

M. MICHAEL ROUNDS,
GOVERNOR

TIM REISCH,
DOC SECRETARY



SOUTH DAKOTA DEPARTMENT OF CORRECTIONS



PERFORMANCE BASED STANDARDS [PBS] REPORT

January 2011

Data from October 2009 and April 2010 collections

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January 1, 2011

To: South Dakota State Legislature

From: Doug Herrmann
SD Department of Corrections

RE: Annual report as required by Executive Order 2003-01 signed by Governor M. Michael Rounds.

This report demonstrates our continued participation in the Performance-based Standards (*PbS*) Project as administered by the Council of Juvenile Correctional Administrators. This report includes the two latest data collections that occurred in the months of October 2009 and April 2010. The Department of Corrections juvenile division continues to utilize the *PbS* project to ensure quality care in its facilities as it pertains to conditions of confinement and as it relates to reintegration standards for youth transitioning back to the community.

OJJDP's Performance-based Standards for Youth Correction and Detention Facilities was one of five recipients of the 2004 Innovations in American Government Award from the Ash Institute for Democratic Governance and Innovation at Harvard University and the Council for Excellence in Government. The South Dakota Department of Corrections juvenile division was used as an example of implementing the *PbS* principles for this award.

This report provides jurisdiction graphs with each STAR Academy programs performance as it relates to the outcome measures of the *PbS* project. The jurisdiction graph also indicates STAR Academy program performance comparison and how it compares to other facilities nation wide that participate in the project.

With Governor Rounds' commitment and Secretary Reisch's support, the SD Department of Corrections Juvenile Division continues to be a leader in the nation for juvenile correctional care and this report is a reflection of our data quality and high standards.

STATE OF SOUTH DAKOTA
OFFICE OF THE GOVERNOR
EXECUTIVE ORDER 2003-01

WHEREAS, In March of 2001, the South Dakota Department of Corrections initiated participation in a nationally recognized program called Performance Based Standards; and,

WHEREAS, The system of Performance Based Standards provides an effective and efficient process of program evaluation designed to improve conditions of confinement in juvenile correctional facilities; and,

WHEREAS, It is important that the results of such evaluations be made known to the legislature and public:

IT IS, THEREFORE, BY EXECUTIVE ORDER, Ordered that the South Dakota Department of Corrections shall maintain active participation in the Performance Based Standards Program sponsored by the Council of Juvenile Correctional Administrators, or some other nationally recognized program of quality control for the department's juvenile corrections facilities in compliance with the following sections of this order.

GENERAL PROVISIONS

Section 1. The Department of Corrections shall maintain active participation in the Performance Based Standards Program sponsored by the Council of Juvenile Correctional Administrators or some other nationally recognized program of quality control.

Section 2. The program shall be utilized at all juvenile corrections facilities operated by the Department of Corrections.

Section 3. The program shall be based on a system of national standards or project based measurements.

Section 4. The Department of Corrections shall report, not less than annually, to the legislature regarding its participation and the results of its evaluation.

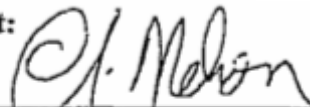
Section 5. This Executive Order shall be in full force and effect immediately.

Dated at Pierre, South Dakota, this 14th day of January, 2003.



M. Michael Rounds, Governor

Attest:



Chris Nelson, Secretary of State

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1 Executive Summary

The Office of Juvenile Justice and Delinquency Prevention funds the *PbS* project. The Council of Juvenile Correctional Administrators [CJCA] was awarded a competitive grant to implement *PbS*. *PbS* is working to improve the conditions of confinement in youth correction and detention facilities through the development and implementation of outcome measures. The Ash Institute for Democratic Governance and Innovation announced that the Council of Juvenile Correctional Administrators' (CJCA) Performance-based Standards (*PbS*) project was the winner of the Innovations in American Government Awards competition in 2004. The Innovations in American Government program is part of a larger effort of Harvard University's John F. Kennedy School of Government, in partnership with the Council of Excellence in Government. The goal of Innovations is to communicate information to the public about government effectiveness. Taken collectively, recognized Innovations Programs demonstrate that government can work and that it deserves greater public trust. The Innovations Program also seeks to improve government performance by identifying federal, state and local programs worthy of replication. The Ford Foundation is a founding partner of the program, having provided resources for activities beginning in 1986.

Furthermore, CJCA has credited the State of South Dakota as being one of the top five states to assist in the success of the *PbS* Project. The SD Department of Corrections, at CJCA's request, has provided consultation and continues to be a mentor to other states that are implementing *PbS*. CJCA commented, "Through the efforts of our many dedicated participants, *PbS* has become the energizing force for continuous improvement of juvenile justice that it is today.

1.1 Main Goals

The Main Goals of the Project are to:

- Develop a set of standards that individual facilities should strive to meet.
- Create tools to help facilities attain these goals through regular self-assessment and self-improvement.
- Allow facilities to evaluate their performance over time and in comparison to other facilities nationwide.
- Promote effective practices and help facilities support each other.

The South Dakota Department of Corrections was accepted into the Performance-based Standards Project in April 2001 with four sites participating. In October 2002, South Dakota added two girls programs for *PbS* participation: QUEST and ExCEL. Up until January 2007, South Dakota had six facilities at the State Treatment and Rehabilitation Academy [STAR] near Custer participating in the *PbS* project. Due to organizational changes and restructuring, STAR Academy closed the Living Center male program leaving the other five facilities continuing with the *PbS* project. In regards to reintegration standards we have community-based juvenile corrections agents integrated into the *PbS* project.

1.2 STAR Facilities

Star Facilities include:

- Patrick Brady Academy (BA) for males, located in Custer.
- STAR Admissions (ADM) for males, located in Custer.
- Youth Challenge Center (YCC) for males, located in Custer.
- STAR East Campus (EC) for females, located in Custer.

1.3 Project Staff

There are numerous staff who contributes to the success of the *PbS* project in our state. The *PbS* project consists of a State Coordinator / Quality Assurance Specialist, five Site Coordinators, and five coordinator back ups. Each STAR Academy program has a designated *PbS* Site Coordinator who oversees the project by coordinating and conducting data collections for each cycle. The Site Coordinator ensures the validity and quality of the data, ensures compliance with *PbS* privacy certificate and policy, analyzes and reviews the results of the data collections, and presents site report findings. The aforementioned *PbS* staff are together responsible for the following:

- Facilitating communications among all *PbS* staff and meeting with the *PbS* team;
- Coordinating and assisting in conducting data collections/ensuring the validity and quality of data;
- Adhering to project definitions;
- Reviewing site report findings and coordinating the analysis of the findings to team members, management and agency directors;
- Developing the Facility Improvement Plans (FIP) while ensuring incorporation of the FIP into each facility plans, the State's juvenile division budget, and the facility's daily operations;
- Maintaining regular review of the FIP's on line and entering progress updates; and
- Participating in all required training, as well as conduct training for new members of the facility *PbS* team.

Staff of the *PbS* project are:

Doug Herrmann – Director of Juvenile Services
Tonya Wright-Cook –Quality Assurance Specialist, SD *PbS* State Coordinator
Brenda Kirsch– Site Coordinator for STAR Admissions
Jerry Hoffman– Site Coordinator for Youth Challenge Center
Cinda Jones – Site Coordinator for Brady Academy
Michaelyn Mieczkowski- Site Coordinator for STAR East Campus
Kristi Bunkers –Director of Community Corrections and Classification
Larry Hudlemeyer– West River Foster Care Specialist
Kim Tvedt –East River Foster Care Specialist
Steve Polchow – East River Juvenile Corrections Agent Supervisor
Jason Gillaspie– West River Juvenile Corrections Agent Supervisor
Amy Lein– South East Juvenile Corrections Agent Supervisor
Lisa Whitley – Juvenile Corrections Agent
Jamie Year- Corrections Specialist
Linda Pierson- Senior Secretary
Kim Edson-Data Systems Manager

In addition to the aforementioned *PbS* staff, we also have a *PbS* Coach who provides guidance with data collections, assists with problem solving, and participates in the final review of the site reports and the development of the Facility Improvement Plan. Our *PbS* Coach maintains regular contact with *PbS* staff, monitors the progress of our *PbS* project, and provides feedback on our facility improvements. Each site also has a *PbS* team that meets with the *PbS* Coach, *PbS* State Coordinator/ Quality Assurance Specialist and Site Coordinator to review the results of the Outcome Measures (OM). Once the OM's are reviewed, the team helps determine what OM's need improvement and then begin working on goals, timelines, tasks, and person's responsible for completing the tasks, which make up the Facility Improvement Plan.

1.4 Project Overview

The outcome measures in *PbS* help move agencies beyond merely reviewing paper policies toward measuring results. Each STAR Academy program is able to independently assess how well it functions, what practices contribute to success and what may be missing that would improve performance. *PbS* addresses the specific mission of STAR Academy's programs, which is "to provide a safe and secure environment for staff and juvenile offenders (or delinquents), provide the opportunity for positive change for incarcerated youth, and to protect society".

In April and October of each year, Site Coordinators at each program are responsible for gathering data and assuring it is accurately entered into the *PbS* web-site. This includes:

- An administrative report that assesses daily population and human resource data such as staff misconduct.
- File reviews of all juveniles who were released to aftercare during the data collection period.
- Direct interviews with 30 juveniles and 30 direct care staff from each facility. These individuals are randomly selected from a list of all juveniles and direct care staff currently at each facility.
- Review of all incident reports that occur in all participating facilities during the month of data collection.
- Collection of reintegration information provided by each juvenile's JCA (Juvenile Correction Agent).

During our first year of participation, the *PbS* team from South Dakota attended training in Boston and additional training a year later in Phoenix to gain a complete and thorough understanding of the *PbS* project. In addition, CJCA sent an Implementation Director from Massachusetts to STAR Academy to review our data collection process, and to provide hands-on training to the two new STAR programs that began implementing *PbS*. The Implementation Director also provided 'refresher' training for those programs already involved in the project. Later on, CJCA sent Project Consultants from Michigan and Illinois to STAR Academy to audit the data results that were submitted and to ensure that the information STAR provided was valid and reliable.

2003 Highlights

In March of 2003, CJCA sent a written commendation to South Dakota's Director of Juvenile Services. This letter complimented South Dakota's six programs that participate in *PbS*, and complimented the *PbS* staff who works to meet *PbS* timelines and requirements of the project. A copy of this letter was provided in the January 2003 *PbS* Public Report.

In November of 2003, the STAR Academy underwent a detailed Data Quality Certification Review, which was performed by the CJCA *PbS* Project Manager and Consultant. Due to the high standards of the *PbS* project, STAR Academy was one of three sites chosen for this review. The purpose of the review was to help CJCA/*PbS* identify which facilities have the highest probability of successfully meeting data collection and compliance with project methodology, thus resulting in improving the conditions of confinement. South Dakota's review results confirmed that South Dakota is implementing *PbS* at a more effective level than any other site in the nation, and is now a model state for the *PbS* Project.

In December 2003, STAR Academy *PbS* Site Coordinators and State Coordinator began to participate in monthly Distant Learning Conference Calls with *PbS*. CJCA regionalized the monthly *PbS* Distance Learning Calls placing South Dakota in the Mid-West Region along with Illinois, Indiana, Iowa, Kansas, Kentucky, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, and Wisconsin.

2004 Highlights

In May 2004, STAR Academy *PbS* staff teamed up with the State *PbS* Coordinator from the North Dakota Youth Correction's Center at the CJCA Mid-West Region Conference hosted by STAR Academy. They presented an overview from both states on the *PbS*'s Data Quality Certification.

In September 2004, former South Dakota State *PbS* Coordinator, Jodi Kirschenman, assisted CJCA with the initial *PbS* training in Alaska and served as the primary consultant for that state's implementation of *PbS*.

2005 Highlights

In January 2005, two representatives from the Arkansas Division of Youth Services visited STAR Academy to conduct a feasibility study on the benefits of the Performance-based Standards process for their juvenile programs. CJCA had indicated that they utilize South Dakota as the first jurisdiction for other states/sites to witness and learn about PbS implementation.

In June 2005 PbS published their first issue of the Performance-based Standards (PbS) E-Newsletter, a quarterly electronic periodical for PbS participants. It includes regular news about PbS developments and events and will feature individual facility and/ or agency successes. South Dakota was featured in the December 2005 issue and highlighted on their continual success and growth with the PbS process as well as collaborating with other state facilities. To date, South Dakota STAR Academy has been published in six of the PbS newsletters.

In August 2005, Hawaii's Executive Director for the Office of Youth Services and PbS State Coordinator toured STAR Academy. Also in August 2005, South Carolina Department of Juvenile Justice sent six team members to South Dakota to spend two days with STAR Academy program staff. South Carolina has been involved with PbS since October 2002. These site visits allowed STAR Academy to share information on how their programs active and on-going involvement in the Performance Based Standards Process has been successful.

2006 Highlights

In February 2006, three researchers from the Colorado Division of Criminal Justice visited STAR Academy. PbS Project Manager, Bob Dugan, recommended that they tour and interview STAR Academy to help document promising practices in prevention, investigation or responses to inmate sexual assault. STAR Academy uses Performance-Based Standards data to manage programs, and promote safety. STAR Academy will be featured in an upcoming bulletin called Building Blocks for Institutional Safety. As of December 2008, this project is still pending.

In May 2006, Tonya Wright-Cook, Quality Assurance Specialist at STAR Academy, is one of six representatives named to a national board for the Performance based Standards (PbS) Learning Institute. The board provides guidance to the PbS project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future. This invitation to serve on the board is a reflection of STAR Academy's outstanding contribution to the PbS process and once again demonstrates that SD continues to be a leader in the field of juvenile corrections and PbS.

In September 2006, South Dakota State PbS Coordinator, Tonya Wright-Cook, provided a session at the PbS State Coordinators Training Conference in Boston. The focus of the presentation was how South Dakota has been able to assimilate PbS into their respective jurisdiction in such a manner that PbS has become a process and not an event.

STAR Academy hosted the Western States Conference in September 2006. PbS Project Manager, Bob Dugan, collaborated with STAR Academy and presented at the conference for all attending states, all of who were PbS participants. This conference has traditionally been held annually since the 1950's in rotating state facility locations among 20 western states.

2007 Highlights

In August of 2007 STAR Academy corrections facilities were recently honored for their work in monitoring and improving their programs. State Treatment and Rehabilitation (STAR) Academy staff received the Barbara Allen-Hagen award from the Performance based Standards (PbS) project during a ceremony in Kansas City. "STAR Academy has distinguished itself as a model for other juvenile programs to replicate," said Secretary of Corrections, Tim Reisch. "I am very proud of the way our staff has utilized the Performance Based Standards program to strive for excellence. The Youth Challenge Center program at STAR Academy was given the Barbara Allen-Hagen Correction Facility award based on its focus on safety issues and integration of PbS into daily management operations. "The team at STAR Academy is to be commended for winning this prestigious award and they have solidified their leadership within the field of juvenile corrections," said Doug Herrmann, Director of Juvenile Services.

In November 2007 SD State PbS Coordinator, Tonya Wright-Cook attend an annual PbS State Coordinator training in Providence, Rhode Island where she presented on how STAR Academy has made PbS a process. STAR Academy and juvenile community corrections have integrated PbS into an ongoing organizational process for the division rather than a one time event. A PbS update and refresher training was provided in the fall to the SD Community Corrections Agents.

STAR Academy Admissions PbS data will now be compared to other admissions, intake and detention centers nation wide. All data previous to April 2008 data collection was compared to other correctional facilities. Data for April 2008 is compared to intake, assessment and detention centers only.

2008 Highlights

In May 2008, SD Juvenile Division Leadership Team, were presented with a PbS refresher training, including updates and features that the PbS project is now offering.

In July 2008 SD STAR Academy welcomed our PbS Coach, John Platte. John audited STAR Academy's PbS processes, talked with staff and youth, and conducted a detailed performance profile with each of our participating sites. Our Coach's visit concluded with a formal exit briefing with STAR Academy Senior Staff.

In August 2008, SD State PbS Coordinator, Tonya Wright-Cook, attended the annual PbS Learning Institute board meeting, in New Orleans, LA where she is one of six representatives. The board provides guidance to the PbS project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future.

In September 2008, SD State PbS Coordinator, Tonya Wright-Cook attend an annual PbS State Coordinator training in Providence, RI. The focus of the presentation was how South Dakota has been able to assimilate PbS communications at all levels.

2009 Highlights

In February 2009 a Microsoft Office Live Meeting web conferencing on PbS was presented to the SD Secretary of Corrections and to the SD Director of Juvenile Corrections. Each facility administrator was given the opportunity to present their most current PbS program data, program summary report information and facility improvement plan updates. This tool was a great way to have all interested parties involved and share the most current information as it relates to the PbS project both from a jurisdictional standpoint as well as from an individual program perspective.

February 2009, Tonya Wright-Cook, SD State PbS Coordinator, hosted a PbS Recognition and Awards Banquet. She recognized essential people that are involved in the day to day, monthly and behind the scenes PbS data collection process. A brief history of South Dakota's PbS progress over the last 8 years was reflected along with many highlights. SD Juvenile Division Director, Doug Hermann and Tonya Wright-Cook presented the follow awards and honors ; Program Achievement Awards: Admissions, EXCEL, Brady Academy, Youth Challenge Center, and QUEST. Individual Awards: The Persistence Award, the Courage Award, the Excellence Award, the Challenge Award, and the Attitude Award. 7 Unsung Hero Awards. Honorable Mention Awards: Veteran Site Coordinators, Behind the Scenes Contributors, STAR Academy Medical, STAR Academy Mental Health, CSAP Department, Education Department and Black Hills Special Service. Honorable Mention also went to the South Dakota Community Corrections PbS Reintegration Team for exceeding the National Average in 82% of the Reintegration Jurisdictional Outcome Measures in October 2008 that applied to STAR Academy.

Spirit of Character Award: "A strong character, founded on the living rock of principle, is an incredible gift. It is designed to leave not merely an immediate impression, but to create a continuous, progressive, and never-ending legacy for the future. It survives the person who developed it." Tonya Wright-Cook dedicated this award to a long time PbS Veteran, Miss Jodi Larabee. In her tribute STAR Academy has established the "Spirit of Character Award". This year it was presented to Danielle Meyer, PbS Site Coordinator, QUEST Program.

Brady Academy Program was selected as a Barbara Allen- Hagen Award finalist for the 2008 Correctional Facility category. STAR Admissions and Brady Academy meet the criteria and submitted entries in 2009.

In April 2009, SD STAR Academy welcomed a new PbS Coach, Al Lick, who will be a consultant and a mentor as STAR Academy progresses with the PbS project. April 2009 data collection; Star Admissions and Star Academy- Excel performed at Level 3. This Level assignment means that they have met the required PbS process and methodology and their Critical Outcome results outperform the national field averages at a very high percentage. Star Academy-Quest, Patrick Brady, and Youth Challenge performed at Level 2. This Level assignment means they have met the required PbS process and methodology.

In September 2009, SD State PbS Coordinator, Tonya Wright-Cook attend an annual PbS State Coordinator training in Boston, MA. The focus of the training was; strategies used to advance PbS, celebrating and recognizing PbS success, and managing PbS challenges.

In October 2009, SD State PbS Coordinator, Tonya Wright-Cook, attended the annual PbS Learning Institute board meeting in Chicago Illinois where she is now serving in an officer position. The board provides guidance to the PbS project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future.

2010 Highlights

March 31, 2010 was the 2nd Annual PbS Recognition Ceremony at STAR Academy. It was an All Star Recognition. SD State PbS Coordinator, Tonya Wright-Cook recognized the "PbS Rising Stars", the "PbS All Star's" and "PbS Hall of Famers" for the year. Tonya stated that "Baseball Awards celebrate greatness and are given to those people who make valuable contributions or reach the highest levels of professionalism." Twenty awards were presented to internal and external stakeholders that have had a significant role in South Dakota's PbS success. South Dakota's PbS Coach, Al Lick, was present for the celebration and recognized STAR Academy for their teamwork, leadership and high standards.

In June 2010, STAR Admissions and Brady Academy were selected as finalist for the 2010 Barbara Allen- Hagen Award. Their applications showed great success and dedication to serving youths and for extraordinary improvement to facility quality of life and operations as demonstrated through participation in CJCA's Performance-based Standards (PbS) program. Also in June, SD State PbS Coordinator, Tonya Wright-Cook was asked to serve on a review board by New Amsterdam Consulting Company, the company that built and maintains the website that collects and analyzes the PbS data. Recommended by (CJCA-PbS) as a great candidate, Tonya is now serving as a field representative on this Institutional Review Board (IRB) along with the other four board members. This project has a real impact on the lives of institutionalized youth.

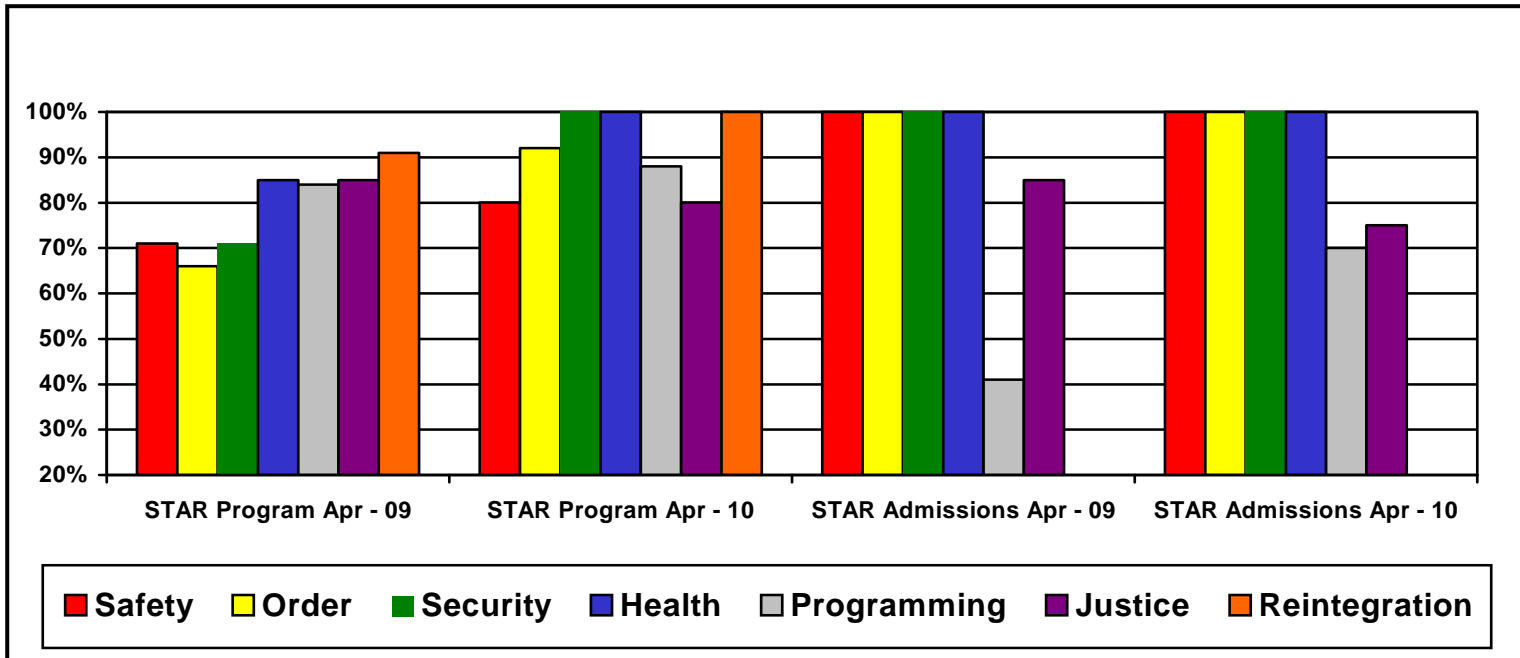
April 2010 data collection; Brady Academy and Star Academy East Campus performed at a Level 4, the highest PbS Level attainable. Star Admissions and the Youth Challenge Center performed at Level 3. This Level assignment means that they have met the required PbS process and methodology and their Critical Outcome results outperform the national field averages at a very high percentage.

