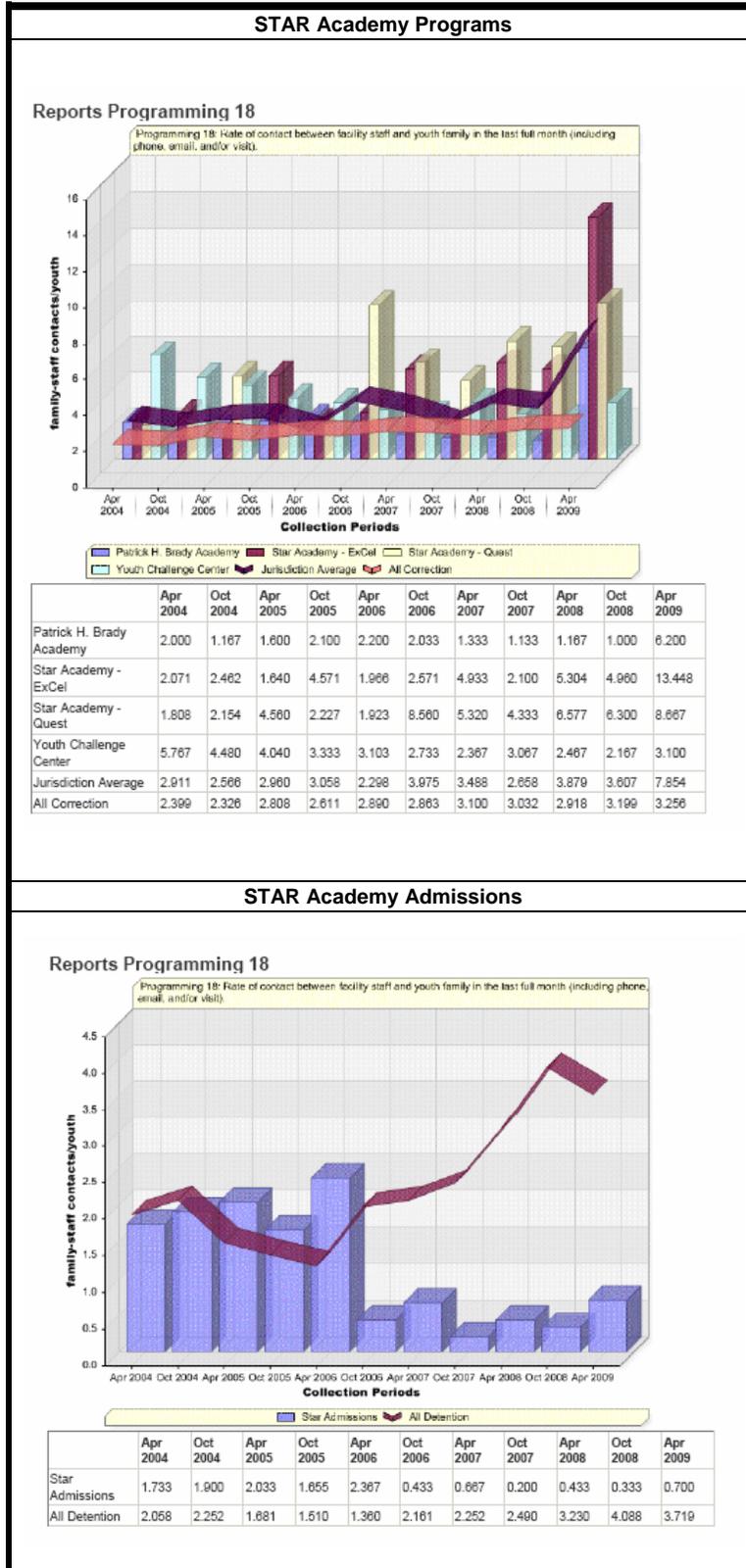
Quest
A FIP was developed for this OM in October 2004 and has been deemed successful and formally closed.

Youth Challenge Center
A FIP was developed for this OM in May 2002 and has been deemed successful and closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.700%.

National Average
The national average for this outcome measure (OM) is currently 3.719%.

STAR Admissions
A FIP was developed for this OM in April 2003. It was deemed successful and formally closed.



Brady Academy
Rate of contact between facility staff and youth family is (1.00) contacts per month in October and (6.200) contacts for April.

ExCEL
Rate of contact between facility staff and youth family is (4.960) contacts per month in October and (13.448) contacts for April.

Quest
Rate of contact between facility staff and youth family is (6.300) contacts per month in October and (8.667) contacts for April.

Youth Challenge Center
Rate of contact between facility staff and youth family is (2.167) contacts per month in October and (3.100) contacts for April.

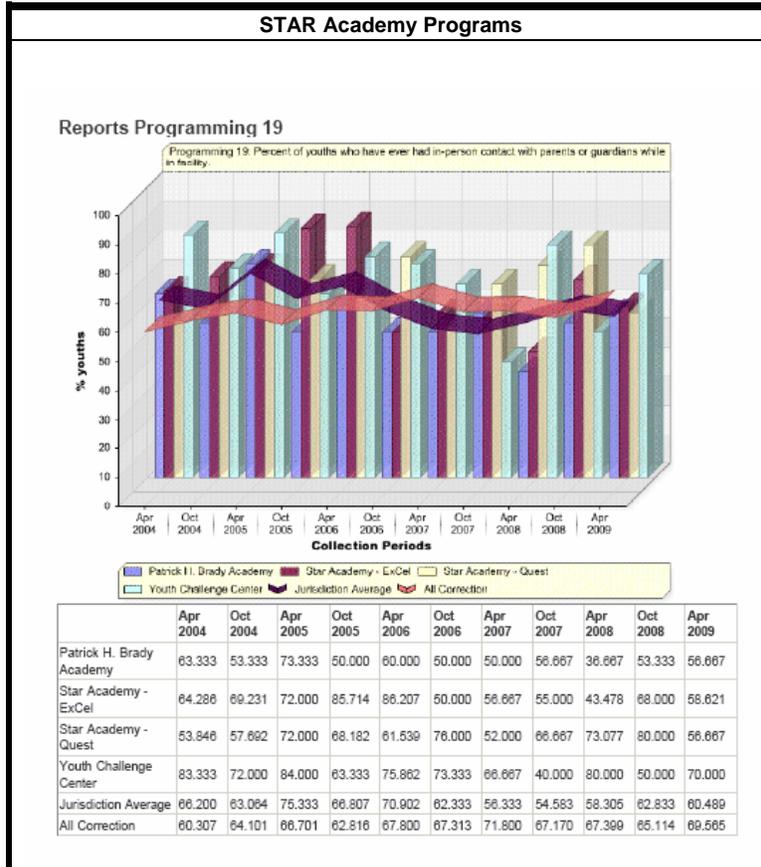
STAR Admissions
Rate of contact between facility staff and youth family is (0.333) contacts per month in October and (0.700) contacts for April.

2.4.19 Programming 19 Youth Contact With Parents/Guardians

Percent of youth who have ever had in-person contact with parents or guardians while in facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 60.489%.

National Average
The national average for this outcome measure (OM) is currently 69.565%.



Brady Academy

Percent of youth who have ever had in-person contact with parents or guardians while in facility was (53.333) percent in October and (56.667) percent in April.

ExCEL

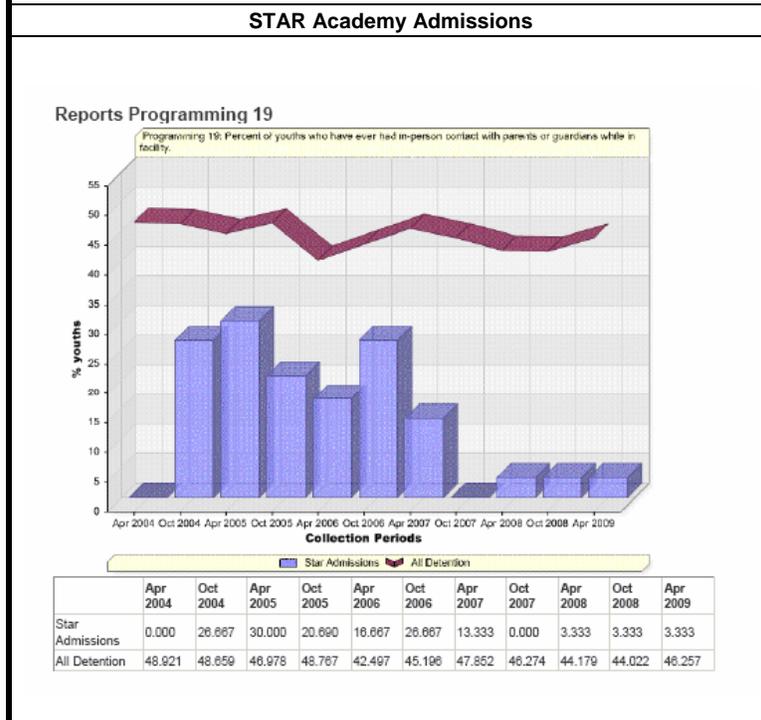
Percent of youth who have ever had in-person contact with parents or guardians while in facility was (58.621) percent in October and (56.667) percent in April.

Quest

Percent of youth who have ever had in-person contact with parents or guardians while in facility was (80.00) percent in October and (56.667) percent in April.

Youth Challenge Center

Percent of youth who have ever had in-person contact with parents or guardians while in facility was (50.00) percent in October and (70.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 3.333%.

National Average
The national average for this outcome measure (OM) is currently 46.257%.

STAR Admissions

Percent of youth who have ever had in-person contact with parents or guardians while in facility was zero percent in October and (3.333) percent in April.

2.4.20 Programming 20 Telephone Policies

Percent of youth who report those policies governing telephone calls are implemented consistently.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 72.184%.

National Average

The national average for this outcome measure (OM) is currently 59.417%.

Brady Academy

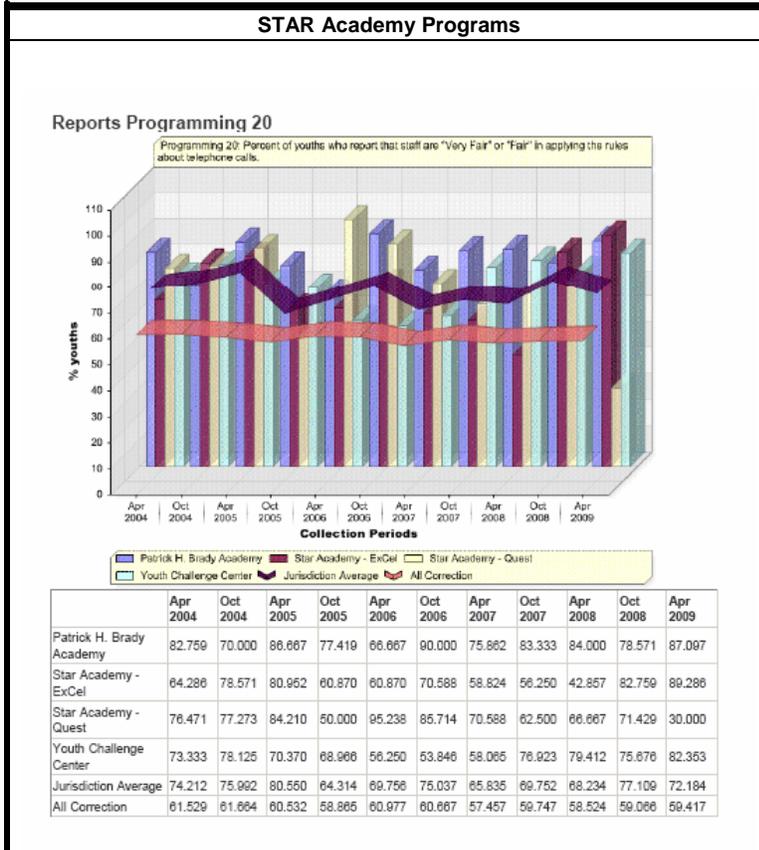
A FIP was developed for this outcome measure OM in May 2002 and has been deemed successful and formally closed.

Quest

A FIP was developed for this OM in April 2003 and has since been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002 and has been deemed successful and closed.



Brady Academy

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (78.571) percent and increased again in April to (87.097) percent.

ExCEL

Percent of youth who report that policies governing telephone calls are implemented consistently decreased in October to (82.759) percent and decreased again in April to (89.286) percent.

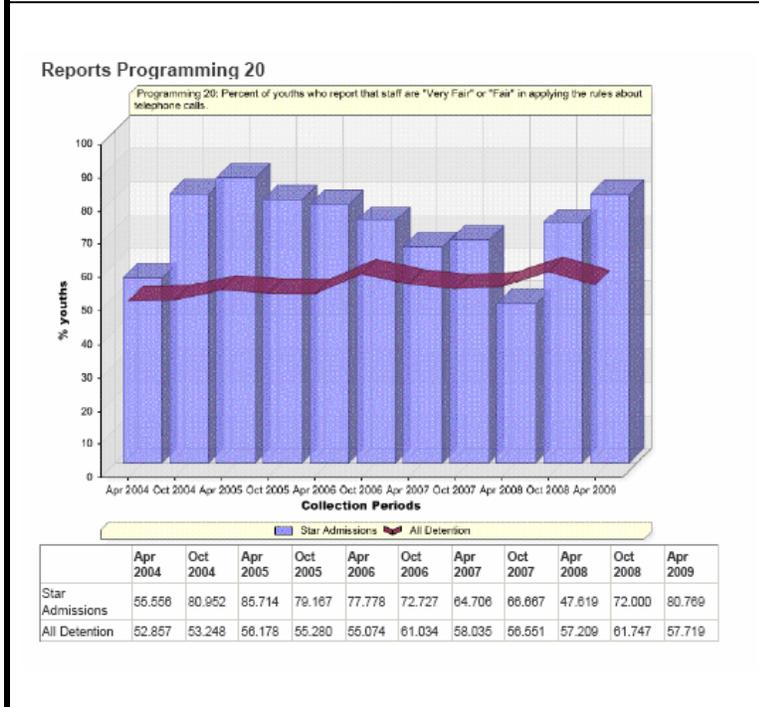
Quest

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (71.429) percent and increased again in April to (30.00) percent.

Youth Challenge Center

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (75.676) percent and increased again in April to (82.353) percent.

STAR Academy Admissions



STAR Admissions

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (72.00) percent and decreased in April to (80.769) percent.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 80.769%.

National Average

The national average for this outcome measure (OM) is currently 57.719%.

2.4.21 Programming 21 Phone Contact

Percent of youth who report that they have had phone contact with a parent or guardian.

Jurisdiction Average

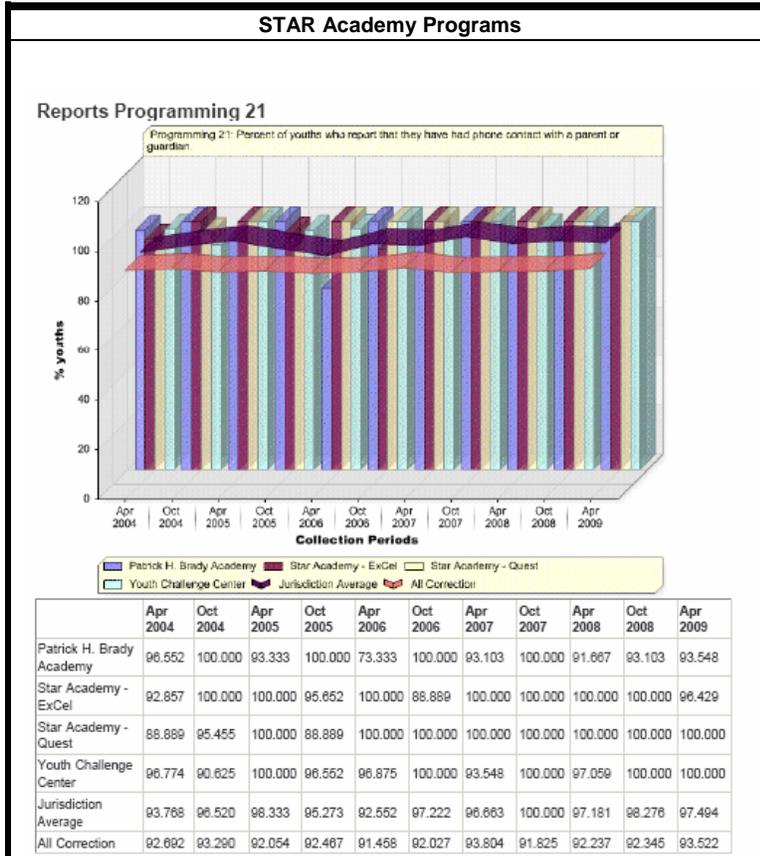
The jurisdiction average for this outcome measure (OM) is currently 97.494%.

National Average

The national average for this outcome measure (OM) is currently 93.522%.

Youth Challenge Center

A FIP was developed for this OM, along with the following OM's: (Programming 21, Justice 1, and Justice 6) in May 2002 and has been deemed successful and closed.



Brady Academy

Percent of youth who report that they've had phone contact with a parent or guardian increased to (93.103) percent in October and increased to (93.548) percent in April.

ExCEL

Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and (96.429) in April.

Quest

Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and in April.

Youth Challenge Center

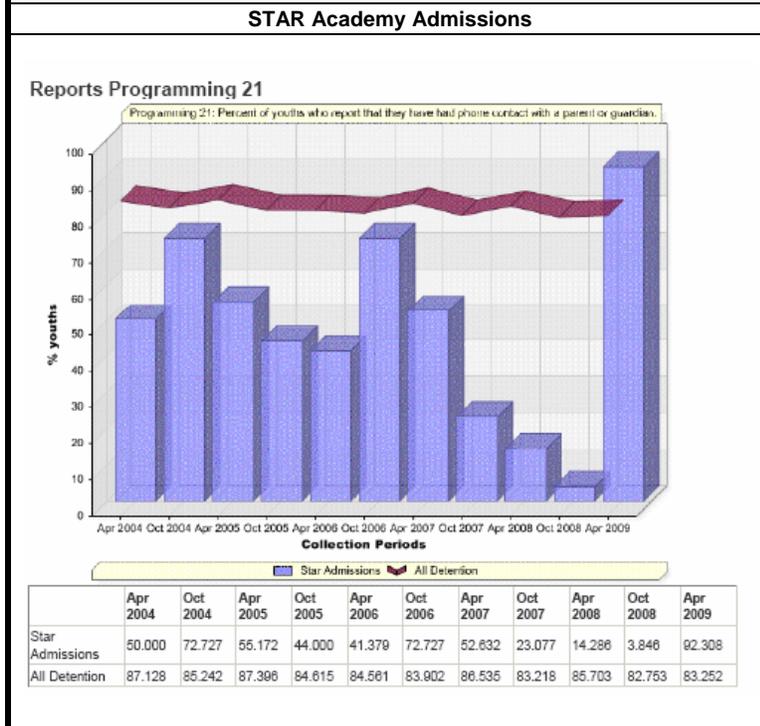
Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 92.308%.

National Average

The national average for this outcome measure (OM) is currently 83.252%.



STAR Admissions

Percent of youth who report that they've had phone contact with a parent or guardian decreased to (3.846) percent in October and increased to (92.308) percent in April. Note: The average length of stay for youth in Admissions sometimes does not warrant a phone call prior to moving onto program placement.

2.4.22 Programming 22 Visitation

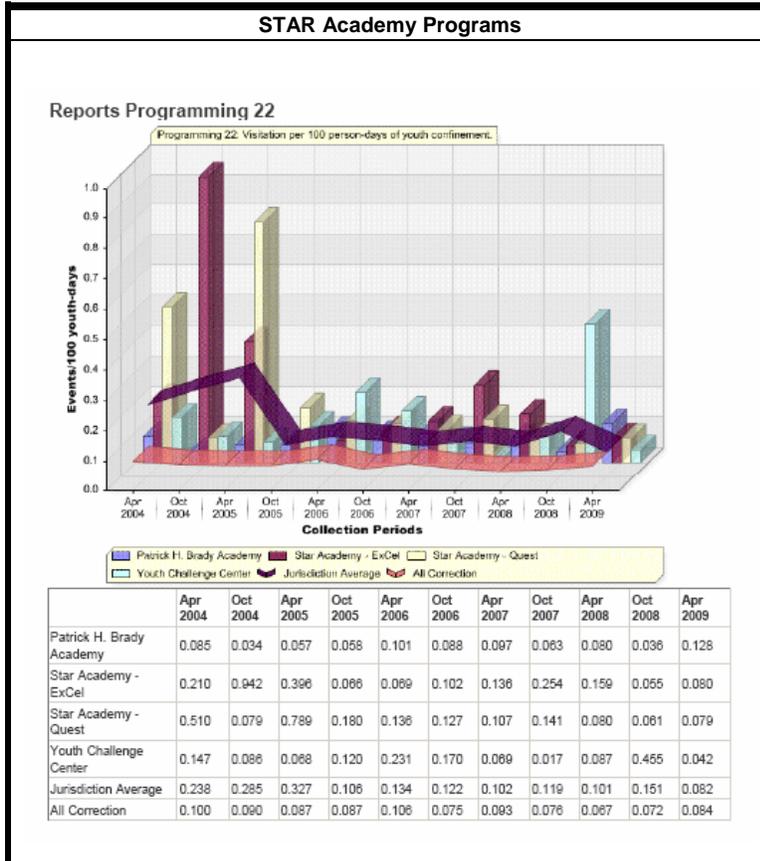
Visitation per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.082%.

National Average

The national average for this outcome measure (OM) is currently 0.084%.



Brady Academy

The rate of visitation per 100 person days of confinement decreased slightly in October to a rate of (.036) percent and then increased in April to (0.128) percent.

ExCEL

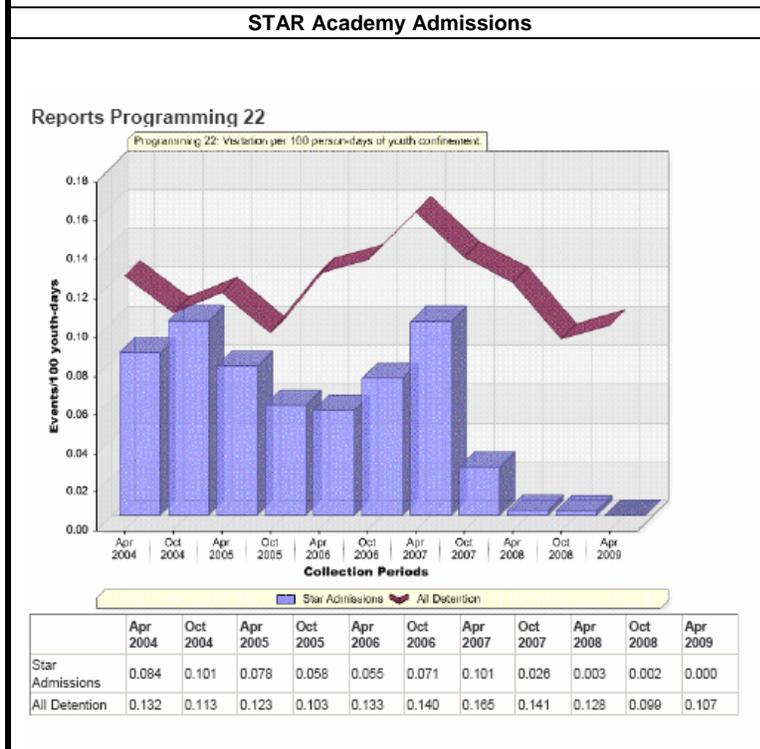
The rate of visitation per 100 person days of confinement decreased in October to a rate of (0.055) percent and then increased in April to (0.080) percent.

Quest

The rate of visitation per 100 person days of confinement decreased in October to a rate of (0.061) percent and then increased in April to (0.079) percent.

Youth Challenge Center

The rate of visitation per 100 person days of confinement increased in October to a rate of (0.455) percent and then decreased in April to (0.042) percent.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.107%.

STAR Admissions

The rate of visitation per 100 person days of confinement decreased in October to a rate of (0.02) percent and then decreased in April to (0) percent. Note: The average length of stay for youth in Admissions sometimes does not warrant a visit prior to moving onto program placement.

2.4.23 Programming 23 Community Volunteers

The number of community volunteers providing programming in the facility over the average daily youth population.

Jurisdiction Average

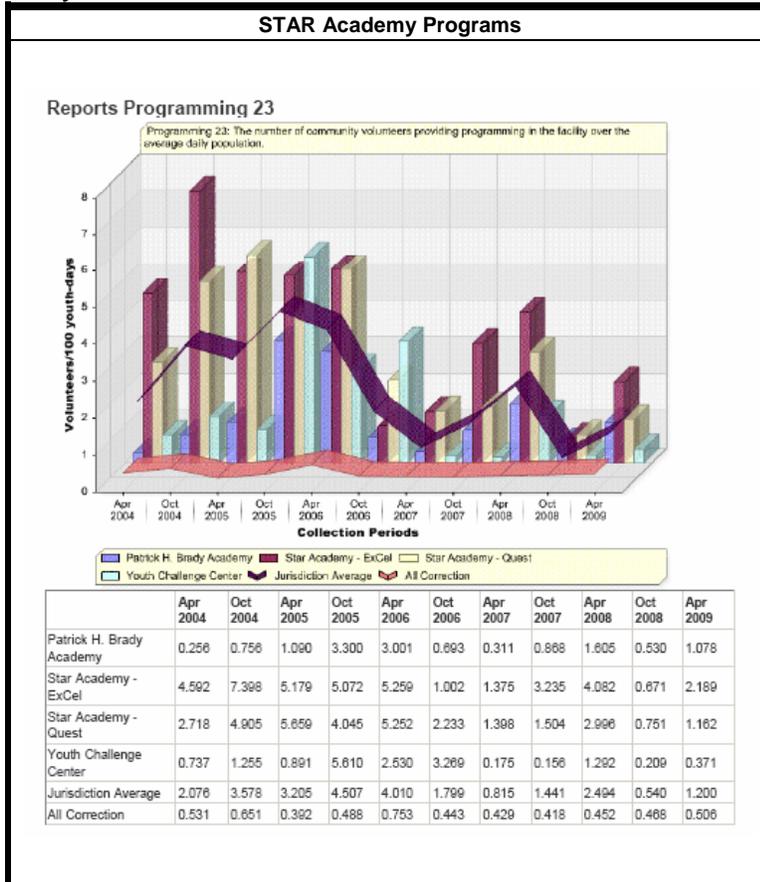
The jurisdiction average for this outcome measure (OM) is currently 1.200%.

National Average

The national average for this outcome measure (OM) is currently 0.506%.

ExCel

A FIP was developed for this OM in April 2003 and has been deemed successful and formally closed.



Brady Academy

The number of community volunteers providing programming over the average day count decreased to a rate of (0.530) percent in October and increased to (1.078) percent in April.

ExCEL

The number of community volunteers providing programming over the average day count decreased to a rate of (0.671) percent in October and increased to (2.189) percent in April.

Quest

The number of community volunteers providing programming over the average day count decreased to a rate of (0.751) percent in October and increased to (1.162) percent in April.

Youth Challenge Center

The number of community volunteers providing programming over the average day count decreased to a rate of (0.209) percent in October and increased to (0.371) percent in April.

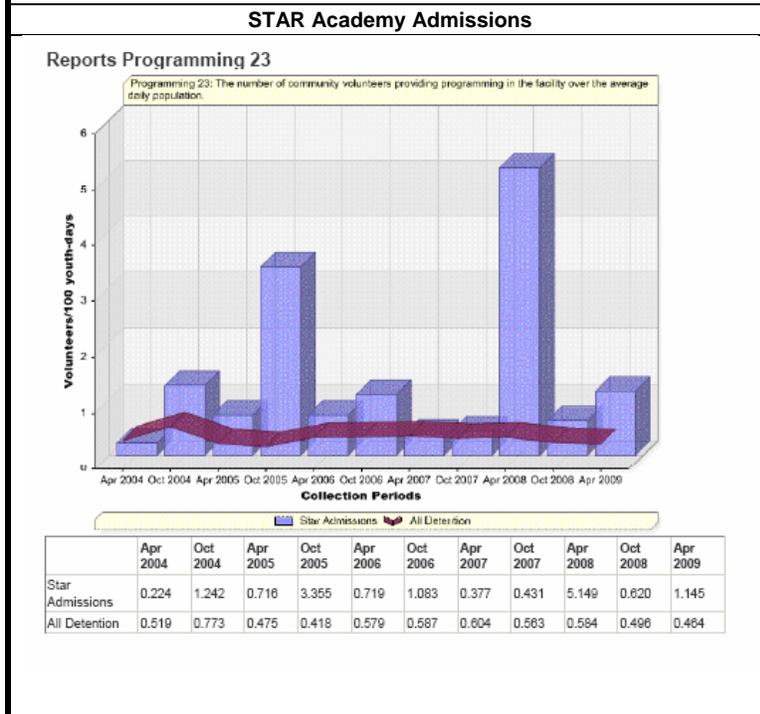
Note: Reporting of volunteers must be for the data collection month only, not for the last 6 months.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 1.145%.

National Average

The national average for this outcome measure (OM) is currently 0.464%.



STAR Admissions

The number of community volunteers providing programming over the average day count decreased to a rate of (0.620) percent in October and increased to (1.145) percent in April.

Note: Reporting of volunteers must be for the data collection month only, not for the last 6 months.

2.4.24 Programming 24 Community Volunteer Programs

Percent of facility programs that engages community volunteers.

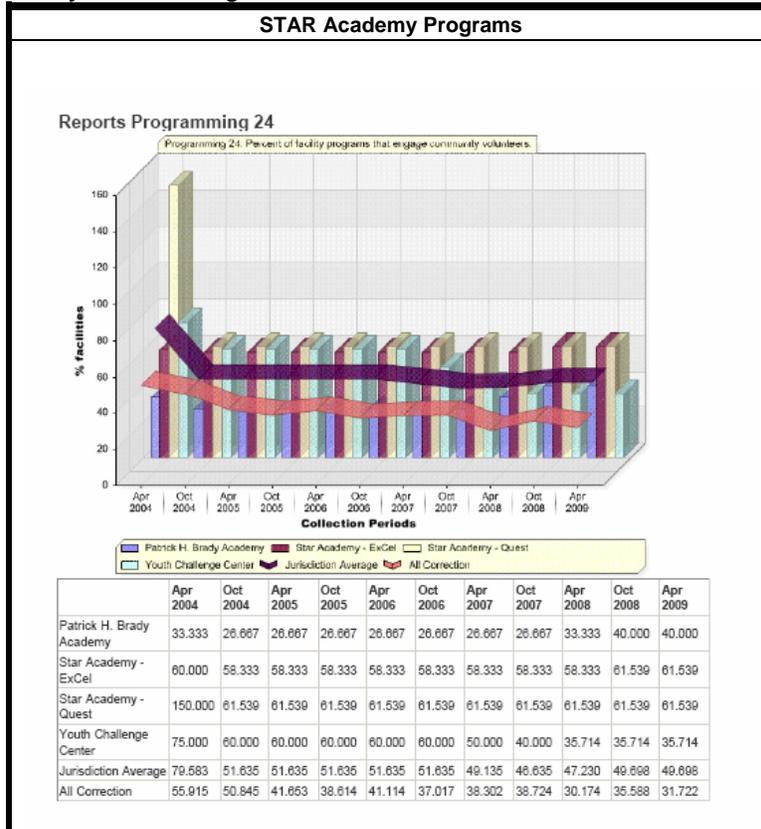
Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 49.698%.

National Average
The national average for this outcome measure (OM) is currently 31.722%.

Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2001 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 22.222%.

National Average
The national average for this outcome measure (OM) is currently 44.781%.

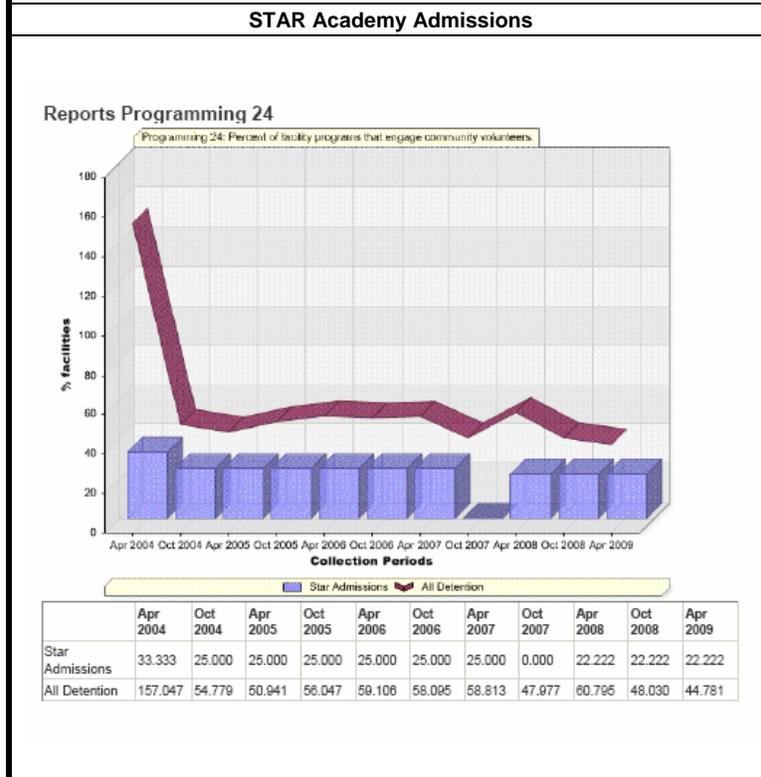


Brady Academy
Percent of facility programs that engage community volunteers was (40.00) percent in October and (40.00) percent in April.

ExCEL
Percent of facility programs that engage community volunteers was (61.539) percent in October and in April.

Quest
Percent of facility programs that engage community volunteers was (61.539) percent in October and in April.

Youth Challenge Center
Percent of facility programs that engage community volunteers was (35.714) percent in October and in April.



STAR Admissions
Percent of facility programs that engage community volunteers was (22.222) percent in October and in April.

2.4.25 Programming 25 Higher Level at Release

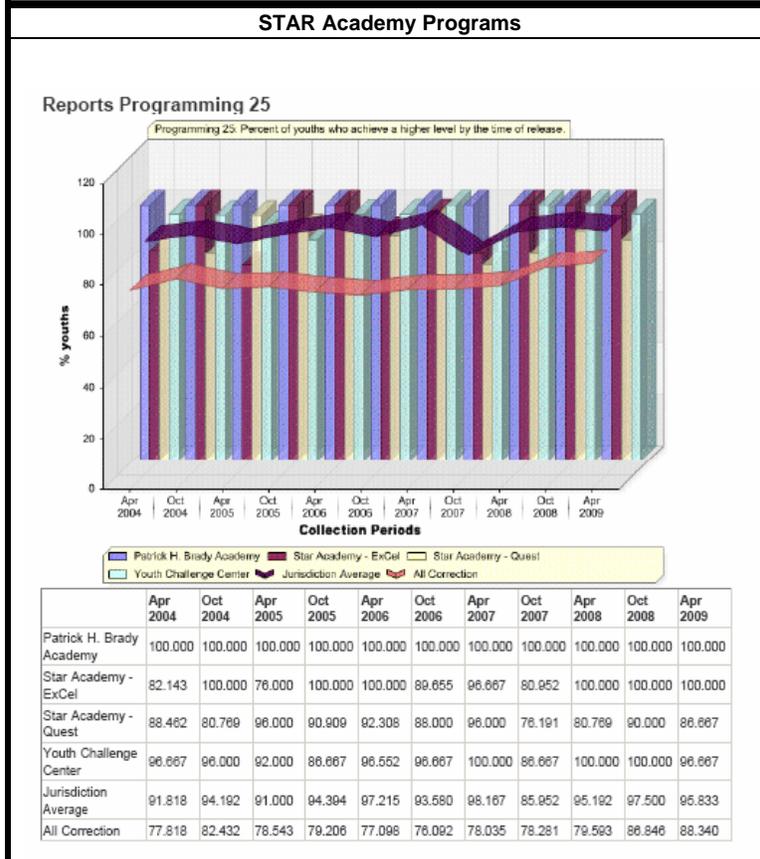
Percent of youth who achieve a higher level by the time of release.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 95.833%.

National Average

The national average for this outcome measure (OM) is currently 88.340%.



Brady Academy

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and April.

ExCEL

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and April.

Quest

Percent of youth who achieve a higher level by the time of their release is (90.00) percent for October and (80.667) percent for April.

Youth Challenge Center

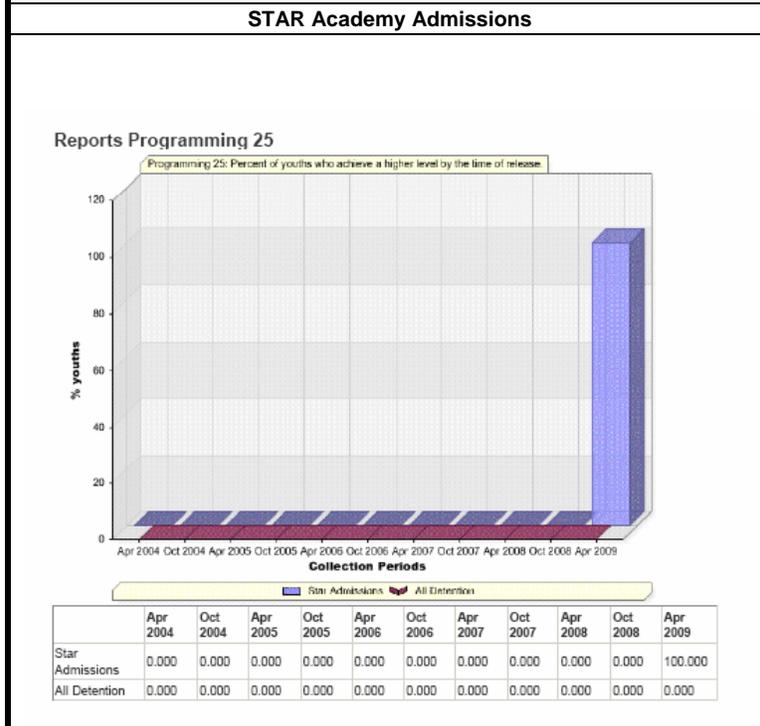
Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and (96.667) percent for April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for April.

NOTE: Admissions recently developed a level system.

2.4.26 Programming 26 Youth's Understanding of Facility Level System

Percent of youth who say they understand their facility's level system.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 99.00%.

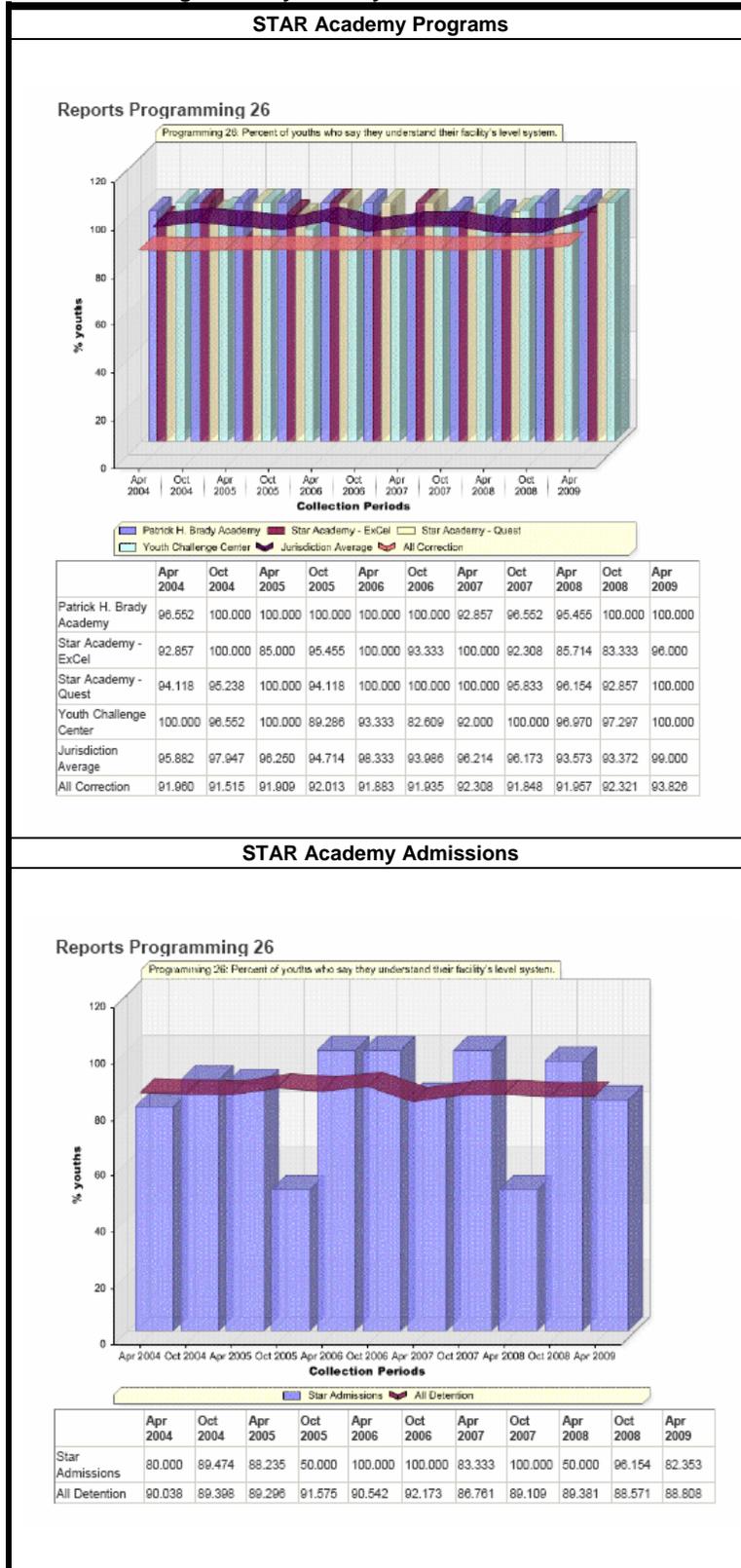
National Average
The national average for this outcome measure (OM) is currently 93.826%.

ExCEL
An (FIP) was developed for the (OM) in October 2008. The (team has deemed it successful and it has been closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 82.353%.

National Average
The national average for this outcome measure (OM) is currently 88.808%.

STAR Admissions
An (FIP) was developed for the (OM) in October 2008 and is currently in progress. See details below.



Brady Academy
In October (100.00) percent of youth say they understand their facility's level system. This remained at (100.00) in April.

ExCEL
In October (83.333) percent of youth say they understand their facility's level system. This increased slightly in April to (96.00) percent.

Quest
In October (92.857) percent of youth say they understand their facility's level system. This increased in April to (100.00) percent.

Youth Challenge Center
In October (97.297) percent of youth say they understand their facility's level system. This increased in April to (100.00) percent.

STAR Admissions
In October (96.154) percent of youth say they understand their facility's level system. This decreased slightly in April to (82.353) percent.
Note: Admissions has a point system that links behavior to rewards and they are currently developing two levels for the youth in their program.

2.4.26.1**Facility Improvement Plan for STAR Admissions Programming 26****Problem**

The Admissions Team chose this OM in order to establish two basic levels in their short term program. In the past STAR Admissions did not have designated level and only had rewards and incentives tied to youth behavior. Without establishing levels in the Admissions program we will never meet or exceed the national average as it relates to levels.

Solution

Admissions level system will consist of 2 levels, the admissions level and the staffed level. Once youth has been staffed they will receive a corresponding sticker to indicate which program they are slotted for and each will be given a packet for their program outlining the program and what to expect once they get there.

Completed/ On-going Actions Steps

Revise current point system for youth in admissions.

Educate Admissions staff on revised point system in the Admissions program.

Implement revised point system with the Admissions youth.

Observe orientation of the youth to make sure point system is explained thoroughly to new arrivals.

Develop 2 levels in admissions.

Educate admissions staff on the 2 designated levels.

Implement the levels in Admissions

Survey youth in August and September during Mr. Olme's group every other week to determine if youth understand the level system.

Proper facilitation of Youth Climate Survey as it relates to our admissions program

2.4.27 Programming 27 Youth's Knowing Level

Percent of Youth who know what level they are on.

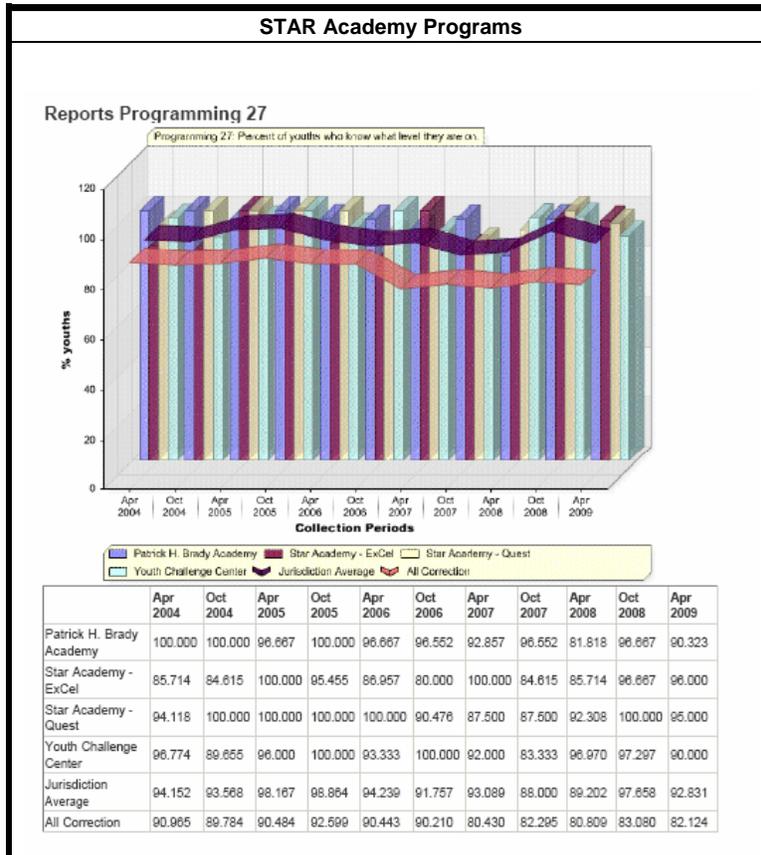
Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 90.000%.

National Average
The national average for this outcome measure (OM) is currently 82.124%.

Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in May 2002 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 47.059%.

National Average
The national average for this outcome measure (OM) is currently 69.561%.



Brady Academy

In October (96.667) percent of youth knew what level they were on and (90.323) percent of youth knew what level they were on in April.

ExCEL

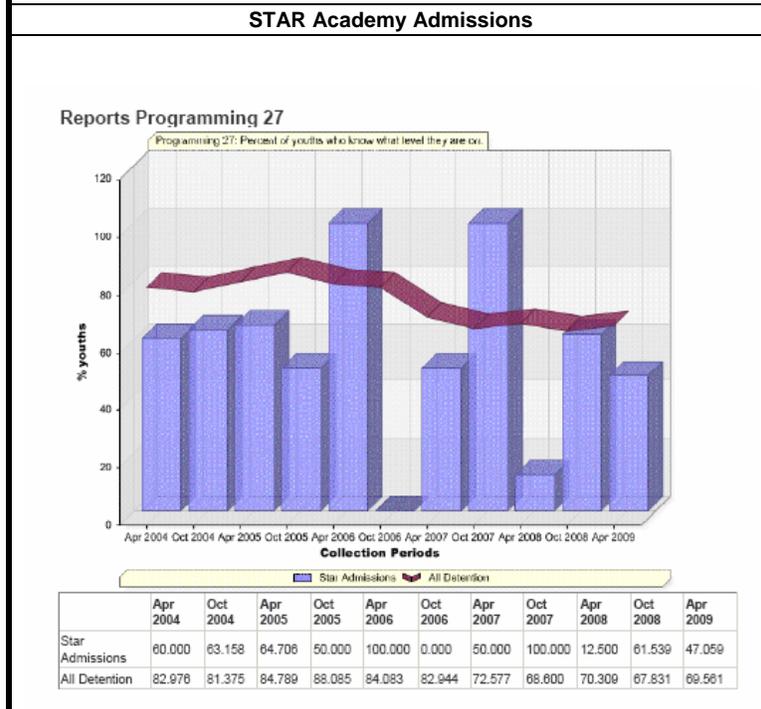
In October (96.667) percent of youth knew what level they were on and (96.00) percent of youth knew what level they were on in April.

Quest

In October (100.00) percent of youth knew what level they were on and (95.00) percent of youth knew what level they were on in April.

Youth Challenge Center

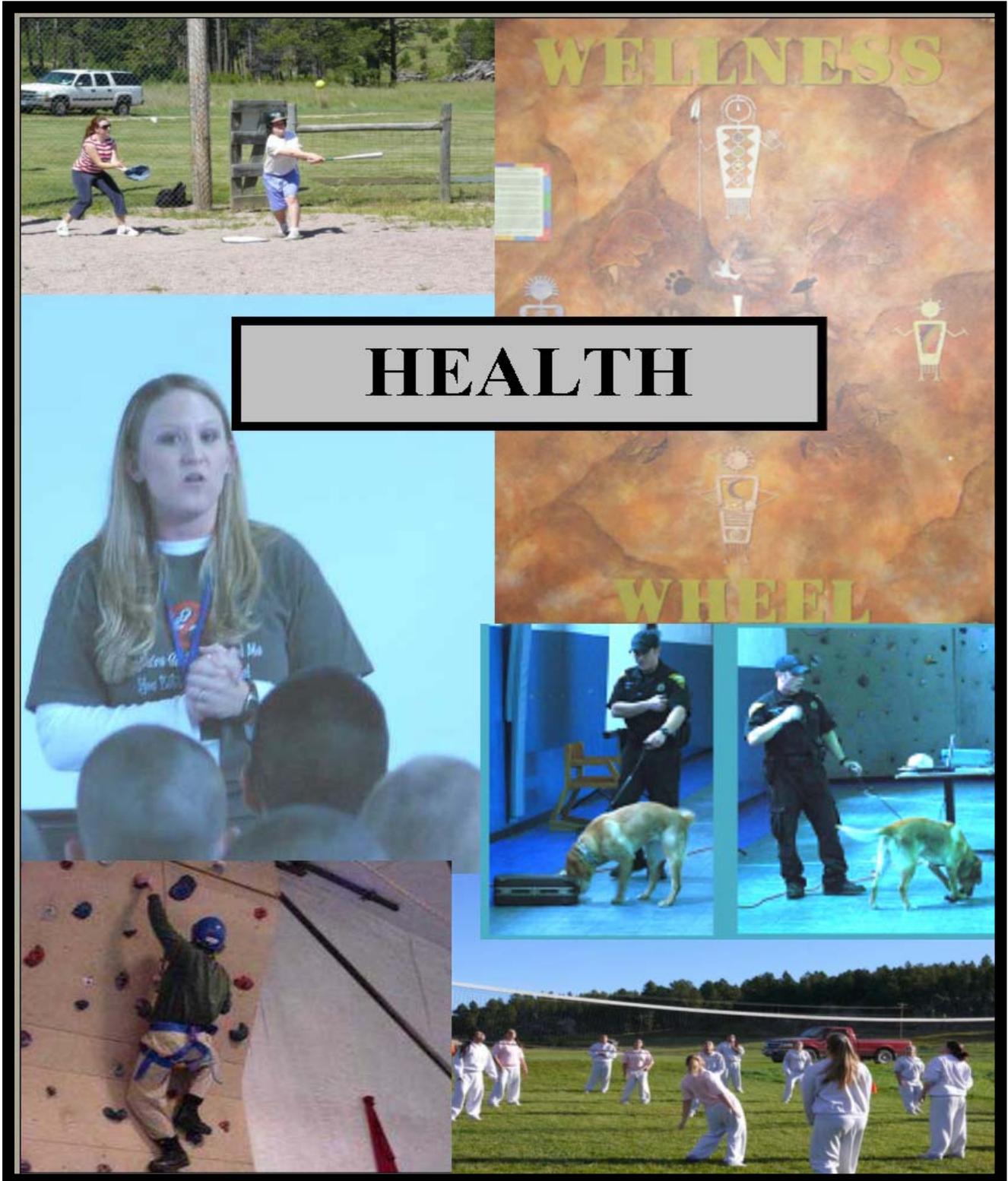
In October (97.297) percent of youth knew what level they were on and (90.00) percent of youth knew what level they were on in April.



STAR Admissions

In October (61.539) percent of youth knew what level they were on and (47.00) percent of youth knew what level they were on in April.

Note: Admissions has a point system that links behavior to rewards and they are currently developing two levels for the youth in their program.



HEALTH

2.5 Health

This includes intake, ITP implementation and juvenile awareness of services.

2.5.1 Health 1 Intake Screening: Complete

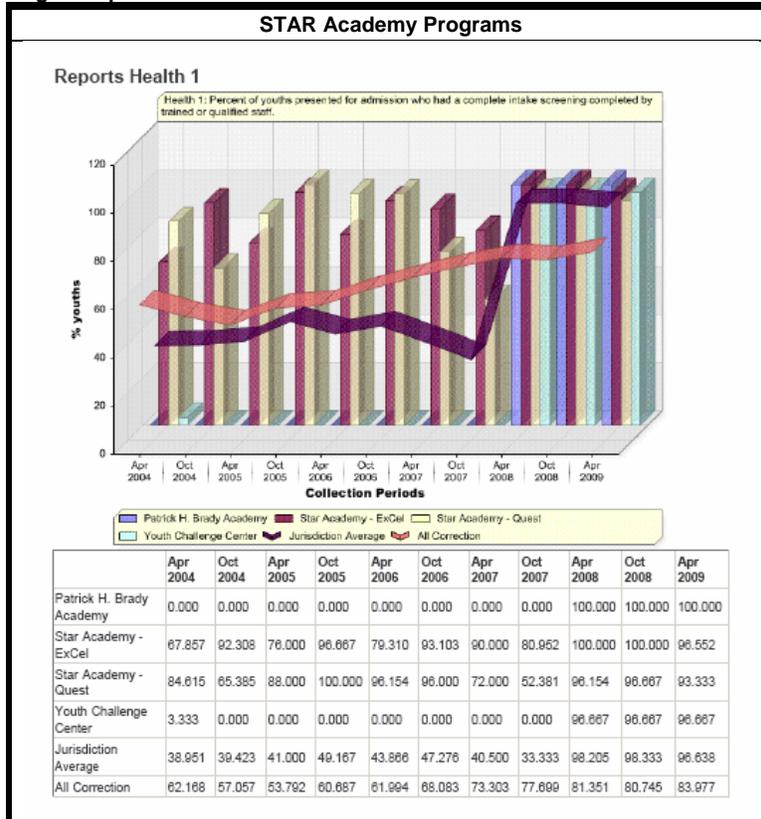
Percent of youth presented for admission who had a complete intake screening by trained or qualified staff.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 96.638%.

National Average

The national average for this outcome measure (OM) is currently 83.977%.



Brady Academy

In October and April (100.00) percent of youth had complete intake screenings completed.

ExCEL

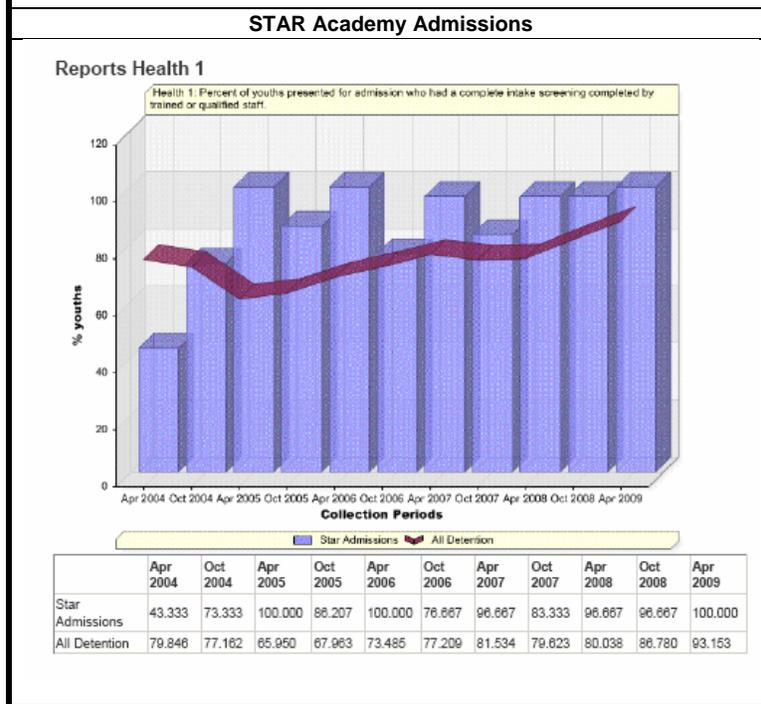
In October (100.00) percent of youth had complete intake screenings completed and (96.552) percent in April.

Quest

In October and April (96.667) percent of youth had complete intake screenings completed.

Youth Challenge Center

In October and April (96.667) percent of youth had complete intake screenings completed.



STAR Admissions

In October (96.667) percent of youth had complete intake screenings completed. In April (100.00) percent of youth screenings were recorded for Admissions.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 93.153%.

2.5.2 Health 2 Intake Screening : Health

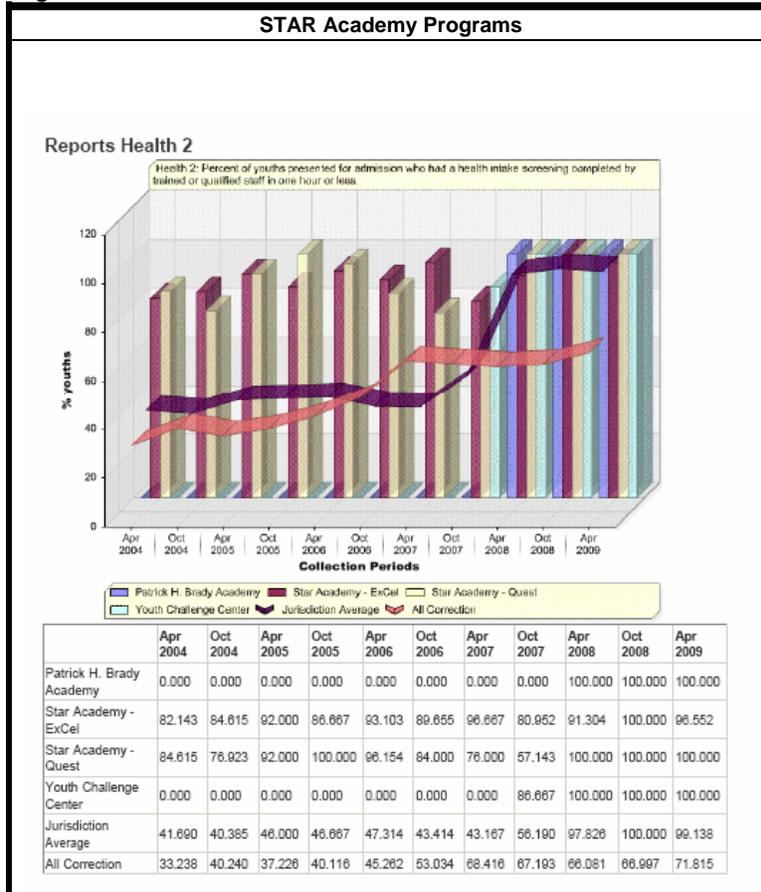
Percent of youth presented for admission who had a health intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 99.138%.

National Average
The national average for this outcome measure (OM) is currently 71.815%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 87.112%.



Brady Academy

In October and April (100.00) percent of youth health screenings were recorded.

ExCEL

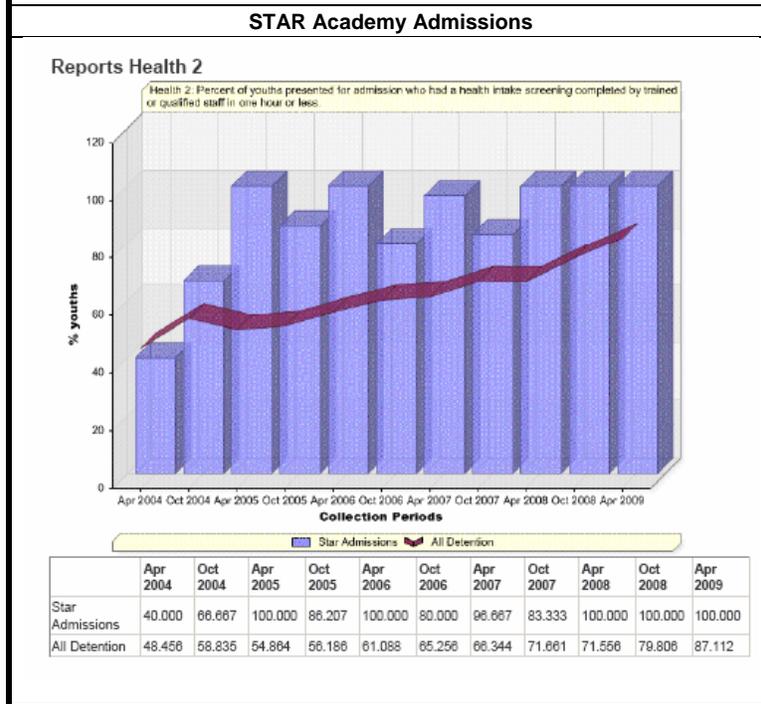
In October (100.00) percent of youth had health screenings completed. In April (96.552) percent of youth health screenings were recorded.

Quest

In October and April (100.00) percent of youth health screenings were recorded.

Youth Challenge Center

In October and April (100.00) percent of youth health screenings were recorded.



STAR Admissions

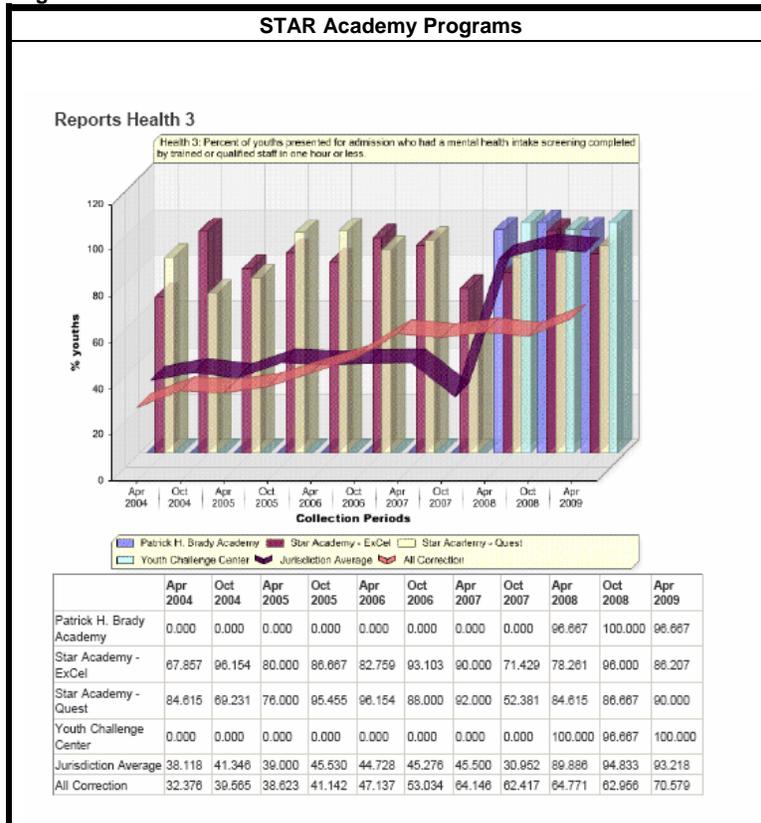
In October and April (100.00) percent of youth health screenings were recorded.