In September 2010, SD State PbS Coordinator, Tonya Wright-Cook attended the annual PbS State Coordinators Conference in Boston along with 28 other State Coordinators and PbS coaches. The focus of this conference was creating and sustaining positive organizational change and generating safe and healthy climates for youth.

In October 2010, SD State PbS Coordinator, Tonya Wright-Cook attended the annual PbS Learning Institute board meeting in Chicago. The board provides guidance to the PbS project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future.

With the April 2010 data collection, STAR Academy has completed its 19th cycle of data collection. STAR Academy programs are compared to other facilities that have participated in the project for more than two data collection cycles. There are a total of 105 outcome measures that fall into the Security, Order, Safety, Programming, Health, Justice, and Reintegration categories.

The following graph displays the percent of PbS outcome measures where STAR Academy exceeded the national average as a jurisdiction for the most current data collection, April 2010. Please review individual jurisdiction graphs for more details.



Current National Average Comparison- STAR Academy Programs April 2010

- Safety - STAR Academy Programs met or exceeded the National Average in 80% of the outcome measures.
- Order - STAR Academy Programs met or exceeded the National Average in 92% of the outcome measures.
- Security - STAR Academy Programs met or exceeded the National Average in 100% of the outcome measures.
- Health - STAR Academy Programs met or exceeded the National Average in 100% of the outcome measures.
- Programming - STAR Academy Programs met or exceeded the National Average in 88% of the outcome measures.
- Justice - STAR Academy Programs met or exceeded the National Average in 80% of the outcome measures.
- Reintegration - STAR Academy Programs met or exceeded the National Average in 100% of the outcome measures.


Current National Average Comparison- STAR Academy Admissions April 2010

- Safety - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Order - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Security - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Health - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Programming - STAR Academy Admissions met or exceeded the National Average in 70% of the outcome measures.
- Justice - STAR Academy Admissions met or exceeded the National Average in 75% of the outcome measures.
- Reintegration - STAR Academy Admissions does not measure Reintegration outcomes.


1.5 Levels of Performance

CJCA and the PbS Learning Institute have created levels of performance that gradually recognize when facilities master the basics of data collection. Performance profiles are a user-friendly analysis score card that monitors when facilities achieve higher-than average outcomes. The profile starts first with the critical outcomes that when sustained at high performance, the programming, health/mental health and other outcomes are factored in. It is an effort by PbS to provide sites with a summary of performance measures related to the sites meeting sample size requirements, compliance with PbS definitions, and to serve as a guide to evaluation of outcomes in relation to previous site performance and national field averages.

In April 2010 there were 197 PbS project participants with 11% scoring in Level 1. The largest scoring group was Level 2 at 64% and 22% of the participants in the Level 3 group. Six sites (3%) scored in the Level 4 category, two of which were STAR Academy programs. Please review STAR Academy's jurisdiction levels of performance for more details.



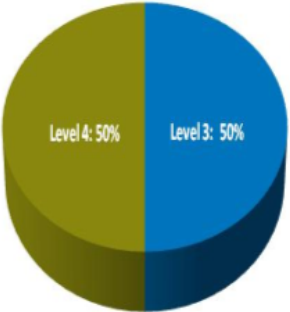
COUNCIL OF JUVENILE CORRECTIONAL ADMINISTRATORS



**SOUTH DAKOTA DEPARTMENT OF CORRECTIONS,
JUVENILE DIVISION
PbS April 2010 Jurisdictional Levels of Performance**

South Dakota Department of Corrections, Juvenile Division PbS Sites		
LEVEL 2 (0 Sites)	LEVEL 3 (2 Sites)	LEVEL 4 (2 Sites)
	Star Admissions	Patrick H. Brady Academy
	Youth Challenge Center	Star East Campus

South Dakota Department of Corrections
Juvenile Division
April 2010 PbS Levels of Performance



- Level 1: 0 sites
- Level 2: 0 sites
- Level 3: 2 sites
- Level 4: 2 sites

Performance Profile Scoring Legend

LEVELS SCORING LEGEND	Level 1	Level 2	Level 3	Level 4
Sample Size Score	100%	100%	100%	100%
Incident Report Definitional Compliance and Comprehensive Reporting Score	100%	100%	100%	100%
Average of Youth Record Data Elements Scores	>= 84.5%	>= 84.5%	>= 84.5%	>= 84.5%
Average Facility Improvement Plan Score	>= 84.5%	>= 84.5%	>= 84.5%	100%
Percent of Youth Record Data Elements Contributing to Critical Health OM Scores		>= 84.5%	>= 84.5%	100%
Critical Outcome Measures the Same or Better than Field Average		>= 84.5%	>= 84.5%	>= 84.5%
Percent of Youth Record Data Elements Contributing to Health and Programming Scores			>= 84.5%	100%
Health, Justice and Programming Outcome Measures Same or Better than Field Average			>= 84.5%	>= 84.5%
Corrections Only: Percent of Youth Record Data Elements Contributing to Reintegration Scores			>= 84.5%	100%
Corrections Only: Reintegration Outcome Measures Same or Better than Field Average			>= 84.5%	>= 84.5%

1.6 Program Analysis

The following pages contain a jurisdiction analysis for the October 2009 and April 2010 data collections. Each jurisdiction analysis contains outcome measures, an analysis of how each site did per outcome measure, a comparison to the national average when applicable, and information regarding the Facility Improvement Plans. The results for the individual PbS outcome measures are as follows:

Chapter 1	Executive Summary	Pages 5-15
Chapter 2	Security	Pages 16-23
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	Programming	Pages 59-88
	Health	Pages 89-103
	Justice	Pages 104-111
	Reintegration	Pages 112-136
Facility Improvement Plans	All Programs	Pages 36,44,78

1.7 PbS Program Wins Prestigious Award

OJJDP's Performance-based Standards (*PbS*) for Youth Correction and Detention Facilities was one of five recipients of the 2004 Innovations in American Government Award from the Ash Institute for Democratic Governance and Innovation at Harvard University and the Council for Excellence in Government. The annual Innovation Award recognizes federal, state, and local programs that exemplify creative and effective government at its best. Winning programs receive \$100,000 grants to support replication and dissemination activities. The 2004 winners were chosen from among nearly 1,000 applicants. OJJDP launched the *PbS* program in 1995 to collect and analyze data to improve conditions and services in juvenile facilities. Developed under the direction of Edward J. Loughran, Executive Director, CJCA, *PbS* sets national standards for safety, education, health and mental health services, security, justice, and order within facilities and gives agencies tools to collect data, analyze performance results, design improvements, implement change, and measure effectiveness. For additional information about the *PbS* program, visit www.pbstandards.org

1.8 STAR Academy Wins Prestigious Award

The Council of Juvenile Correctional Administrators (CJCA) and the Performance-based Standards Learning Institute (PbS Li) have selected three juvenile facilities from around the country as winners of a national award recognizing outstanding and exemplary work to ensure that facilities are safe for youths and staff, hold youths accountable and provide effective rehabilitation services that prevent future crime.

CJCA, the national organization for juvenile correctional agency leadership, announced the winners of the 2007 Performance-based Standards (*PbS*) Barbara Allen-Hagen Award on Aug. 12. *PbS* is a program developed by CJCA that establishes national standards governing facility operations and provides performance outcomes twice a year that indicate how well correction and detention facilities are meeting the standards. The 2007 award winners listed below were selected based on their successful use of *PbS* data and outcomes to strategically plan, implement and sustain improvement for youths and staff:

- **Corrections: STAR Youth Challenge Center in Custer, South Dakota;**
- **Detention: Bethel Youth Detention Facility in Bethel, Alaska; and**
- **Co-located: Mountain View Youth Development Center in Charleston, Maine.**

PbS began in 1995, when CJCA was charged with the task of finding a way to improve juvenile facilities across the United States in response to the Congressionally mandated 1994 Conditions of Confinement Study. The program was funded by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) and launched by Barbara Allen-Hagen, Program Manager. CJCA and the *PbS* Learning Institute established the Barbara Allen-Hagen Award in her honor to recognize facilities that show extraordinary implementation of *PbS* and a long-lasting commitment to operating facilities that positively change young lives.

PbS Recognizes STAR Academy

The South Dakota Department of Corrections, Juvenile Division STAR Academy has been a long term PbS participant with nineteen data collections through the April 2010 PbS cycle. Sustaining improvement with transition with programs and in staffing is an ongoing challenge for most agencies. Fortunately, STAR Academy has had the continuity in leadership of Director Doug Herrmann and PbS State Coordinator Tonya Wright-Cook.

The PbS Levels of Performance assess how each PbS facility is performing in each data collection. For the April 2010 PbS data collection, the STAR Academy programs Levels of Performance were amongst the highest of all PbS programs.

- Brady Academy and STAR East Campus both sustained a Level 4 Performance Level, the highest Level of Performance in PbS. Only 4 other programs sustained this level for the April 2010 PbS data collection.
- STAR Admissions and Youth Challenge Center both obtained a Level 3 Performance Level, the second highest Level of Performance in PbS, two of forty-three sites that accomplished this level for the April 2010 PbS data collection.

A closer look at PbS Critical Outcome Measure performance reveals the following for the April 2010 data collection:

- Brady Academy had improvement and was below the PbS field averages for the duration of confinement of youth and were above the field average with 100% performance in Critical Health Outcome Measures.
- STAR Admissions had improvement and was better than the PbS field averages for the low volume of fear for safety for staff and youth and below the field average with no reported physical or mechanical restraints during the last five consecutive PbS data collections.
- STAR East Campus has had no reported events of mechanical or physical restraint events, nor use of confinement use since the two reporting periods that STAR Excel and QUEST has reported as STAR East Campus. Additionally, STAR East Campus was above the field average with 100% performance in Critical Health Outcome Measures.
- Youth Challenge Center had no reported events of injuries to staff nor assaults on staff, and was better than the PbS field averages for the low volume of fear for safety for staff and youth. Youth Challenge Center was above the field average with 100% performance in Critical Health Outcome Measures.

STAR Academy has done a great job of assimilating PbS into your daily operations and demonstrating that a commitment to improving a wide variety of facility, staff and youth performance outcomes can be accomplished with dedication, perseverance and persistence.

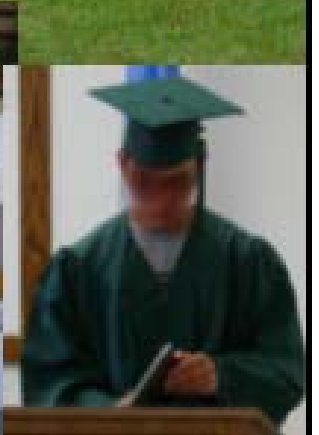
Best regards,

Al Lick, PbS Coach

Bob Dugan, PbS Project Manager



SECURITY



2 STAR Academy

1.9 Security

This includes measures such as escapes, contraband and lost or misplaced equipment.

1.9.1 Security 1 Escapes: Completed

Completed escapes, walk-aways, and AWOL's, per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

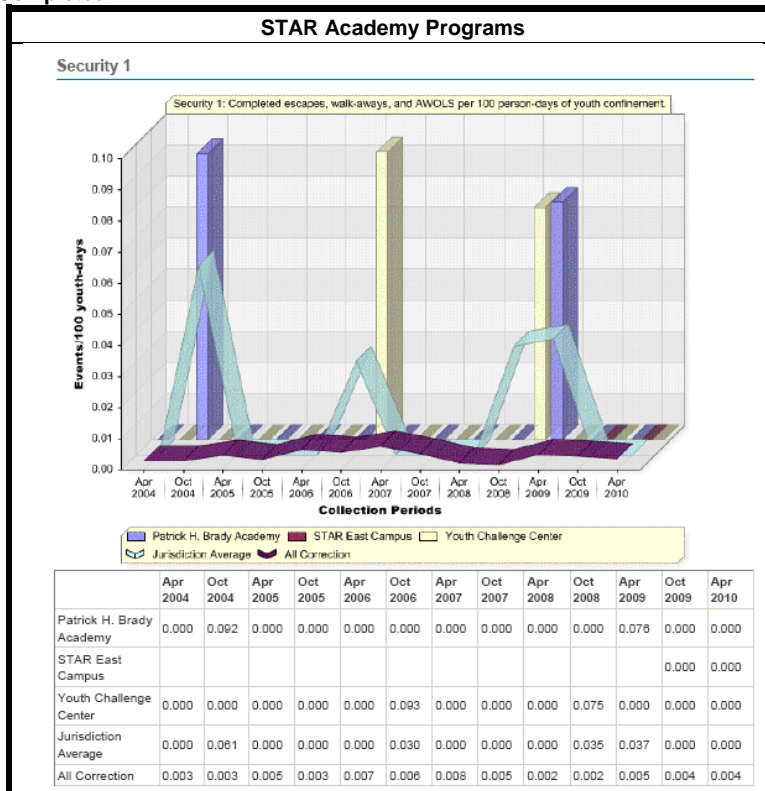
The national average for this outcome measure (OM) is currently 0.004%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

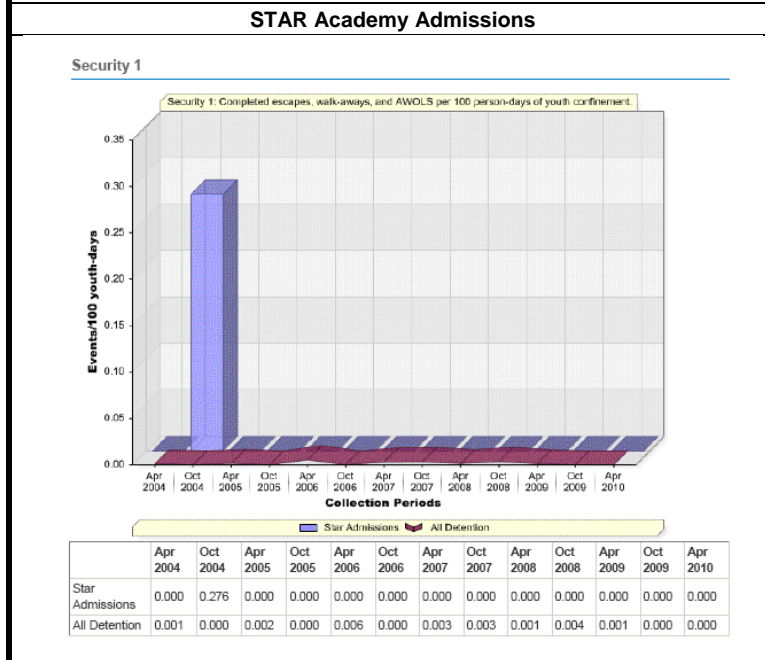
Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and increased to one incident in April.

STAR East Camp

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

Youth Challenge Center

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.



STAR Admissions Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

1.9.2 Security 2 Escapes: Attempted

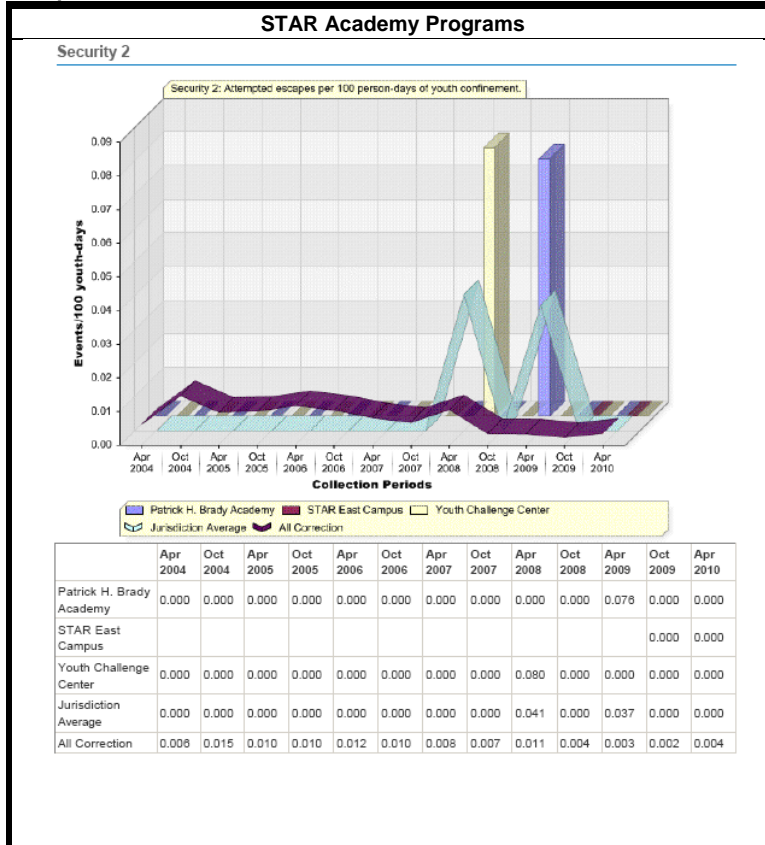
Attempted escapes per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000.

National Average

The national average for this outcome measure (OM) is currently 0.004%.



Brady Academy

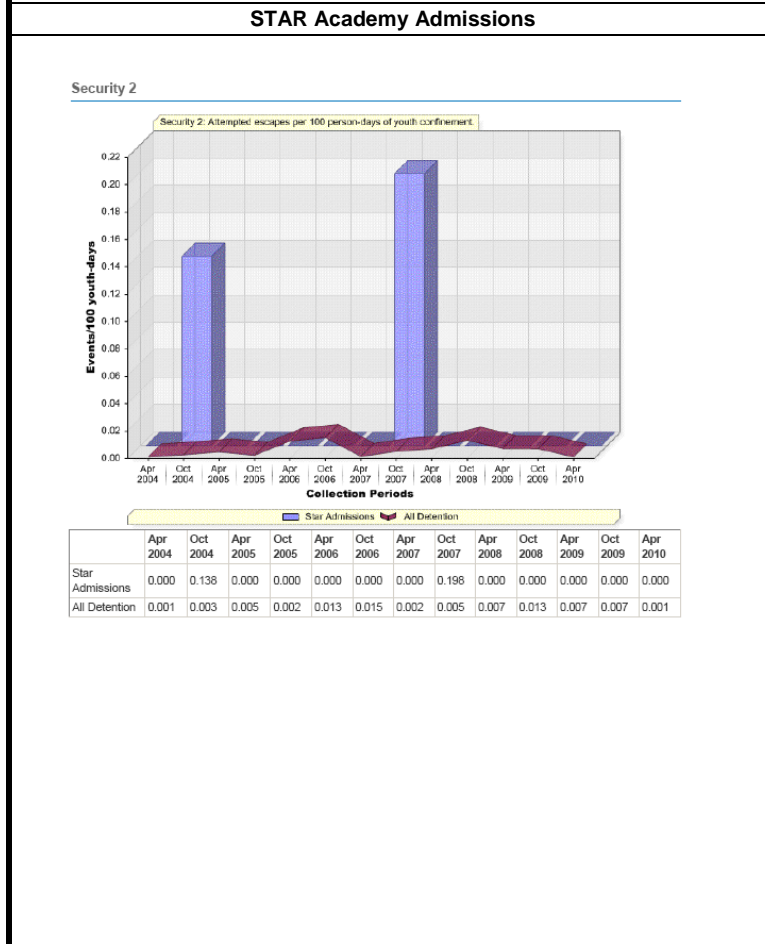
Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and increased to one incident in April.

STAR East Camp

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

Youth Challenge Center

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.

STAR Admissions

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

1.9.3 Security 3 Contraband: Weapons

Incidents involving contraband (weapons) per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.0011.