2.5.3 Health 3 Intake Screening: Mental Health

Percent of youth presented for admission that had a mental health intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 93.218%.

National Average
The national average for this outcome measure (OM) is currently 70.579%.



Brady Academy

In October (100.00) percent of youth had MH screenings completed in this program. In April (96.667) percent of youth MH screenings were recorded.

ExCEL

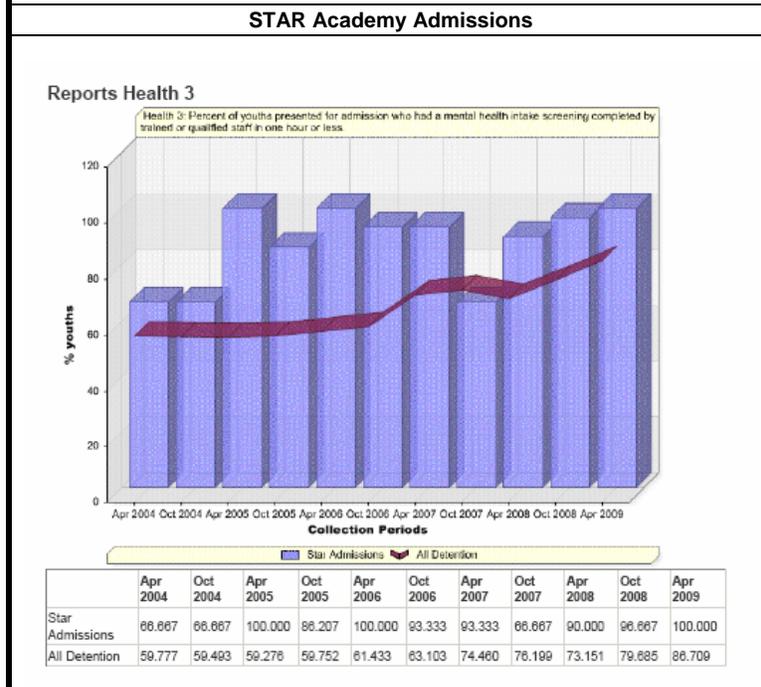
In October (96.00) percent of youth had MH screenings completed in this program. In April (86.207) percent of youth MH screenings were recorded.

Quest

In October (86.667) percent of youth had MH screenings completed in this program. In April (90.00) percent of youth MH screenings were recorded.

Youth Challenge Center

In October (96.667) percent of youth had MH screenings completed in this program. In April (100.00) percent of youth MH screenings were recorded.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 86.709%.

STAR Admissions

In October (96.667) percent of youth had mental health screenings completed. In April (100.00) percent of youth screenings were recorded for Admissions.

2.5.4 Health 4 Intake Screening: Suicide Prevention

Percent of youth presented for admission that had a suicide prevention screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 93.247%.

National Average

The national average for this outcome measure (OM) is currently 74.440%.

Jurisdiction Average

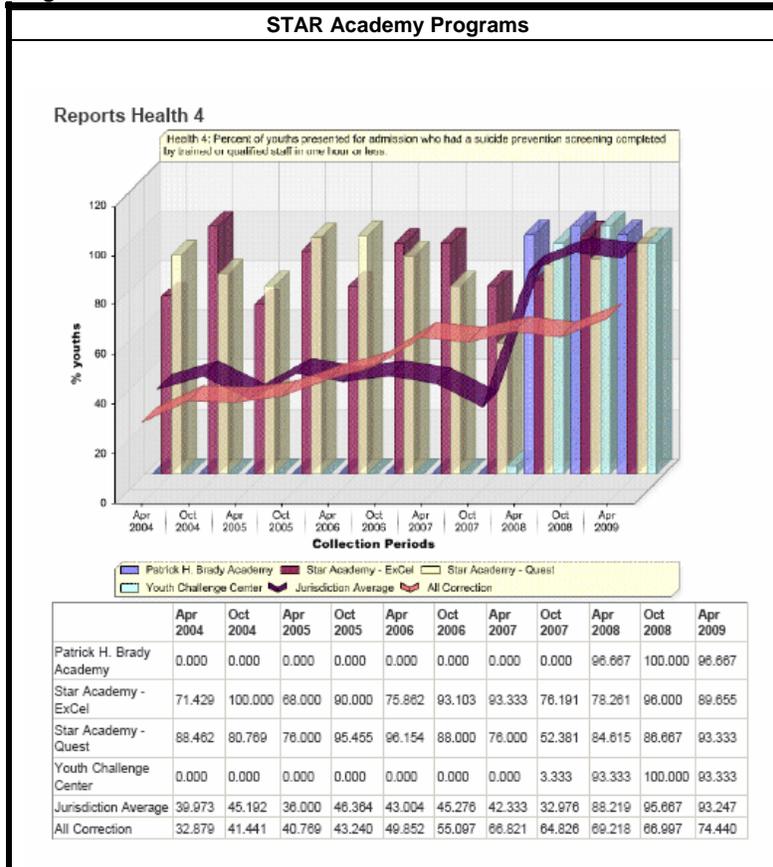
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 86.824%.

STAR Admissions

A FIP was developed for this OM in October 2005 and has been deemed successful and formally closed.



Brady Academy

In October (100.00) percent of youth had SP screenings completed in this program. In April (96.667) percent of youth SP screenings were recorded.

ExCEL

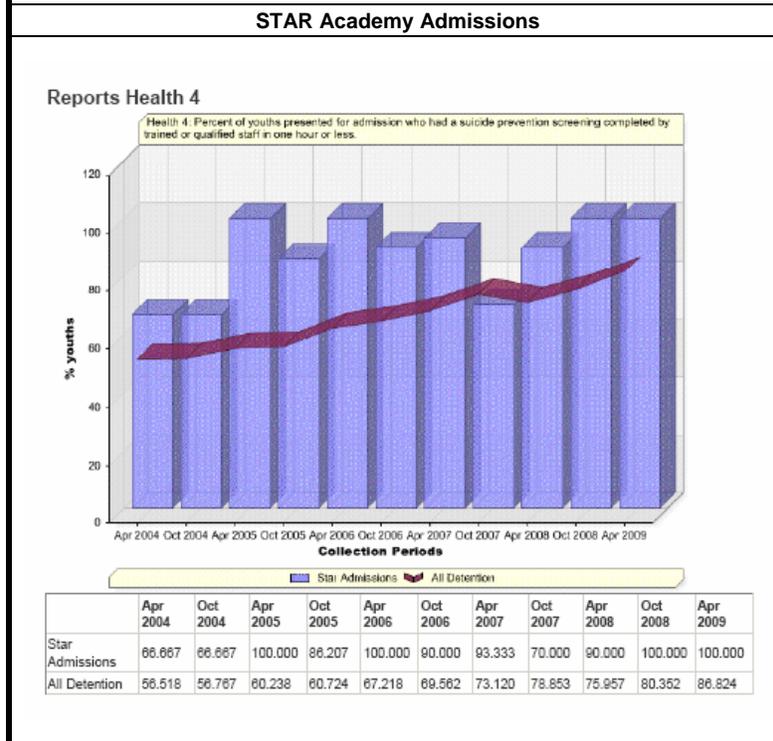
In October (96.00) percent of youth had SP screenings completed in this program. In April (89.655) percent of youth SP screenings were recorded.

Quest

In October (86.667) percent of youth had SP screenings completed in this program. In April (93.333) percent of youth SP screenings were recorded.

Youth Challenge Center

In October (10.00) percent of youth had SP screenings completed in this program. In April (93.333) percent of youth SP screenings were recorded.



STAR Admissions

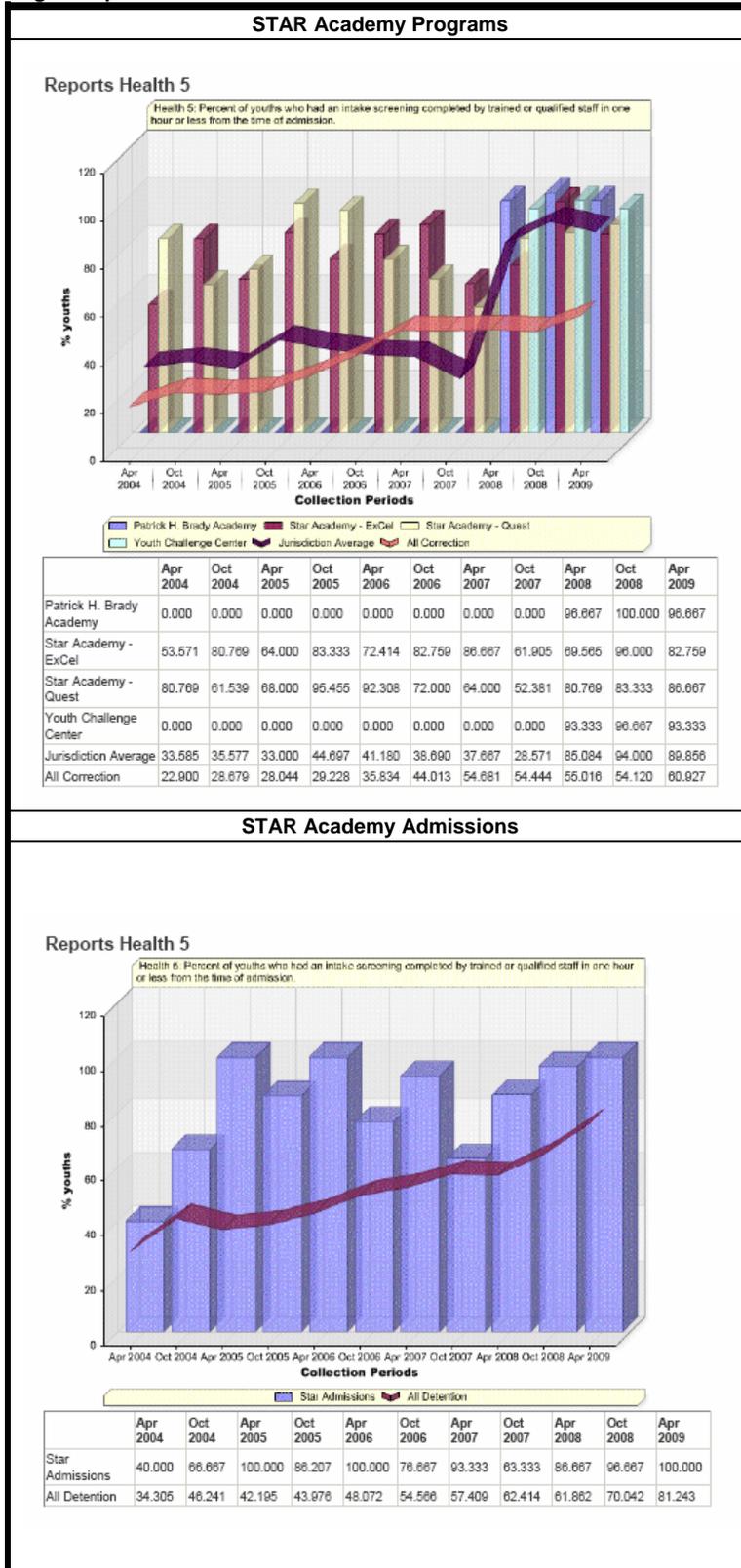
In October and April (100.00) percent of youth had suicide prevention screenings completed.

2.5.5 Health 5 Intake Screening: Completed in Less than 1 hour

Percent of youth presented for admission that had an intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 89.856%.

National Average
The national average for this outcome measure (OM) is currently 60.927%.



Brady Academy

In October (100.00) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (96.667) percent of youth intake screenings were recorded.

ExCEL

In October (96.000) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (82.759) percent of youth intake screenings were recorded.

Quest

In October (83.333) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (86.667) percent of youth intake screenings were recorded.

Youth Challenge Center

In October (96.667) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (93.333) percent of youth intake screenings were recorded.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 81.243%.

STAR Admissions

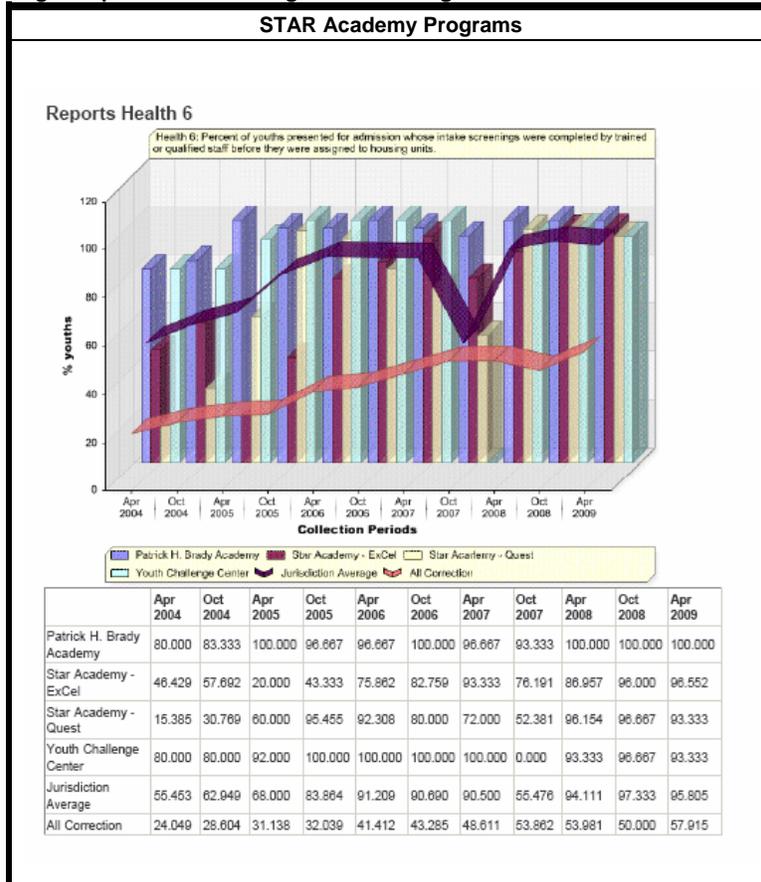
In October (96.667) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (100.00) percent of youth screenings were recorded for Admissions.

2.5.6 Health 6 Intake Screening Completed before Assigned to Housing Unit

Percent of youth presented for admission whose intake screenings were completed by trained or qualified staff, before they were assigned to housing units.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 95.805%.

National Average
The national average for this outcome measure (OM) is currently 57.915%.



Brady Academy
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (100.00) percent in October and (100.00) percent in April.

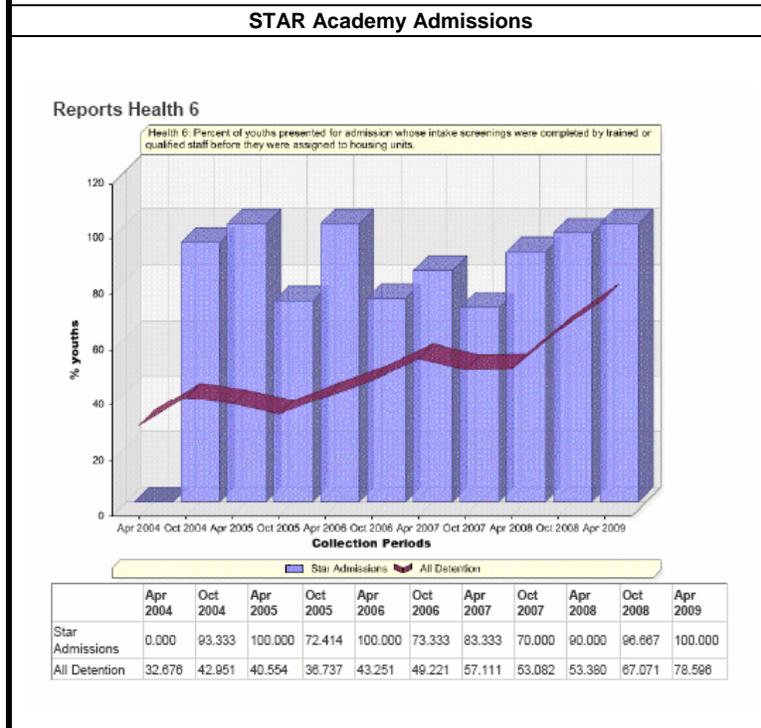
ExCEL
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (96.00) percent in October and (96.552) percent in April.

Quest
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (96.667) percent in October and (93.333) percent in April.

Youth Challenge Center
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (96.667) percent in October and (93.333) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 78.596%.



STAR Admissions
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (96.667) percent in October and (100.00) percent in April.

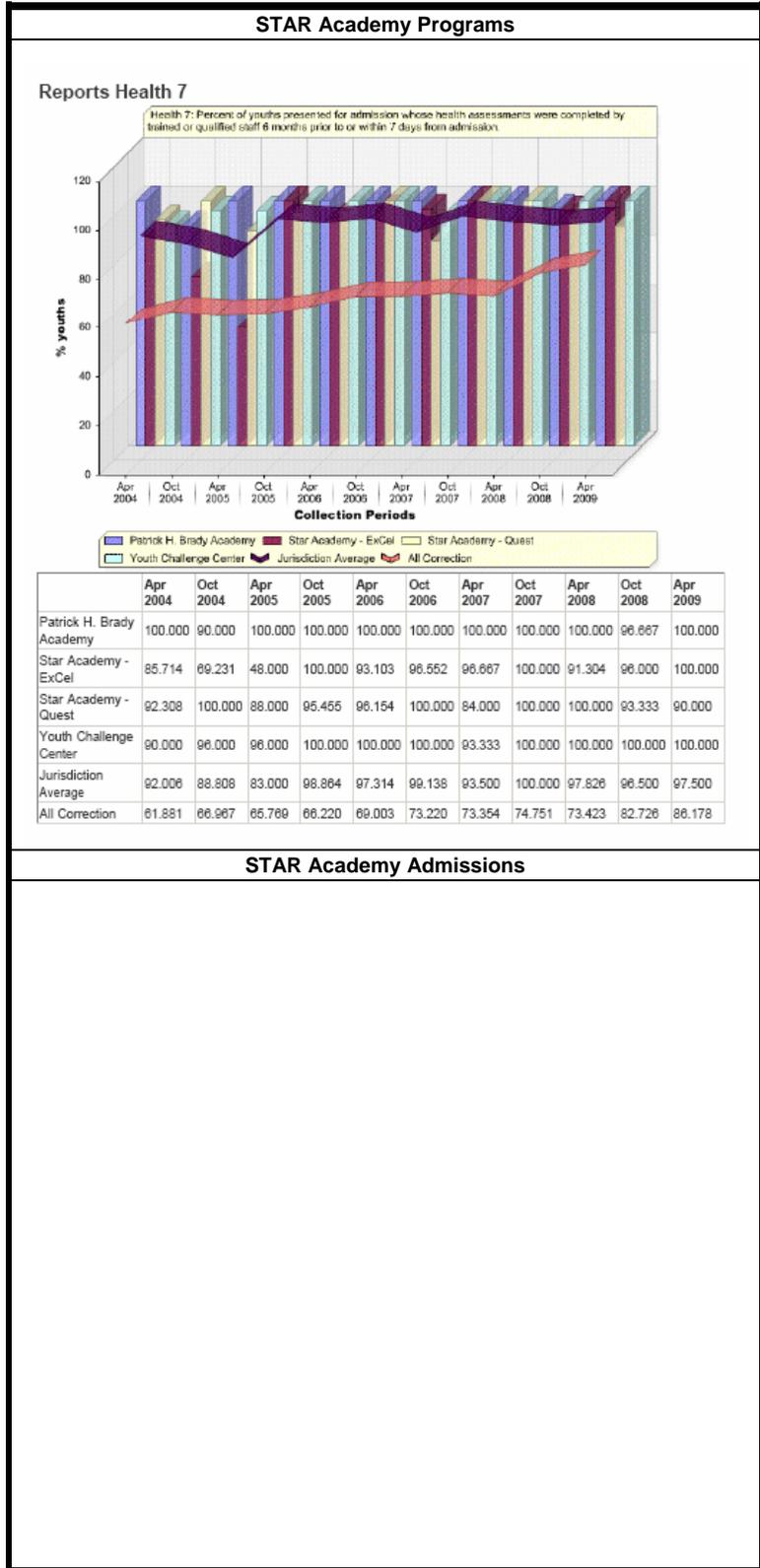
2.5.7 Health 7 Completed: Health Assessments

Percent of youth presented for admission whose health assessments were completed by trained or qualified staff within seven days.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.500%.

National Average
The national average for this outcome measure (OM) is currently 86.178%.

Youth Challenge Center
A FIP was developed for this OM in October 2001 and has been deemed successful and closed.



Brady Academy
The percent of youth admitted who had health assessments completed within 7 days is (96.667) percent for October and (100.00) for April.

ExCEL
The percent of youth admitted who had health assessments completed within 7 days is (96.00) percent for October and (100.00) for April.

Quest
The percent of youth admitted who had health assessments completed within 7 days is (93.333) percent for October and (90.00) for April.

Youth Challenge Center
The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.5.8 Health 8 Completed: Mental Health Assessment

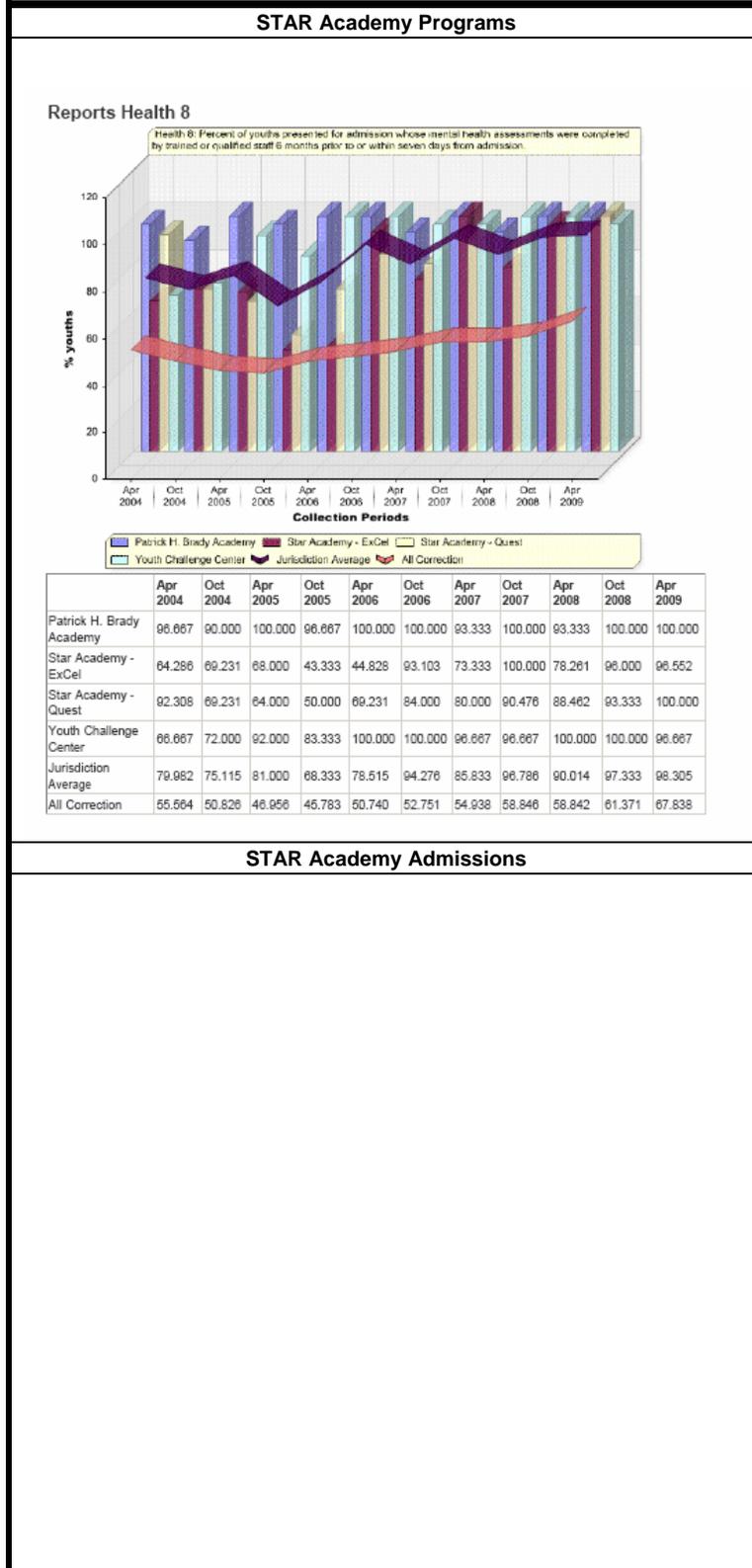
Percent of youth presented for admission whose mental health assessments were completed by trained or qualified staff within seven days.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 98.305%.

National Average
The national average for this outcome measure (OM) is currently 67.838%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
The youth who had mental health assessments completed within 7 days of admissions was (100.00) percent in October and in April.

ExCEL
The youth who had mental health assessments completed within 7 days of admissions was (96.00) percent in October and (96.552) percent in April.

Quest
The youth who had mental health assessments completed within 7 days of admissions was (93.333) percent in October and (100.00) percent in April.

Youth Challenge Center
The youth who had mental health assessments completed within 7 days of admissions was (100.00) percent in October and (96.667) percent in April.

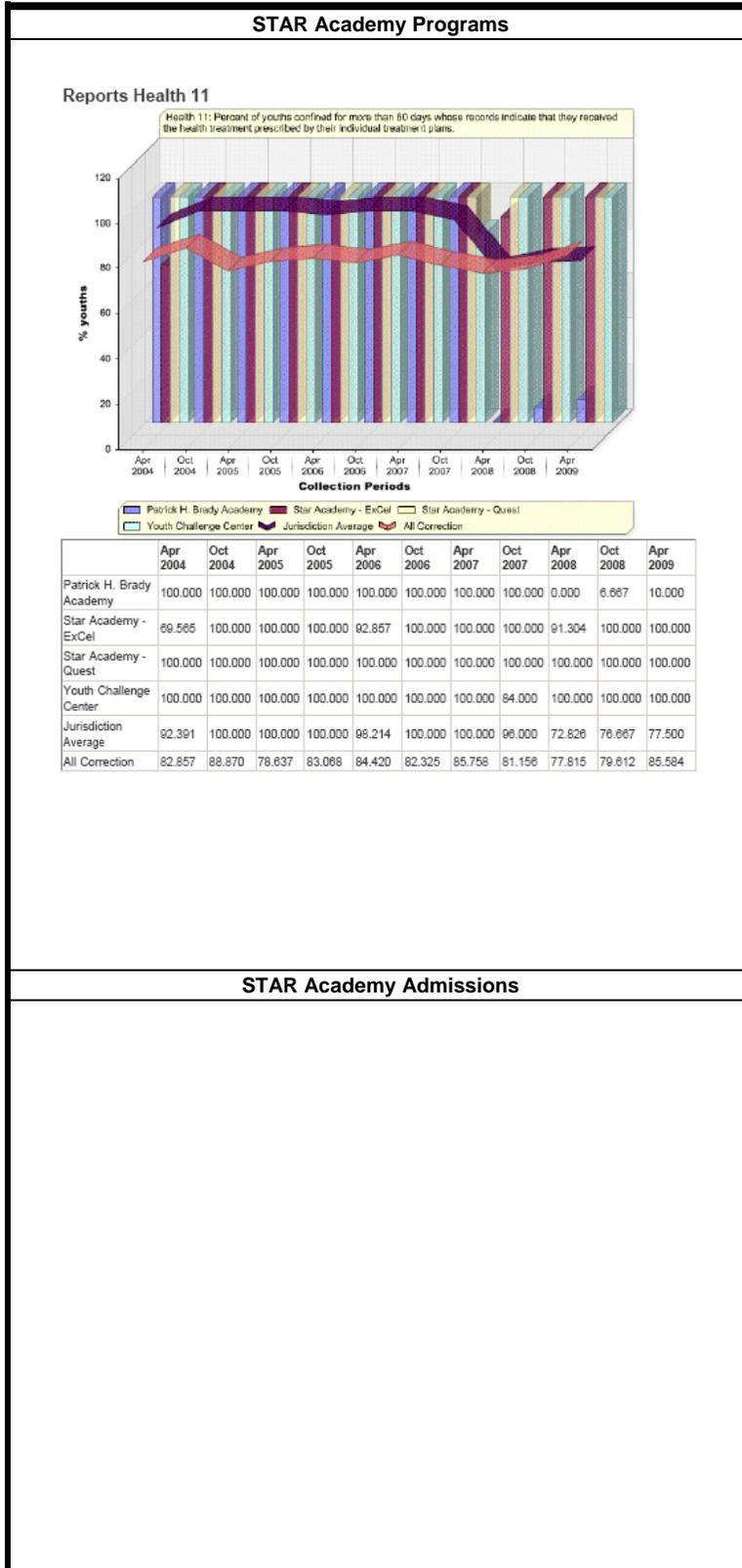
STAR Admissions
Data Not Measured

2.5.9 Health 11 Health Care Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the health treatment prescribed by their individual treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 77.500%.

National Average
The national average for this outcome measure (OM) is currently 85.584%.



Brady Academy

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (6.667) percent for October and (10.00) percent for April.
Note: STAR Academy is currently making adjustments in how this data is collected.

ExCEL

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Quest

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

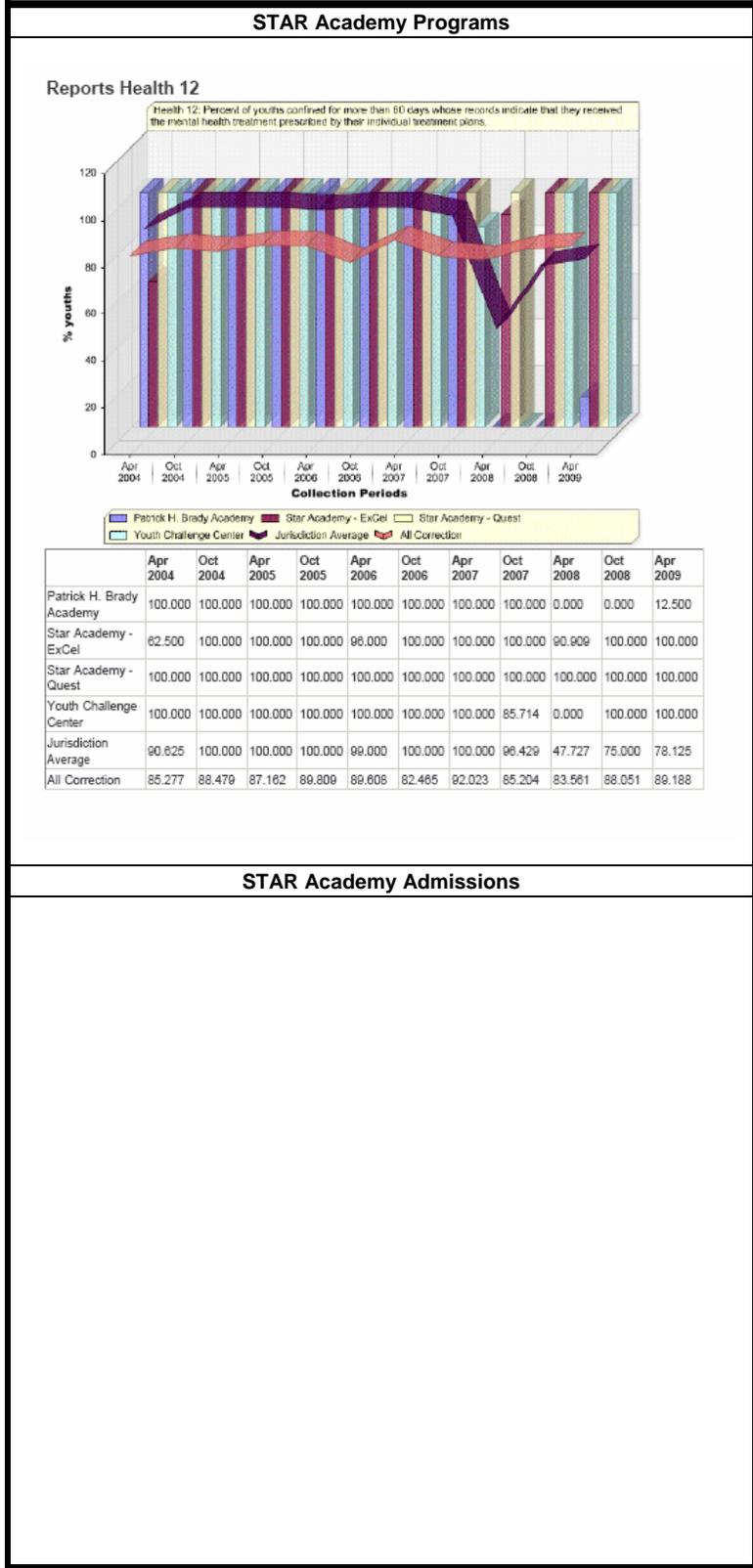
STAR Admissions
Data Not Measured

2.5.10 Health 12 Mental Health Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the mental health treatment prescribed by their individual treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 78.125%.

National Average
The national average for this outcome measure (OM) is currently 89.188%.



Brady Academy
Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (0) percent for October and (12.500) percent in April.
Note: STAR Academy is currently making adjustments in how this data is collected.

ExCEL
Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Quest
Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center
Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

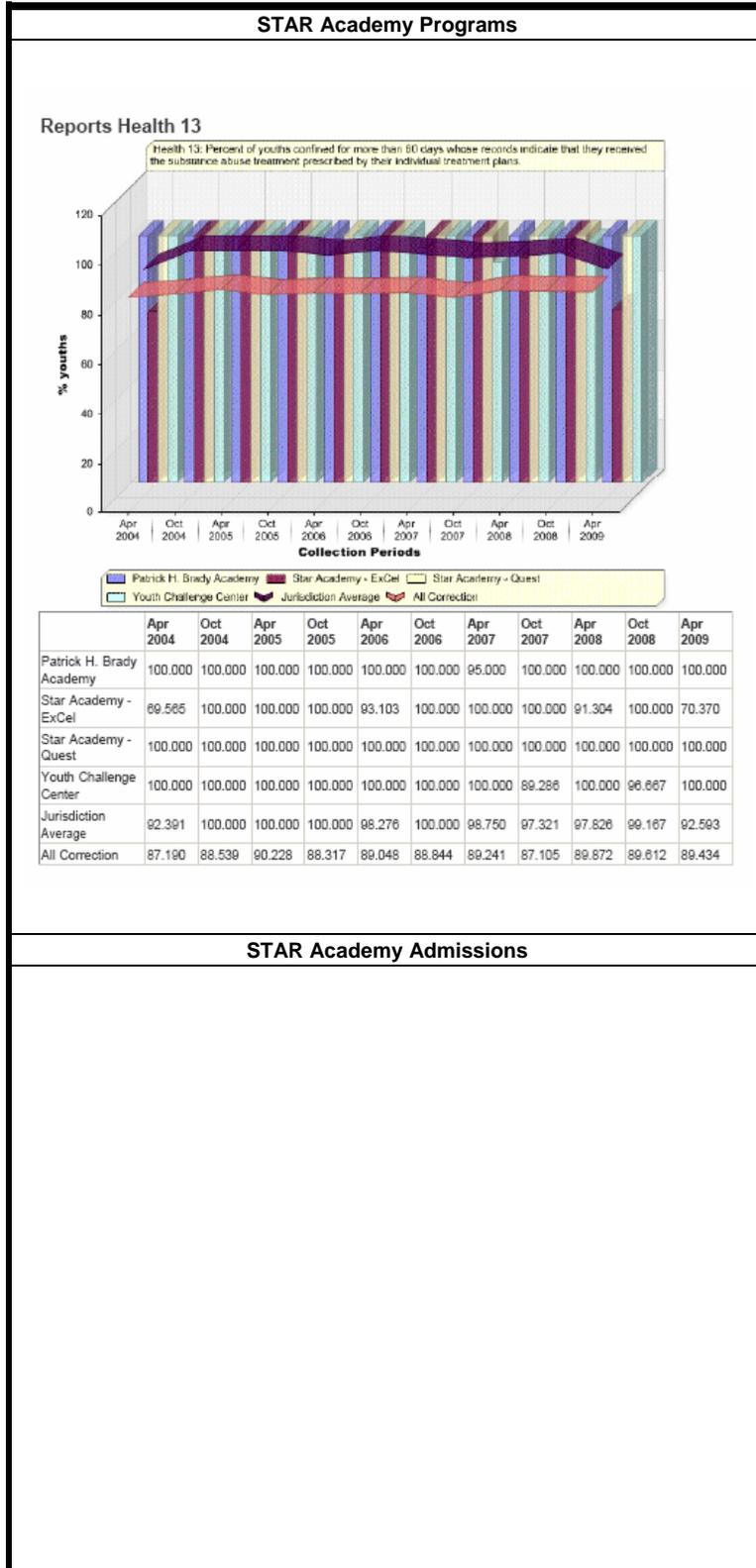
2.5.11 Health 13 Substance Abuse Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the substance abuse treatment prescribed by their individual treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 92.593%.

National Average
The national average for this outcome measure (OM) is currently 89.434%.

Brady Academy
A FIP was developed for this OM in October 2001 and has been deemed successful and closed.



Brady Academy
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and for April.

ExCEL
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and (70.370) percent in April.

Quest
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (96.667) percent for October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.5.12 Health 14 Physical Fitness Assessment

Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 79.048%.

National Average
The national average for this outcome measure (OM) is currently 14.678%.

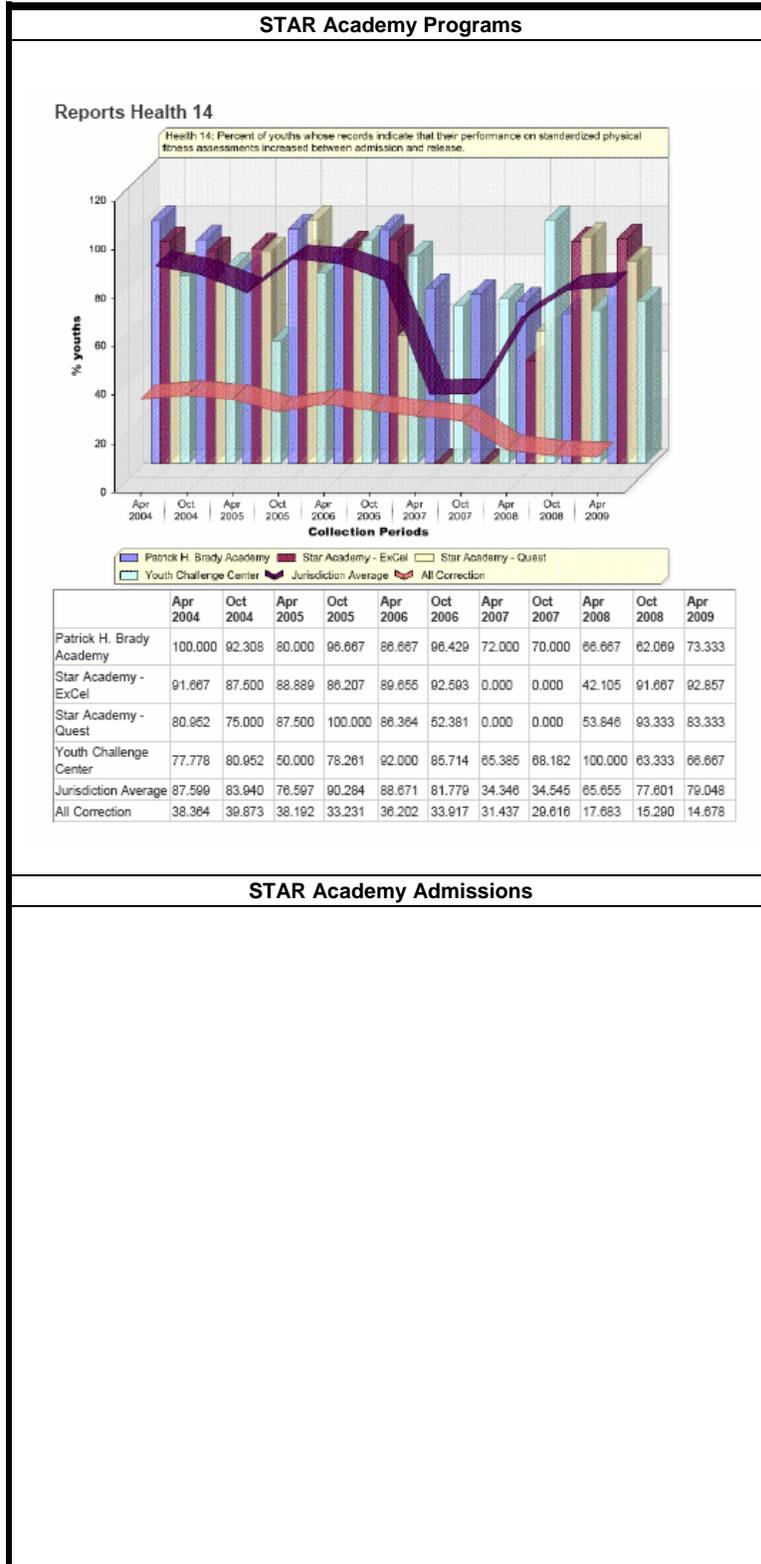
Brady Academy
A FIP was developed for this OM in April 2003, April 2005 and October 2008 and has been deemed successful and formally closed.

ExCel
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest
A FIP was developed for this OM in October '02 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (62.069) percent in October and (73.333) percent in April.

ExCEL
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (91.667) percent in October and (92.857) percent in April.

Quest
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (93.333) percent in October and (83.333) percent in April.

Youth Challenge Center
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (63.333) percent in October and (66.667) percent in April.

STAR Admissions
Data Not Measured

2.5.13 Health 15 Large Muscle Exercise

Percent of interviewed youth who report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 70.210%.

National Average

The national average for this outcome measure (OM) is currently 55.214%.

Brady Academy

A (FIP) was developed for this (OM) in October 2001 and has been deemed successful and closed. A (FIP) was developed for this (OM) in April 2009. See details on next page.

ExCel

A (FIP) was developed for this OM in October 2004 and has been deemed successful and formally closed.

Quest

A FIP was developed for this OM in April 2003 and has been deemed successful and formally closed.

Youth Challenge Center

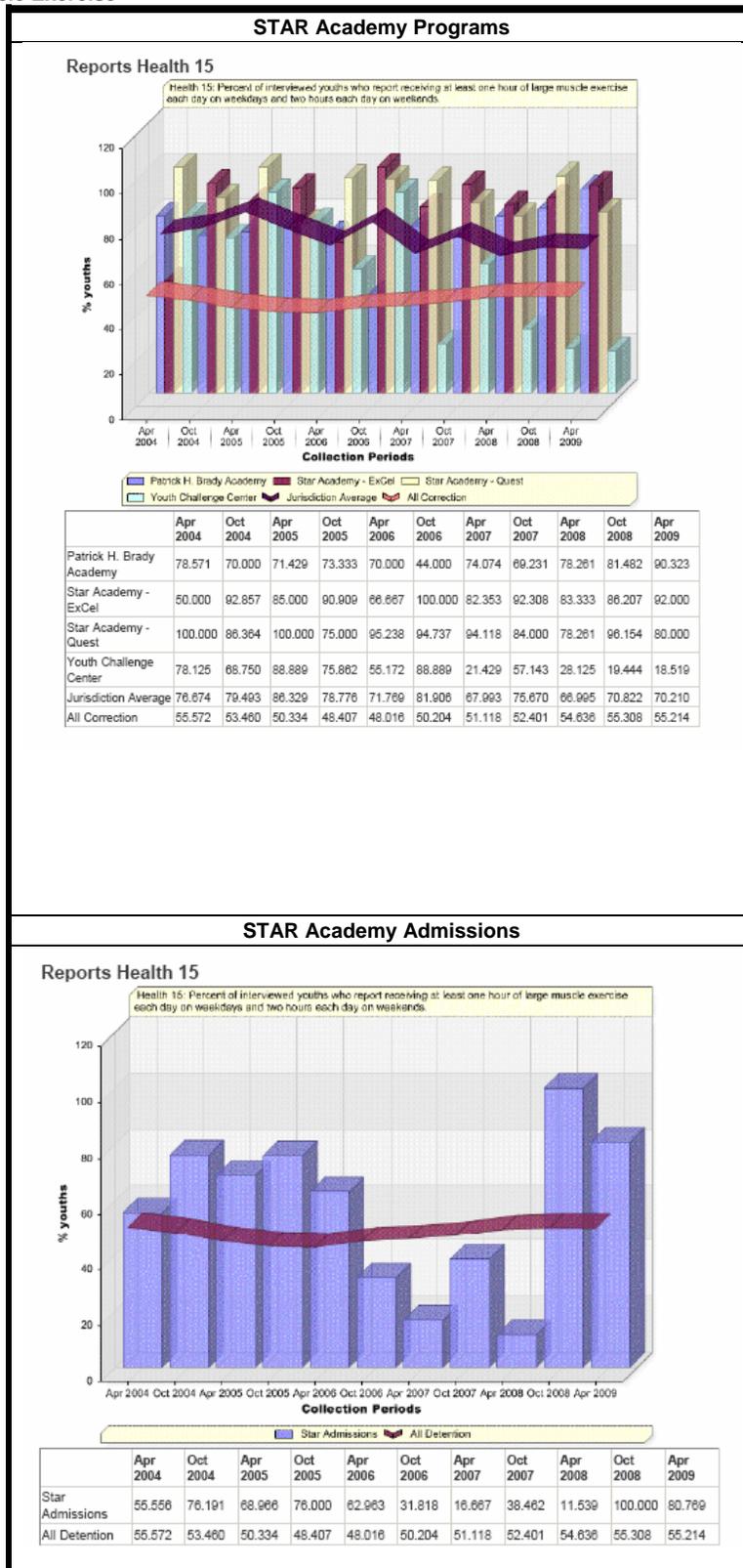
Note: YCC Improvement Team has looked at this (OM) and has determined that programming and visitations occur during recreation time.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 80.769 %.

National Average

The national average for this outcome measure (OM) is currently 55.214%.



Brady Academy

In October (81.482) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This increased to (90.323) percent in April.

ExCEL

In October (86.207) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This increased to (92.00) percent in April.

Quest

In October (96.154) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (80.00) percent in April.

Youth Challenge Center

In October (19.444) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (18.519) percent in April.

STAR Admissions

In October (100.00) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (80.769) percent in April.

2.5.13.1

Facility Improvement Plan for Brady Academy- Health 15

Problem

Brady Academy's structured daily schedule allows for one hour of large muscle exercise on week days but the youth responses do not reflect two hours of large muscle exercise on the weekends.

Solution

Brady Academy is going to increase weekend large muscle exercise by incorporating ropes course activities into there structured schedule.

Completed/ On-going Actions Steps

- One day a week is to be designated as ropes course day.
- Ropes course training for new staff and renewal training for current staff.
- Consistency in administering the youth climate survey needs to be established. Two staff will receive training from the STAR PbS State Coordinator.

2.5.14 Health 16 Physical Fitness Assessment

Percent of youth whose records indicate they have received a physical fitness assessment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 95.776%.

National Average
The national average for this outcome measure (OM) is currently 41.313%.

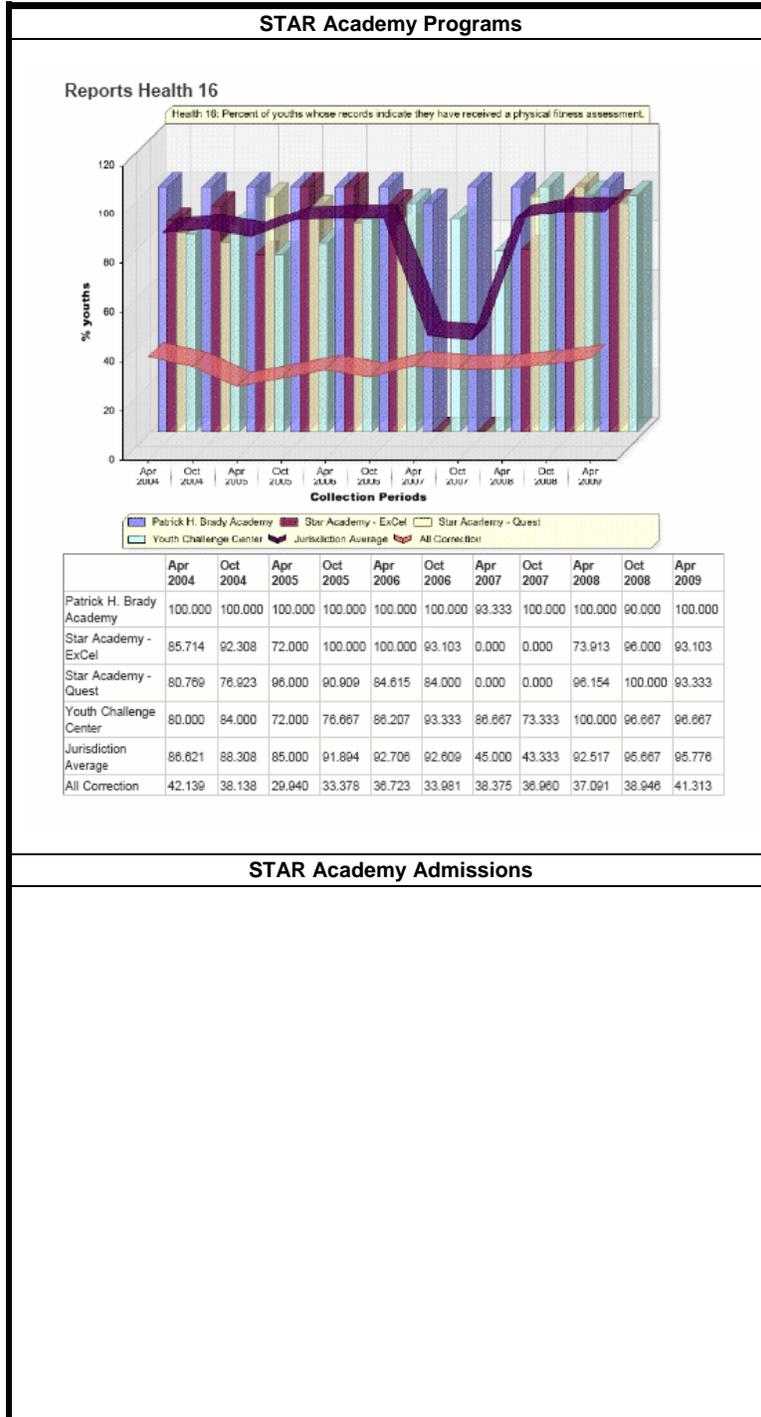
Brady Academy
A FIP was developed for this OM in October 2008 and has been deemed successful and formally closed.

ExCel
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

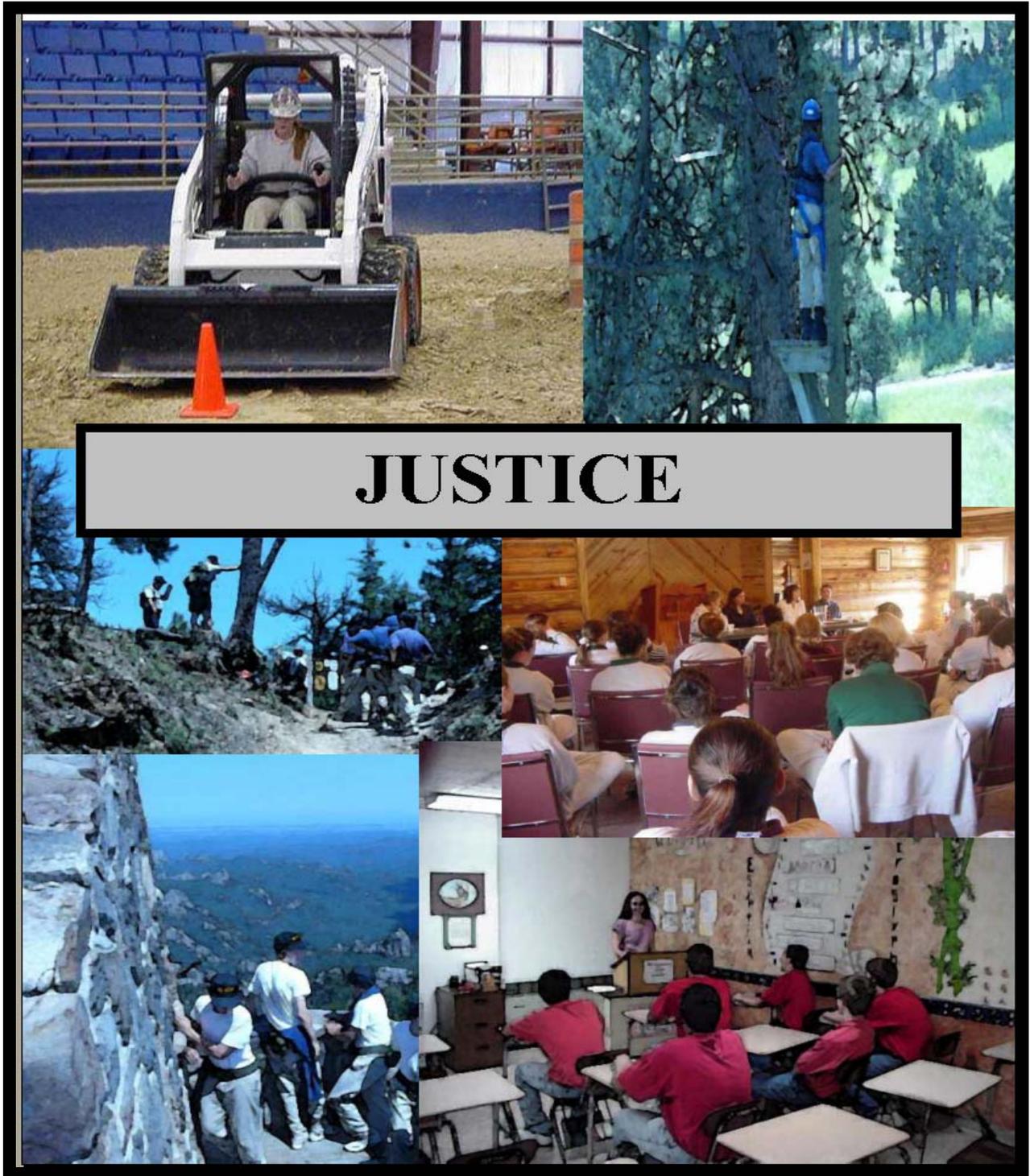


Brady Academy
Percent of youth whose records indicate they have received a physical fitness assessment was (90.00) percent in October and (100.00) in April.

ExCEL
Percent of youth whose records indicate they have received a physical fitness assessment was (96.00) percent in October and (93.103) in April.

Quest
Percent of youth whose records indicate they have received a physical fitness assessment was (100.00) percent in October and (93.333) in April.

Youth Challenge Center
Percent of youth whose records indicate they have received a physical fitness assessment was (96.667) percent in October and (96.667) percent in April.



JUSTICE

2.6 Justice

This includes grievances and legal rights.

2.6.1 Justice 1 Facility Rules and Legal Rights

Percent of interviewed youth who report understanding the facility rules and their legal rights.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 87.641%.

National Average

The national average for this outcome measure (OM) is currently 75.102%.

Brady Academy

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002, along with OM's Justice 6, Programming 20 and 21 and has been deemed successful and closed.

Jurisdiction Average

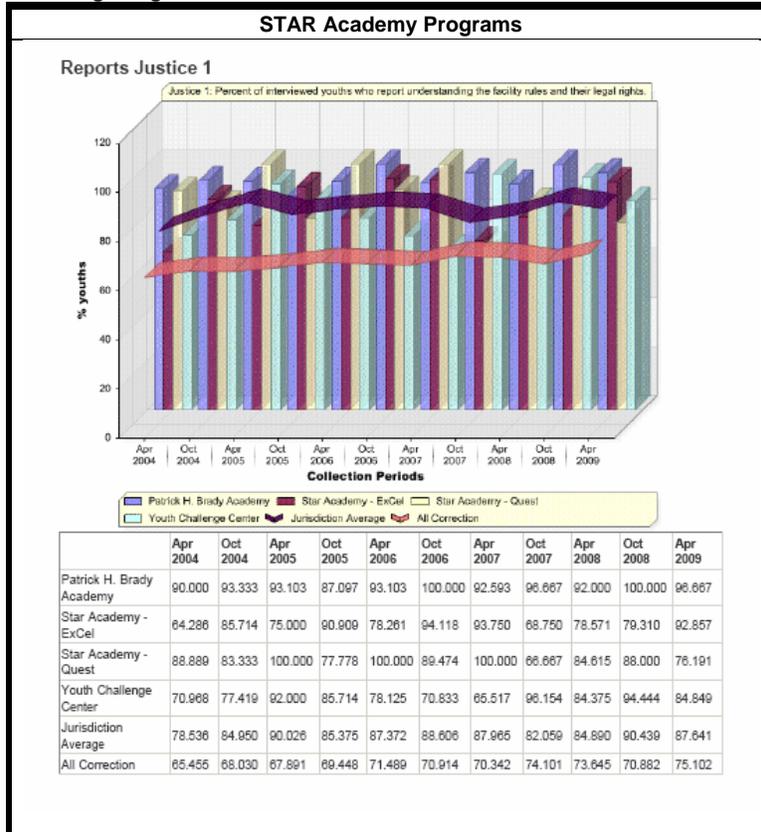
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 75.109%.

STAR Admissions

A FIP was developed for this OM in April 2001 and has been deemed successful and formally closed.



Brady Academy

Percent of interviewed youth who report they understand facility rules and legal rights increased to (100.00) percent in October and decreased to (96.667) percent in April.

ExCEL

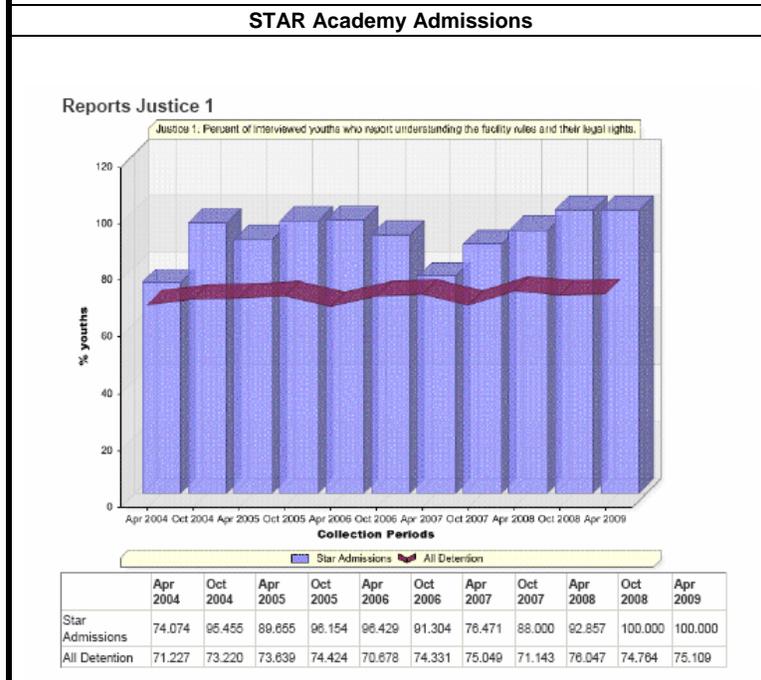
Percent of interviewed youth who report they understand facility rules and legal rights increased to (79.310) percent in October and increased to (92.857) percent in April.

Quest

Percent of interviewed youth who report they understand facility rules and legal rights increased to (88.00) percent in October and decreased to (76.191) percent in April.

Youth Challenge Center

Percent of interviewed youth who report they understand facility rules and legal rights increased to (96.444) percent in October and decreased to (84.849) percent in April.



STAR Admissions

Percent of interviewed youth who report they understand facility rules and legal rights increased to (100.00) percent in October and in April.

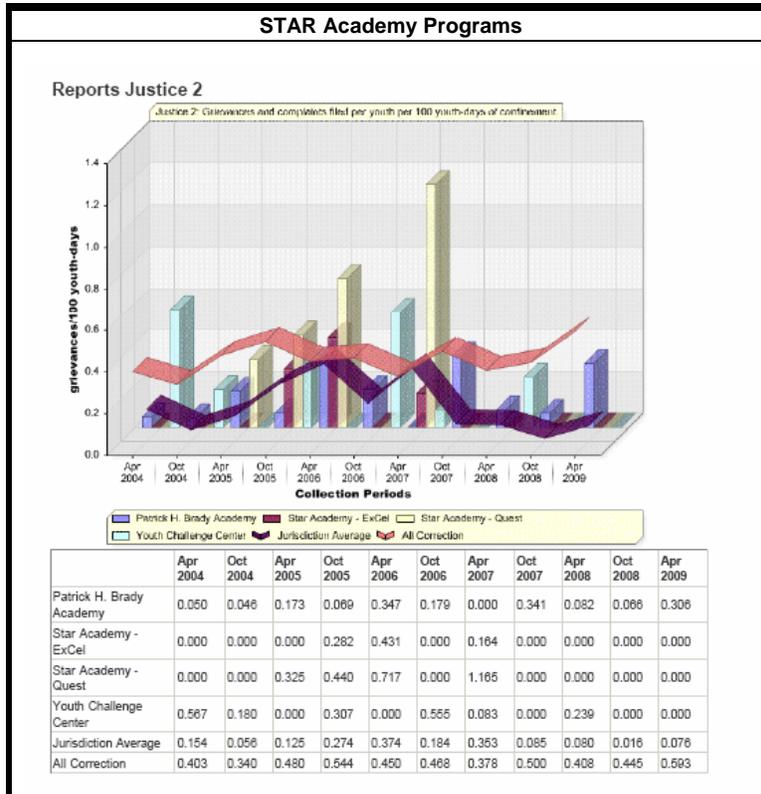
2.6.2 Justice 2 Grievances and Complaints: Filed by youth

Grievances and complaints filed per youth per 100 youth days of confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.076%.