Jurisdiction Average

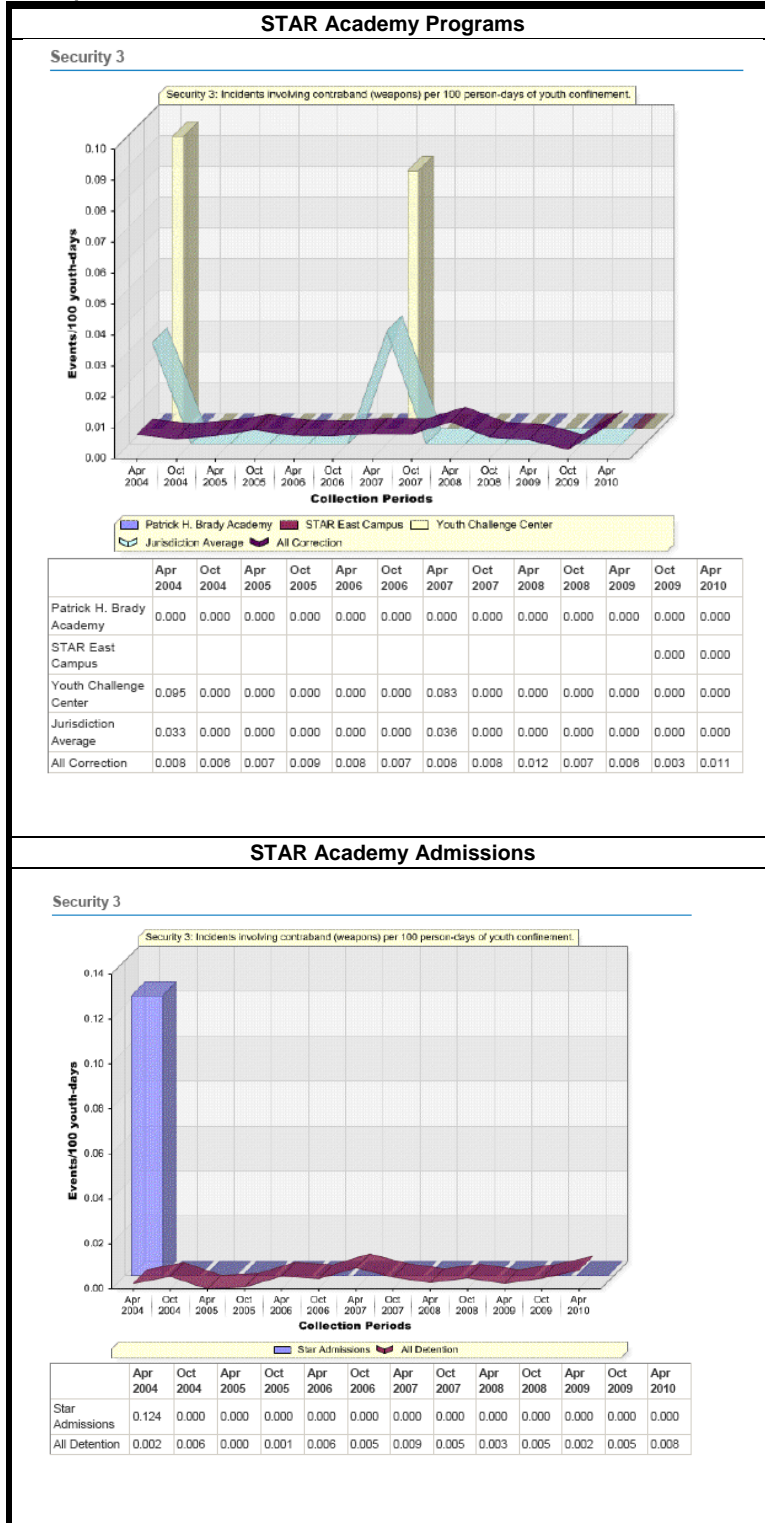
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.008%.

STAR Admissions

A (FIP) was developed for this (OM) in May 2002 and has been deemed successful and formally closed.



Brady Academy

There were no incidents involving contraband (weapons) for October and April.

STAR East Camp

There were no incidents involving contraband (weapons) for October and April.

Youth Challenge Center

There were no incidents involving contraband (weapons) for October and April.

STAR Admissions

There were no incidents involving contraband (weapons) for October and April.

**1.9.4 Security 4
Contraband: Drugs**

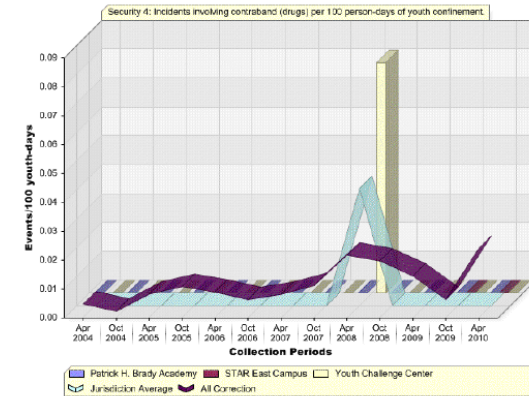
**Incidents involving
contraband (drugs) per 100
person days of youth
confinement.**

Jurisdiction Average
The jurisdiction average for this
outcome measure (OM) is
currently 0.000%.

National Average
The national average for this
outcome measure (OM) is
currently 0.024%.

STAR Academy Programs

Security 4



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Patrick H. Brady Academy	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
STAR East Campus												0.000	0.000
Youth Challenge Center	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.080	0.000	0.000	0.000	0.000
Jurisdiction Average	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.041	0.000	0.000	0.000	0.000
All Correction	0.005	0.002	0.008	0.011	0.009	0.008	0.008	0.011	0.022	0.020	0.015	0.006	0.024

Brady Academy

There were no incidents involving contraband (drugs) for October and April.

STAR East Camp

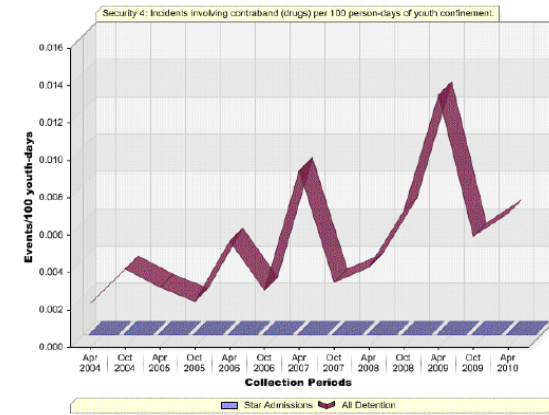
There were no incidents involving contraband (drugs) for October and April.

Youth Challenge Center

There were no incidents involving contraband (drugs) for October and April.

STAR Academy Admissions

Security 4



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Star Admissions	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
All Detention	0.002	0.004	0.003	0.002	0.006	0.003	0.009	0.003	0.004	0.007	0.014	0.006	0.007

Jurisdiction Average
The jurisdiction average for this
outcome measure (OM) is
currently 0.000%.

National Average
The national average for this
outcome measure (OM) is
currently 0.07%.

STAR Admissions

There were no incidents involving contraband (drugs) for October and April.

1.9.5 Security 5 Contraband: Other

Incidents involving contraband (other) per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

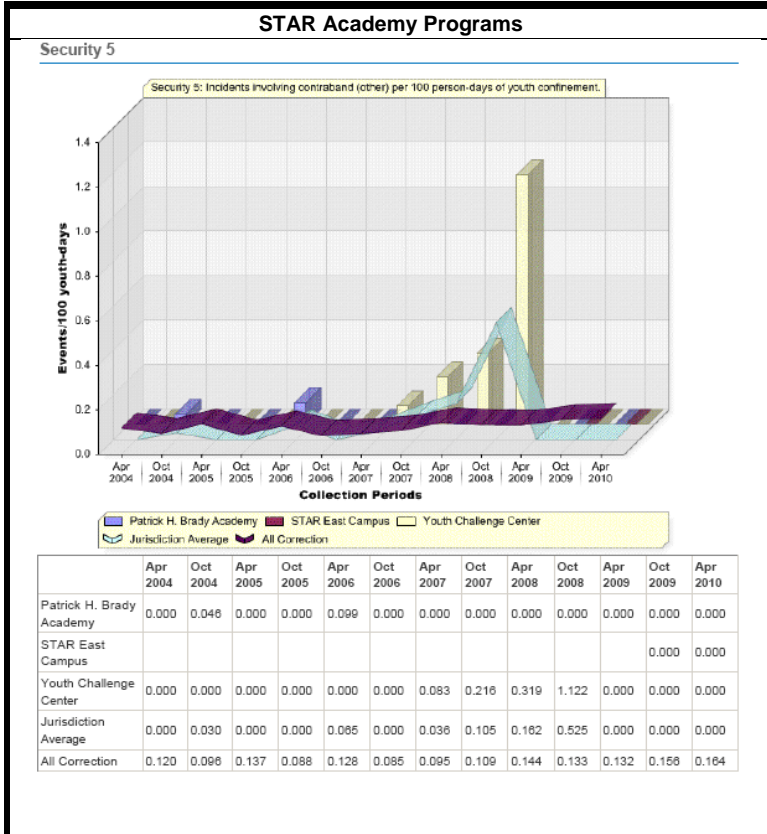
The national average for this outcome measure (OM) is currently 0.164%.

STAR East Camp

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in April 2003 and has been formally closed. The FIP team continues to monitor this OM closely.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in October 2008 and has been formally closed.



Brady Academy

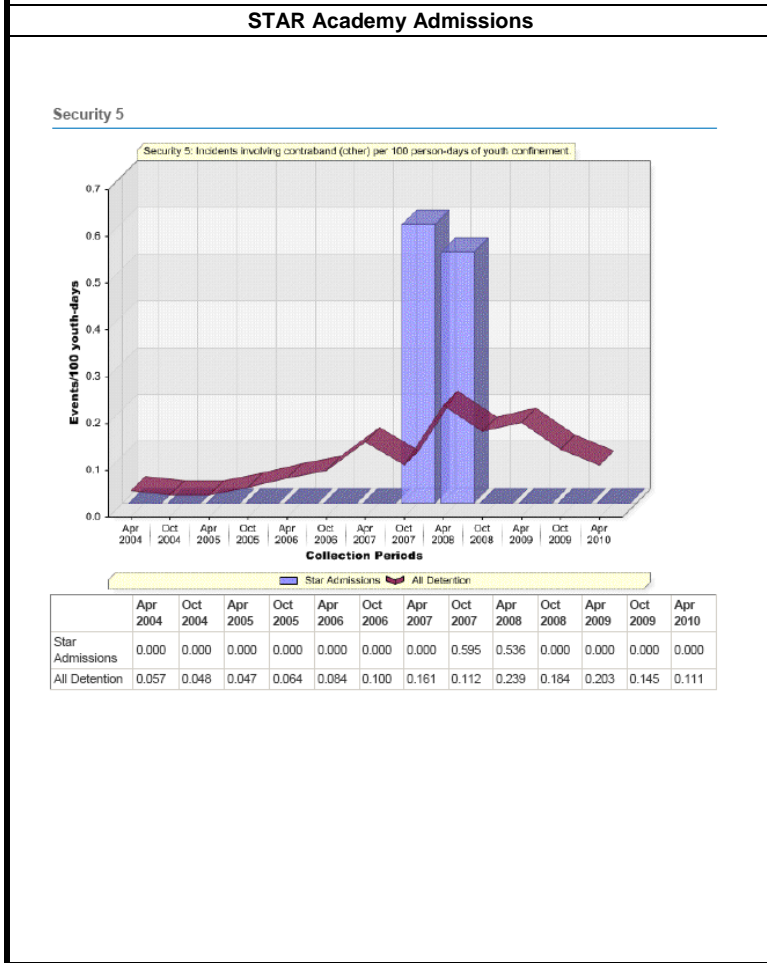
There were zero incidents involving contraband (other) for the October and April data collection.

STAR East Camp

There were zero incidents involving contraband (other) for the October and April data collection.

Youth Challenge Center

There were zero incidents involving contraband (other) for the October and April data collection.



STAR Admissions

There were zero incidents involving contraband (other) for the October and April data collection.

1.9.6 Security 6 Lost Keys

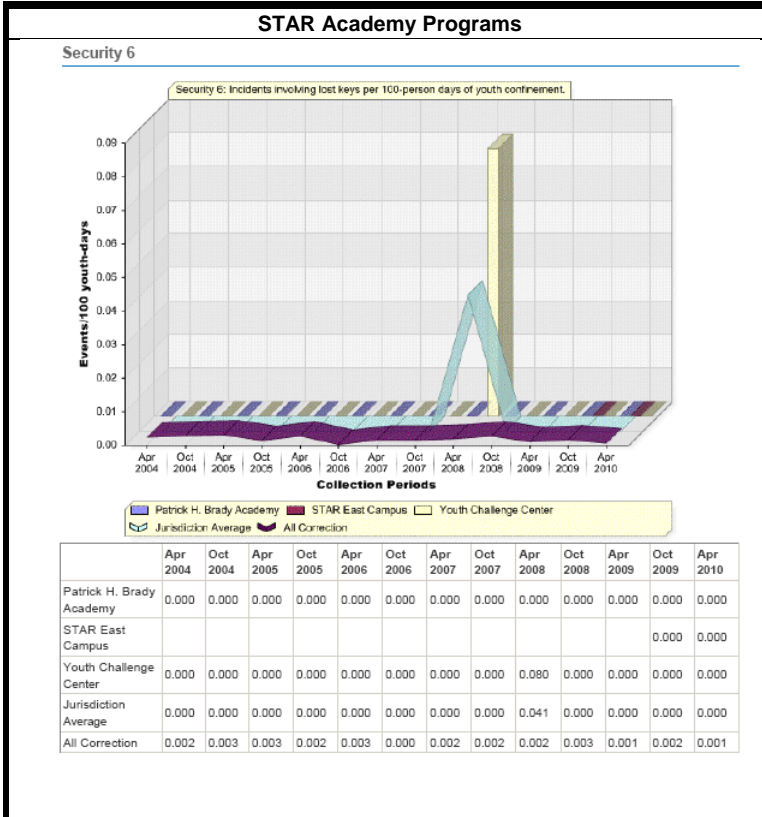
Incidents involving lost keys per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.



Brady Academy

There were no incidents involving lost keys for the October and April data collection.

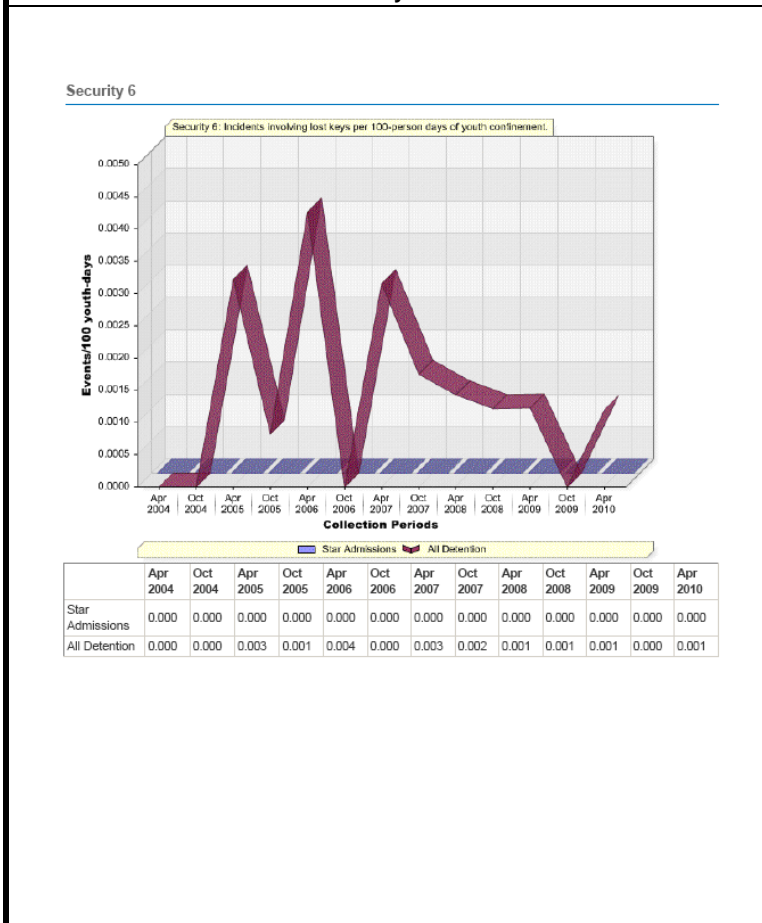
STAR East Camp

There were no incidents involving lost keys for the October and April data collection.

Youth Challenge Center

There were no incidents involving lost keys for the October and April data collection.

STAR Academy Admissions



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.

STAR Admissions

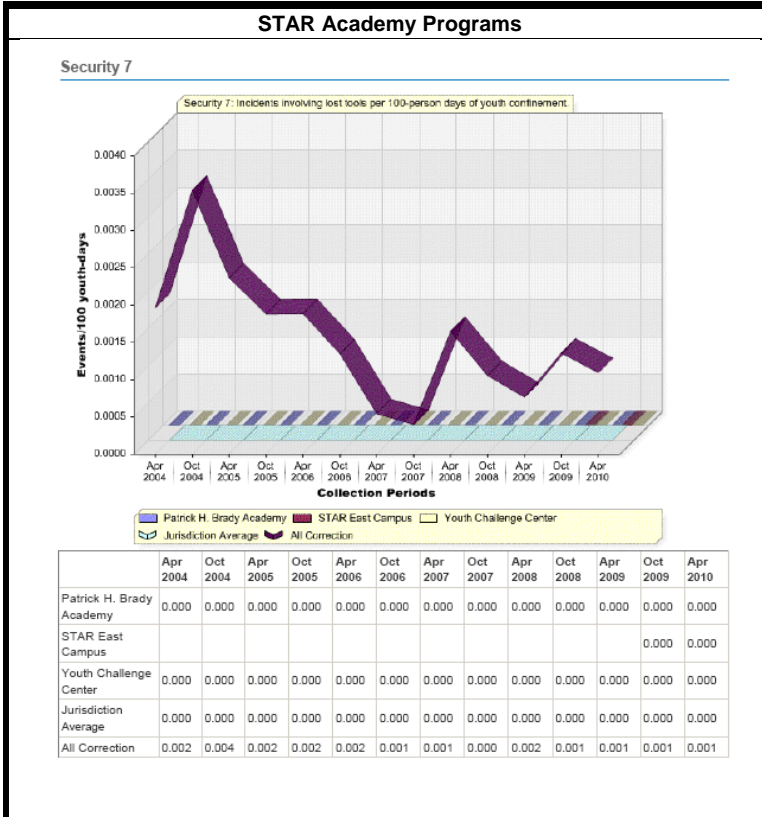
There were no incidents involving lost keys for the October and April data collection.

1.9.7 Security 7 Lost Tools

Incidents involving lost tools per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

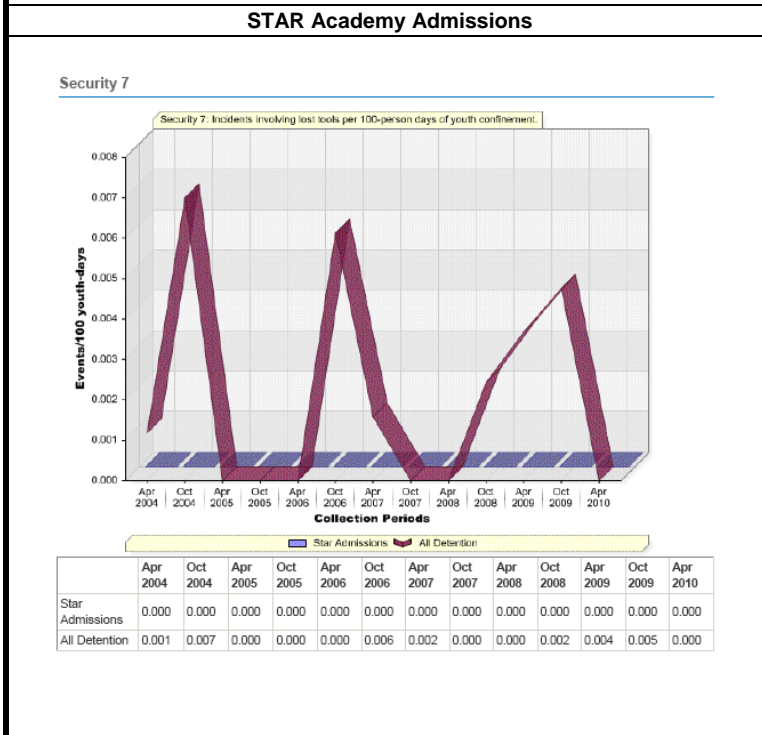
National Average
The national average for this outcome measure (OM) is currently 0.001%.



Brady Academy
There were no incidents involving tools for the October and April data collection.

STAR East Camp
There were no incidents involving tools for the October and April data collection.

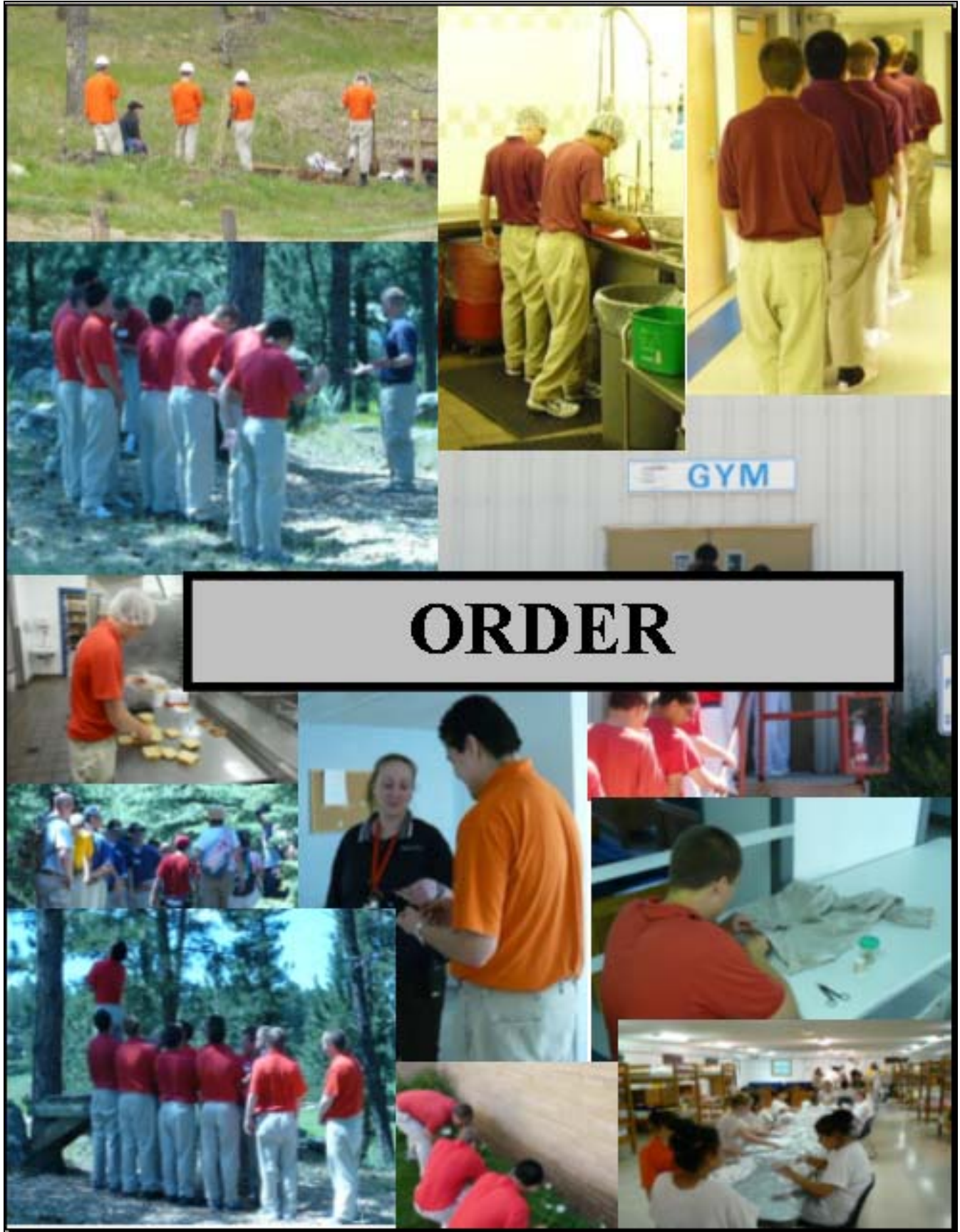
Youth Challenge Center
There were no incidents involving tools for the October and April data collection.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
There were no incidents involving tools for the October and April data collection.