National Average
The national average for this outcome measure (OM) is currently 0.593%.

Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2006 and has been deemed successful and formally closed.



Brady Academy

One grievance, a rate of (0.066), and/or complaints were filed per youth per 100 person days of confinement for the October data collection, and four grievances filed in April.

ExCEL

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October and April data collections.

Quest

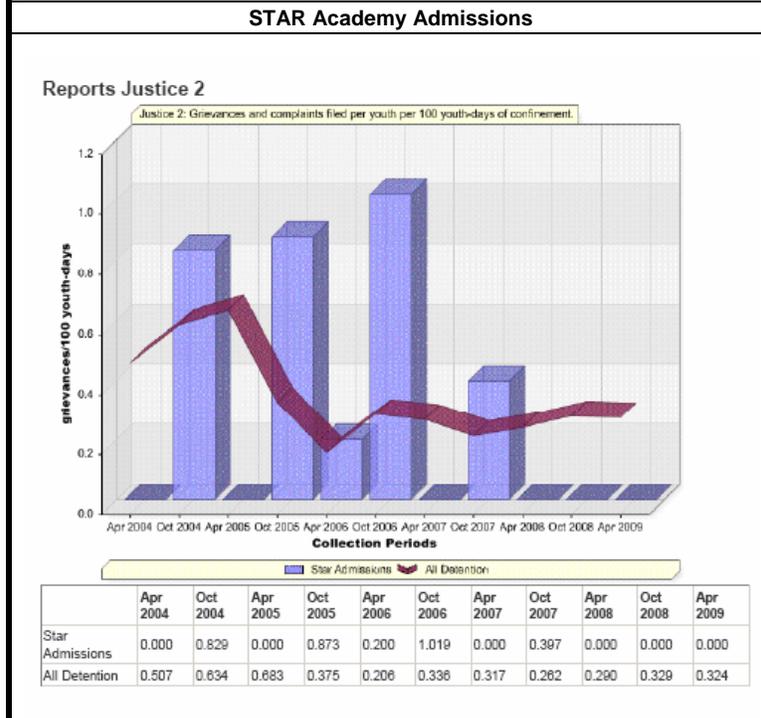
Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October and April data collections.

Youth Challenge Center

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October data collection and three in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.324%.



STAR Admissions

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October data collection and three in April.

2.6.3 Justice 3 Grievances and Complaints: Staff

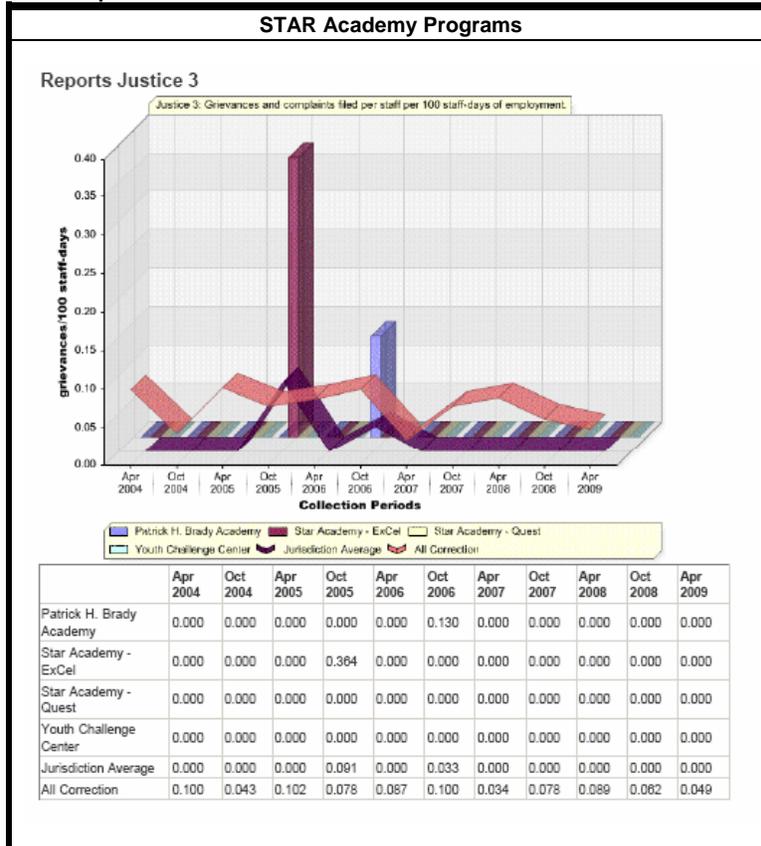
Grievances and complaints filed per staff per 100 days of staff employment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.049%.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.041%.



Brady Academy

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

ExCEL

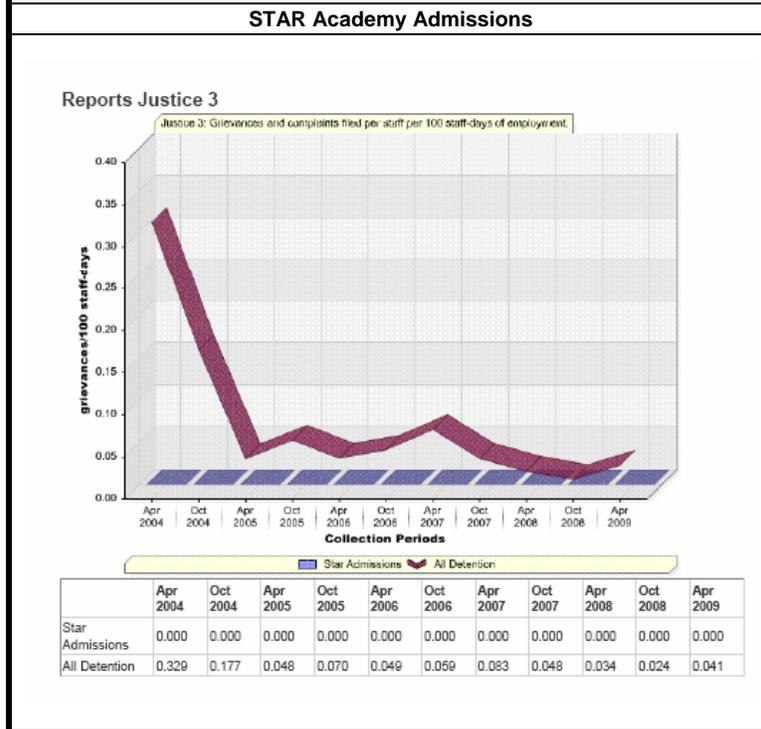
Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Quest

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Youth Challenge Center

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.



STAR Admissions

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

2.6.4 Justice 4 Grievances Filed By Youth

Percent of interviewed youth who report filing a grievance and who said it was addressed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.748%.

National Average
The national average for this outcome measure (OM) is currently 0.641%.

Youth Challenge Center
A FIP was developed for this OM in April 2003 and has been deemed successful and closed.

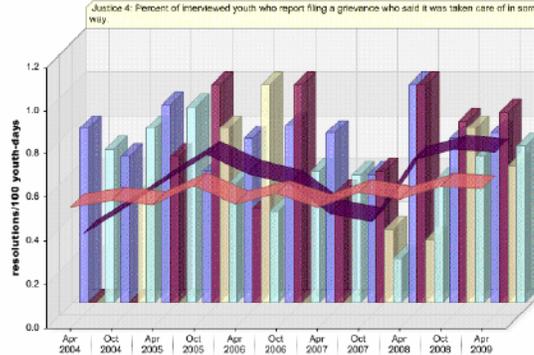
Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.610%.

STAR Admissions
A FIP was developed for this OM in October 2002 and addressed again in April 2003. It has been deemed successful and formally closed.

STAR Academy Programs

Reports Justice 4



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009
Patrick H. Brady Academy	0.800	0.667	0.909	0.800	0.750	0.813	0.778	0.583	1.000	0.750	0.778
Star Academy - ExCel	0.000	0.000	0.667	1.000	0.429	1.000	0.500	0.600	1.000	0.833	0.875
Star Academy - Quest	0.000	0.500	0.000	0.800	1.000	0.000	0.000	0.333	0.288	0.800	0.625
Youth Challenge Center	0.700	0.800	0.900	0.545	0.417	0.600	0.583	0.200	0.556	0.667	0.714
Jurisdiction Average	0.375	0.492	0.619	0.736	0.649	0.603	0.465	0.429	0.710	0.763	0.748
All Correction	0.555	0.585	0.566	0.654	0.569	0.618	0.563	0.622	0.591	0.651	0.641

Brady Academy

The percent of interviewed youth who report filing a grievance and said it was addressed decreased to (0.750) percent in October, and (778.00) percent in April.

ExCEL

The percent of interviewed youth who report filing a grievance and said it was addressed was (0.833) percent in October, and (.875) percent in April.

Quest

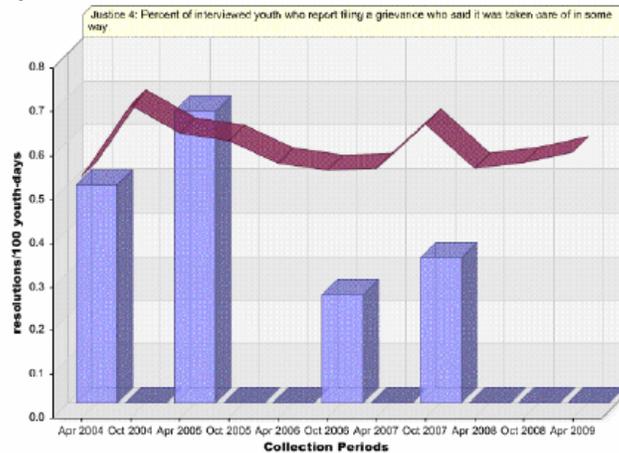
The percent of interviewed youth who report filing a grievance and said it was addressed was (0.800) percent in October, and (0.625) percent in April.

Youth Challenge Center

The percent of interviewed youth who report filing a grievance and said it was addressed was (0.667) percent in October, and (.714) percent in April.

STAR Academy Admissions

Reports Justice 4



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009
Star Admissions	0.500	0.000	0.667	0.000	0.000	0.250	0.000	0.333	0.000	0.000	0.000
All Detention	0.554	0.715	0.652	0.635	0.584	0.568	0.572	0.672	0.573	0.586	0.610

STAR Admissions

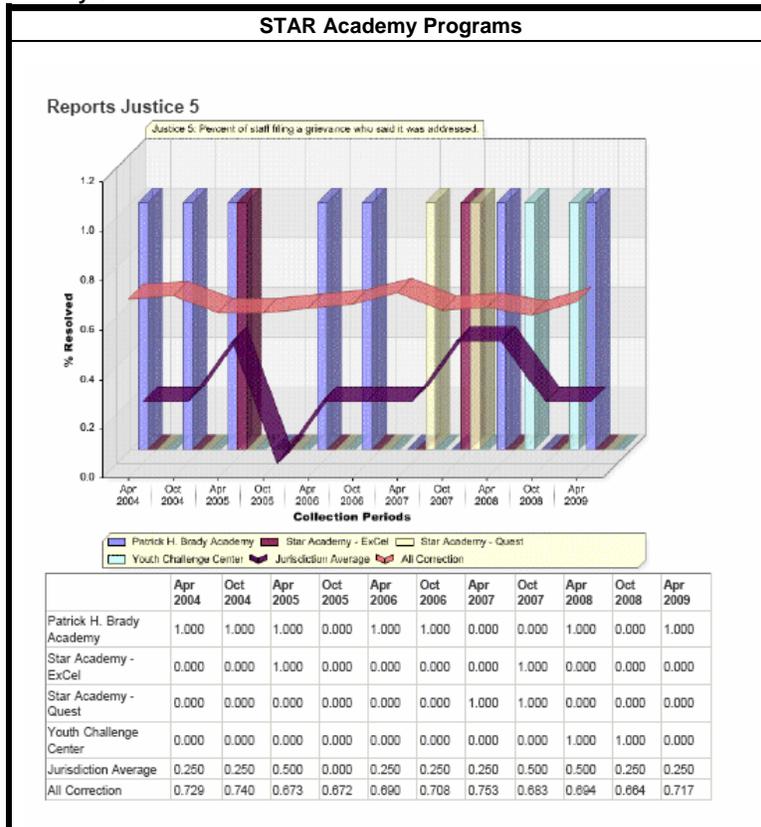
The percent of interviewed youth who report filing a grievance and said it was addressed was (0) percent in October and in April.

2.6.5 Justice 5 Grievances Filed By Staff

Percent of interviewed staff filing grievance who said it was addressed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.250%.

National Average
The national average for this outcome measure (OM) is currently 0.717%.



Brady Academy

Staff filing a grievance and report that the grievance was addressed did not apply in October and was (100.00) percent in April.

ExCEL

Staff filing a grievance and report that the grievance was addressed did not apply in April.

Quest

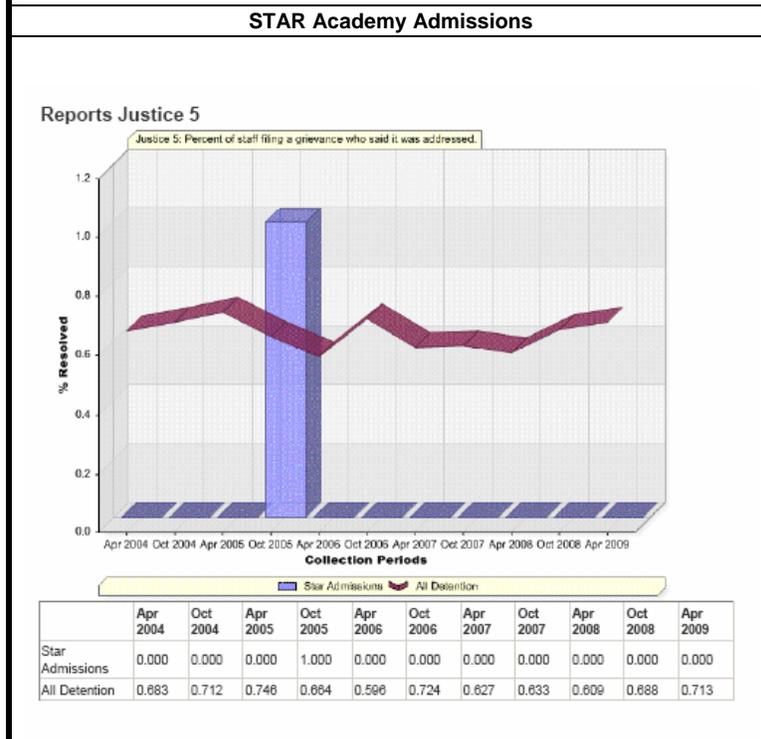
Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.

Youth Challenge Center

Staff filing a grievance and report that the grievance was addressed was (100.00) percent in October and not apply in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.713%.



STAR Admissions

Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.

2.6.6 Justice 6 Youth Requesting Attorney Contact

Percent of interviewed youth who report requesting to see, calls, or write their attorney and their request was granted.

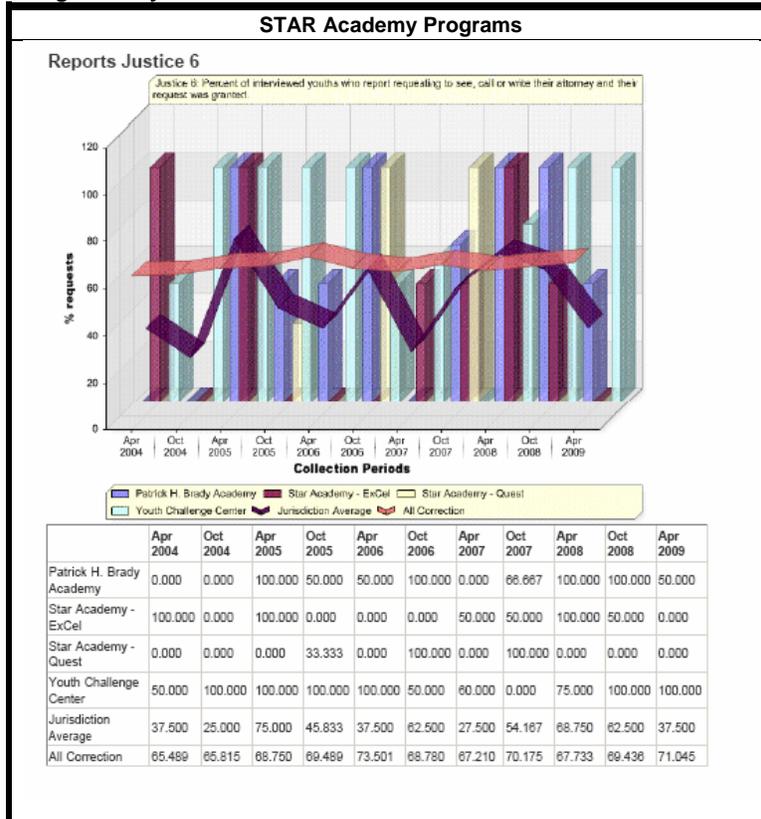
Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 37.500%.

National Average
The national average for this outcome measure (OM) is currently 71.045%.

Youth Challenge Center
A FIP was developed for this OM in May 2002, along with OM's Justice 1, Programming 20 and 21 and has been deemed successful and closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 75.960%.

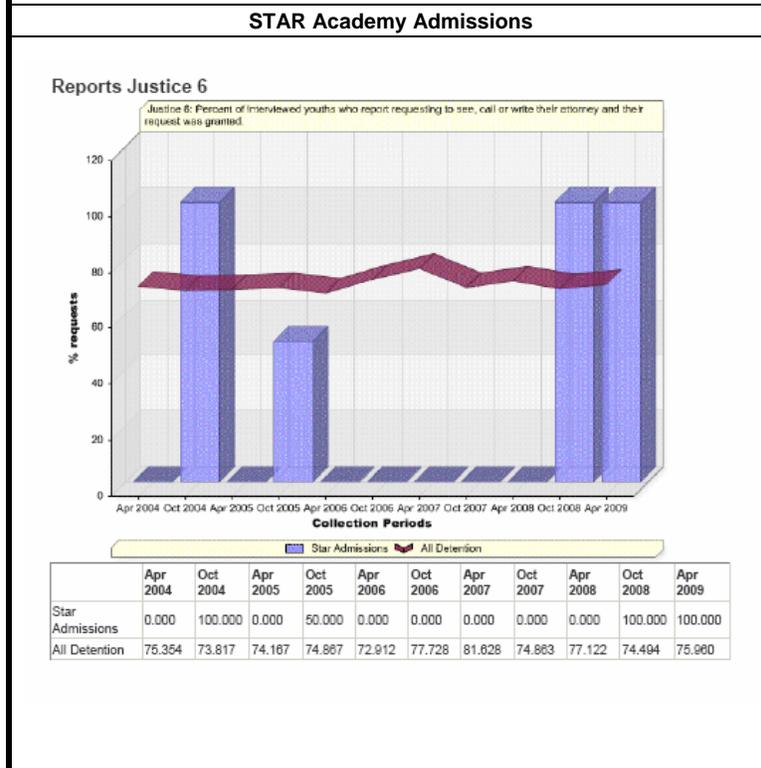


Brady Academy
Percent of youth who requested to see, call or write their attorney and their request was granted was (100.00) percent in October and (50.00) percent in April.

ExCEL
Percent of youth who requested to see, call or write their attorney and their request was granted was (50.00) percent in October and did not apply in April.

Quest
Percent of youth who requested to see, call or write their attorney and their request was granted did not apply in October and in April.

Youth Challenge Center
Percent of youth who requested to see, call or write their attorney and their request was granted was (100.00) percent in October and in April.



STAR Admissions
Percent of youth that requested to see call or write their attorney and their request was granted was (100.00) percent for October and April.

2.6.7 Justice 7 Attorney Visits

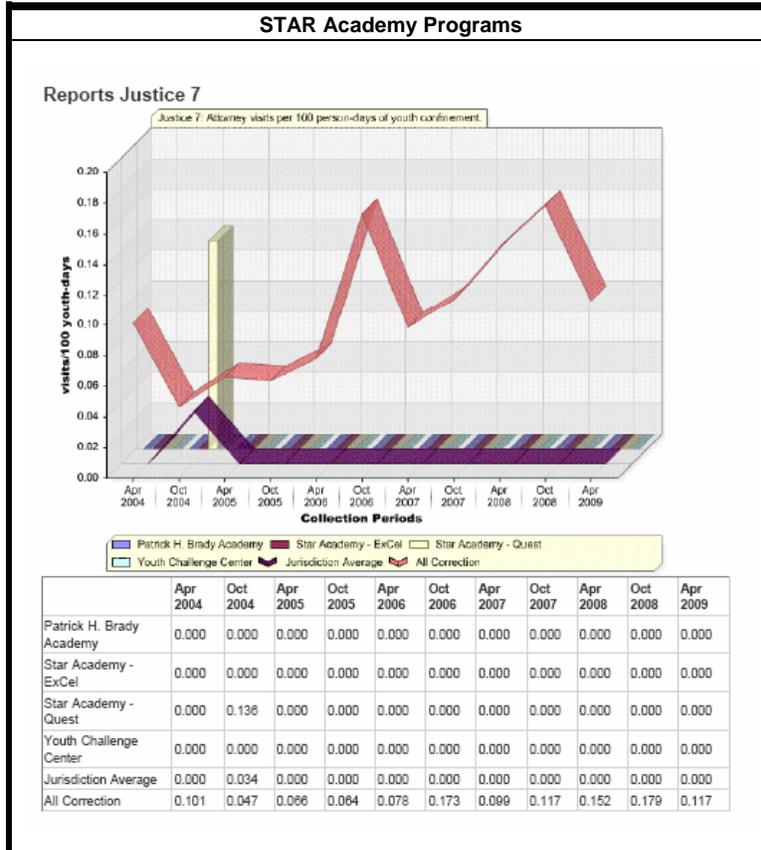
Attorney visits per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.117%.



Brady Academy

There were zero attorney visits per 100 person days of youth confinement in both October and April.

ExCEL

There were zero attorney visits per 100 person days of youth confinement in both October and April.

Quest

There were zero attorney visits per 100 person days of youth confinement in both October and April.

Youth Challenge Center

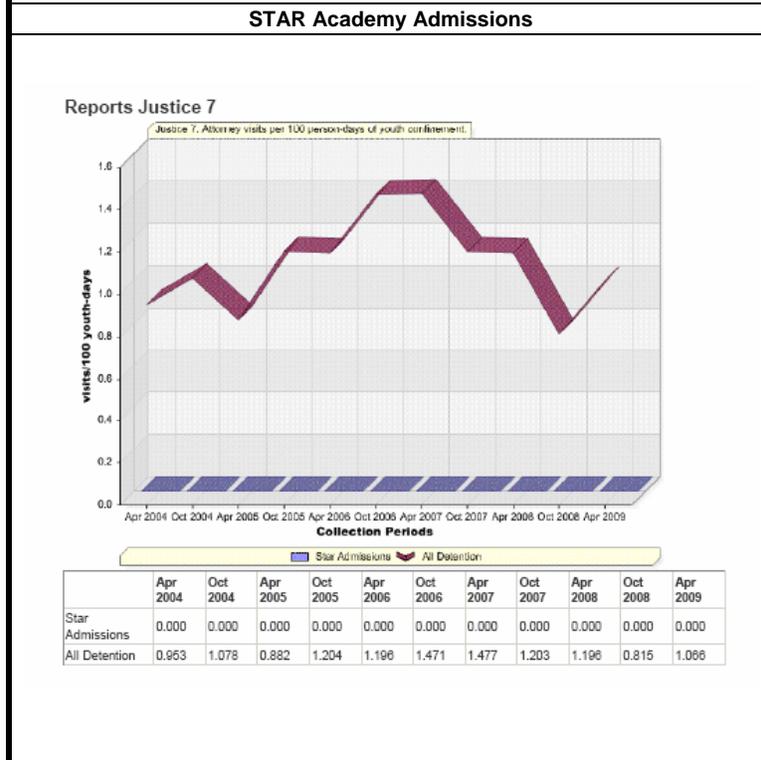
There were zero attorney visits per 100 person days of youth confinement in both October and April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.066%.



STAR Admissions

There were zero attorney visits per 100 person days of youth confinement in both October and April.



REINTEGRATION



2.7 Reintegration

This includes aftercare treatment plans, youth's correspondence, case manager, and community referrals

2.7.1 Reintegration 1 Aftercare Treatment Plans

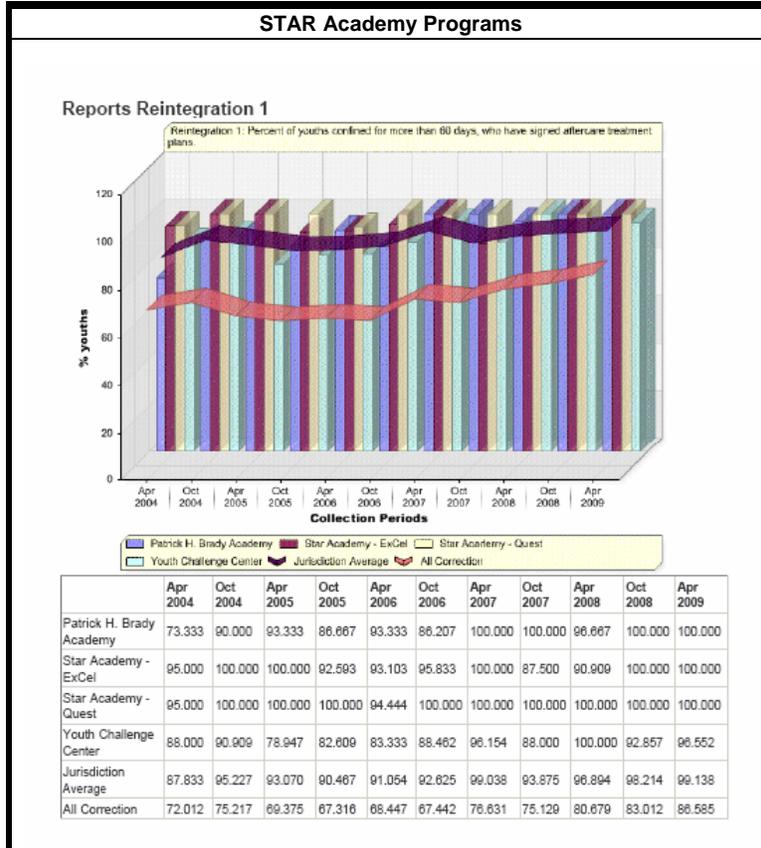
Percent of youth confined for more than 60 days who have signed aftercare treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 99.138%.

National Average

The national average for this outcome measure (OM) is currently 86.585%.



Brady Academy

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and in April.

ExCEL

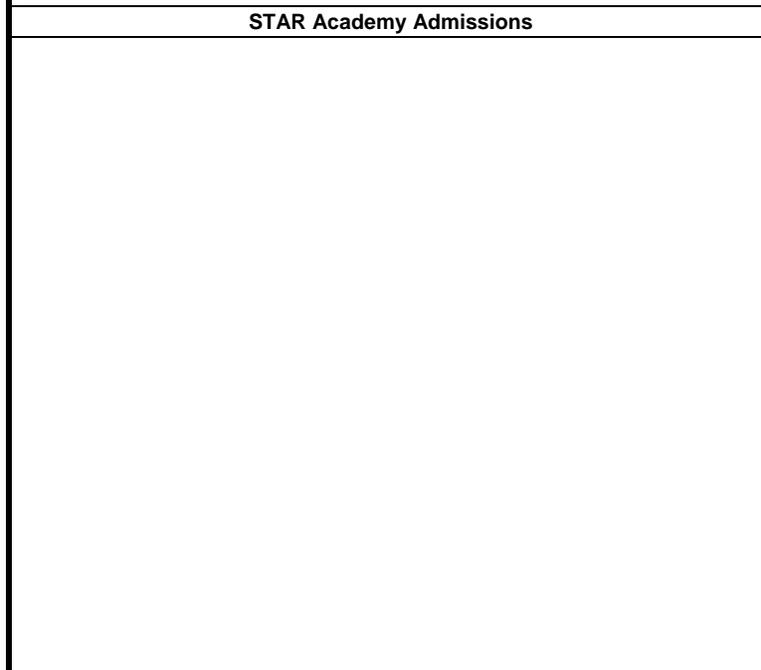
Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and in April.

Quest

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and in April.

Youth Challenge Center

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (92.857) percent in October and (96.552) percent in April.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.7.2 Reintegration 2 Aftercare Treatment Plans Finalized

Percent of youth confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 98.002%.

National Average
The national average for this outcome measure (OM) is currently 71.220%.

Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2004 and has been deemed successful and formally closed.

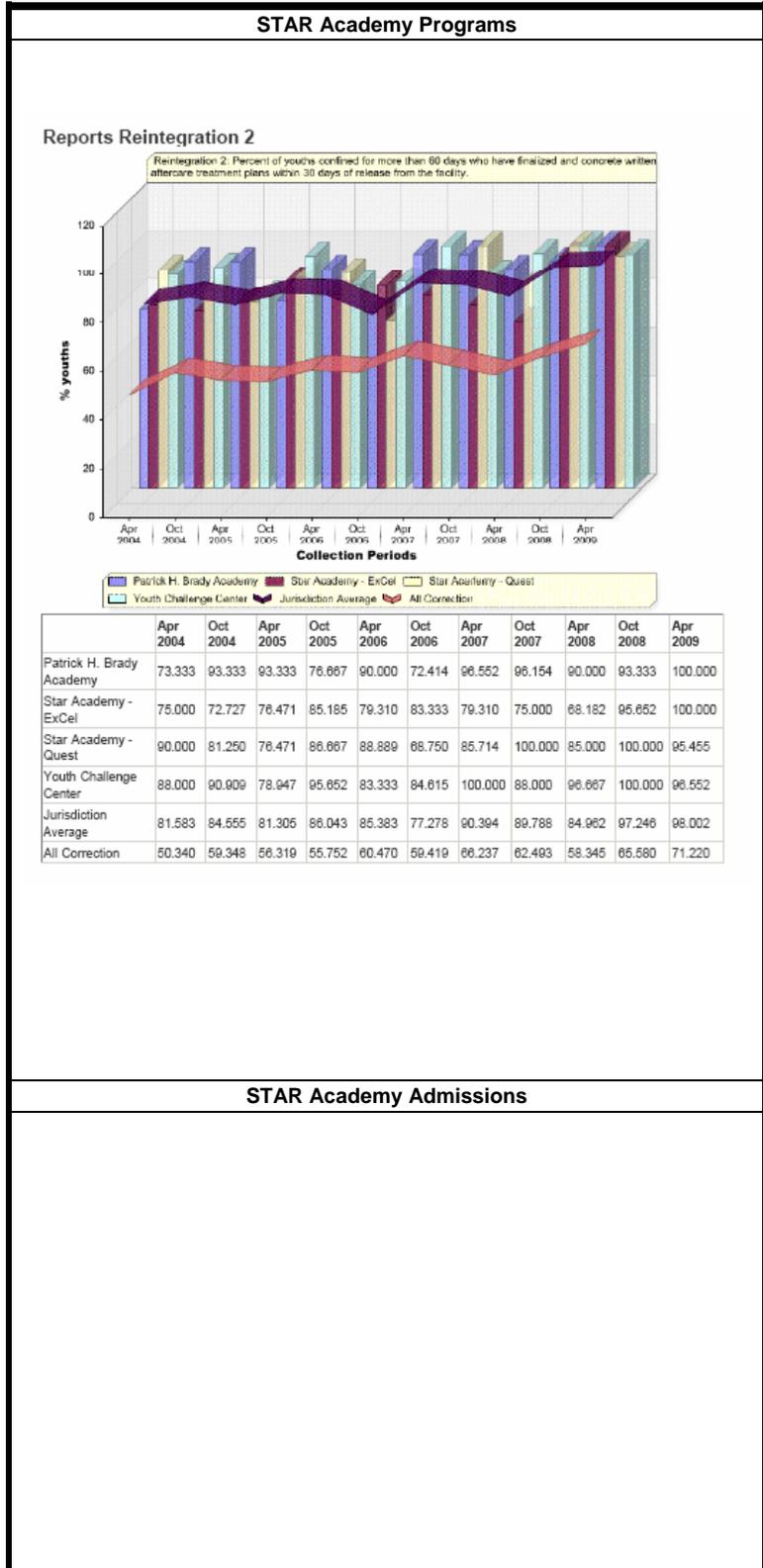
ExCel
A FIP was developed for the OM in April 2005 and has been deemed successful and formally closed.

Quest
A FIP was developed for this OM in October 2004 and has been deemed successful and formally closed.

Youth Challenge Center
A FIP was developed for this OM in April 2004 and has been deemed successful and closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (93.333) percent in October and (100.00) percent in April.

ExCEL
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (95.652) percent in October and (100.00) percent in April.

Quest
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (100.00) percent in October and (95.455) percent in April.

Youth Challenge Center
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (100.00) percent in October and (96.552) percent in April.

STAR Academy Admissions

STAR Admissions
Data Not Measured

2.7.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addresses the need for continued (or new) medical treatment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 23.315%.

National Average
The national average for this outcome measure (OM) is currently 27.372%.

Brady Academy
A FIP was developed for this OM in April 2005 which has been deemed successful and formally closed.

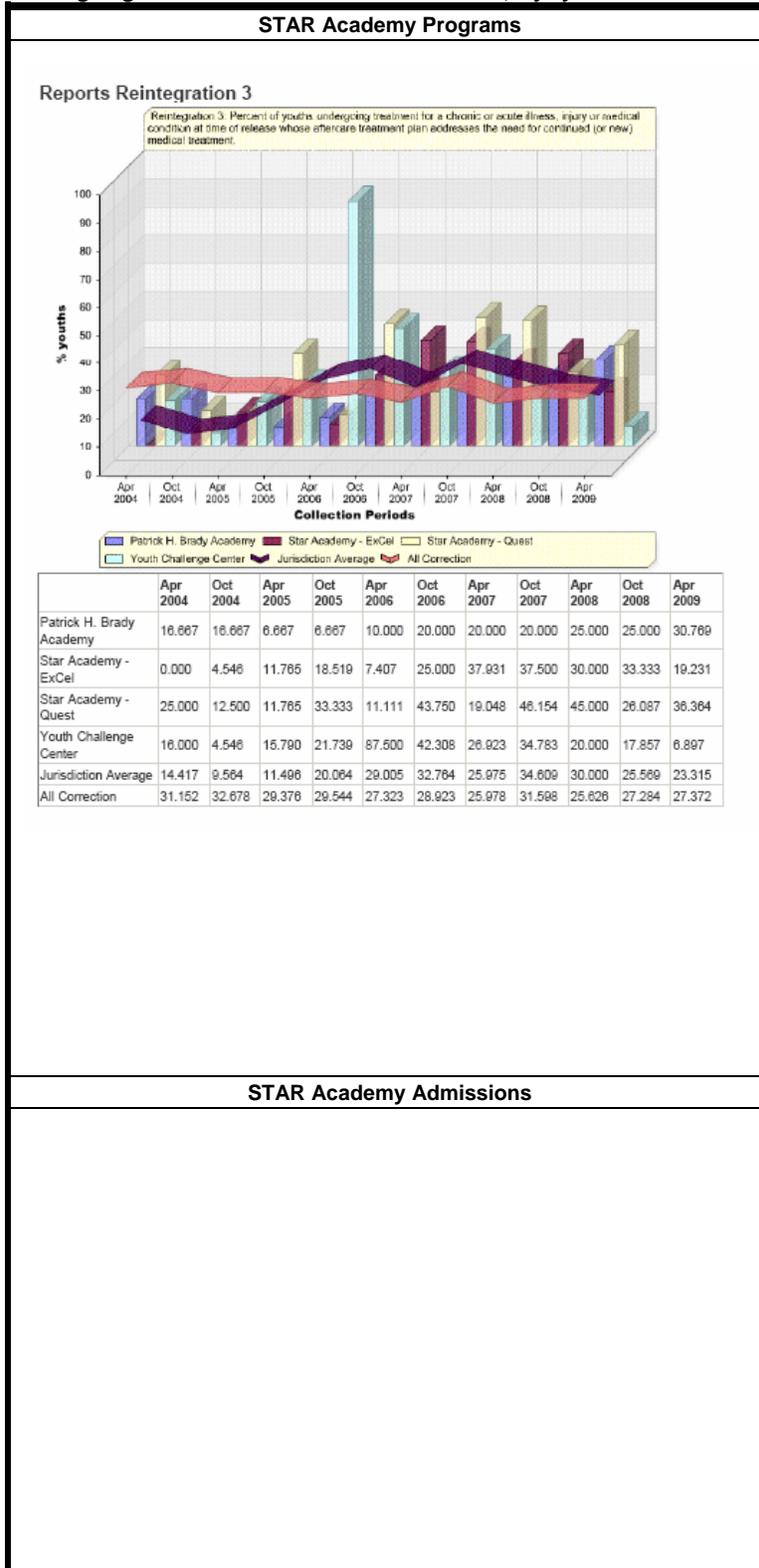
ExCEL
A FIP was developed for this OM in April 2005 and has been deemed successful and formally closed.

Quest
A FIP has been developed for this OM October 2004 and has been deemed successful and formally closed.

Youth Challenge Center
A FIP was developed for this OM in April 2005 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (25.00) percent for October and (30.769) percent in April.

ExCEL
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (33.333) percent for October and (19.231) percent in April.

Quest
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (26.087) percent for October and (23.315) percent in April.

Youth Challenge Center
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (17.857) percent for October and (6.897) percent in April.

STAR Admissions
Data Not Measured

2.7.4 Reintegration 4 Youth Undergoing Treatment: Mental Health Problem

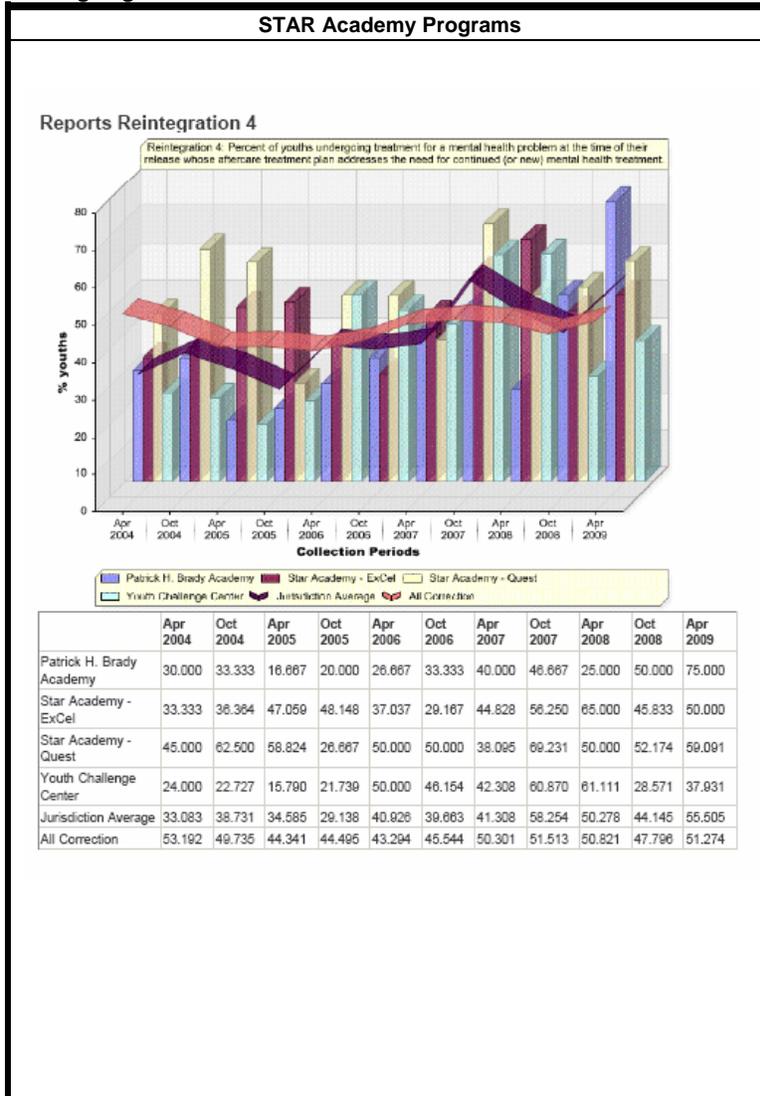
Percent of youth undergoing treatment for a mental health problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) mental health treatment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 55.505%.

National Average

The national average for this outcome measure (OM) is currently 51.274%.



Brady Academy

Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (50.00) percent in October and (75.00) percent in April.

ExCEL

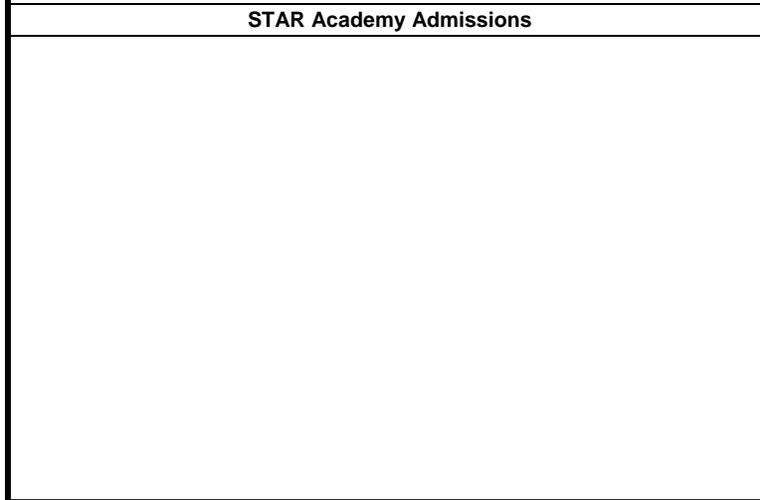
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (45.833) percent in October and (50.00) percent in April.

Quest

Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (52.174) percent in October and (59.091) percent in April.

Youth Challenge Center

Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (28.571) percent in October and (37.931) percent in April.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

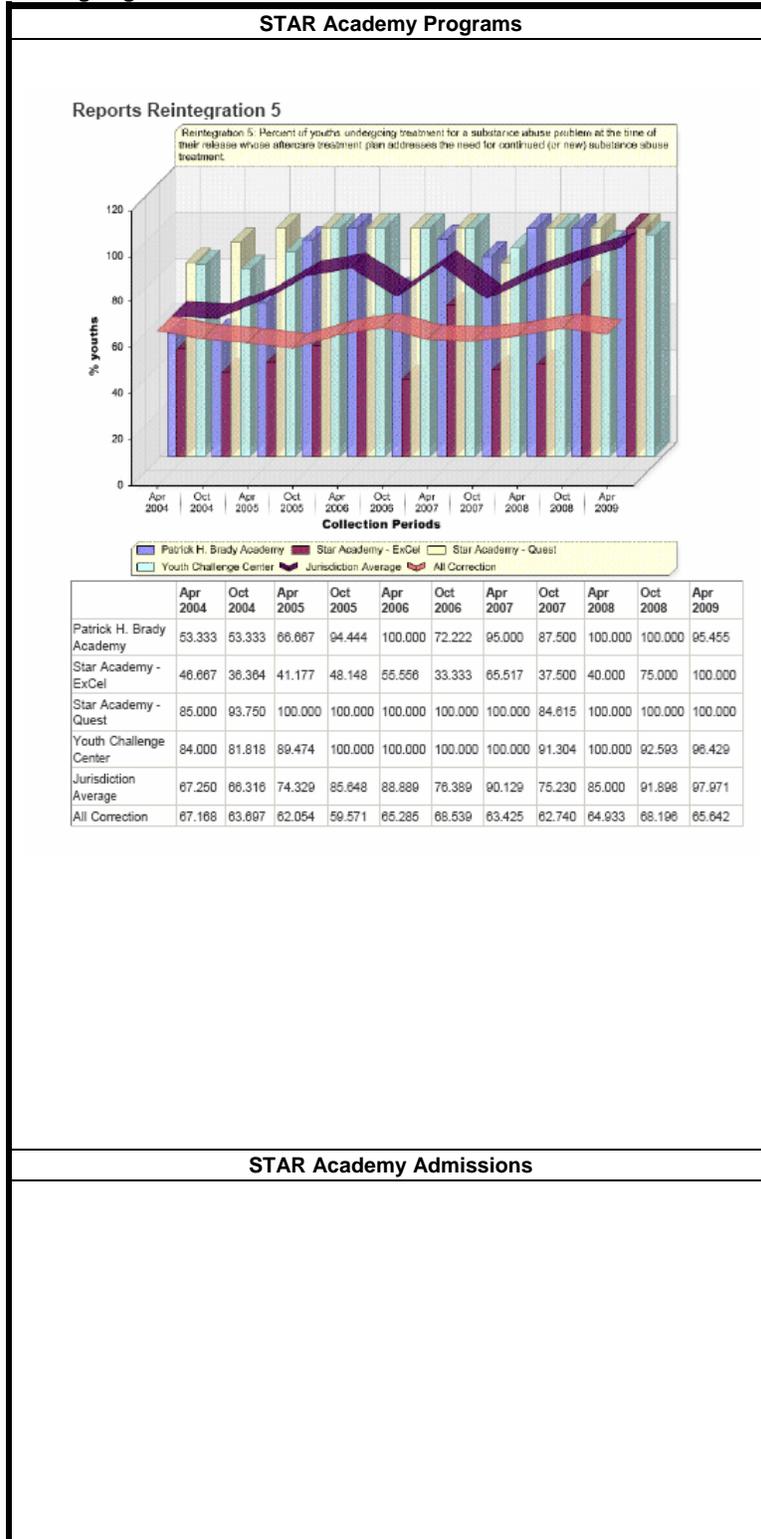
Data Not Measured

2.7.5 Reintegration 5 Youth Undergoing Treatment: Substance Abuse

Percent of youth undergoing treatment for a substance abuse problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) substance abuse treatment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.971%.

National Average
The national average for this outcome measure (OM) is currently 65.642%.



Brady Academy

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (100.00) percent in October and increased to (95.455) percent in April.

ExCEL

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (75.00) percent in October and increased to (100.00) percent in April.

Quest

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (100.00) percent in October and increased to (100.00) percent in April.

Youth Challenge Center

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (92.593) percent in October and increased to (96.429) percent in April.

STAR Admissions
Data Not Measured

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

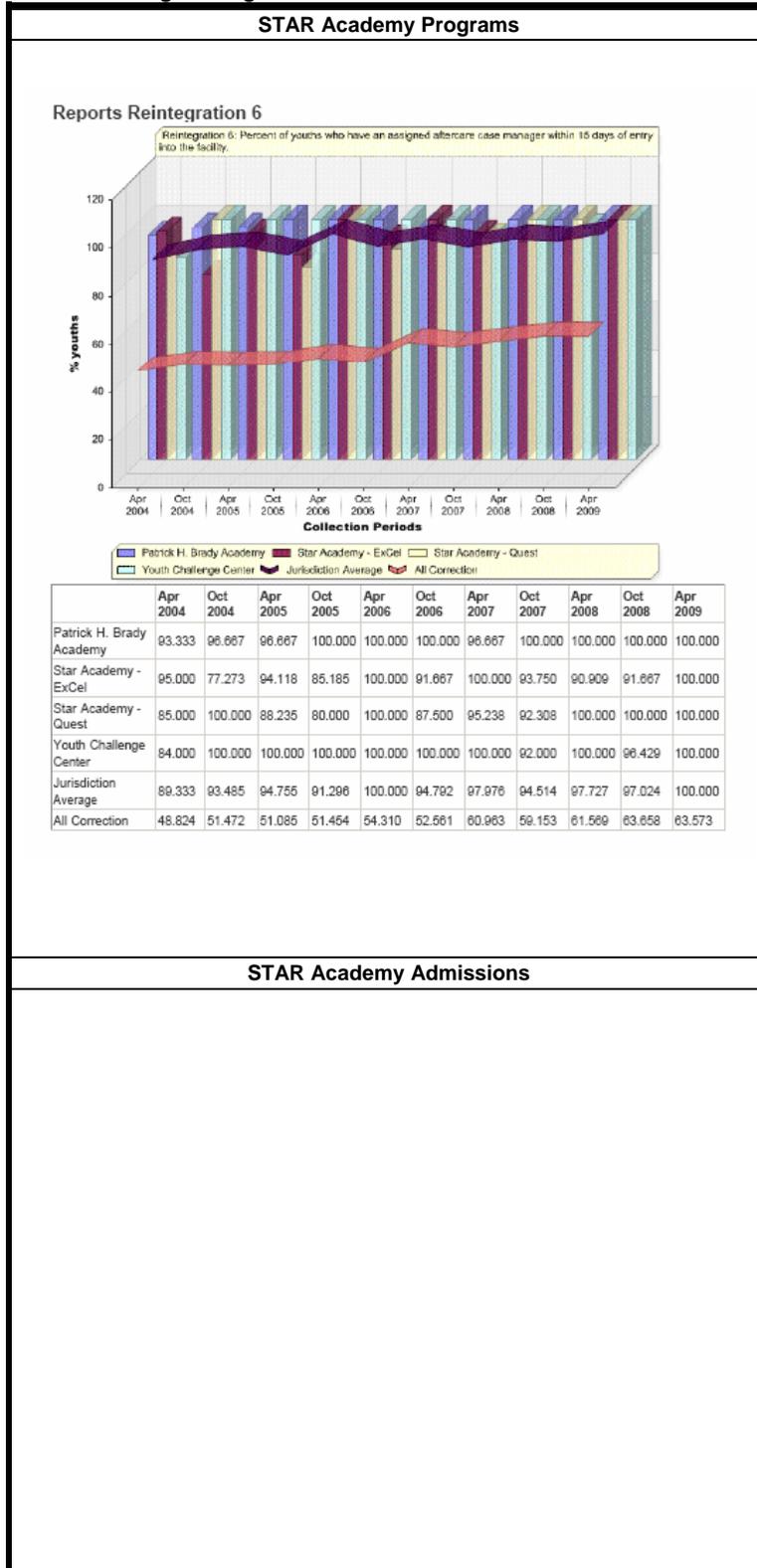
National Average
The national average for this outcome measure (OM) is currently 0.000%.

2.7.6 Reintegration 6 Aftercare Case Manager Assignment

Percent of youth who have an assigned aftercare case manager within 15 days of entry into the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 63.573%.



Brady Academy

Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (100.00) percent in October and (100.00) percent in April.

ExCEL

Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (91.667) percent in October and (100.00) percent in April.

Quest

Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (96.429) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

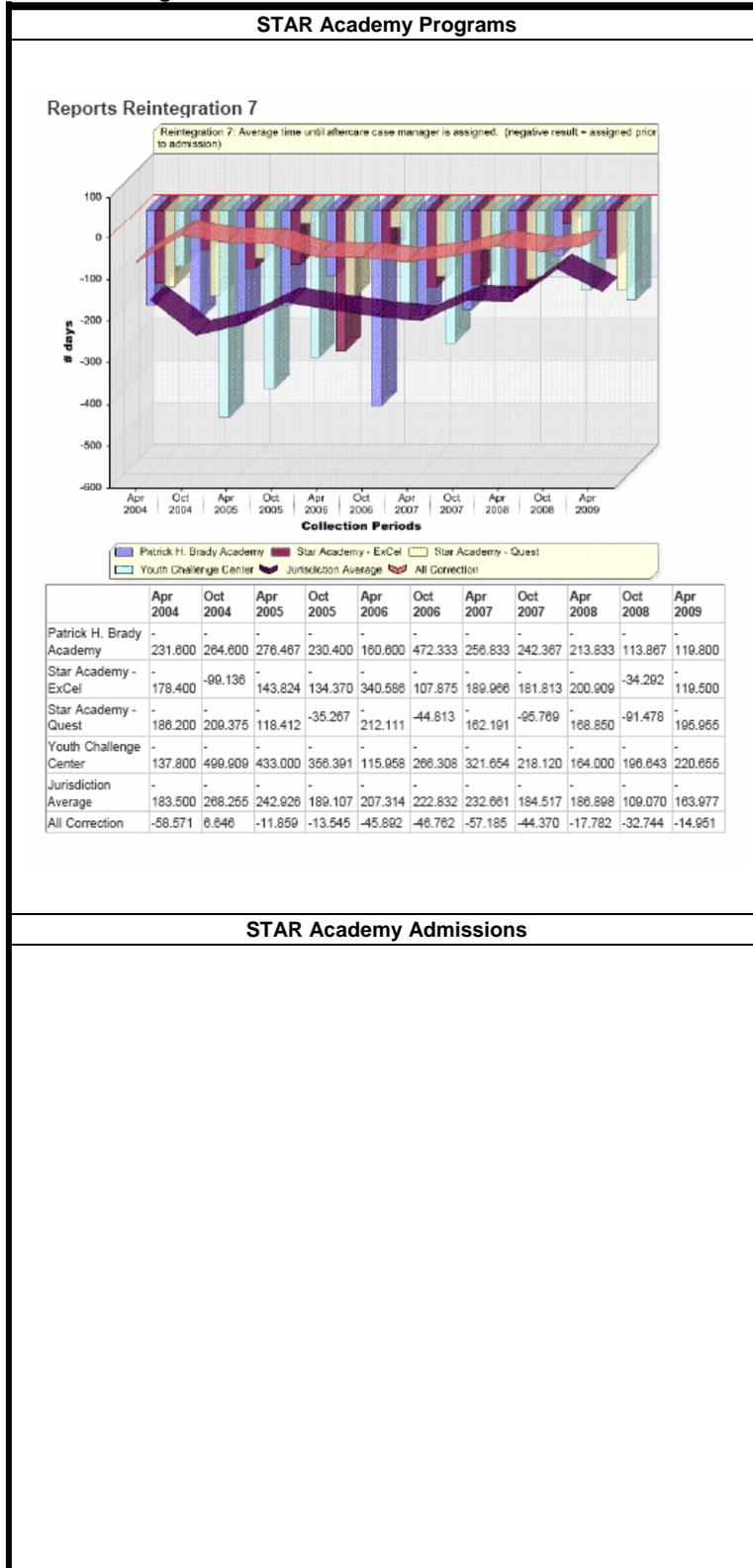
Data Not Measured

2.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission

Average time until aftercare case manager is assigned. (Negative result = assigned prior to admission).

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently -163.977%.

National Average
The national average for this outcome measure (OM) is currently -14.951%.



Brady Academy
Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

ExCEL
Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

Quest
Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

Youth Challenge Center
Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

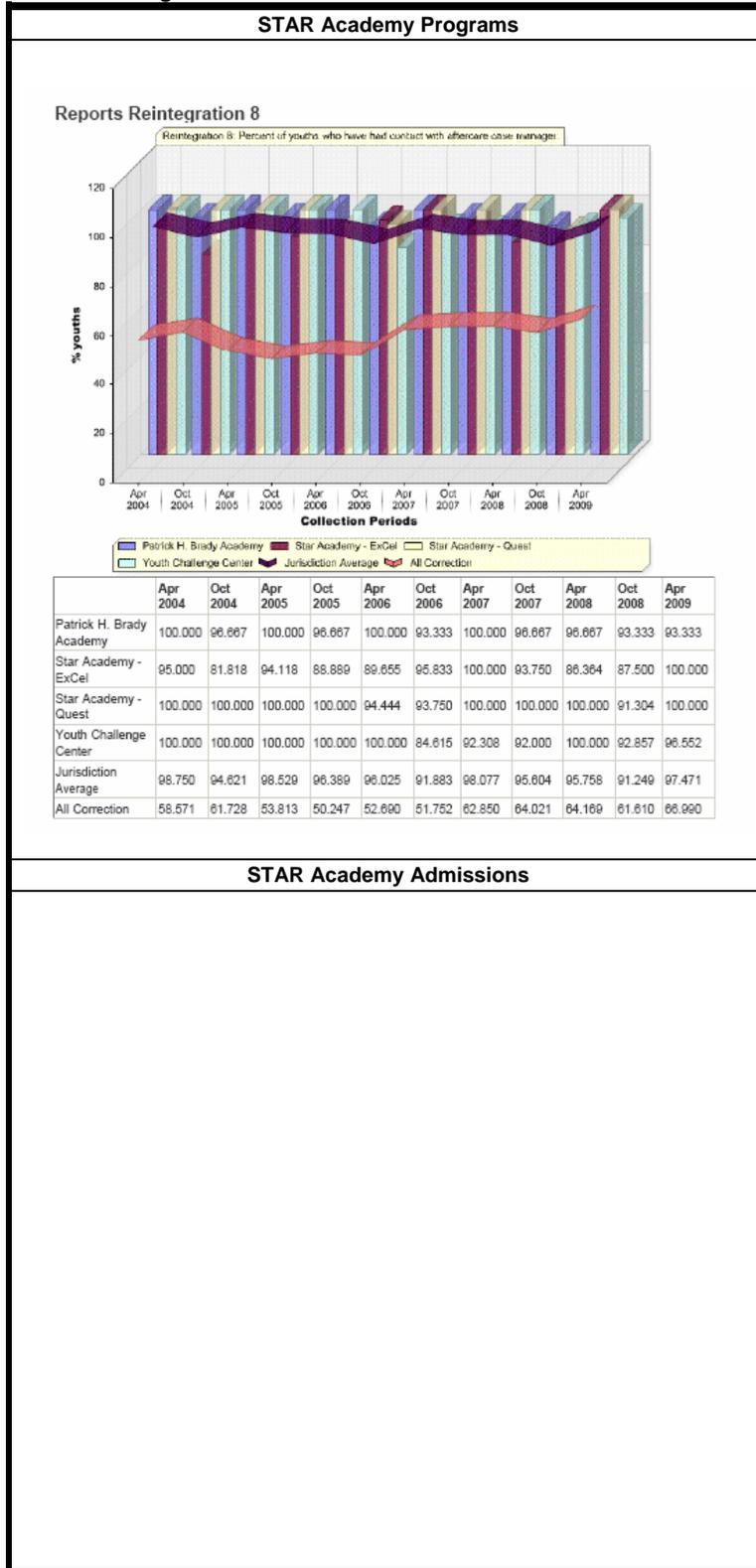
2.7.8 Reintegration 8 Aftercare Case Manager Contact

Percent of youth who have had in-person contact with aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 95.471%.

National Average
The national average for this outcome measure (OM) is currently 66.990%.

Quest
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy
In October (93.333) percent of youth had in-person contact with their aftercare case manager and (93.333) percent in April.

ExCEL
In October (87.500) percent of youth had in-person contact with their aftercare case manager and (100.00) percent in April.

Quest
In October (91.304) percent of youth had in-person contact with their aftercare case manager and (100.00) percent in April.

Youth Challenge Center
In October (92.857) percent of youth had in-person contact with their aftercare case manager and (96.552) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

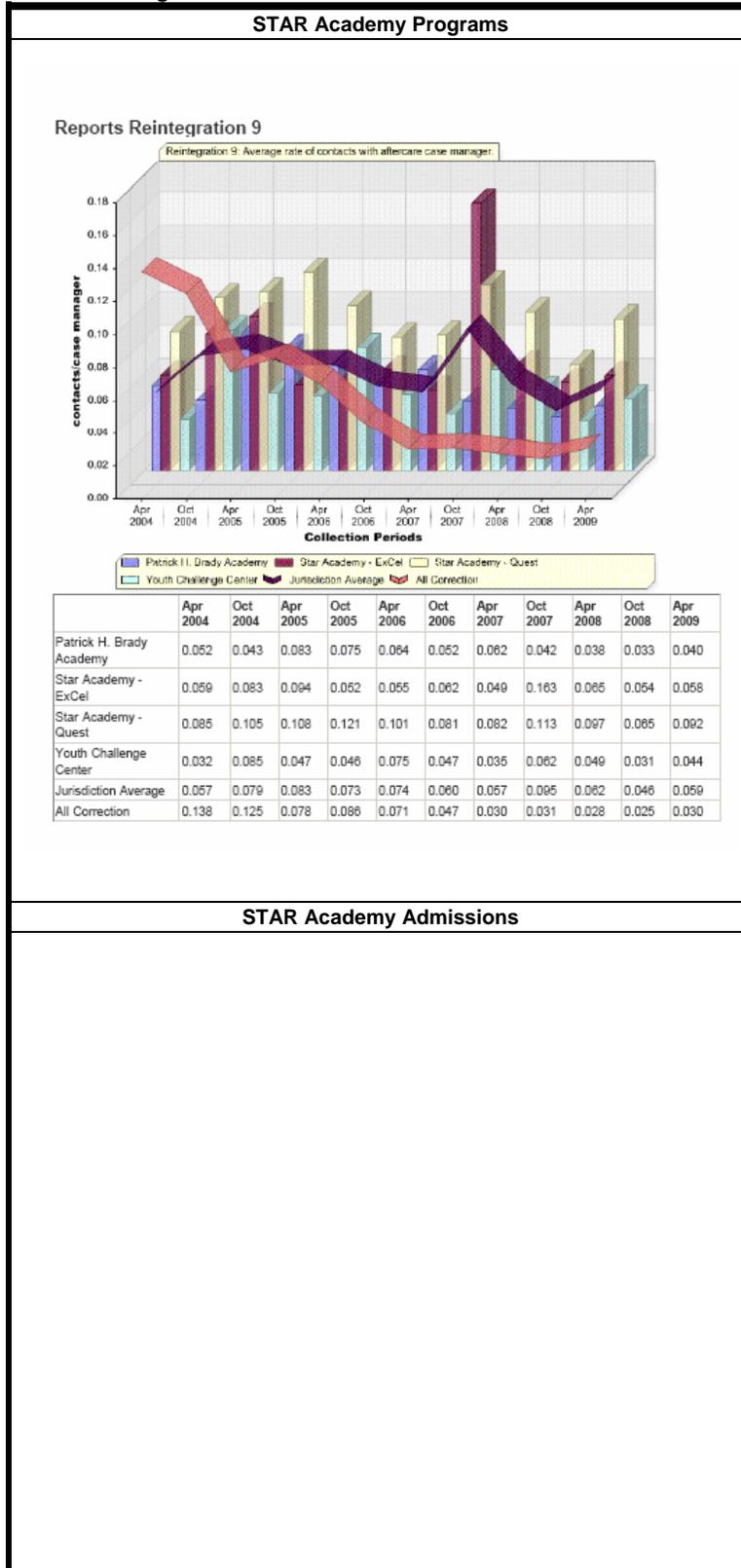
2.7.9 Reintegration 9 Aftercare Case Manager In Person Contacts

Average rate of in-person contacts with aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.059%.

National Average
The national average for this outcome measure (OM) is currently 0.030%.

Quest
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy

The average rate of in-person contacts with aftercare case manager was a rate of (.033) percent for October and a rate of (.040) percent for April.

ExCEL

The average rate of in-person contacts with aftercare case manager was a rate of (.054) percent for October and a rate of (.058) percent for April.