1.10 Order

This includes measures such as misconduct, use of restraints and isolation, and idle waking hours.

1.10.1 Order 1 Youth Misconduct

Incidents of youth misconduct per 100 person days of youth confinement.

Jurisdiction Average

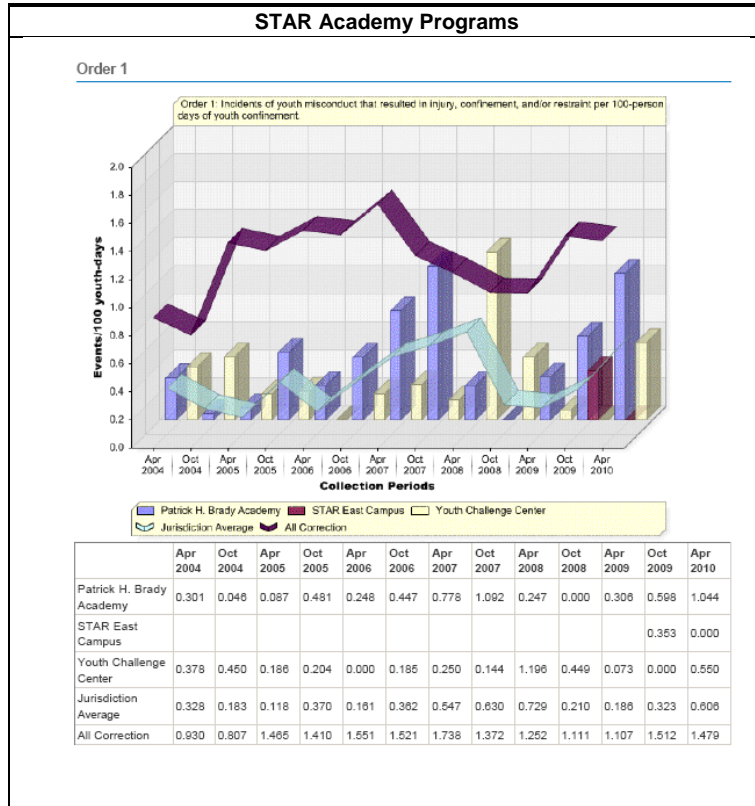
The jurisdiction average for this outcome measure (OM) is currently 0.606%.

National Average

The national average for this outcome measure (OM) is currently 1.479%.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this OM in October 2002 and has been deemed successful and closed.



Brady Academy

Incidents of youth misconduct per 100 person days of youth confinement increased to (0.598) in October and increased to (1.044) in April.

STAR East Camp

Incidents of youth misconduct per 100 person days of youth confinement was (0.353) in October and decreased to zero incidents in April.

Youth Challenge Center

Incidents of youth misconduct per 100 person days of youth confinement decreased to (0.00) in October and increased to (0.550) in April.

Jurisdiction Average

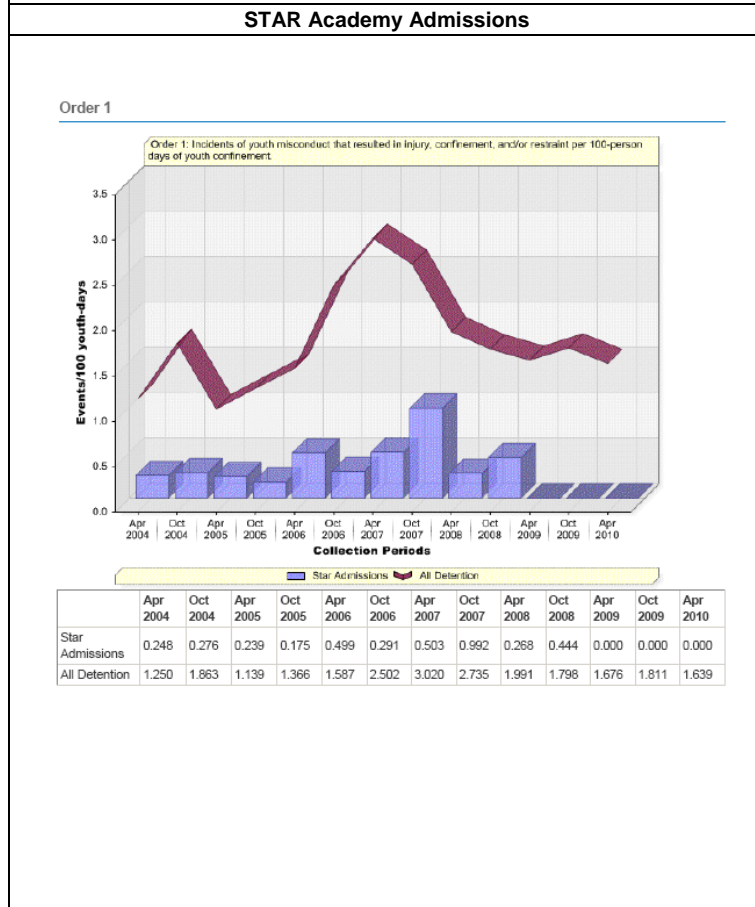
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.639%.

STAR Admissions

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in April 2001 and has been deemed successful and formally closed.



STAR Admissions

Incidents of youth misconduct per 100 person days of youth confinement was zero in October and in April.

1.10.2 Order 2 Administrative Sanction: Staff Involvement

Staff involvement in administrative sanction for conduct related to youth (suspension, letter of reprimand, demotion, etc) per 100 staff days of employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.061%.

National Average

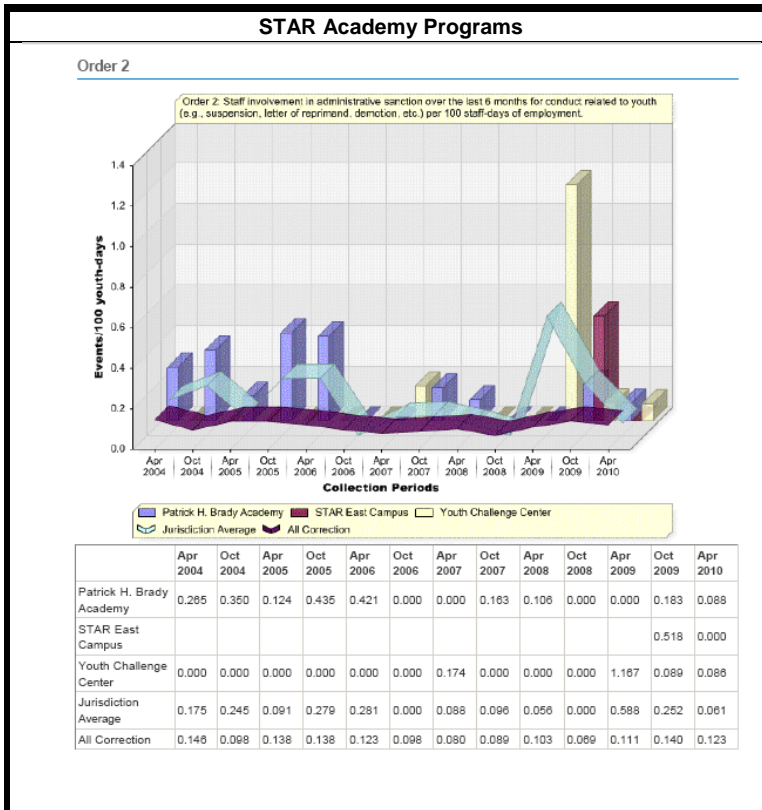
The national average for this outcome measure (OM) is currently 0.123%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2002 and has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in October 2005, which has been deemed successful and formally closed.



Brady Academy

Staff involvement in administrative sanction for conduct related to youth per 100 staff days increased to (0.183) incidents in October and decreased to (0.083) incidents in April.

STAR East Camp

Staff involvement in administrative sanction for conduct related to youth per 100 staff days was (0.518) incidents in October and zero incidents in April.

Youth Challenge Center

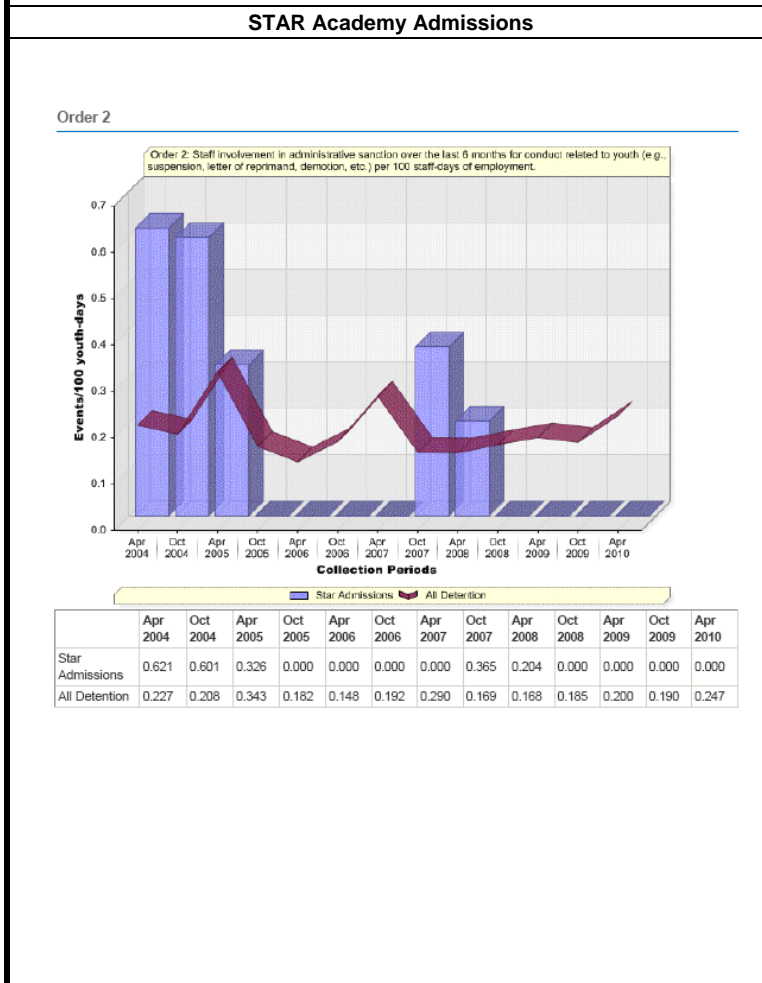
Staff involvement in administrative sanction for conduct related to youth per 100 staff days was (0.089) incidents in October and (0.86) incidents in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.247%.



STAR Admissions

Staff involvement in administrative sanction for conduct related to youth per 100 staff days' remained at zero incidents in October and in April.

1.10.3 Order 3 Restraints: Physical

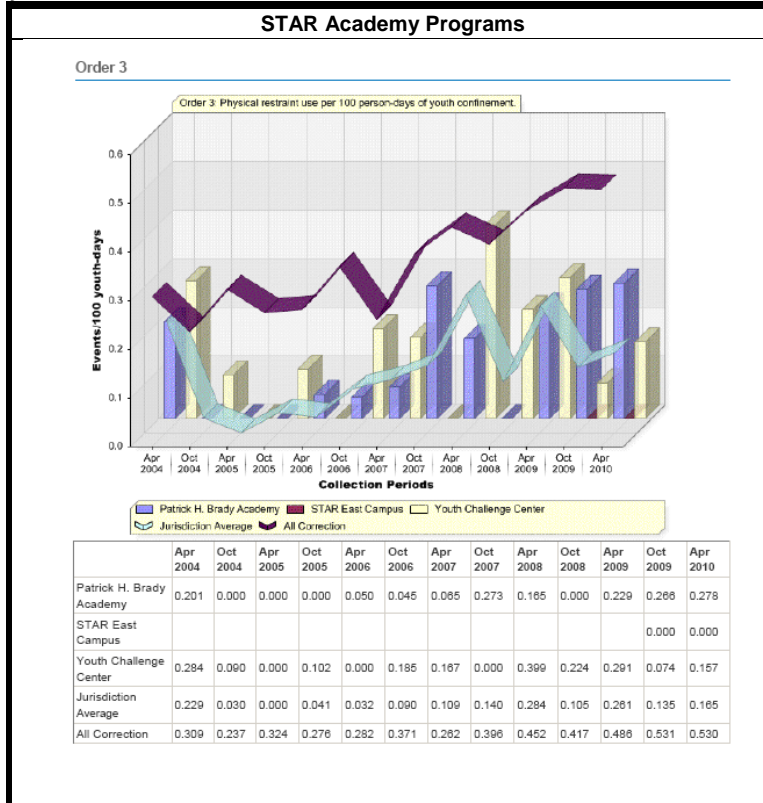
Physical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.165%.

National Average

The national average for this outcome measure (OM) is currently 0.530%.



Brady Academy

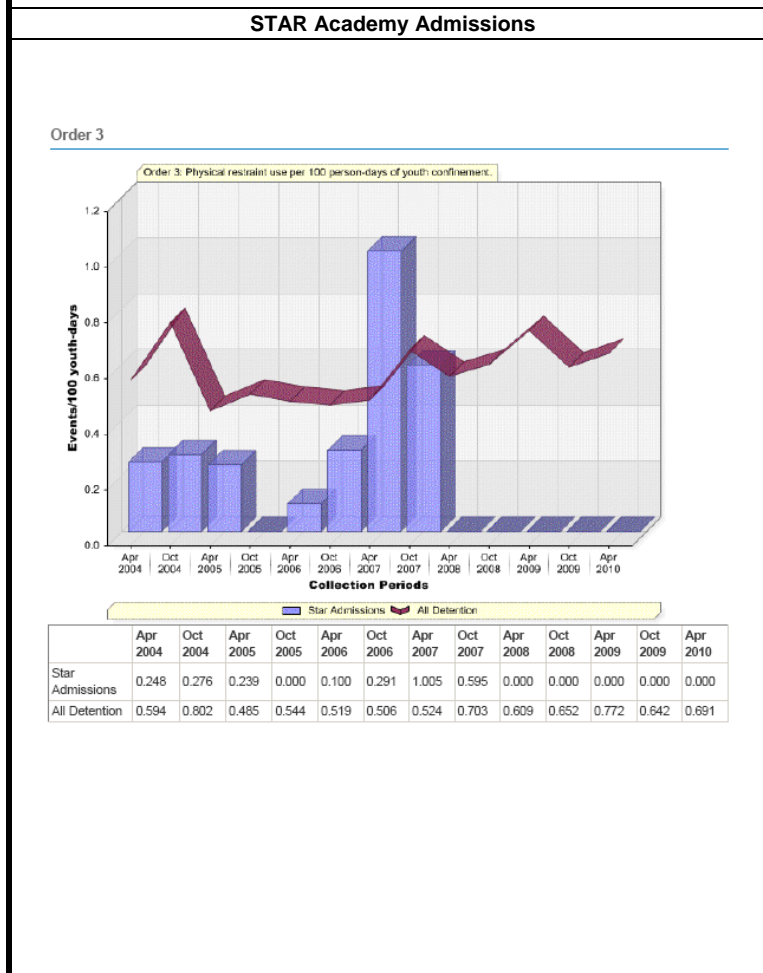
Physical restraint use decreased to (0.266) incidents per 100 days in October and increased to (0.278) in April. (four incidents)

STAR East Camp

Physical restraint use was zero incidents per 100 days in October and in April.

Youth Challenge Center

Physical restraint use decreased to one incident per 100 days in October and increased to (0.157) in April. (two incidents)



STAR Admissions

Physical restraint use per 100 days remained at (0.00) incidents in October and in April.

1.10.4 Order 4 Restraints: Mechanical

Mechanical restraint use per 100 person days of youth confinement.

Jurisdiction Average

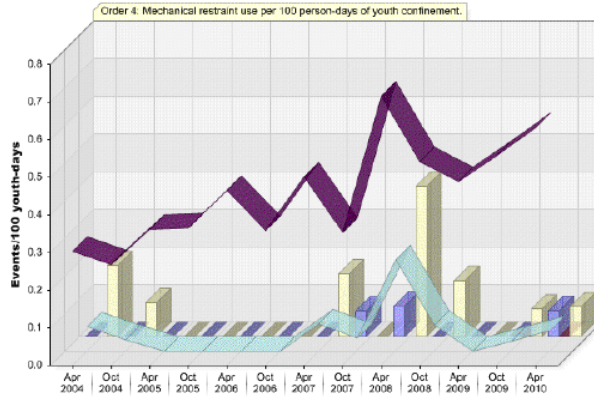
The jurisdiction average for this outcome measure (OM) is currently 0.055%.

National Average

The national average for this outcome measure (OM) is currently 0.632%.

STAR Academy Programs

Order 4



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Patrick H. Brady Academy	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.088	0.082	0.000	0.000	0.070
STAR East Campus													0.000
Youth Challenge Center	0.189	0.090	0.000	0.000	0.000	0.000	0.187	0.000	0.399	0.150	0.000	0.074	0.079
Jurisdiction Average	0.066	0.030	0.000	0.000	0.000	0.000	0.073	0.035	0.243	0.070	0.000	0.027	0.055
All Correction	0.304	0.269	0.362	0.386	0.466	0.359	0.501	0.354	0.715	0.542	0.489	0.559	0.632

Brady Academy

Mechanical restraint use was zero incidents in October and increased to (0.70) incidents in April. (one incident)

STAR East Camp

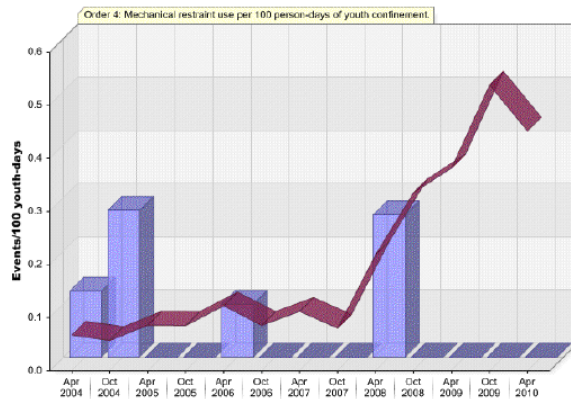
Mechanical restraint use was zero incidents in October and in April.

Youth Challenge Center

Mechanical restraint use was (0.74) incidents in October and (0.79) incidents in April. (one incident)

STAR Academy Admissions

Order 4



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Star Admissions	0.124	0.276	0.000	0.000	0.100	0.000	0.000	0.000	0.268	0.000	0.000	0.000	0.000
All Detention	0.067	0.057	0.086	0.086	0.122	0.086	0.112	0.080	0.219	0.336	0.382	0.538	0.451

STAR Admissions

Mechanical restraint use remained at zero for the October and April data collection.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.451%.

1.10.5 Order 5 Restraints: Other

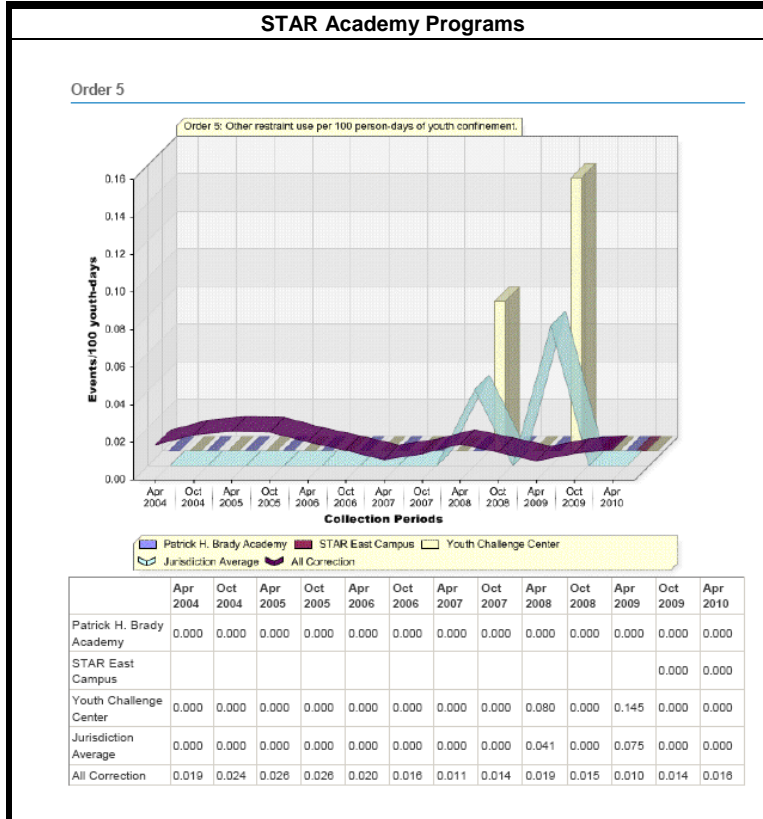
Other restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.016%.



Brady Academy

There have consistently been no incidents of other restraint use.

STAR East Camp

There have consistently been no incidents of other restraint use.

Youth Challenge Center

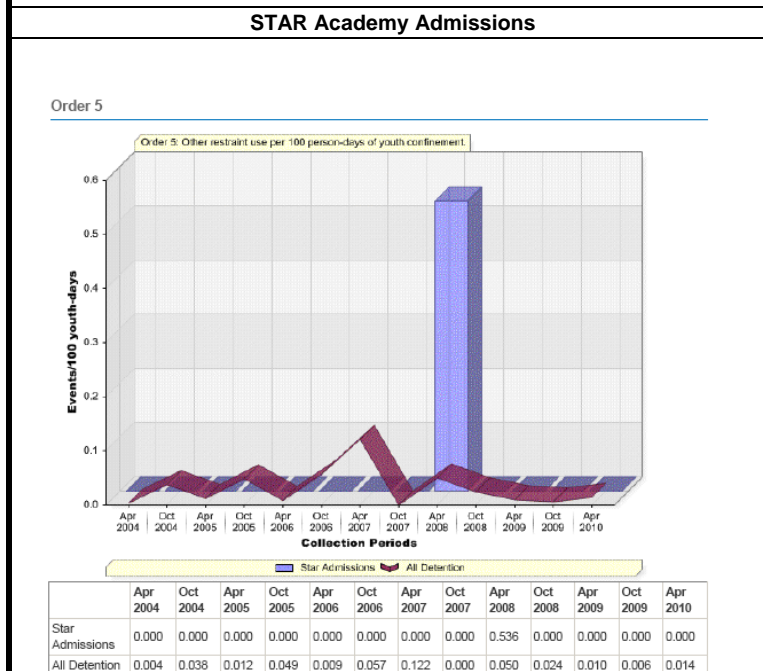
There have consistently been no incidents of other restraint use.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.014%.



STAR Admissions

There were no incidents of other restraint use in October or in April.

1.10.6 Order 6 Restraints: Chemical

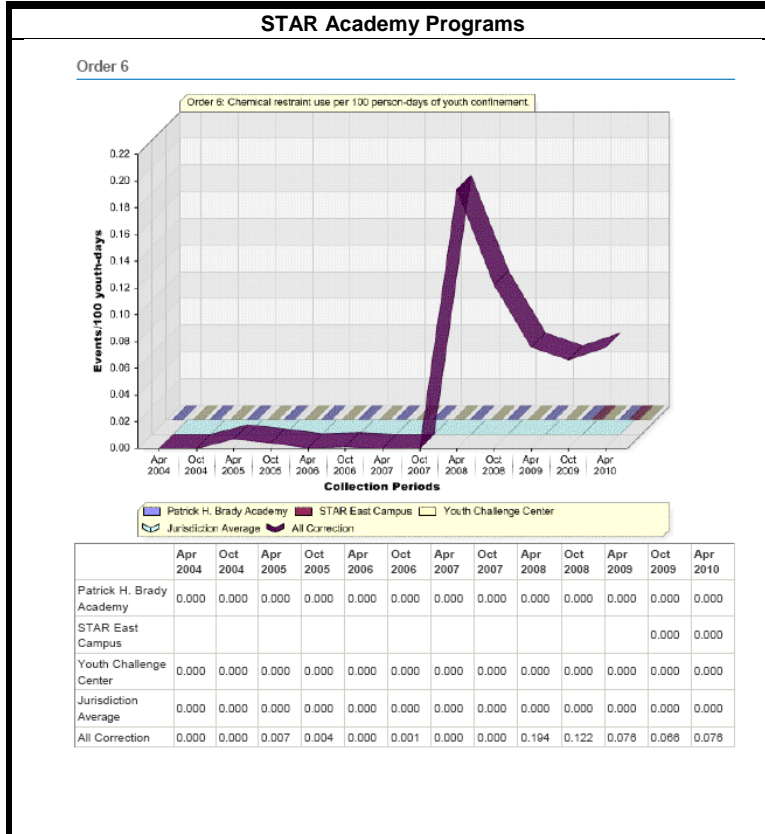
Chemical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.076%.



Brady Academy

There have consistently been no incidents of chemical restraint use.

STAR East Camp

There have consistently been no incidents of chemical restraint use.

Youth Challenge Center

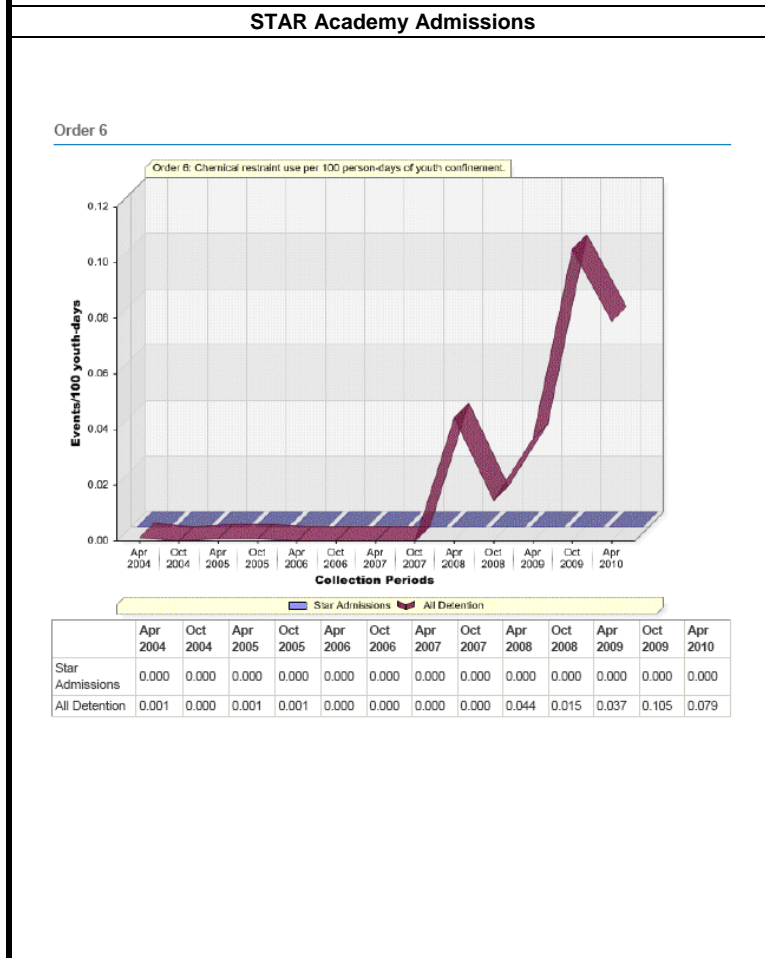
There have consistently been no incidents of chemical restraint use.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.079%.



STAR Admissions

There have consistently been no incidents of chemical restraint use.

1.10.7 Order 7 Restraints: Chair / Bed

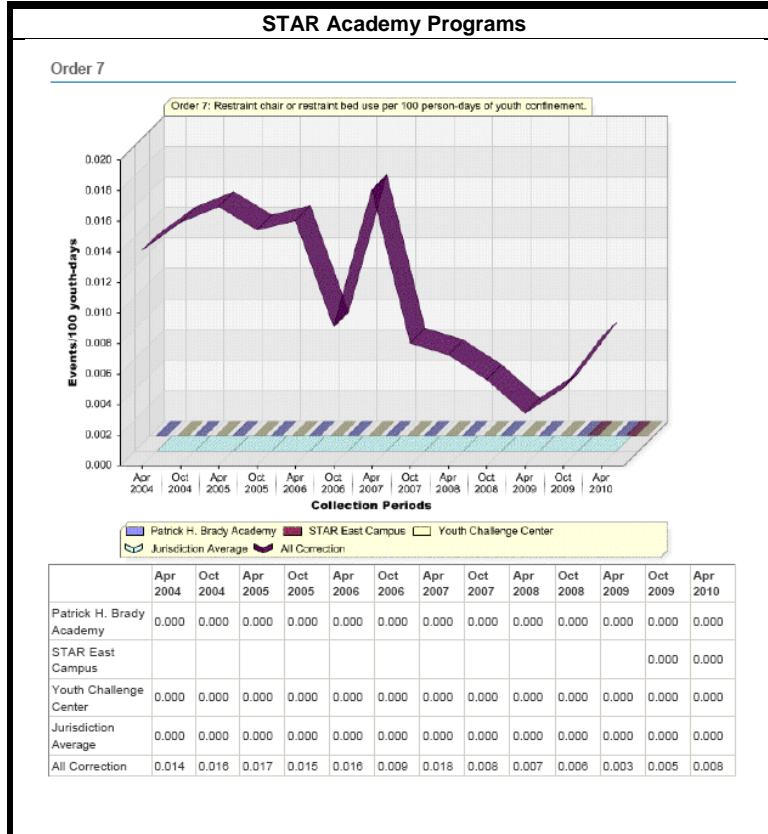
Restraint chair or restraint bed use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.008.



Brady Academy

Restraint chair/restraint bed use remains at zero for all data collections to date.

STAR East Camp

Restraint chair/restraint bed use remains at zero for all data collections to date.

Youth Challenge Center

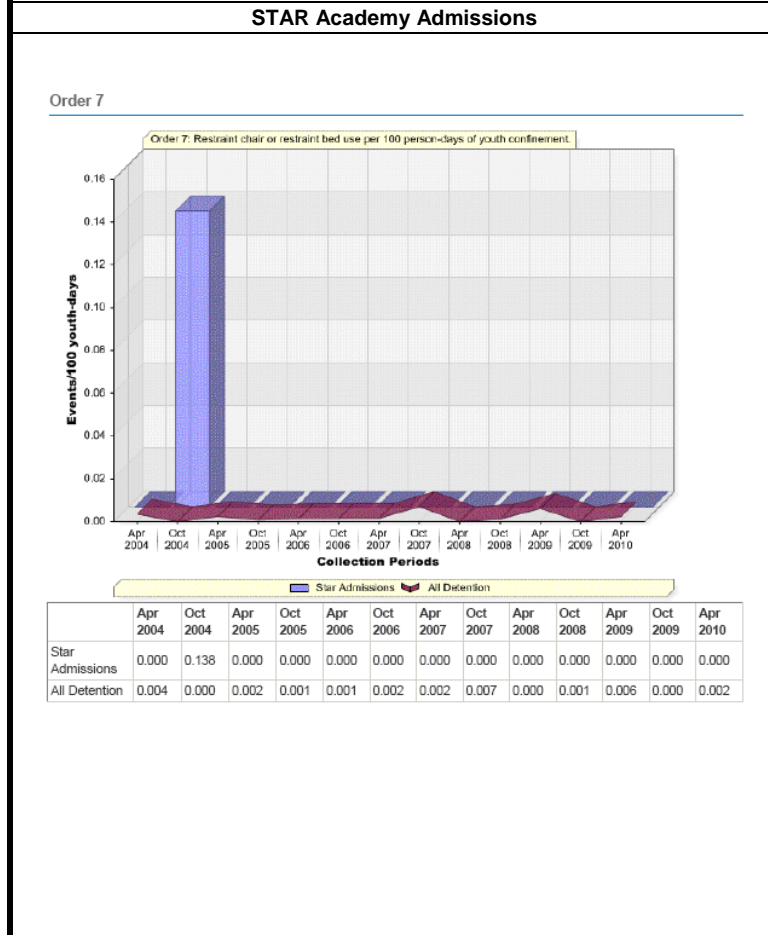
Restraint chair/restraint bed use remains at zero for all data collections to date.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.002%.



STAR Admissions

Restraint chair/restraint bed use remains at zero for all data collections to date.

1.10.8 Order 8 Confinement: Isolation /Room

Use of isolation and room confinement and segregation/special management unit use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.413%.

National Average

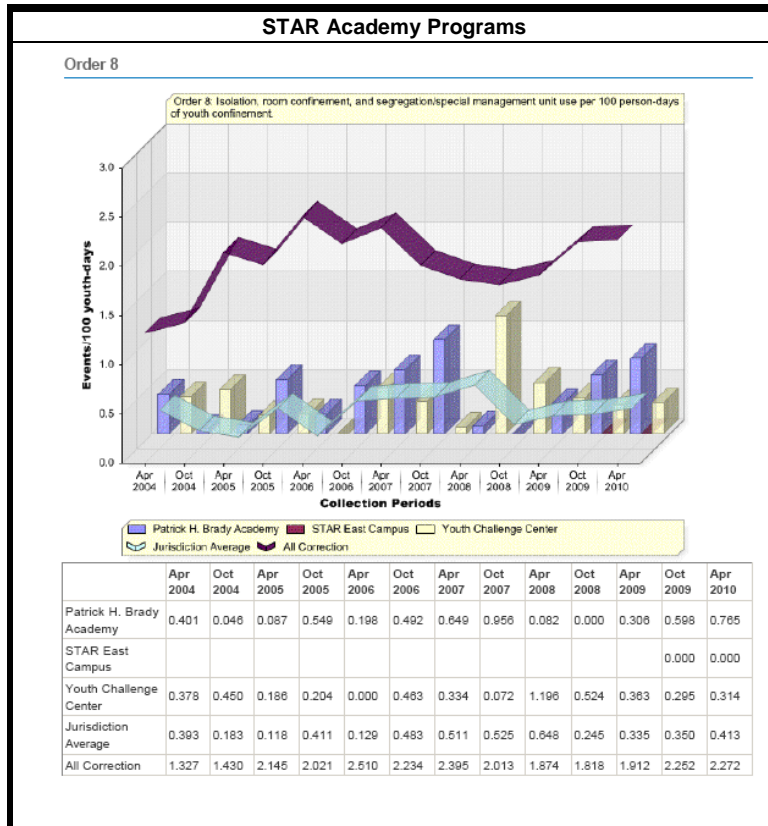
The national average for this outcome measure (OM) is currently 2.272%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 2.882%.



Brady Academy

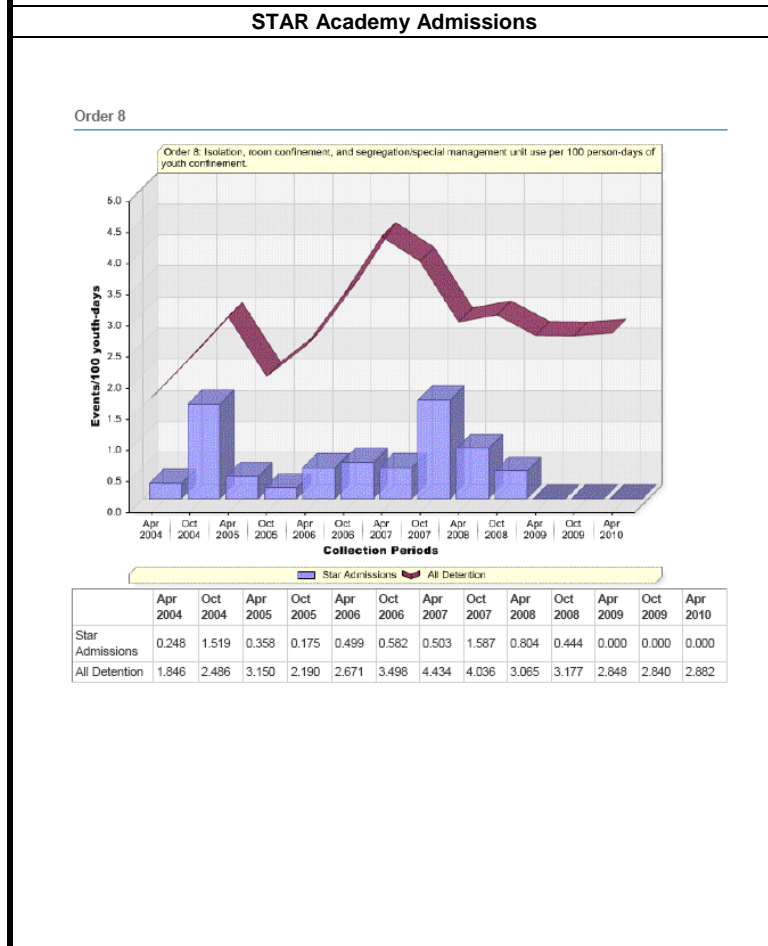
In October, use of isolation and room confinement was (0.598) incidents per 100 person days of youth confinement and increased to (0.765) incidents in April. (11 incidents)

STAR East Camp

There was no use of isolation, room confinement or segregation/special management unit in October or April.

Youth Challenge Center

In October, use of isolation and room confinement was four incidents per 100 person days of youth confinement and four incidents, (0.314) in April.



STAR Admissions

In October and April, use of isolation and room confinement was zero.

1.10.9 Order 9 Confinement: Isolation /Room

Average duration of isolation and room confinement and segregation/special management unit in hours.

Jurisdiction Average

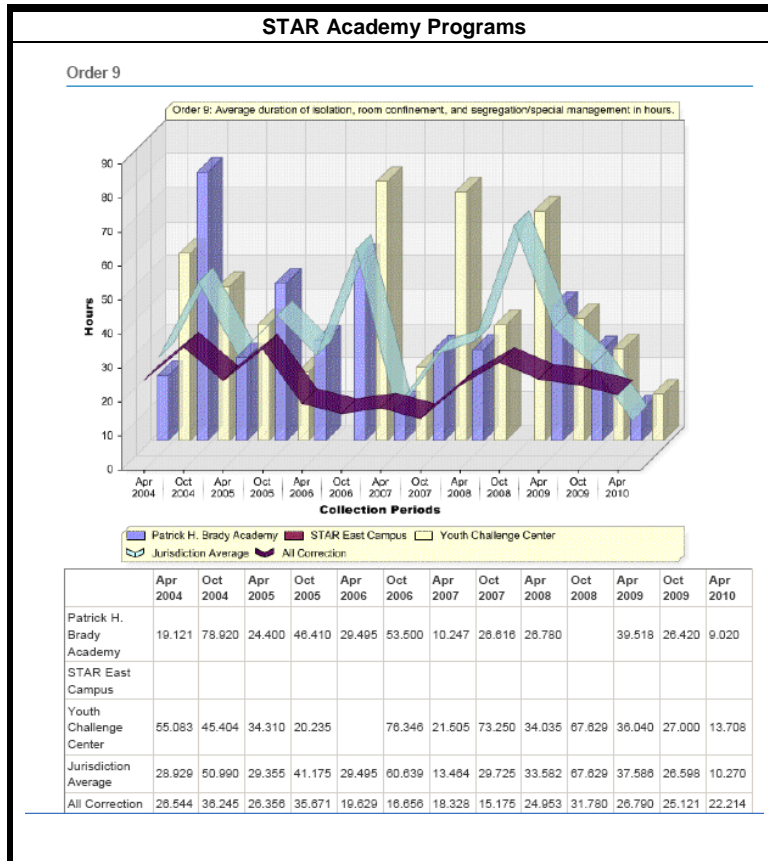
The jurisdiction average for this outcome measure (OM) is currently 10.270%.

National Average

The national average for this outcome measure (OM) is currently 22.214%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2005 and has been deemed successful and formally closed. October 2009, Brady Academy re-opened this FIP along with Order 10 and Order 11. See details on Order 11.



Brady Academy

Average duration of isolation and room confinement in hours for October was (26.420) hours and decreased to (9.020) hours for April.

STAR East Camp

Average duration of isolation and room confinement in hours for October and April was zero.

Youth Challenge Center

Average duration of isolation and room confinement in hours for October was (27.00) hours and (13.708) hours for April.

Jurisdiction Average

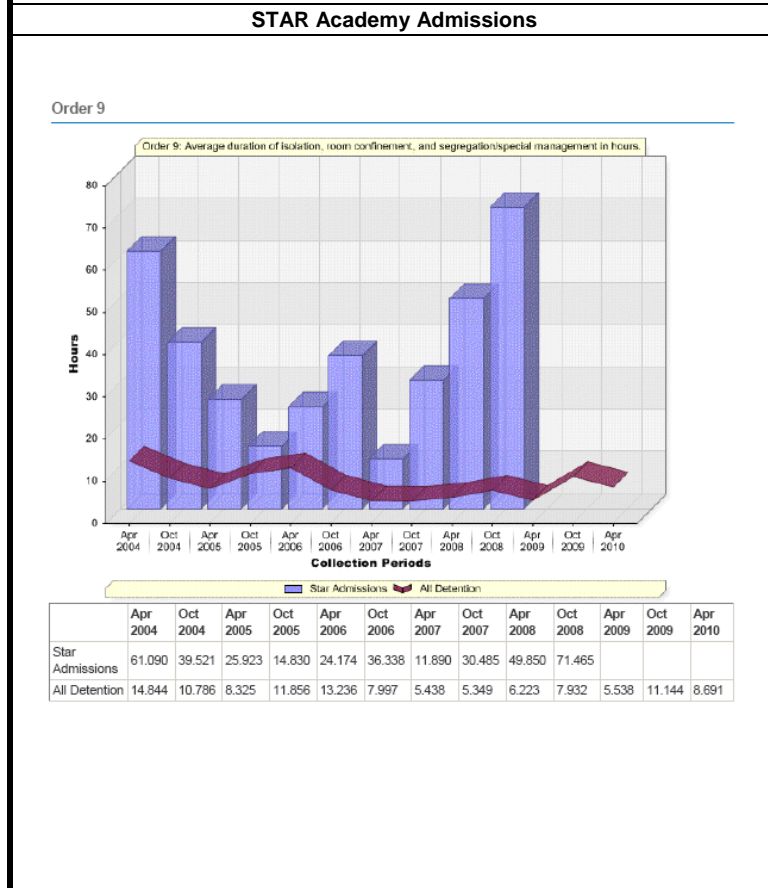
The jurisdiction average for this outcome measure (OM) is currently 00.000%.

National Average

The national average for this outcome measure (OM) is currently 8.691%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

In October and April, use of isolation and room confinement was zero.

1.10.10 Order 10 Confinement: Termination Time 4 hours or less

Percent of isolation or room confinement and segregation/special management unit cases terminated in four hours or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 20.00%.

National Average

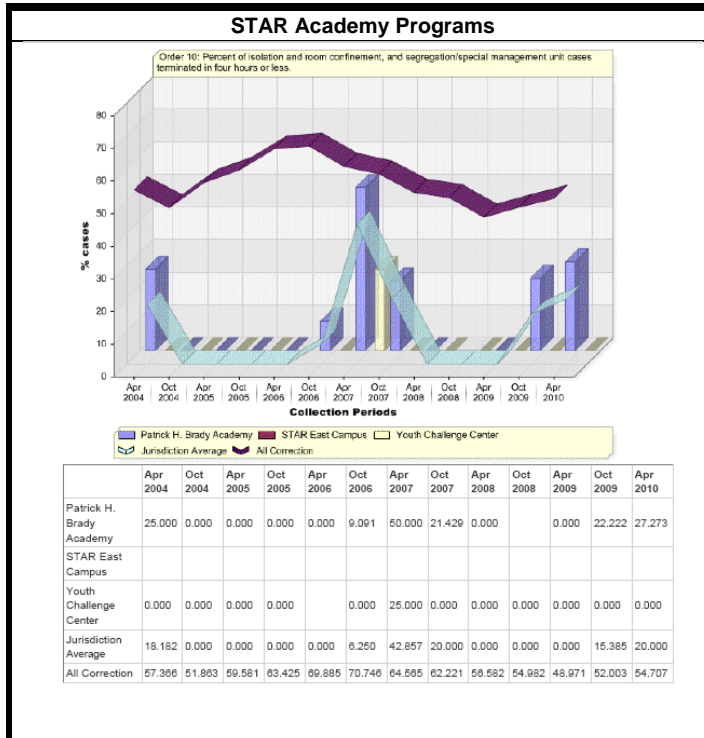
The national average for this outcome measure (OM) is currently 54.707%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2009 along with Order 9 and Order 11. See details on Order 11.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April '10 along with Order 11. See details on Order 11.



Brady Academy

Percent of isolation or room confinement terminated in four hours or less is (22.222) percent for October and (27.273) percent for April.