Quest

The average rate of in-person contacts with aftercare case manager was a rate of (.065) percent for October and a rate of (.092) percent for April.

Youth Challenge Center

The average rate of in-person contacts with aftercare case manager was a rate of (.031) percent for October and a rate of (.044) percent for April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

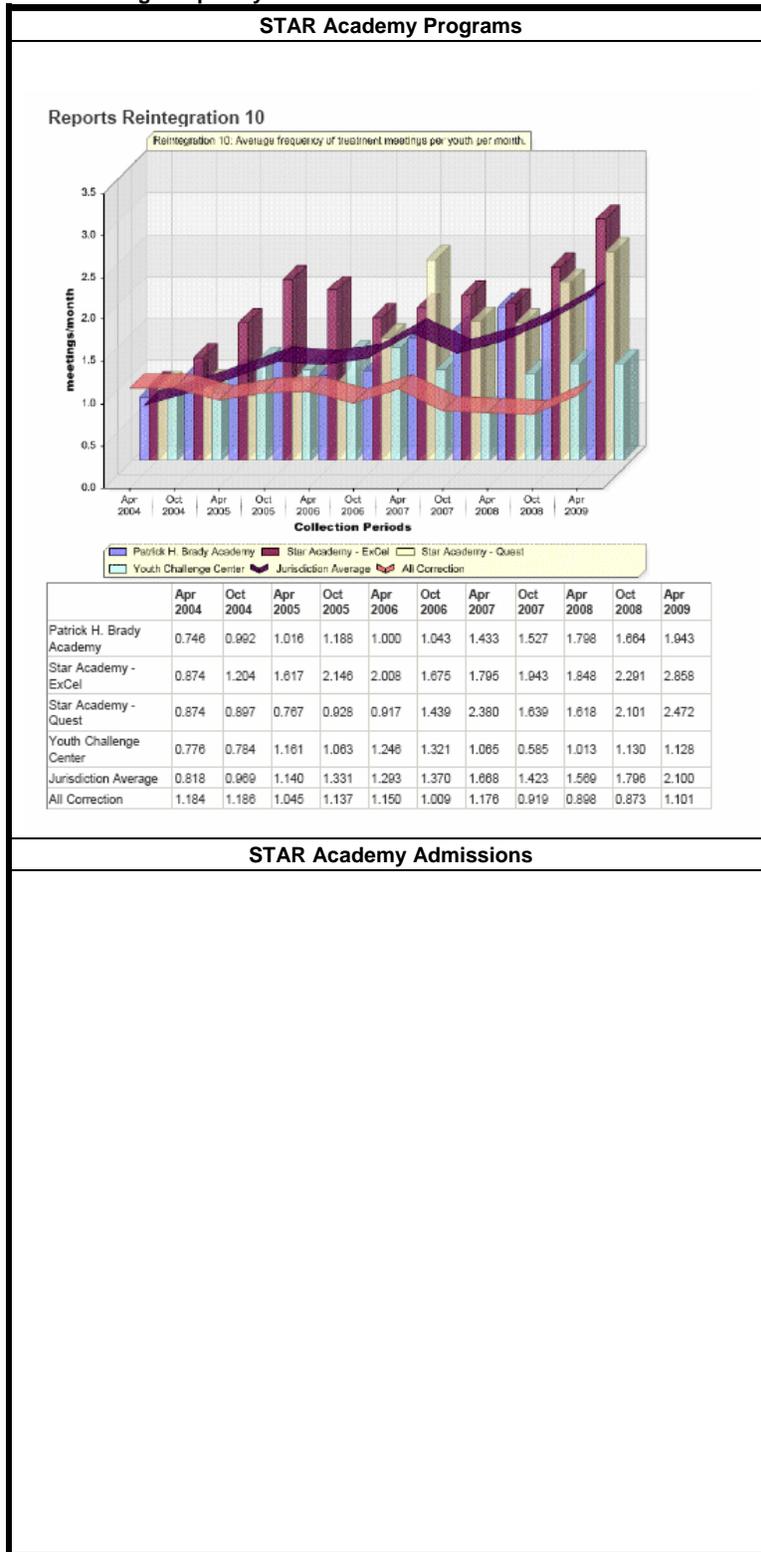
2.7.10 Reintegration 10 Treatment Meeting Frequency

Average frequency of treatment meetings.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 2.100%.

National Average
The national average for this outcome measure (OM) is currently 1.101%.

ExCel
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy

The average frequency of treatment meetings is (1.664) per month for October and (1.943) for April.

ExCel

The average frequency of treatment meetings is (2.291) per month for October and (2.858) for April.

Quest

The average frequency of treatment meetings is (2.101) per month for October and (2.472) for April.

Youth Challenge Center

The average frequency of treatment meetings is (1.130) per month for October and (1.128) for April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

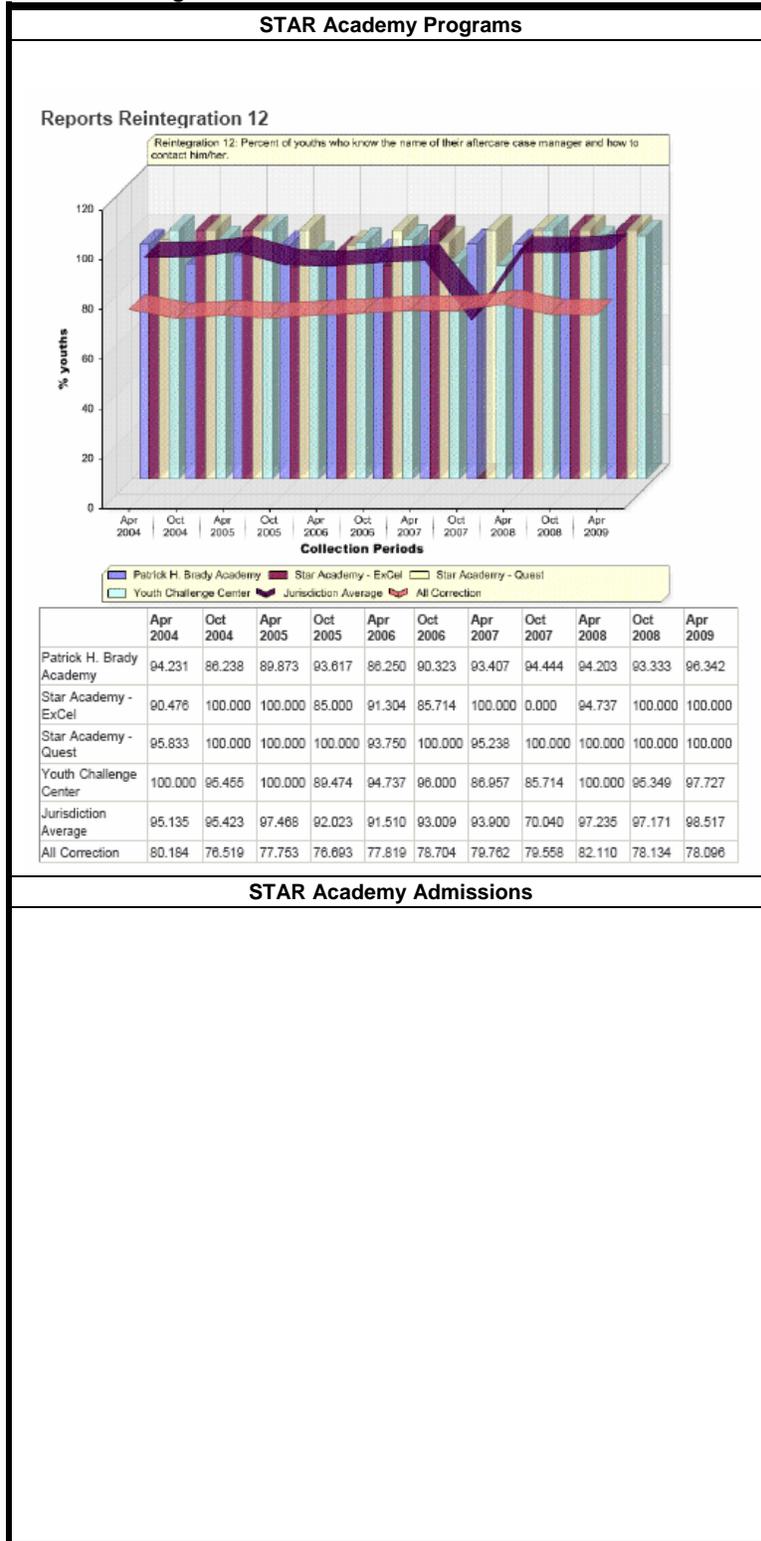
STAR Admissions
Data Not Measured

2.7.11 Reintegration 12 Aftercare Case Manager

Percent of youth who know the name of their aftercare case manager and how to contact him/her.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 98.517%.

National Average
The national average for this outcome measure (OM) is currently 78.096%.



Brady Academy

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (93.333) percent in October and (96.342) percent in April.

ExCEL

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (100.000) percent in October and (100.00) percent in April.

Quest

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (95.349) percent in October and (97.727) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

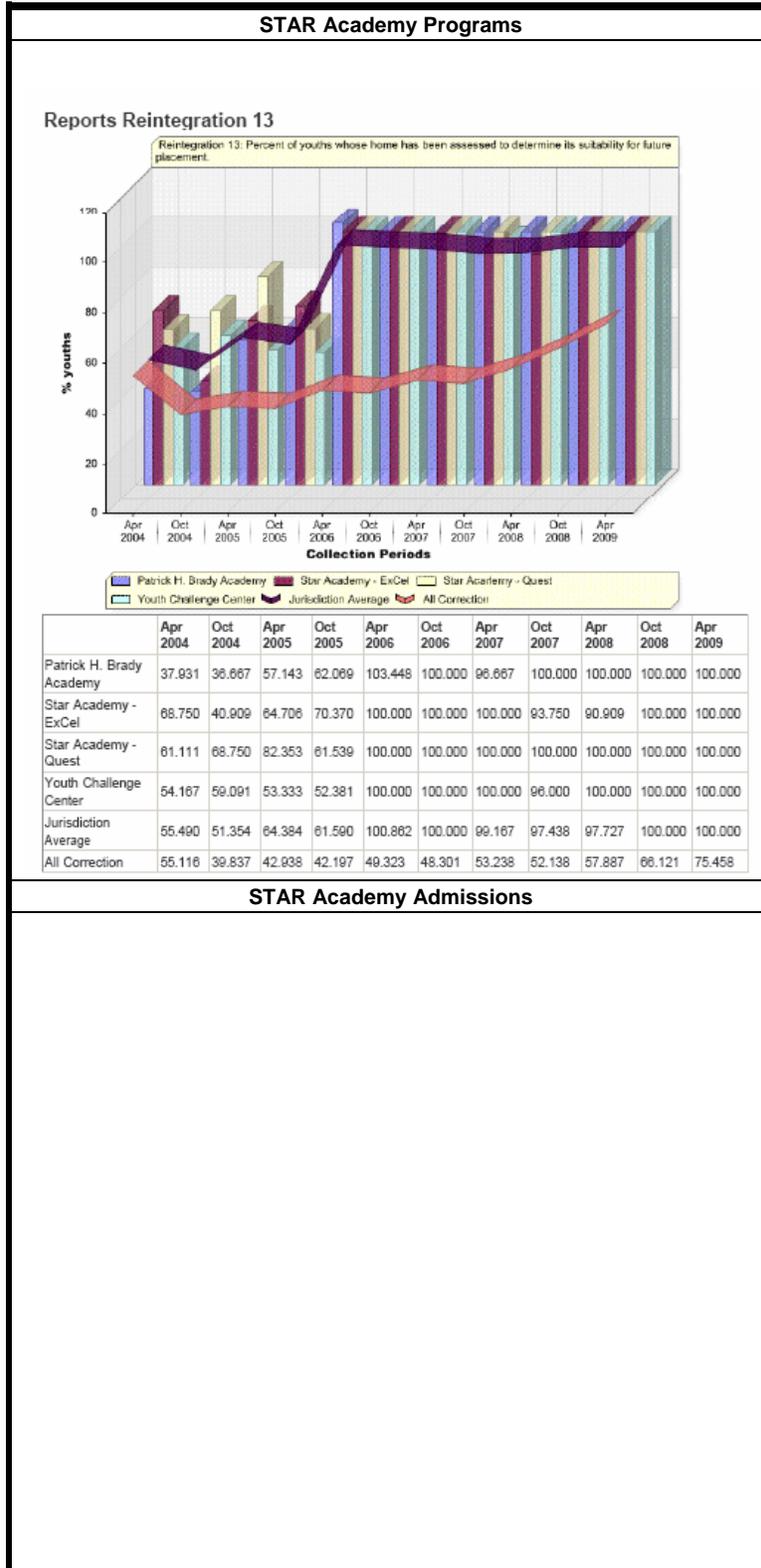
STAR Admissions
Data Not Measured

2.7.12 Reintegration 13 Home Assessment

Percent of youth whose home has been assessed to determine its suitability for future placement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 75.458%.



Brady Academy

Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

ExCEL

Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

Quest

Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

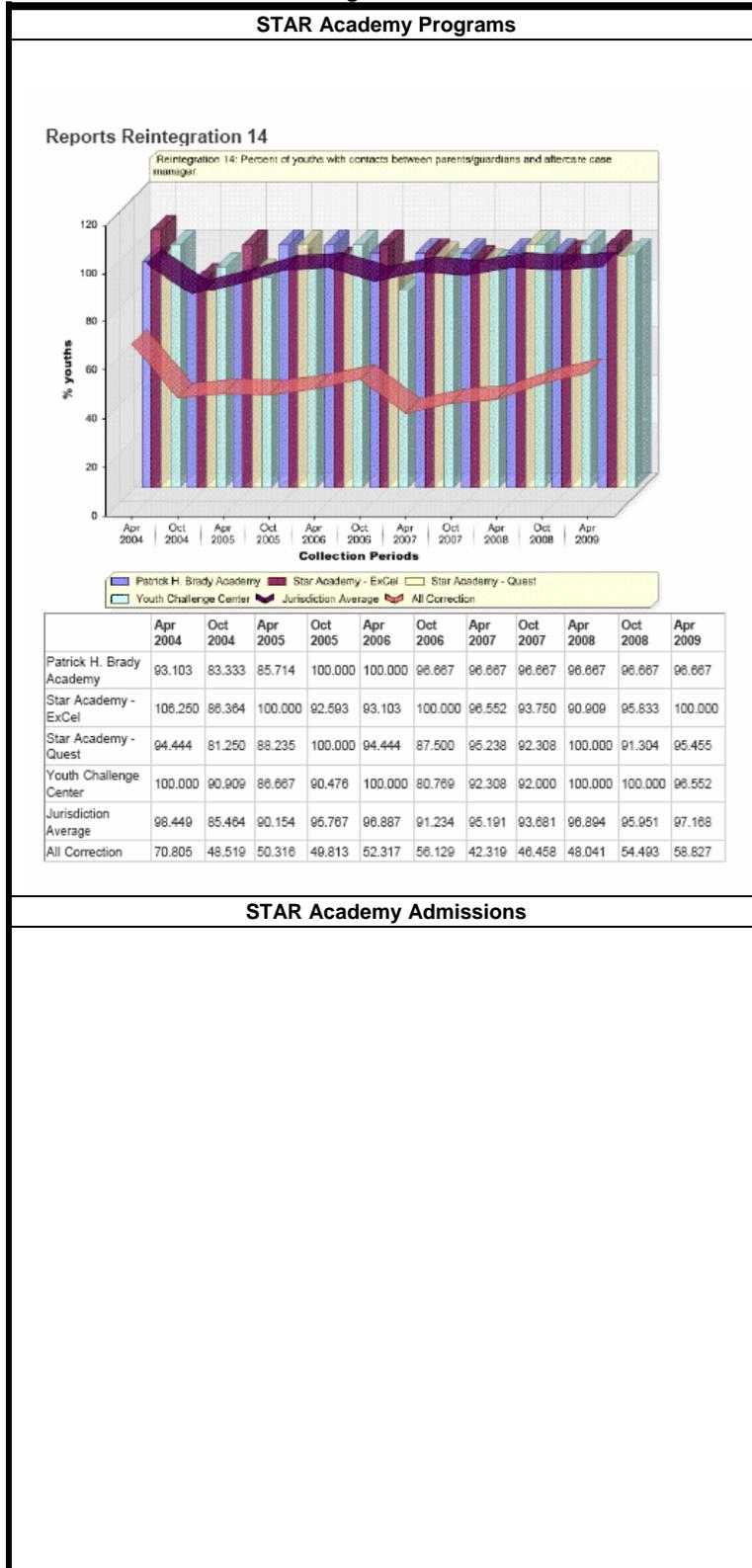
STAR Admissions
Data Not Measured

2.7.13 Reintegration 14 Contact Between Aftercare Case Manager and Parents/Guardians

Percent of youth with contacts between parents/guardians and aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.168%.

National Average
The national average for this outcome measure (OM) is currently 58.827%.



Brady Academy

Percent of youth with contacts between parents/guardians and aftercare case manager was (96.667) percent in October and (96.667) percent in April.

ExCEL

Percent of youth with contacts between parents/guardians and aftercare case manager was (95.833) percent in October and (100.00) percent in April.

Quest

Percent of youth with contacts between parents/guardians and aftercare case manager was (91.304) percent in October and (95.455) percent in April.

Youth Challenge Center

Percent of youth with contacts between parents/guardians and aftercare case manager was (100.00) percent in October and (96.552) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

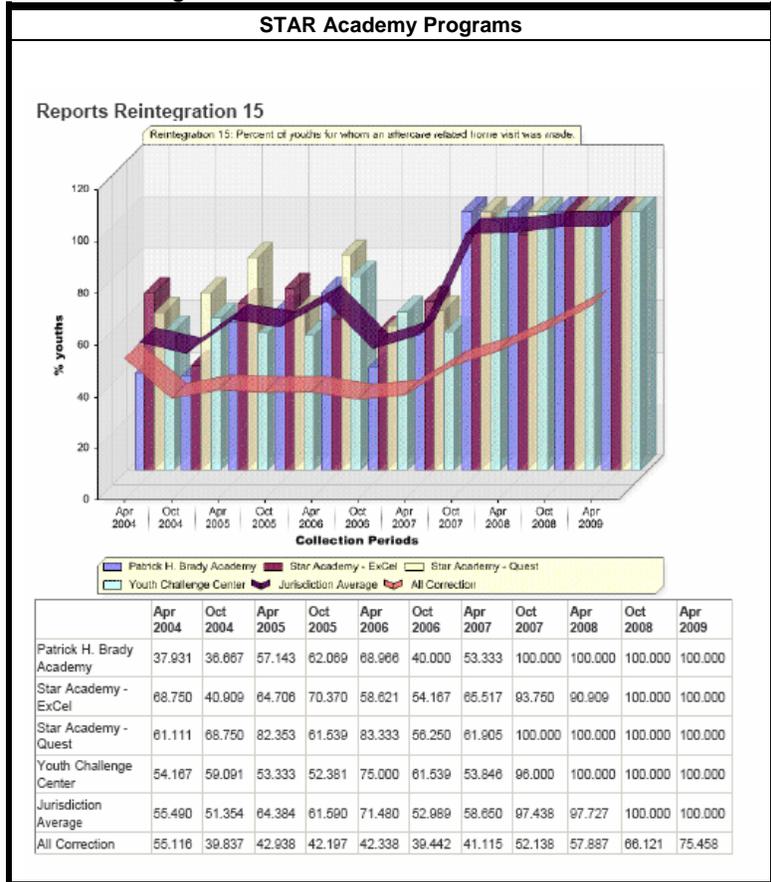
STAR Admissions
Data Not Measured

2.7.14 Reintegration 15 Aftercare Case Manager Visit to Home

Percent of youth whose aftercare case manager made a family visit to the youth's home.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 75.458%.



Brady Academy

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

ExCEL

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

Quest

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

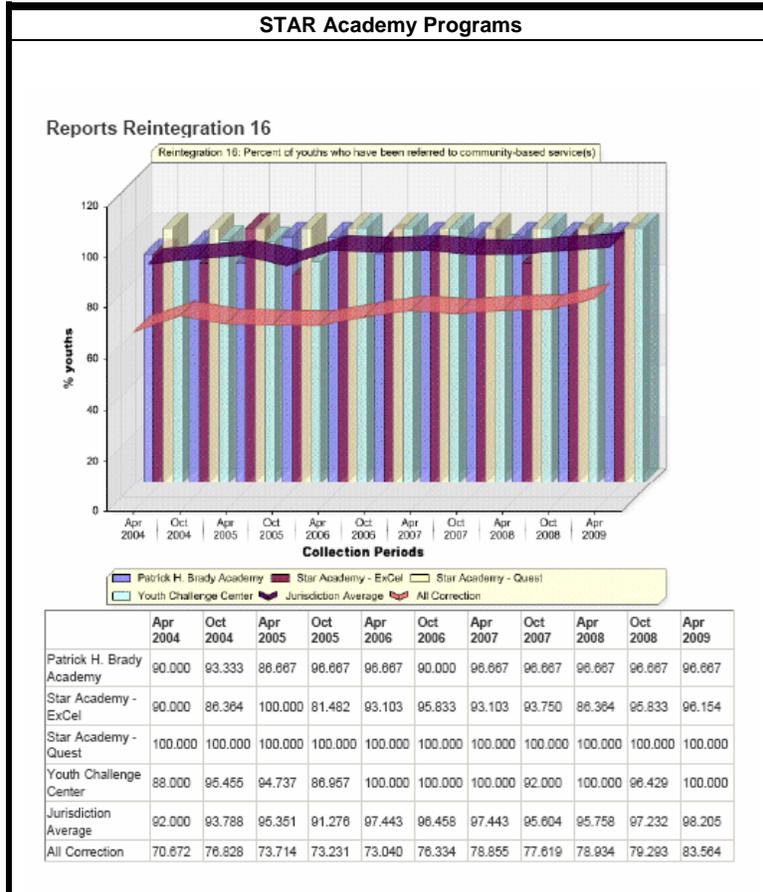
STAR Admissions
Data Not Measured

2.7.15 Reintegration 16 Referred Youth

Percent of youth who have been referred.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 98.205%.

National Average
The national average for this outcome measure (OM) is currently 83.564%.



Brady Academy

Percent of youth that has been referred to aftercare services was (96.667) percent in October and (96.667) percent in April.

ExCEL

Percent of youth that has been referred to aftercare services was (95.833) percent in October and (96.154) percent in April.

Quest

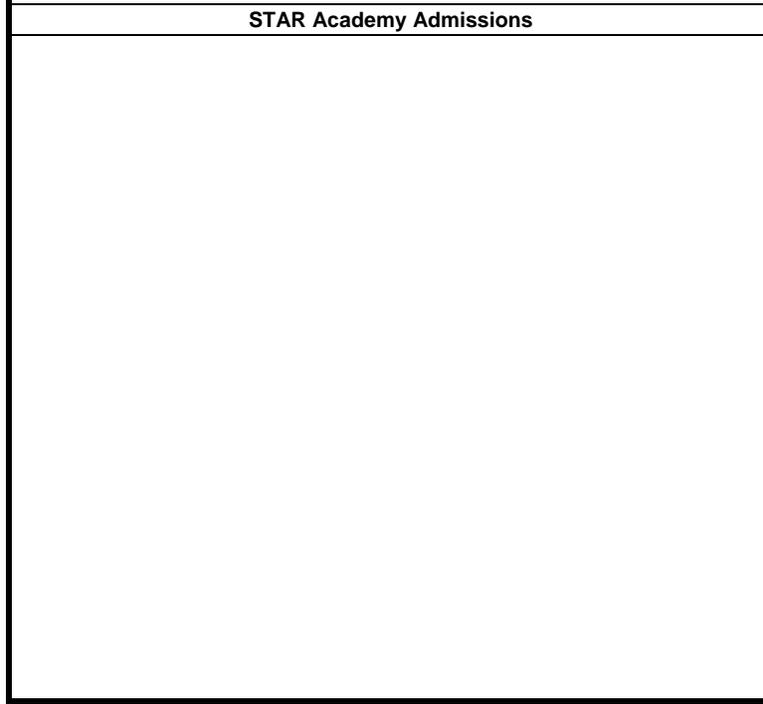
Percent of youth that has been referred to aftercare services was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth that has been referred to aftercare services was (96.429) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



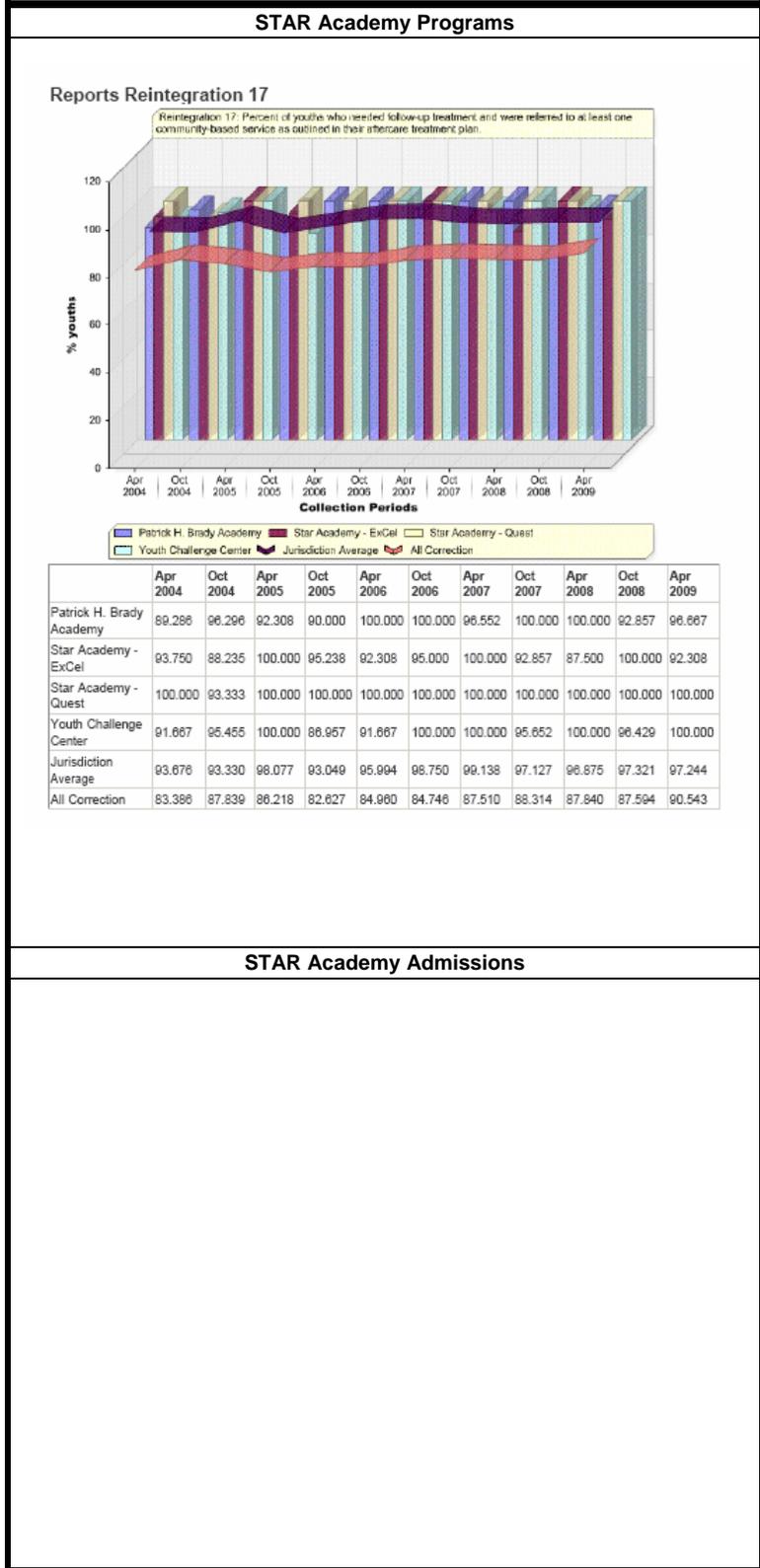
STAR Admissions
Data Not Measured

2.7.16 Reintegration 17 Aftercare Treatment Plan: Referral

Percent of youth who needed follow-up treatment and were referred to at least one community-based service outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.244%.

National Average
The national average for this outcome measure (OM) is currently 90.543%.



Brady Academy
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (92.857) percent in October and (96.667) percent in April.

ExCEL
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (100.00) percent in October and (92.308) percent in April.

Quest
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (96.429) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

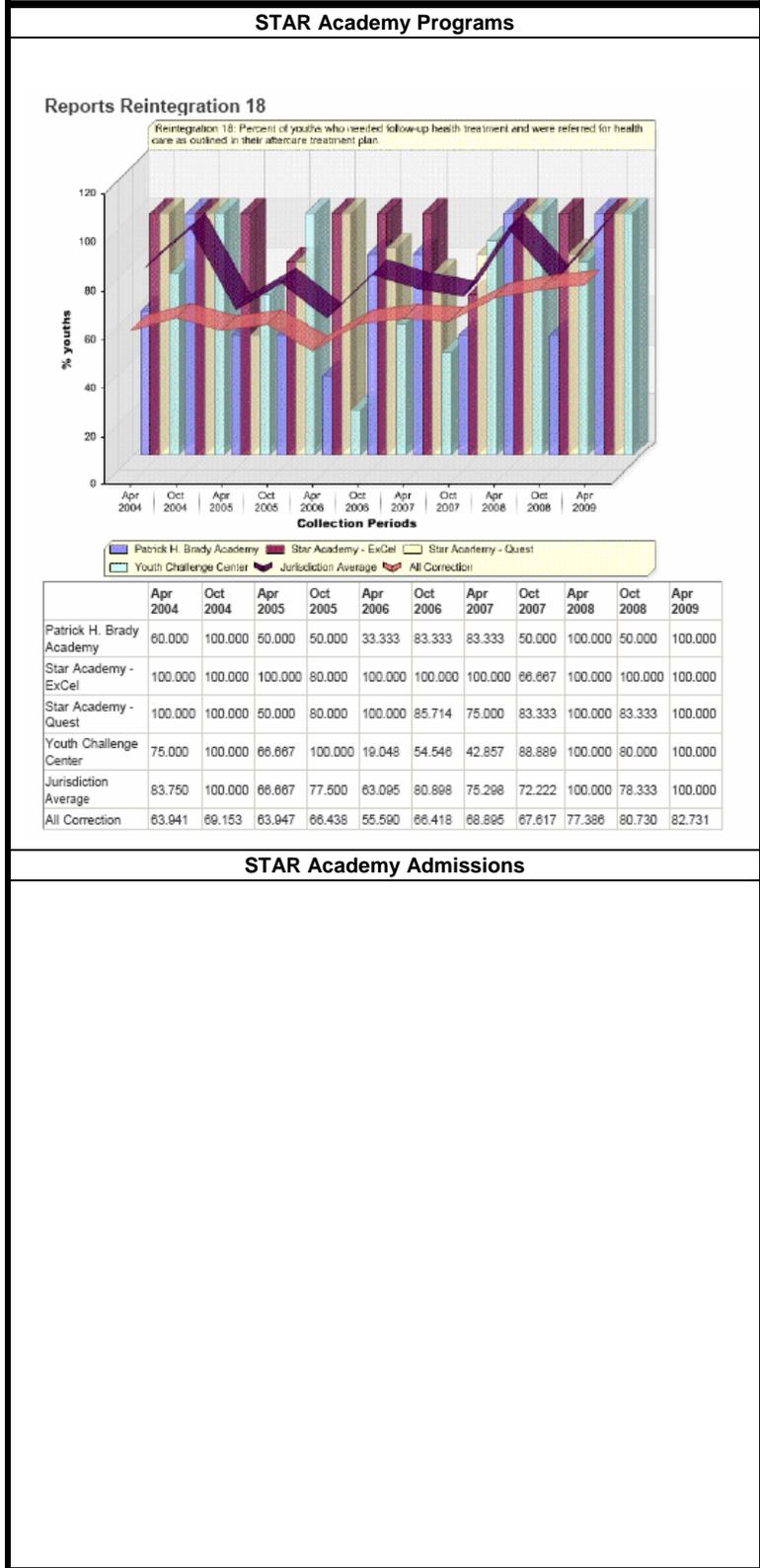
STAR Admissions
Data Not Measured

2.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care

Percent of youth who needed follow-up health treatment and were referred for health care as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 82.731%.