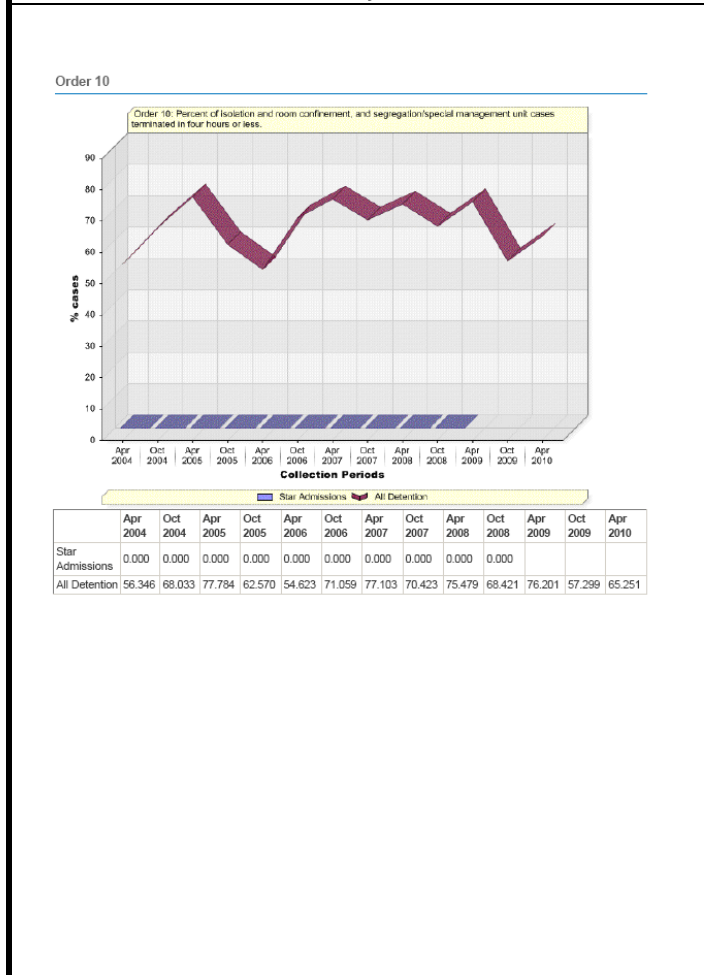
STAR East Camp

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Youth Challenge Center

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

STAR Academy Admissions



STAR Admissions

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 65.251%.

1.10.11 Order 11 Confinement: Termination Time 8 hours or less

Percent of isolation or room confinement and segregation/special management unit cases terminated in eight hours or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 66.667%.

National Average

The national average for this outcome measure (OM) is currently 61.344%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2009 along with Order 9 and Order 10. See details below.

Youth Challenge Center

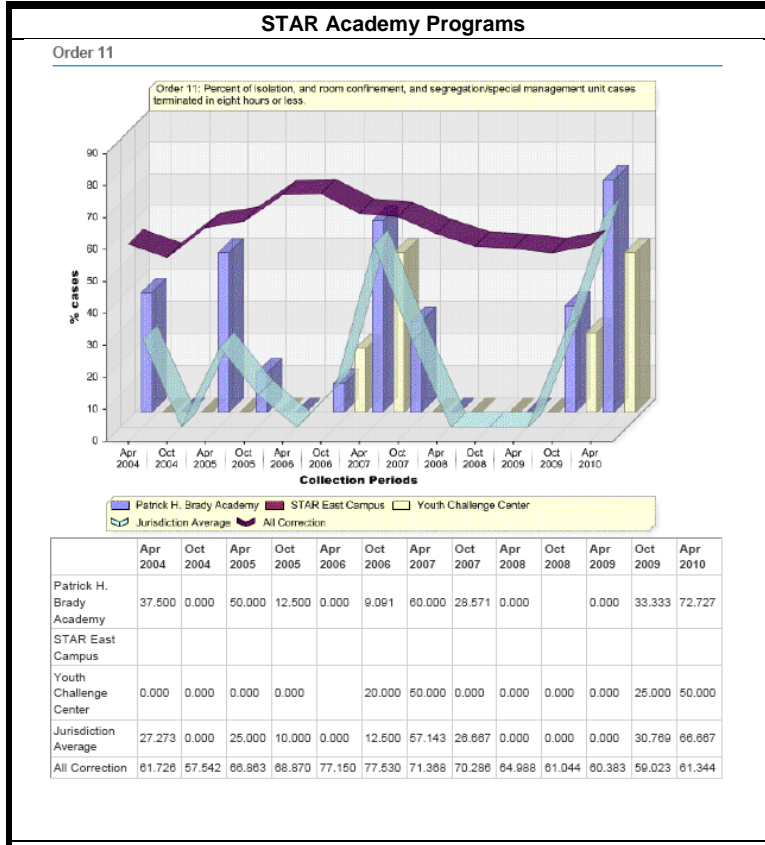
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April '10 along with Order 10. See details below.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 83.135%.



Brady Academy

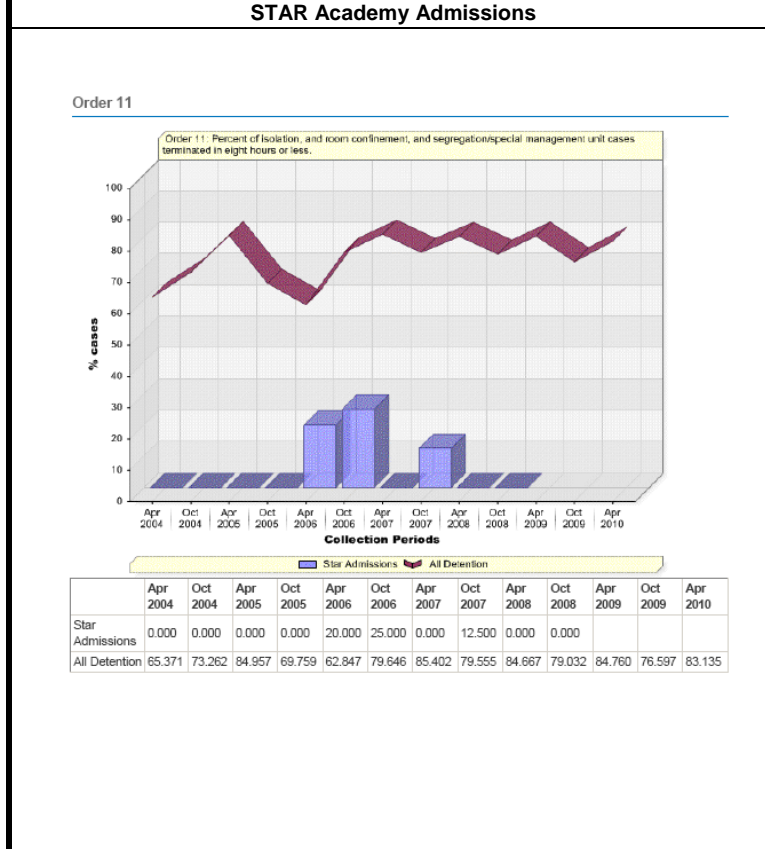
Percent of isolation or room confinement terminated in eight hours or less is (33.333) percent for October and (72.727) percent for April.

STAR East Camp

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Youth Challenge Center

Percent of isolation or room confinement terminated in eight hours or less is (25.000) percent for October and (50.000) percent for April.



STAR Admissions

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Facility Improvement Plan for Brady Academy Order 9, 10 and 11

Outcome Measure	Original Value	Current Value	Average Value	Goal	
Order 10 Percent of isolation and room confinement, and segregation/special management unit cases terminated in four hours or less.	22%	27%	55%	30%	NA
Order 11 Percent of isolation, and room confinement, and segregation/special management unit cases terminated in eight hours or less.	33%	73%	61%	50%	NA
Order 9 Average duration of isolation, room confinement, and segregation/special management in hours.	26.00	9.00	22.00	20.00	NA

Action Step 1: Analysis of Performance: Brady Academy FIP team has reviewed PbS goals 1/13/2010 as it relates to confinement to make sure we were in compliance with expected practices and processes. Glossary of terms reviewed: Isolation/Room Confinement/Segregation and Dorm. PbS outcome measure calculations as it relates to Order 8, 9, 10, and 11 were explained and understood by all team members. Continued participation with the PbS project has allowed us to become proficient in aspects and details in working with these calculations. PbS does not have any related OM dash board events at this time. PbS OM as it relates to Correction field average indicates that Brady Academy is below the field average for confinement usage (order 8). However, our average duration time (order 9) in confinement reflects above the field average and Brady has been so for two years, four data collections. This causes Brady to be below the field average in order 10 and 11 (four and eight hour removal). 6-24-2010 During BA FIP team meeting it was voted to continue making progress on ORDER 9-10-11. We have met two of our existing goals but would like to improve on ORDER 10 and sustain/ or make improvements on ORDER 9-11.

Action Step 2: Creating Buy In: Team building: Brady Academy team members consist of Wellness Instructors, Youth Supervisors, Counselors, Treatment Supervisors, other program staff (teachers, mental and medical health staff, chemical dependency staff, quality assurance staff, etc.) In addition, equally important are parental support and community correction staff. Impact of confinement use affects multiple levels of staffing: secretarial documenting, medical and mental health obligation, educational programming, over time budget cost for one-on-one confinement coverage, additional staffing to accommodate physical activities, meal services, medication distribution, hygiene checks. 6-24-2010 BA staff and other stakeholder continue to support this FIP challenge.

Action Step 3: Setting Outcome Measure Goal: Brady Academy FIP team has established a gradual and attainable goal. The short term goal is to reduce confinement time to 20% for order 10 and 11. Order 9, we want to be below the National average which fluctuates. Our focus will be directed toward duration hours versus incidents. The graduated confinement sanction will aid us in achieving our goal. We understand, due to our extensive work with past PbS data collections, that the number of incidents and duration of confinement time reflect the current youth population needs. Therefore, a structure and process can be in place but we need to continue being flexible to meet the needs of the youth while providing safety and security to youth and staff. 6-24-2010 newly established goals have been set. We adjusted our existing goals to reflect our efforts.

Facility Improvement Plan for Brady Academy Order 9, 10 and 11

Action Step 4: Improvement Process Action Steps: Problem Statement: After extensive review of the 2009 October Brady Academy performance profiles, it was determined to maintain our level 4 status we need to continue with our high standards. Attention was focused on critical outcome measures and agreed as a team that our confinement usage and times would require our attention in order to continue our high standards. Therefore, Order 9, 10, and 11 were selected for improvement. Measurable goals were established based on averages on past data collections with the plan to reduce confinement duration to meet or exceed the field average.

Action Step 5: Interim Measures: Our first interim measure will be a weekly review of the cell confinement log for Brady Academy and will be discussed and evaluated during our weekly team meetings in order to make improvements. Our data integrity will be monitored by the Quality Assurance staff. Assessment will be shared with the leadership team of STAR Academy. Staff will be trained and monitored for consistency. Positive results will be achieved or adjustments will be made. 6-24-2010 Program Secretary or designee will provide an update of confinement times at team meeting as an interim measure. All confinement times will be recorded on the monthly metrics report.

Action Step 6: Sustaining Performance: In order to keep all stakeholders involved of progress, Brady Academy will compare current confinement data with past confinement data and share the findings during weekly team meetings. This data is tracked on a daily basis and will be dispersed via email and when positive progress is attained an article will be added to the STAR newsletter. Constant review of graduated sanctions and de-escalation skills will be briefed as incidents occur.

Action Step 7: Performance Recognition: Performance recognition will be communicated verbally and when sustained performance is evident an article will be placed in the agency newsletter. Recognition of effort will be looked at regardless of results and program staff will be kept informed of the findings. If Brady Academy meets the established goal of 20% reduction staff recognition will be hosted in their honor after the April 2010 data collection results are finalized. 6-24-2010 Weekly and monthly status of success will be shared during team meetings. After October 2010 data results are available we will provide recognition at our formal employee recognition ceremony.

Facility Improvement Plan for Youth Challenge Center Order 10 and 11

Outcome Measure	Original Value	Current Value	Average Value	Goal	
Order 10 Percent of isolation and room confinement, and segregation/special management unit cases terminated in four hours or less.	0%	0%	55%	25%	NA
Order 11 Percent of isolation, and room confinement, and segregation/special management unit cases terminated in eight hours or less.	50%	50%	61%	50%	NA

Action Step 1: Analysis of Performance: Youth Challenge FIP team has reviewed PbS goals 7-14-2010 as it relates to confinement to make sure we were in compliance with expected practices and processes. Glossary of terms reviewed: Isolation/Room confinement/Segregation and Dorm. PbS outcome measure calculations as it relates to Order 8, 9, 10, and 11 were explained and understood by all team members. PbS does not have any related OM dash board events at this time. PbS OMs as it relates to Correction field average indicates that Youth Challenge Center is below the field average for confinement usage (order 8) and duration (order 9). However, Youth Challenge Center is below the field average in order 10 and 11 (four and eight hour removal). Contributing factors to consider: After a cause and effect analysis- it was determined that STAR Academy is in definitional compliance with PbS. Through quality assurance processes all Comprehensive Incident Reporting is reviewed and monitored for interim measures. Other data being reviewed is PbS incident report summary, all staff and youth surveys, and internal monthly metrics briefing. Through this gathering of data we look for trends. Classification trends will be identified when the trend analysis is conducted. Staff continues monitoring other sources for information that will assist our programs. (Ex: Jurisdictions, like facilities, evidence based articles) Policy and procedure versus practice; Training inconsistent with best practice; (Staff training and skills) Levels of intervention (Both youth and staff have complete understanding of rules) Repetition and consistency of rules and expectations (mixed messages between administration and staff) Maintain a communication plan to maximize opportunities of understanding of circumstances surrounding incidents that might be contributing to extended confinement time. (Visits, telephone calls, medical, mental health) Inquire feedback from PbS about considering that the 4< and 8< or less should only apply to day time hours. If you put a youth into confinement at 7:00 pm at night and they go to bed at 9:00 pm we are certainly not going to wake them up to see if they are ready to comply.

Action Step 2: Creating Buy In: Team building- Youth Challenge Center team members consist of Wellness Instructors, Youth Supervisors, Counselors, Treatment Supervisors, other program staff (teachers, mental and medical health staff, chemical dependency staff, quality assurance staff, etc.) In addition, and equally important are parental support and community correction staff. Impact of confinement use affects multiple levels of staffing: secretarial documenting, medical and mental health obligation, educational programming, over time budget cost for one-on-one confinement coverage, additional staffing to accommodate physical activities, meal services, medication distribution, hygiene checks. Communication: Youth Challenge Center staff and program representatives attended the PbS FIP meeting and showed great enthusiasm for this project. They are passionate about reducing confinement time in the best interest of the youth. The new CART Process will be reviewed and questions will be answered.

Action Step 3: Setting Outcome Measure Goal: Youth Challenge Center FIP team has established a gradual and attainable goal. The short term goal for Order 10 is to have 25% of youth removed < 4 hours and 50% of youth removed 8< hours for Order 11. Goal was established based off of the last three month internal confinement statistics. Our long term goal will be to meet or exceed the National Average for these two outcome measures. Our focus will be directed toward duration hours versus incidents. The graduated confinement sanction will aid us in achieving our goal. We understand that the number of incidents and duration of confinement time reflect the current youth population needs. A structured process for confinement will be in place but we need to continue being flexible to meet the needs of the youth while providing safety and security to youth and staff.

Facility Improvement Plan for Youth Challenge Center Order 10 and 11

Action Step 4: Improvement Process Action Steps: Problem Statement: After extensive review of the 2010 April Youth Challenge Center performance profiles, it was determined to maintain our level status we need to continue with our high standards. Attention was focused on critical outcome measures and agreed as a team that our confinement usage and times would require our attention in order to continue to advance and make improvements. Therefore, Order 10, and 11 were selected for improvement. Measurable goals were established based on averages on past confinement times with the plan to reduce confinement duration to meet or exceed the field average. The Program Manager, Treatment Supervisors, and Lead Workers are all familiar with our new confinement plan and procedures. Graduated sanctions for confinement duration will continue to be developed and publicized. (Policy, operational memorandum, post order) Direction and change will be supported by policy, procedure and practice. PbS graphs and reports will be available to all interested parties throughout this process. We need to overlook "the who" and focus on "the why" in order to make evidence based improvement. Improvement Process Action Step - Program manager, Treatment Supervisors and Lead Workers will emphasize graduated confinement plan that will reduce confinement duration. Another component will be to establish a process that includes hearings for confined youth allowing the youth the opportunity to rejoin the general population, therefore reducing duration of confinement time. Hearings may include senior staff and upper level youth. Improvement Process Action Step- Program Manager, Treatment Supervisors and Counselors are reviewing current curriculum and exploring new curriculums in order to engage youth in productive evidence based activities. This will provide staff more tools therefore minimizing youth misconduct: Improvement Process Action Step- The existing CART review process will be enhanced by conducting the initial review at 3 hours. This will allow program staff and detained youth an opportunity to get back on track before 4 hours has expired. Second CART review will be performed at 7 hours allowing the youth another opportunity to get back on track before 8 hours has expired. During business hours a reminder notice will be generated by program secretary posting the recommended CART review times.

Action Step 5: Interim Measures: Our first interim measure will be a weekly review of the cell confinement log for Youth Challenge Center and will be discussed and evaluated during our weekly team meetings in order to make improvements. Our data integrity will be monitored by the Quality Assurance staff. Assessment will be shared with the leadership team of STAR Academy. Staff will be trained and monitored for consistency. Positive results will be achieved or adjustments will be made.

Action Step 6: Sustaining Performance: In order to keep all stakeholders involved of progress, YCC will compare current confinement data with past confinement data and share the findings during weekly team meetings. This data is tracked on a daily basis and will be dispersed via email and when positive progress is attained an article will be added to the STAR newsletter. Constant review of graduated sanctions and de-escalation skills will be briefed as incidents occur.

Action Step 7: Performance Recognition: Performance recognition will be communicated verbally and when sustained performance is evident an article will be placed in the agency newsletter. Recognition of effort will be looked at regardless of results and program staff will be kept informed of the findings. If YCC meets the established goal staff recognition will be hosted. Details will be added later.

1.10.12 Order 12 Confinement: Isolation /Room

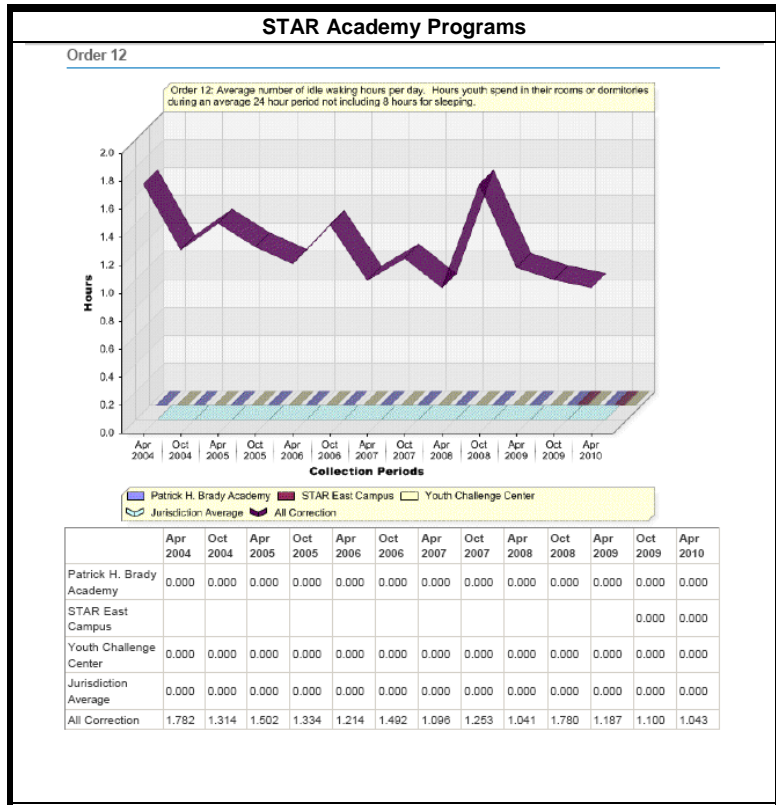
Number of idle hour's youth spends in their rooms or dorms not including 8 hours for sleeping.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.043%.



Brady Academy

Number of idle hour's youth spends in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

STAR East Camp

Number of idle hour's youth spends in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

Youth Challenge Center

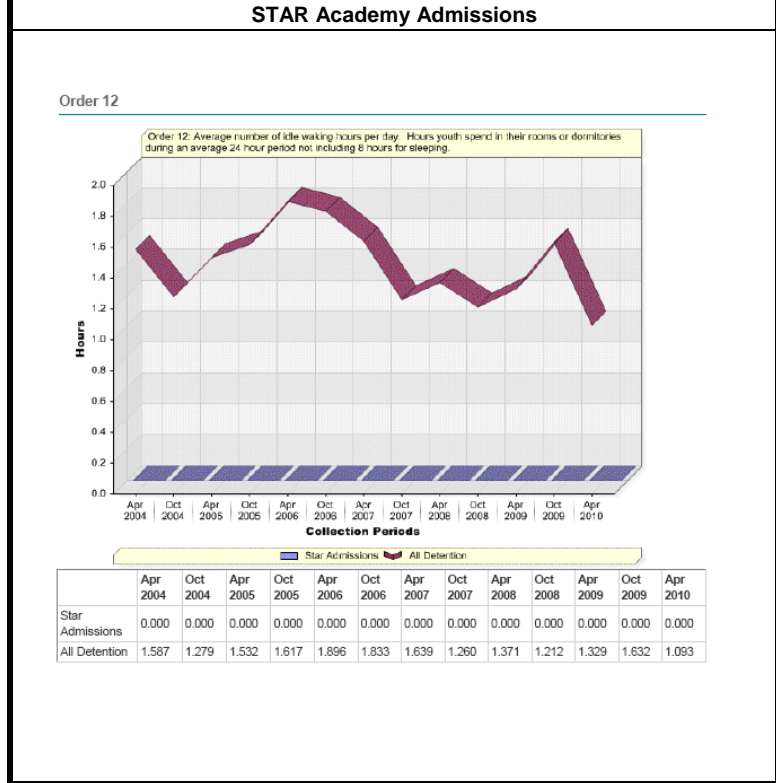
Number of idle hour's youth spends in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.093%.



STAR Admissions

Number of idle hour's youth spends in their rooms or dorms not including 8 hours for sleep is zero percent for both data collections.



2.3 Safety

This includes injuries, overpopulation, self-destructive behavior, assaults, and fear for safety:

1.10.13 Safety 1 Abuse or Neglect

Number of confirmed cases of abuse or neglect over the last six months per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.028%.

National Average

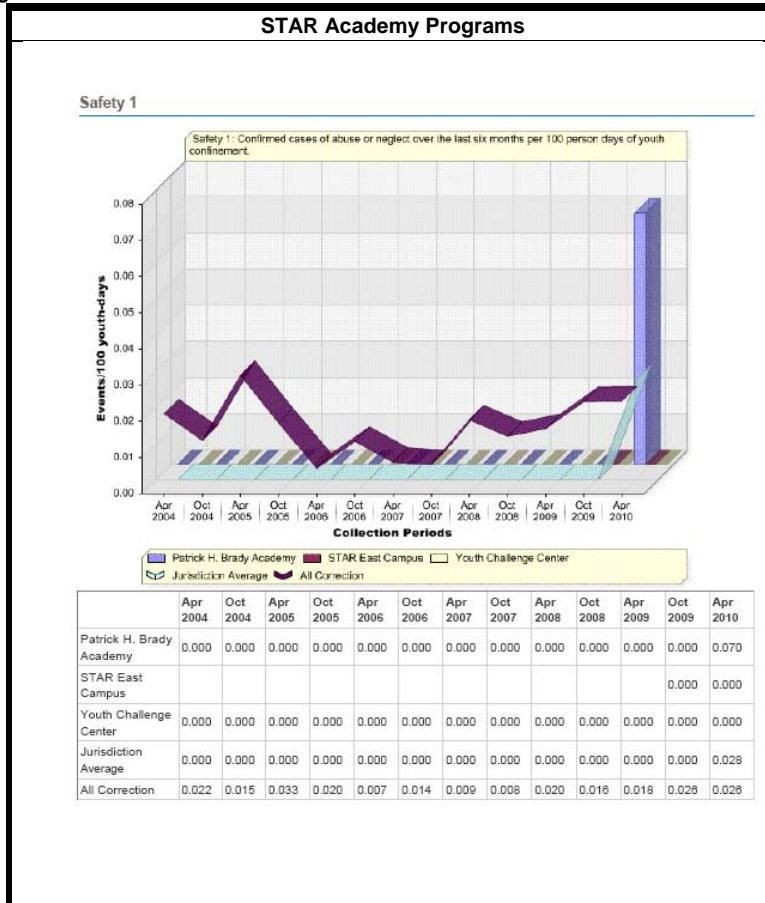
The national average for this outcome measure (OM) is currently 0.026%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.010%.



Brady Academy

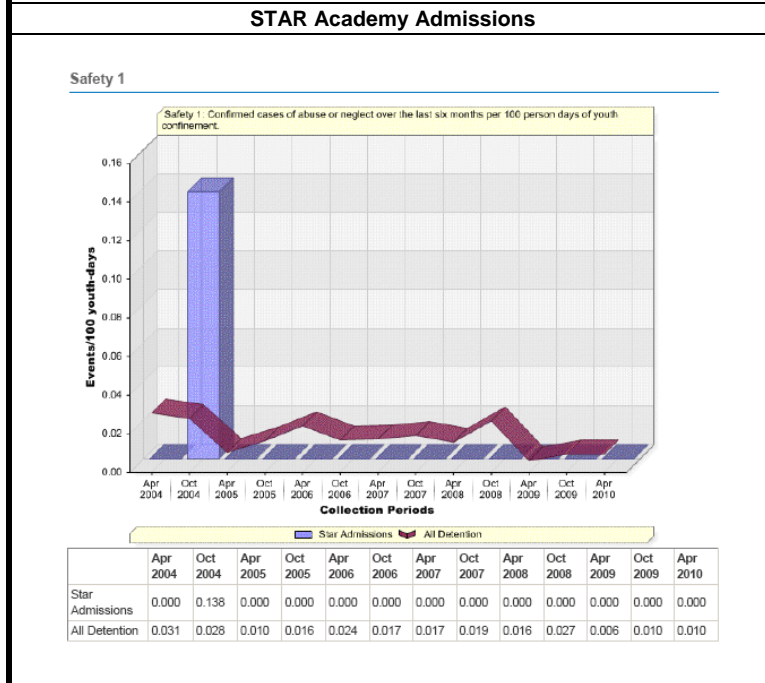
Confirmed cases of abuse or neglect was zero in October and one (0.070) percent (one case) for April.

STAR East Camp

Confirmed cases of abuse or neglect has been zero for all data collections.

Youth Challenge Center

Confirmed cases of abuse or neglect has been zero for all data collections.



STAR Admissions

Confirmed cases of abuse or neglect have been zero for all data collections.

1.10.14 Safety 2 Injuries: Youth

Injuries to youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.854%.

National Average

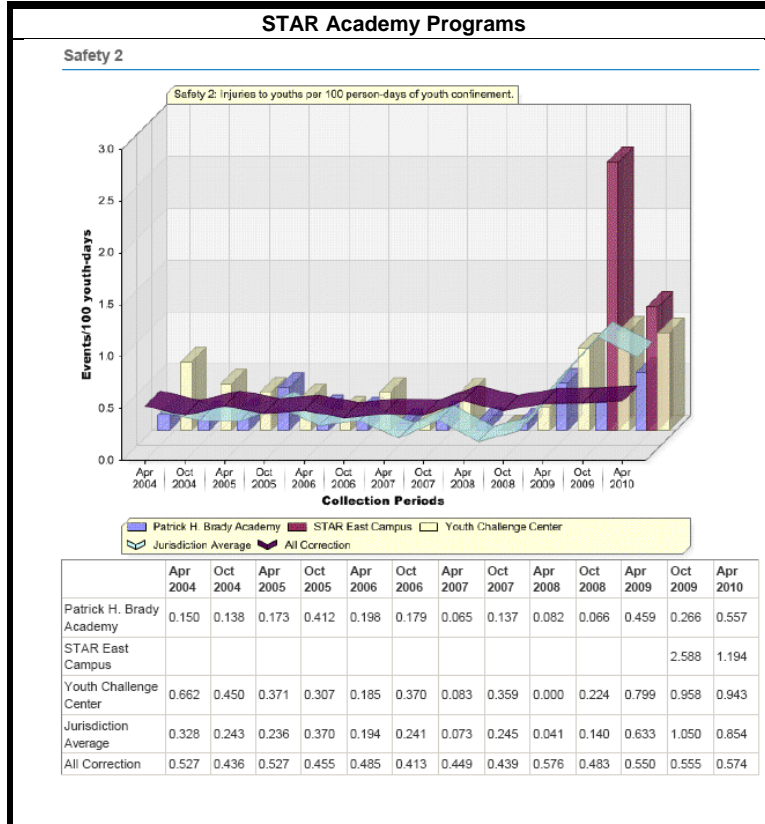
The national average for this outcome measure (OM) is currently 0.574%.

STAR East Camp

A FIP was developed for this OM October '09 and is currently in progress. See details below.

Youth Challenge Center

A FIP was developed for this OM in October 2002 and has been deemed successful and closed.



Brady Academy

Injuries to youth per 100 person days were four incidents (0.266), for the October data collection. In April the number of reported injuries was eight (0.557).

STAR East Camp

Injuries to youth per 100 person days were 22 incidents (2.588), for the October data collection. In April the number of injuries was 11 (1.194).

Youth Challenge Center

Injuries to youth per 100 person days were 13 incidents (0.958), for October data collection. In April the number of reported injuries was 12 (0.943).

Jurisdiction Average

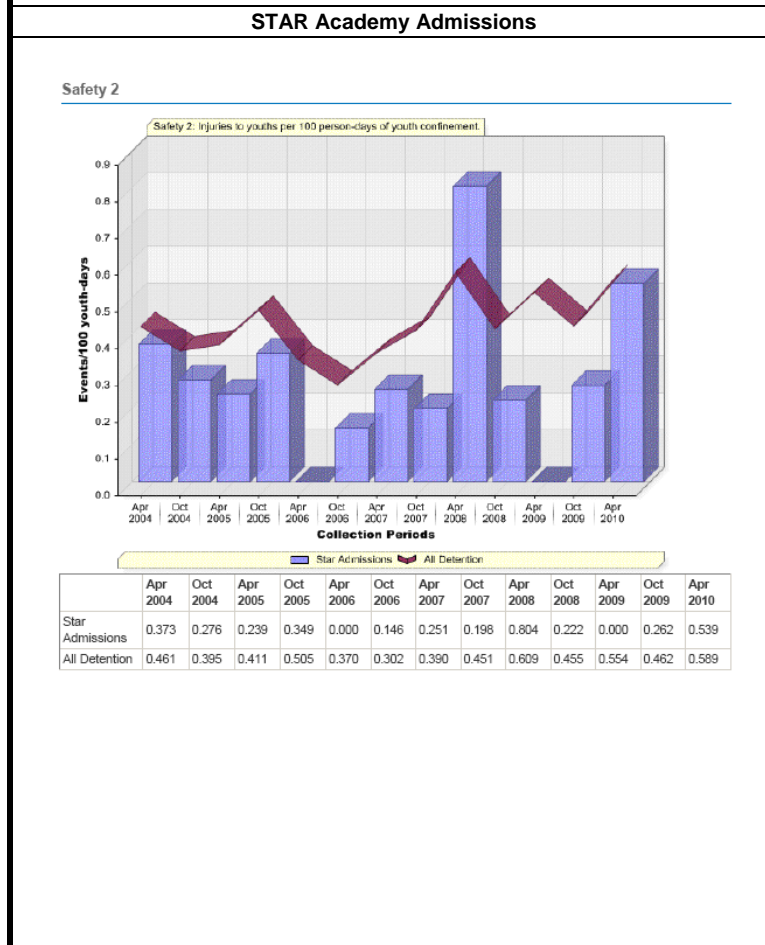
The jurisdiction average for this outcome measure (OM) is currently 0.539%.

National Average

The national average for this outcome measure (OM) is currently 0.589%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

Injuries to youth per 100 person days were one incident (0.262), for October data collection. In April the number of reported injuries was two (0.539).

Facility Improvement Plan for STAR East Camp Safety 2

Outcome Measure	Original Value	Current Value	Average Value	Goal	
Safety 2 Injuries to youths per 100 person-days of youth confinement.	22.00	11.00	5.00	9.00	NA

Action Step 1: Analysis of Performance: East Campus FIP team has reviewed PbS goals 1/20/2010 as it relates to injuries to make sure we were in compliance with expected practices and processes. Glossary of terms reviewed: (Injury). PbS outcome measure dashboard was reviewed by staff: PbS outcome measure calculations as it relates to Safety 2, 4,6,10 were explained and understood by all team members. Continued participation with the PbS project has allowed us to become proficient in aspects and details in working with these calculations. PbS OM Safety 2 as it relates to correction field average indicates that East Campus is above the field average for Safety 2. Contributing factors to consider: After a cause and effect analysis it was determined that STAR Academy is in definitional compliance with PbS. Through quality assurance processes all Comprehensive Incident Reporting is reviewed and monitored for interim measures to include youth injuries. Other data being reviewed is PbS incident report summary, all staff and youth surveys, and internal monthly metrics briefing. Through this gathering of data we look for trends. Accident/ Injury trends will be identified when the trend analysis is conducted. Staff continues monitoring other sources for information that will assist our programs reduction of reducing youth injuries. (Ex: Jurisdictions, like facilities, evidence based articles). 7-7-20010 During our FIP it was voted on by the team to continue to make progress with OM Safety 2. We met our established goal and now we are focused to reduce injures even farther in hopes of being below the National Average by next data collection.

Action Step 2: Creating Buy In: Team building: East Camp team members consist of Wellness Instructors, Youth Supervisors, Counselors, Treatment Supervisors, other program staff (teachers, mental and medical health staff, chemical dependency staff, quality assurance staff, etc.) Communication: East Campus staff and program representatives attended the PbS FIP meeting and showed great enthusiasm for this project. They are passionate about reducing youth injuries and maintaining a safe environment. Staff will debrief each injury no matter how major or minor it may be. Youth will be educated on our PbS team goal and they will help give safety suggestions. 7-7-2010 The East Campus team was motivated and brainstormed innovative ideas in hopes of reducing accidental injuries. Debriefs have been beneficial and the PbS definition of "injury" was reviewed verbally to all staff.

Action Step 3: Setting Outcome Measure Goal: East Camp FIP team has established a gradual and attainable goal. The short term goal is to reduce youth injuries by half (11). Our long term goal will be below the field average. We understand, due to our extensive work with past PbS data collections, that the number of incidents correlates with activities, number of youth, projects, and staff to youth ratio. We need to continue being proactive and look for potential safety issues. However, we need to keep in mind that youth will encounter everyday environmental hazards and have minor incidents that are considered reportable items. (stubbed toes, paper cut that bleeds) National average is always fluctuating therefore our focus will be to lower our injuries on a monthly basis. This will be measured internally by the Quality Assurance staff. Information will be dispersed to all interested parties. 7-7-2010 Our new attainable goal has been determined by taking the average number of injuries for the last three months. This information is tracked through our comprehensive incident report forms and then consolidated into a monthly METRICs briefing. East Campus new goal will be to reduce injuries to (9) or below in hopes to be below the NA.

Facility Improvement Plan for STAR East Camp Safety 2

Action Step 4: Improvement Process Action Steps: Problem Statement: After extensive review of the 2009 October East Campus performance profiles, it was determined to maintain our level 4 status we need to continue with our high standards. Attention was focused on critical outcome measures and agreed as a team that our youth injuries would require our attention in order to continue our high standards. Therefore, Safety 2 was selected for improvement. Measurable goals were established. Staff will instruct youth daily prior to wellness activities potential safety risks. (Slipping on ice, twisting ankles, pulled muscles etc). Youth and staff will do a preventative maintenance check on all sports equipment to include the youth personal gear. (Shoes tied, hair pulled back, sunscreen). Youth personal space and boundaries will be monitored during recreation time. These steps will be incorporated into the daily wellness curriculum. 7-7-2010 The team discussed and reviewed injury incidents. Whereas some incidents may in fact be "informational" verses and accident. Example would be if a youth tripped but no injury was sustained. If the incident is questionable then it will be debriefed prior to writing a formal incident. All other actions as discussed above will continue to be monitored. We will also use interim measures as provided through the quality assurance specialist and monthly METRICs information in order to track progress

Action Step 5: Interim Measures: Our first interim measure will be to reinforce overall vision of well being and safety of the youth during the weekly team meeting. Our data integrity will be monitored by the Quality Assurance staff and results will be dispersed to all interested parties on a monthly base. 7-7-2010 Our next interim measure is to review monthly METRICs information in order to establish an average of injuries for the past three months.

Action Step 6: Sustaining Performance : In order to keep all stakeholders involved of progress, East Camp will compare current youth injury data with past injury data and share the findings during weekly team meetings. This data is tracked on a daily/monthly basis and will be discussed weekly. To sustain performance we will actively touch base with wellness instructors and youth to monitor progression. Positive results will be share in the organization newsletter. 7-7-2010 We will continue with this action step as is.

Action Step 7: Performance Recognition: Performance recognition will be communicated verbally and when sustained performance is evident an article will be placed in the agency newsletter. Recognition of effort will be looked at regardless of results and program staff will be kept informed of the findings. If East Camp meets the established goal of 50% reduction of youth injuries and promotes safety modeling behavior a staff recognition will be hosted in their honor after the April 2010 data collection results are finalized.7-7-2010 The team chose to take on another challenge and reduce injuries to (9) or below. If this task is successfully completed root beer floats will be provided during an all staff meeting.

1.10.15 Safety 3 Injuries: Staff

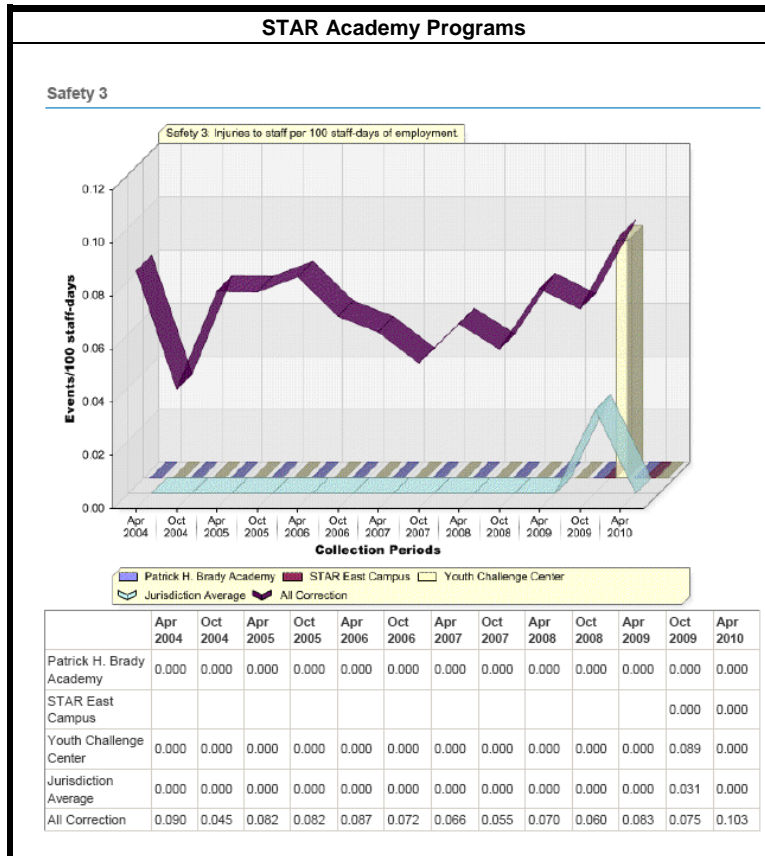
Injuries to staff per 100 staff days of employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.103%.



Brady Academy

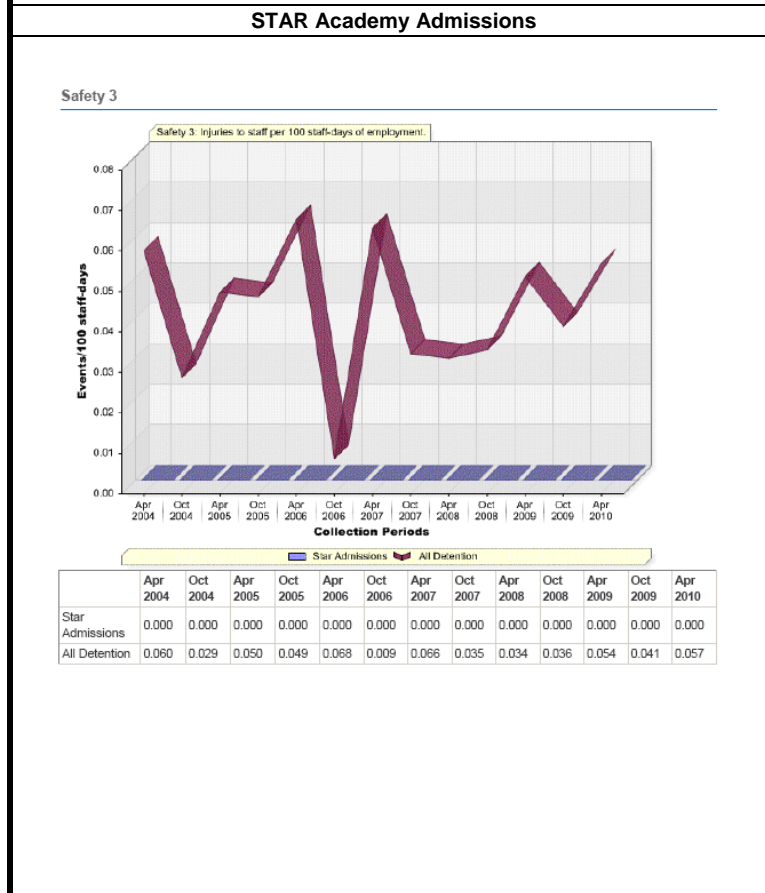
Reported injuries to staff has consistently been zero for all data collections to date.

STAR East Camp

Reported injuries to staff has consistently been zero for all data collections to date.

Youth Challenge Center

Reported injuries to staff was (0.89) percent in October and zero percent in April .



STAR Admissions

Reported injuries to staff has consistently been zero for all data collections to date.

1.10.16 Safety 4 Injuries Youths by Youths

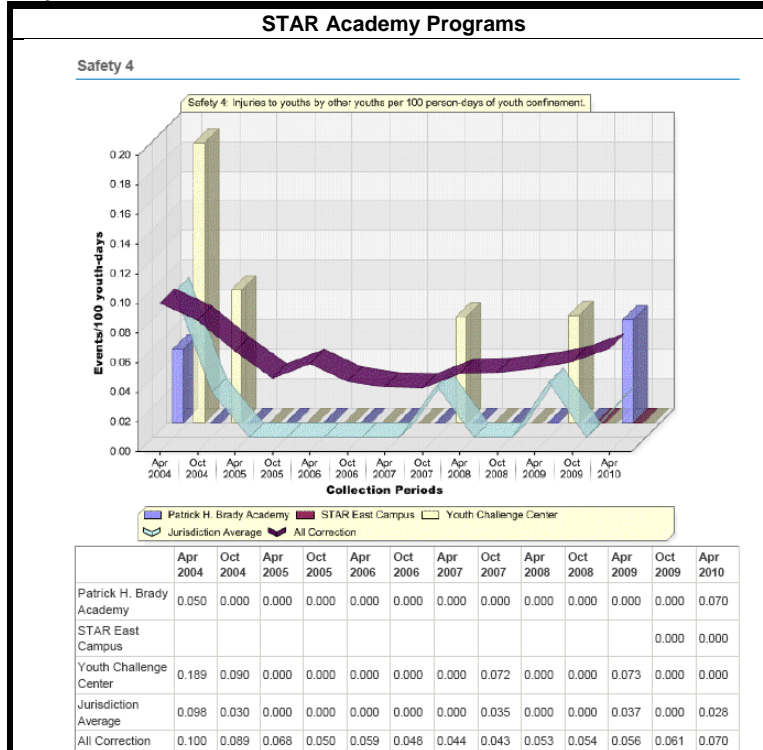
Injuries to youth by other youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.028%.

National Average

The national average for this outcome measure (OM) is currently 0.070%.