Brady Academy
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (50.00) percent in October and (100.00) percent in April.

ExCEL
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Quest
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (83.333) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (80.00) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

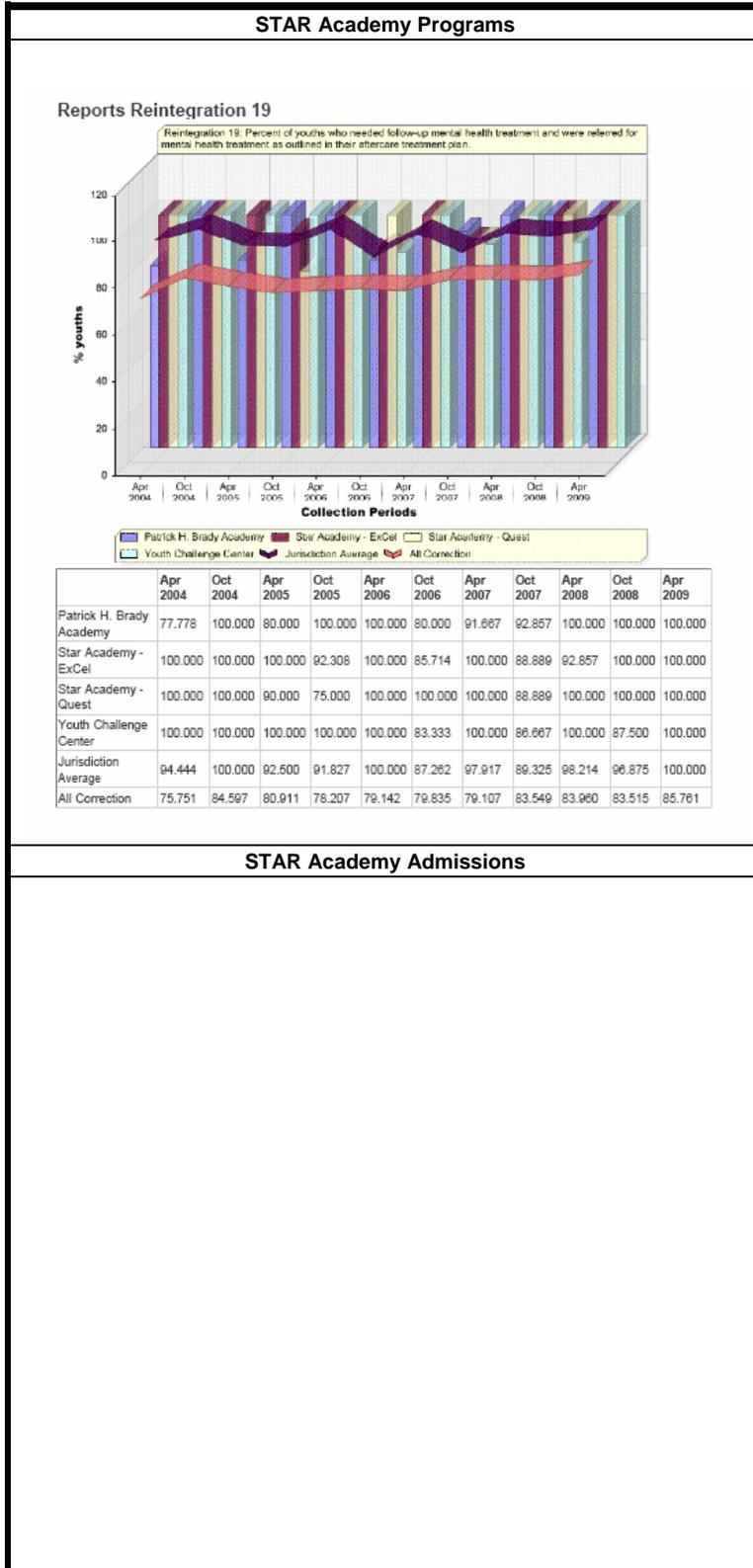
STAR Admissions
Data Not Measured

2.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care

Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 85.761%.



Brady Academy
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

ExCEL
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Quest
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (87.500) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

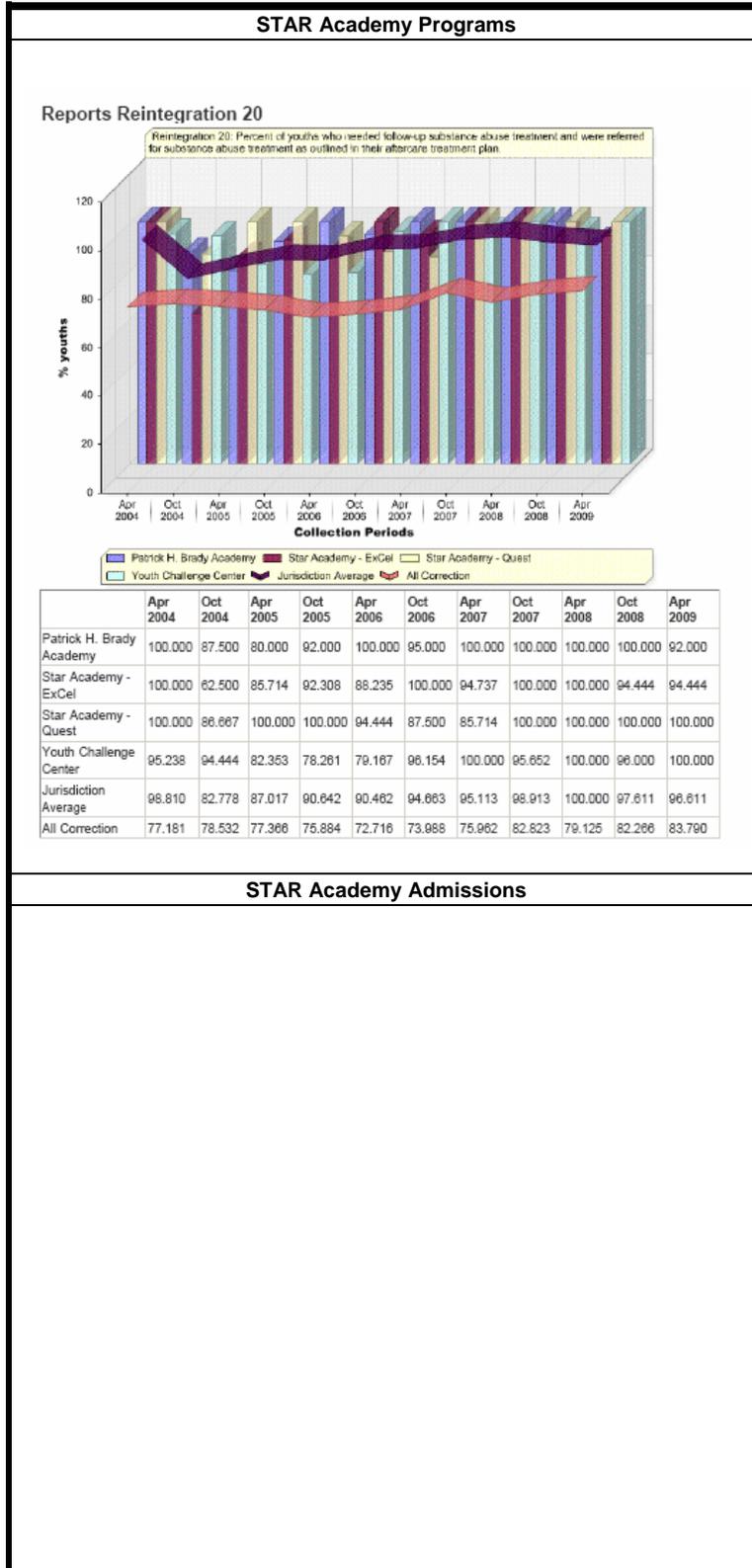
STAR Admissions
Data Not Measured

2.7.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.611%.

National Average
The national average for this outcome measure (OM) is currently 83.790%.



Brady Academy
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (92.00) percent in April.

ExCEL
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (94.444) percent in October and (94.444) percent in April.

Quest
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and in April.

Youth Challenge Center
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (96.00) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

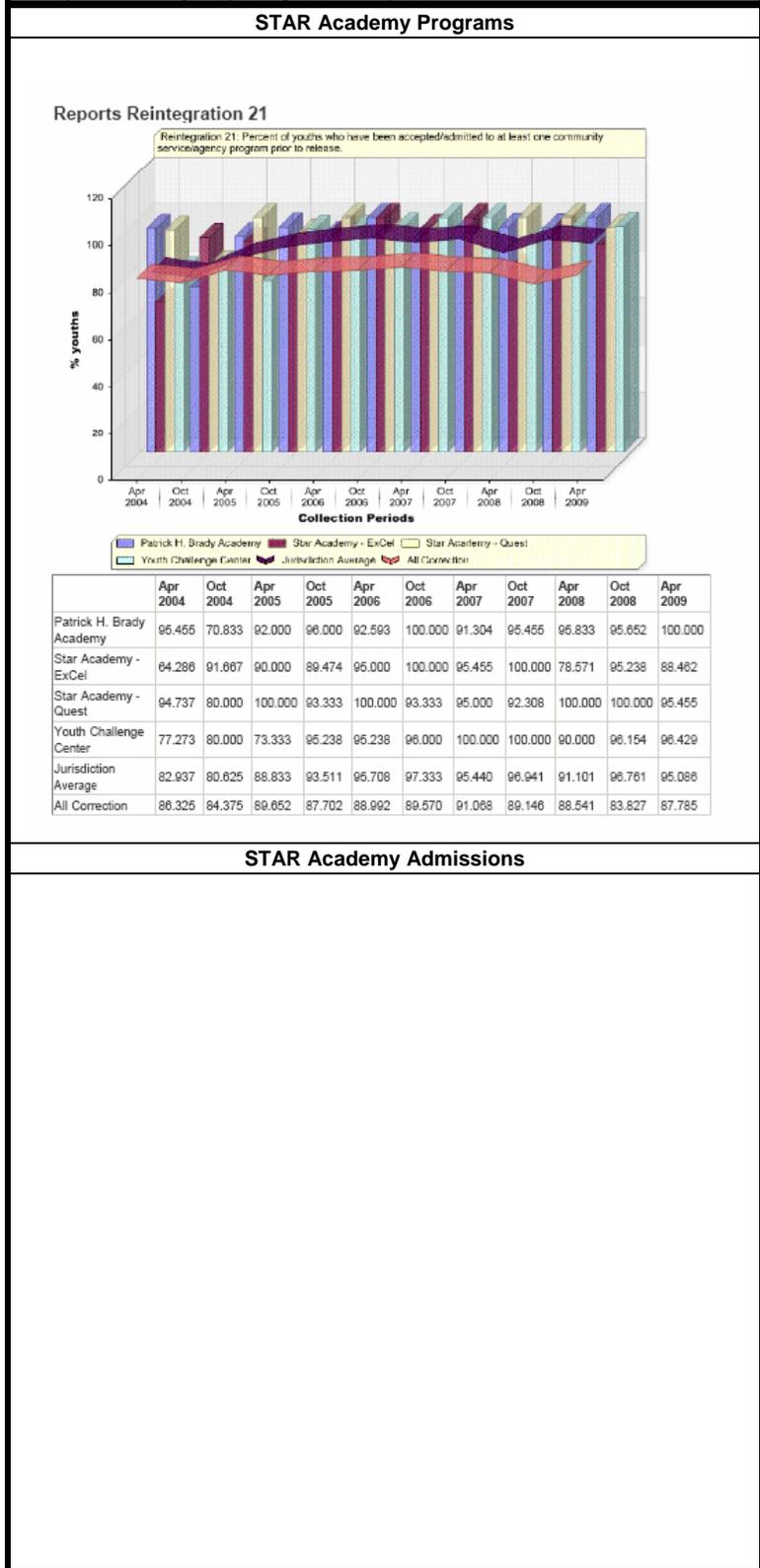
STAR Admissions
Data Not Measured

2.7.20 Reintegration 21 Community Service/Agency Program Acceptance

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 95.086%.

National Average
The national average for this outcome measure (OM) is currently 87.785%.



Brady Academy
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (95.652) percent in October and (100.00) percent in April.

ExCEL
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (95.238) percent in October and (88.462) percent in April.

Quest
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (100.00) percent in October and (95.455) percent in April.

Youth Challenge Center
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (96.154) percent in October and (96.429) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

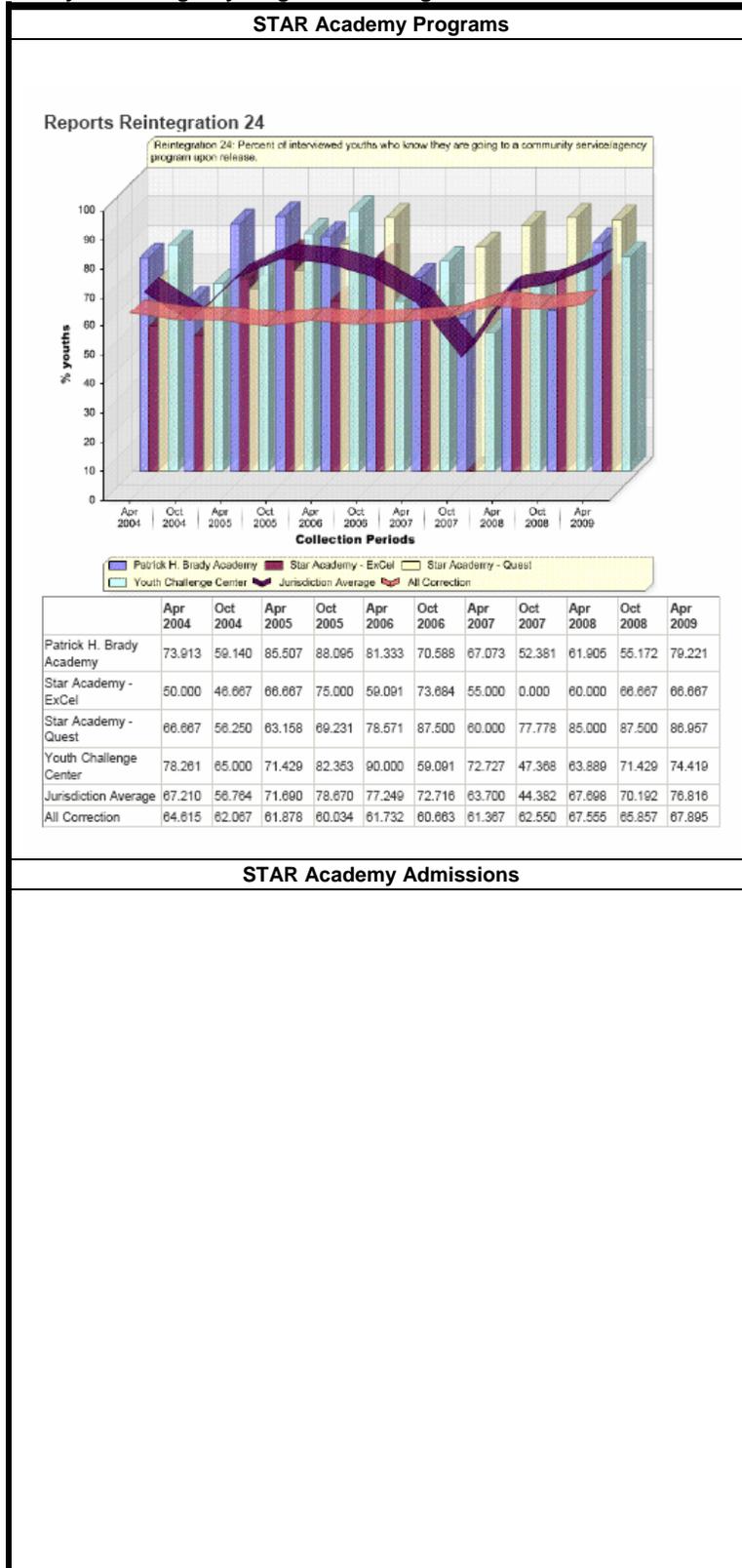
STAR Admissions
Data Not Measured

2.7.21 Reintegration 24 Community Service/Agency Program Knowledge

Percent of interviewed youth who know they are going to a community service/agency program upon release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 76.816%.

National Average
The national average for this outcome measure (OM) is currently 67.895%.



Brady Academy

In October (55.172) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (79.221) percent in April.

ExCEL

In October (66.667) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (66.667) percent in April.

Quest

In October (87.500) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (86.957) percent in April.

Youth Challenge Center

In October (71.429) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (74.419) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.7.22 Reintegration 25 Community Service/ Agency Program Information

Of those who know they are going to a program, the percent of youth who know the name and have information about the community service/agency staff he/she has been linked with before release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 71.470%.

National Average
The national average for this outcome measure (OM) is currently 55.740%.

Brady Academy
A (FIP) was developed for this (OM) in April 2008 and has deemed it successful.

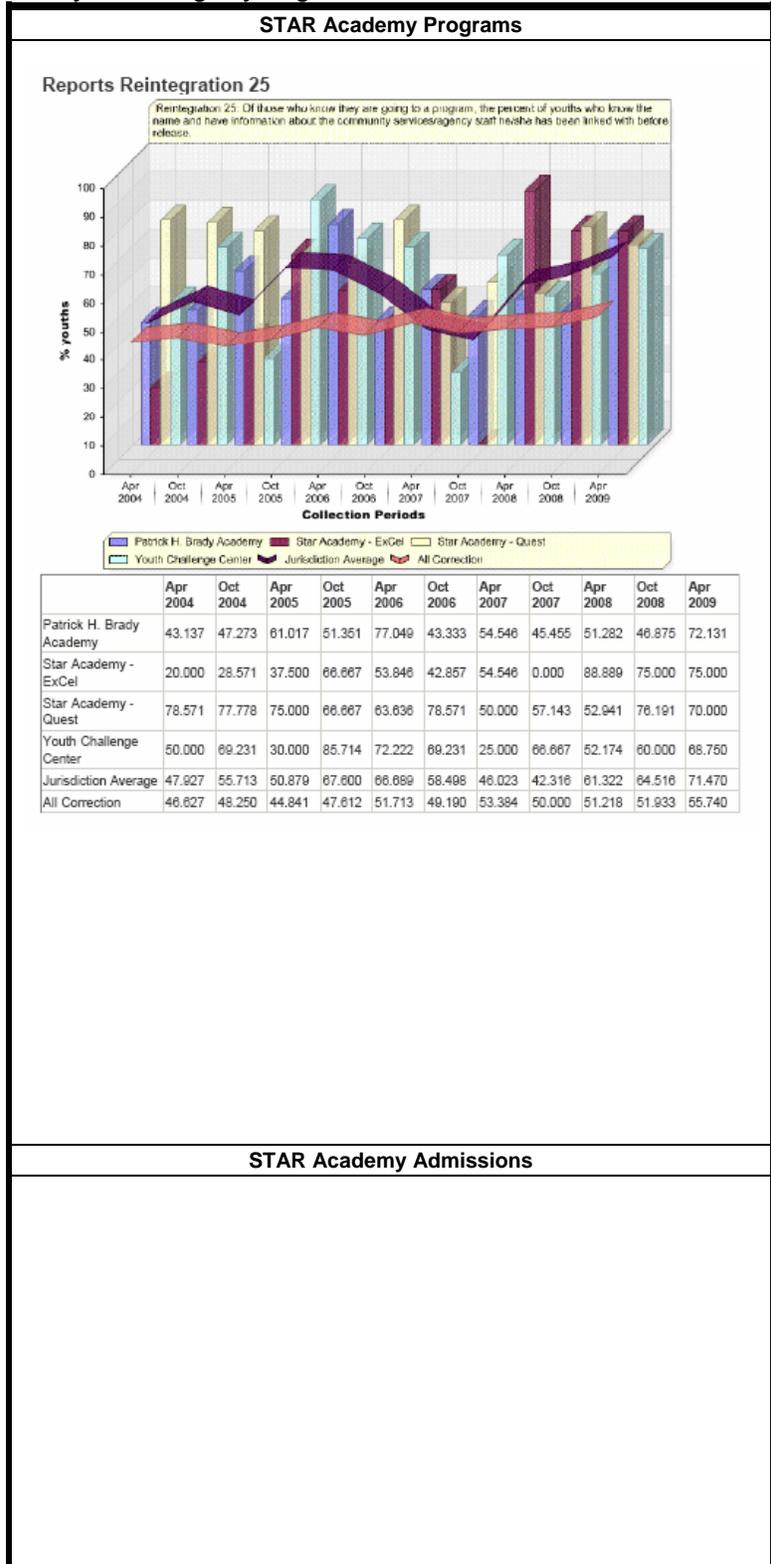
ExCel
A (FIP) was developed for this (OM) in April 2009 and is currently in progress. See details below.

QUEST
A (FIP) was developed for this (OM) in April 2009 and is currently in progress. See details below.

Youth Challenge Center
A (FIP) was developed for this (OM) in April 2009 and is currently in progress. See details below.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Of those who knew they were going to a program, (46.875) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (72.131) percent of youth had this information.

ExCEL
Of those who knew they were going to a program, (75.00) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (75.00) percent of youth had this information.

Quest
Of those who knew they were going to a program, (76.191) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (70.00) percent of youth had this information.

Youth Challenge Center
Of those who knew they were going to a program, (60.00) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (68.750) percent of youth had this information.

STAR Admissions
Data Not Measured

Facility Improvement Plan for ExCel, QUEST, and Youth Challenge Center for Reintegration 25

**2.7.22.1
Problem**

Our target outcome is to make sure every youth leaving STAR Academy programs know the Community -based service they will be attending upon release and have information.

Solution

STAR Academy's current percentage of 71% on Reintegration 25 is above the national average at 56%, but we are looking into improving the reintegration of each youth by working with their community service providers to ensure effective and efficient delivery of services.

Completed/ On-going Actions Steps

Implement the new Transition Call Sheet and allowing time to cover the aftercare contract including discussing the community-based programs that the juvenile will attend upon release.

All staff will review the JCC OM 6.1.E.3 Program Planning.

Discuss with Kristi Bunker and Jason Gillaspie and go over the details of the reintegration improvement process.

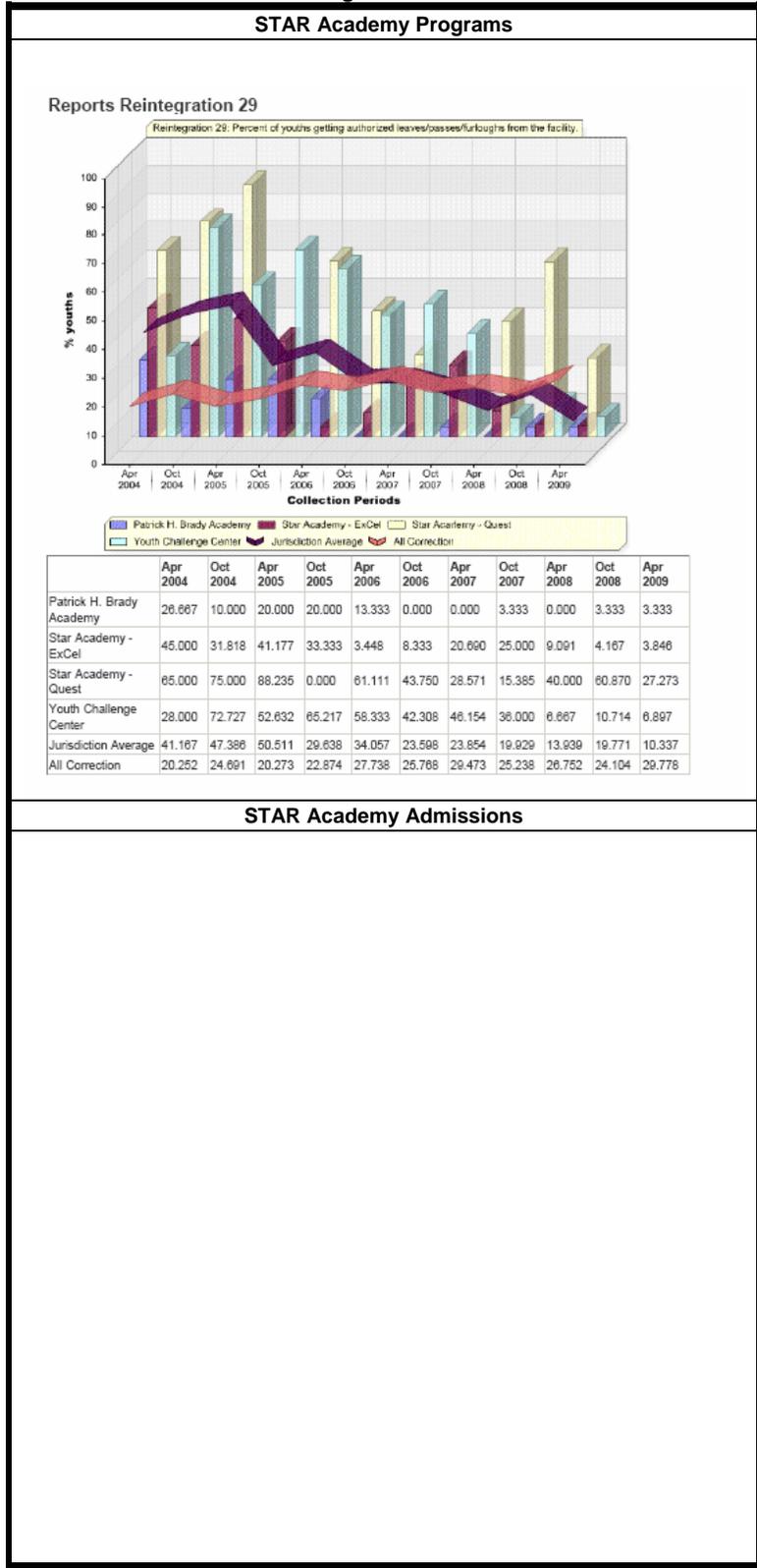
Implement the DOC Pre-Release Letter that is distributed to the parents.

2.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs

Percent of youth getting authorized leaves/passes/furlough from the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 10.337%.

National Average
The national average for this outcome measure (OM) is currently 29.778%.



Brady Academy
Percentage of youth getting authorized leave/passes/furloughs from the facility was (3.333) percent in October and (3.333) percent in April.

ExCEL
Percentage of youth getting authorized leave/passes/furloughs from the facility was (4.167) percent in October and (3.846) percent in April.

Quest
Percentage of youth getting authorized leave/passes/furloughs from the facility was (60.870) percent in October and (27.273) percent in April.

Youth Challenge Center
Percentage of youth getting authorized leave/passes/furloughs from the facility was (10.714) percent in October and (6.897) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

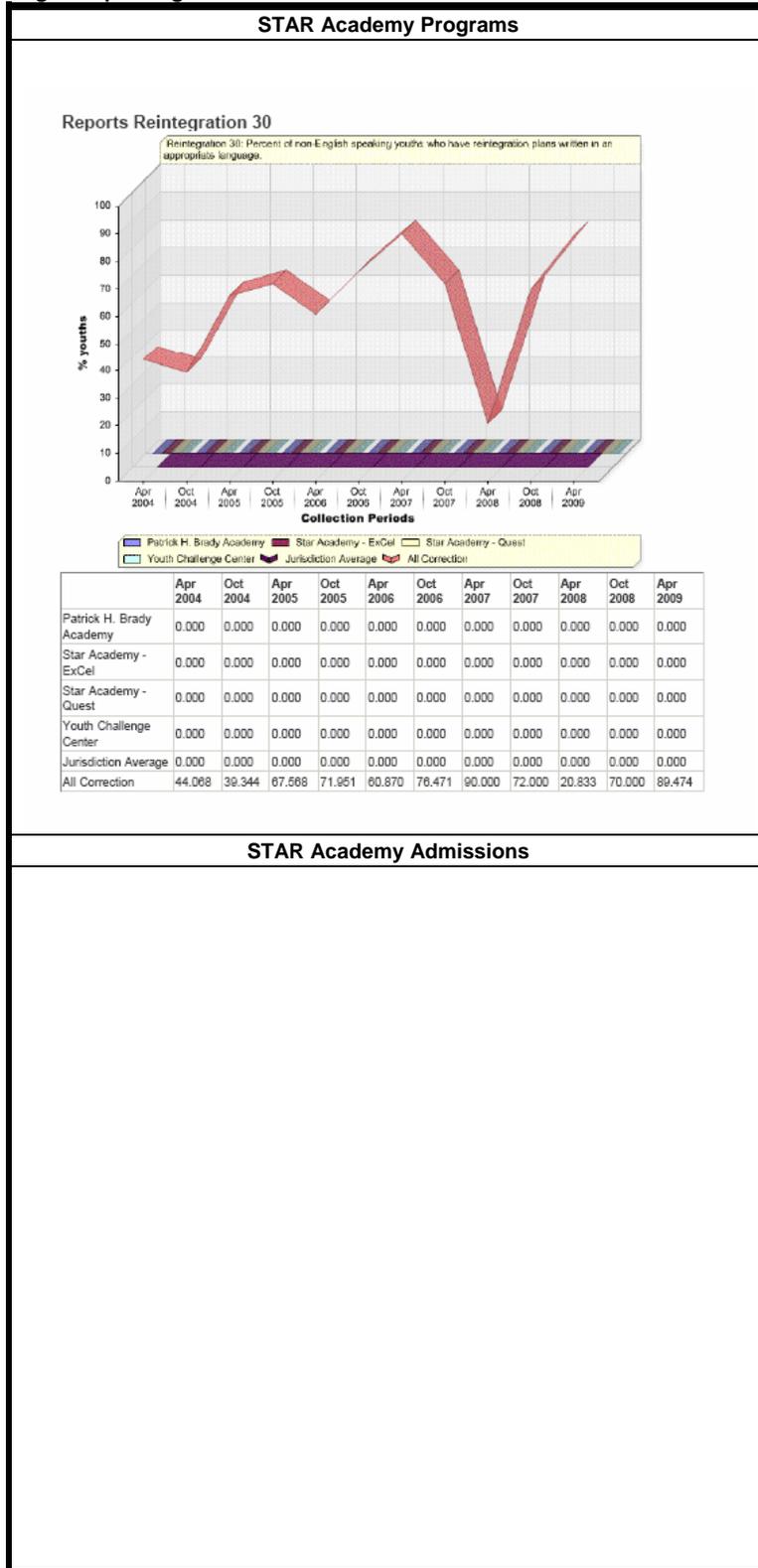
STAR Admissions
Data Not Measured

2.7.24 Reintegration 30 non-English Speaking Youth

Percent of non-English speaking youth who have reintegration plans written in an appropriate language.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 89.474%.



Brady Academy
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

ExCEL
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Quest
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Youth Challenge Center
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