Brady Academy

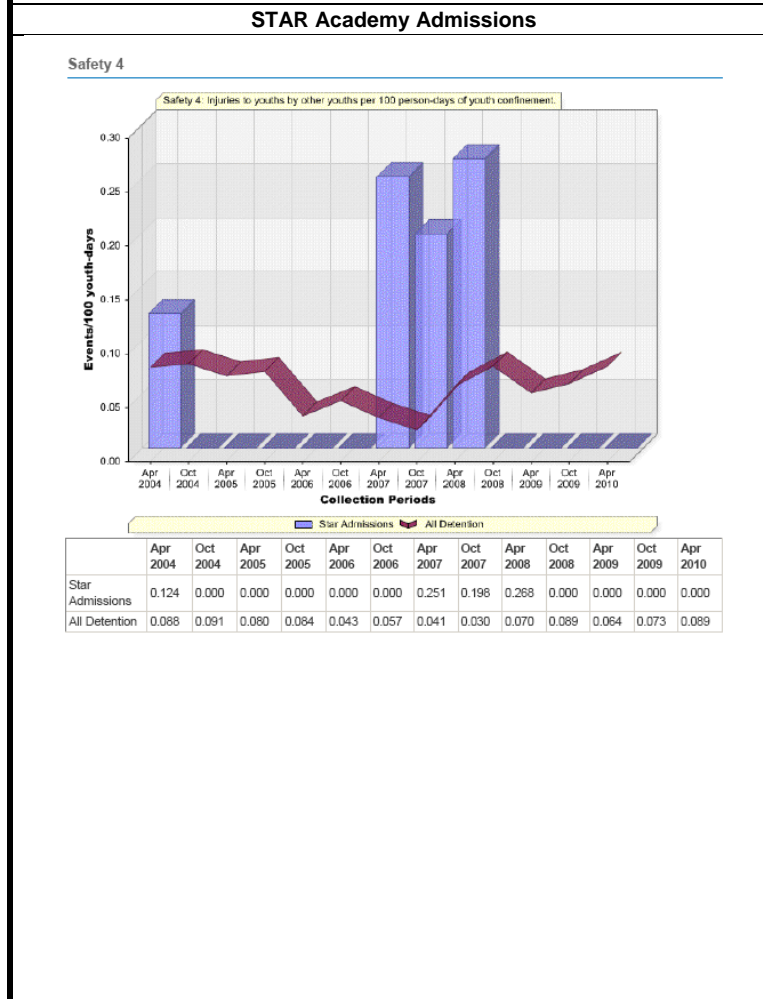
Injuries to youth by other youth per 100 person days of confinement was (0.070) percent in April and zero percent for October.

STAR East Camp

Injuries to youth by other youth per 100 person days of confinement remained at zero incidents for both data collections.

Youth Challenge Center

Injuries to youth by other youth per 100 person days of confinement remained at zero incidents for both data collections.



STAR Admissions

Injuries to youth by other youth per 100 person days of confinement was zero for October and April data collections.

1.10.17 Safety 5 Injuries: Youth by Staff

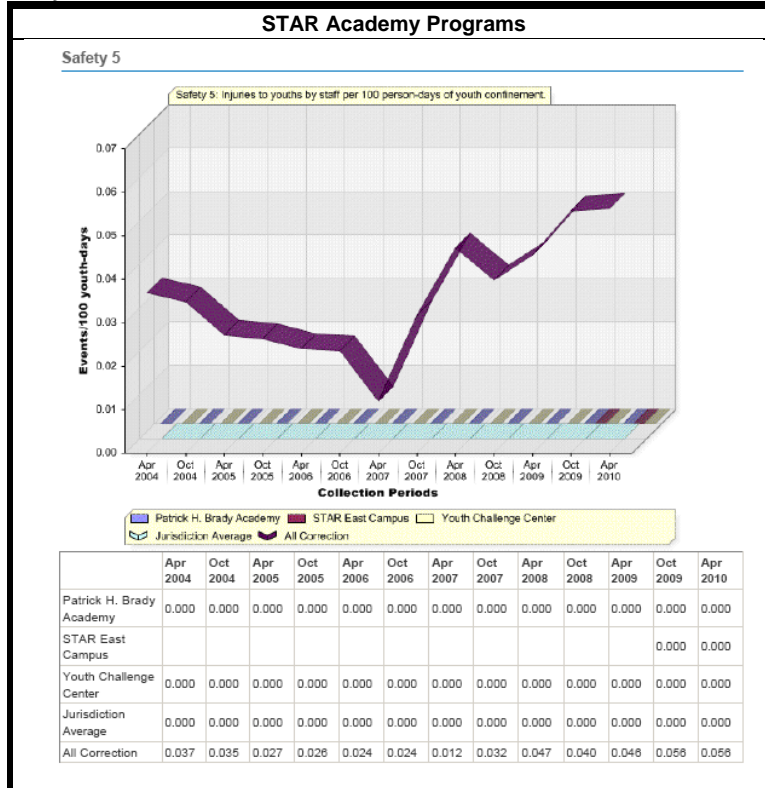
Injuries to youth by staff per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.056%.



Brady Academy

Injuries to youth by staff have remained at zero for all data collections.

STAR East Camp

Injuries to youth by staff have remained at zero for all data collections.

Youth Challenge Center

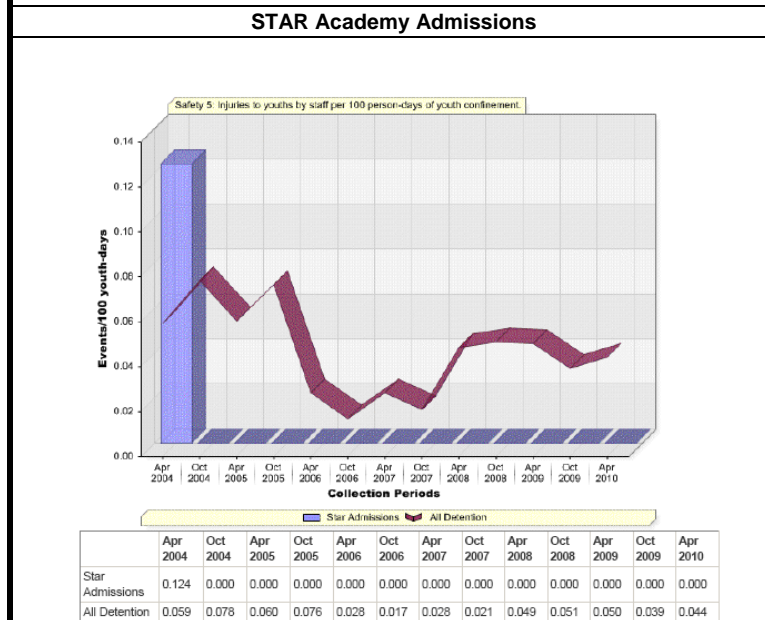
Injuries to youth by staff have remained at zero for all data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.044.



STAR Admissions

Injuries to youth by staff remained at zero for October and April data collections.

1.10.18 Safety 6 Suicidal Behavior: With Injuries

Suicidal behavior with injury by youth per 100 person days of youth confinement.

Jurisdiction Average

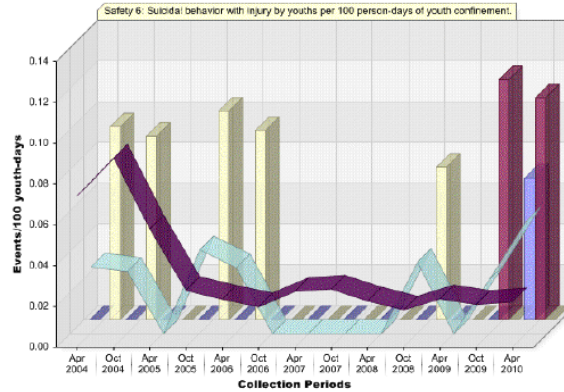
The jurisdiction average for this outcome measure (OM) is currently 0.055%.

National Average

The national average for this outcome measure (OM) is currently 0.022%.

STAR Academy Programs

Safety 6



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Patrick H. Brady Academy	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.070
STAR East Campus												0.118	0.109
Youth Challenge Center	0.095	0.090	0.000	0.102	0.093	0.000	0.000	0.000	0.000	0.075	0.000	0.000	0.000
Jurisdiction Average	0.033	0.030	0.000	0.041	0.032	0.000	0.000	0.000	0.000	0.035	0.000	0.027	0.055
All Correction	0.074	0.093	0.058	0.028	0.024	0.020	0.027	0.029	0.023	0.018	0.024	0.021	0.022

Brady Academy

Suicidal behavior with injury by youth remained at zero for October and was (0.070) percent in April. (one incident)

STAR East Camp

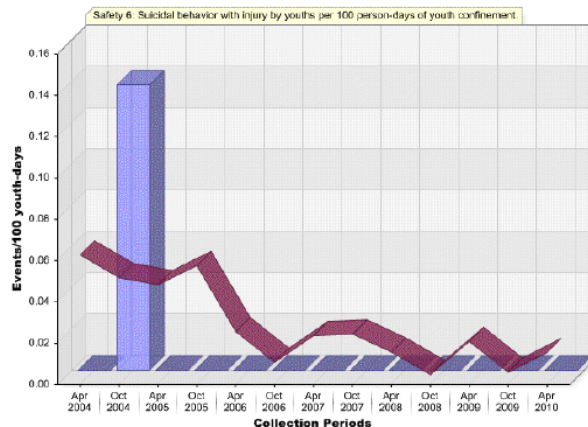
Suicidal behavior with injury by youth was (0.118) in October and (0.109) in April. (one incident)

Youth Challenge Center

Suicidal behavior with injury by youth remains at zero for October and April data collections.

STAR Academy Admissions

Safety 6



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Star Admissions	0.000	0.138	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
All Detention	0.063	0.052	0.048	0.058	0.026	0.011	0.024	0.024	0.016	0.005	0.021	0.006	0.016

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.016%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.

STAR Admissions

Suicidal behavior with injury by youth remains at zero for October and April data collections.

1.10.19 Safety 7 Suicidal Behavior: Without Injuries

Suicidal behavior without injury by youth per 100 person days of youth confinement.

Jurisdiction Average

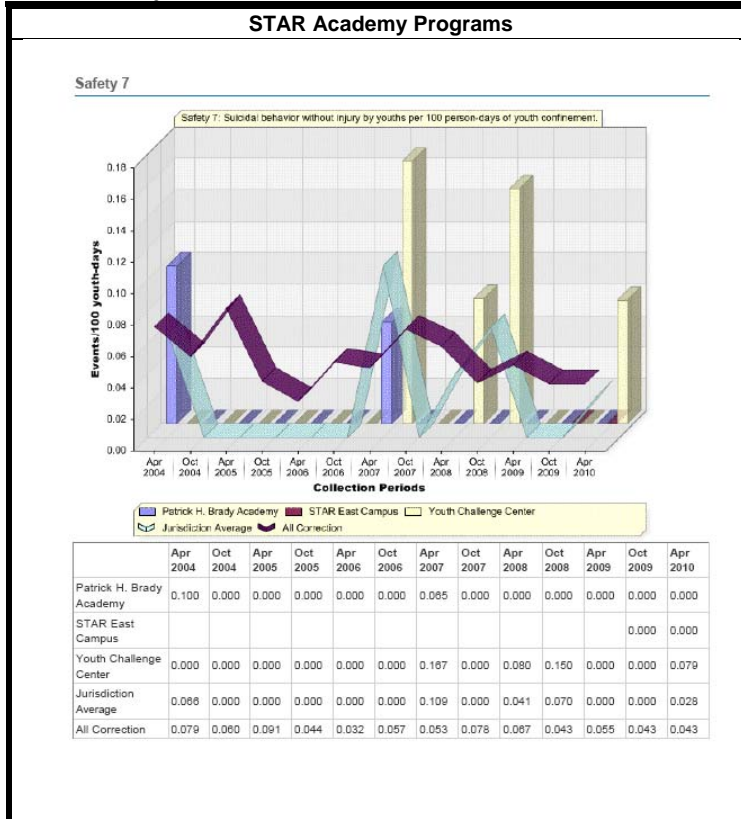
The jurisdiction average for this outcome measure (OM) is currently 0.028%.

National Average

The national average for this outcome measure (OM) is currently 0.043%.

Youth Challenge Center

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.



Brady Academy

Suicidal behavior without injury by youth is zero incidents for October and April data collections.

STAR East Camp

Suicidal behavior without injury by youth is zero incidents for October and April data collections.

Youth Challenge Center

Suicidal behavior without injury by youth was zero for October and one zero incident for the April data collection.

Jurisdiction Average

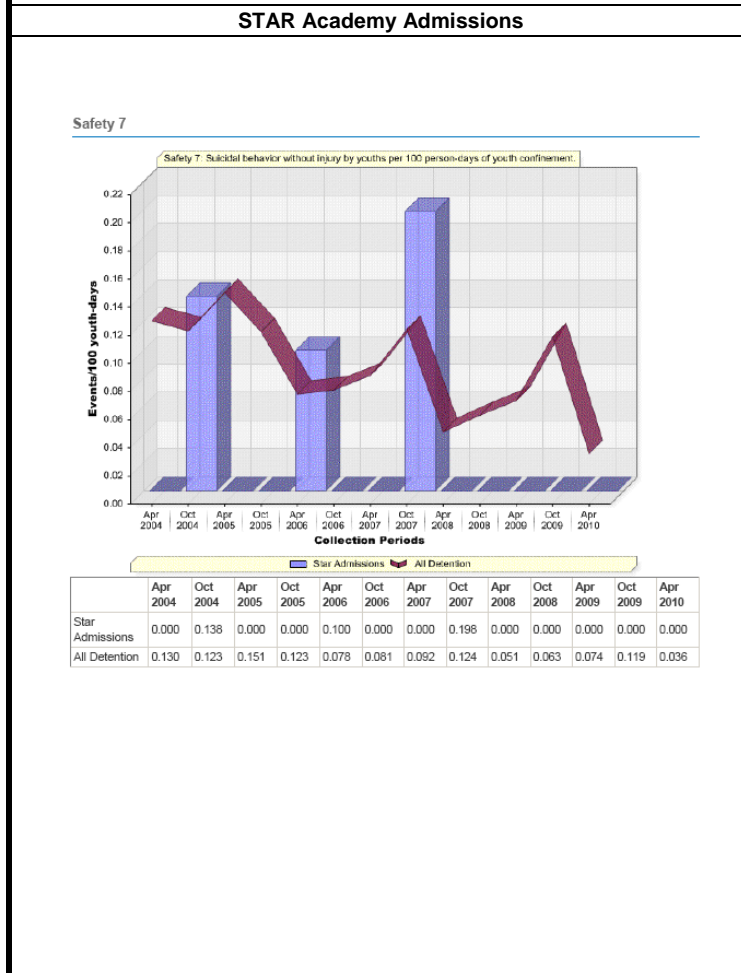
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.036%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

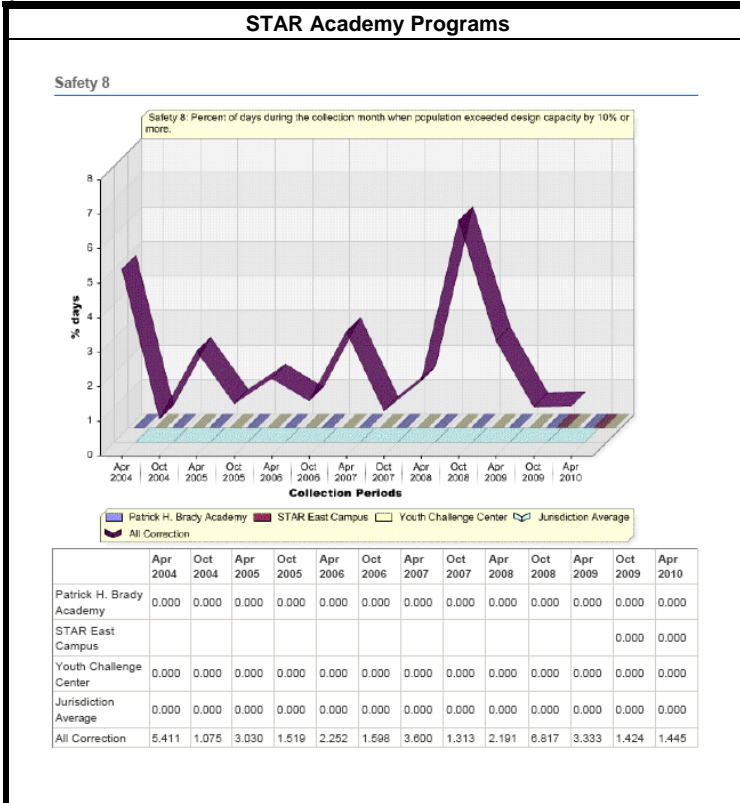
Suicidal behavior without injury by youth was zero incidents for October and April data collection.

1.10.20 Safety 8 Design Capacity:

Percent of days during the data collection month when the population exceeded design capacity by 10 percent or more.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 1.445%.



Brady Academy

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

STAR East Camp

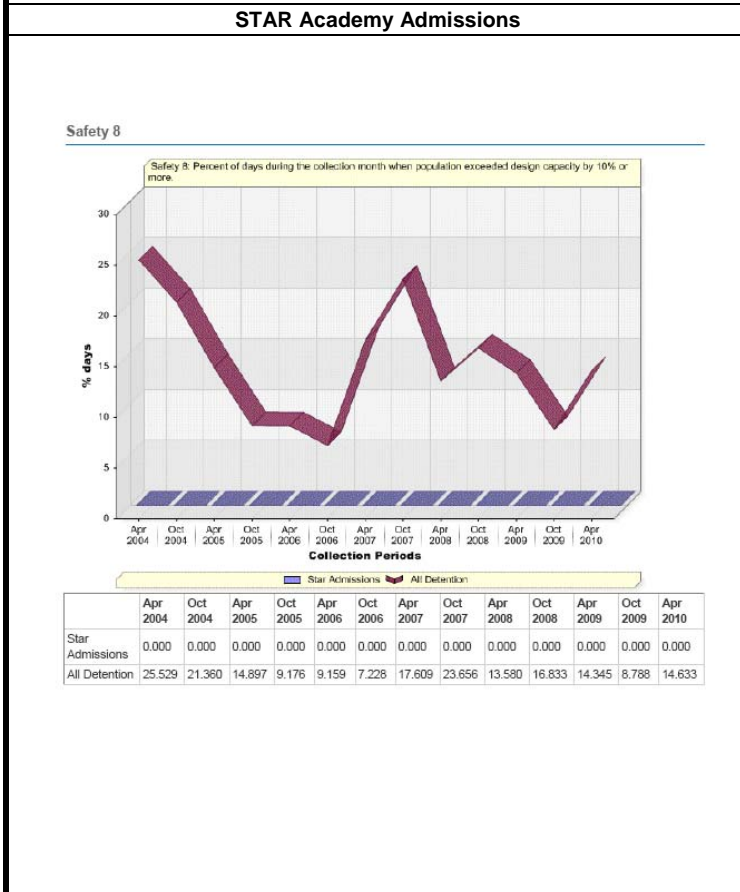
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Youth Challenge Center

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 14.63



STAR Admissions

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

1.10.21 Safety 9 Ratio: Direct Care Staff to Youth

Average ratio of direct care staff to youth for each day during the collection month.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.907%.

National Average

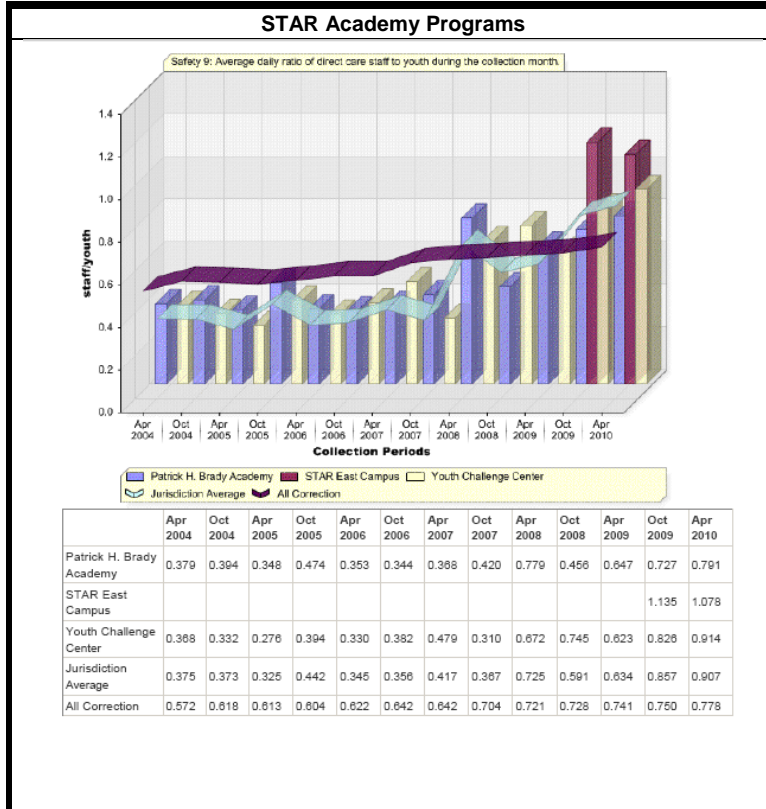
The national average for this outcome measure (OM) is currently 0.778%.

Brady Academy

A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in October '02 which has been deemed successful and formally closed.



Brady Academy

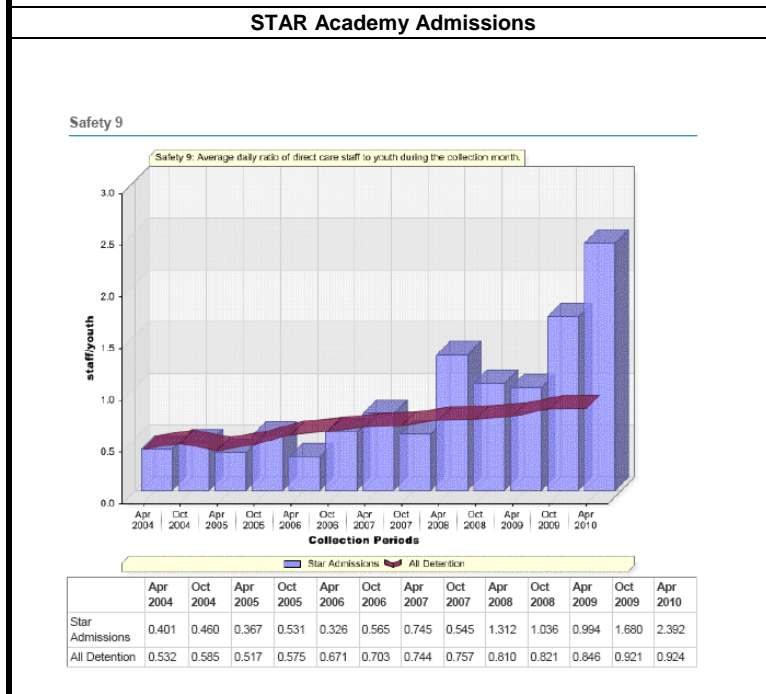
Average ratio of staff to youth in October was (.727) and increased in April to (.791).

STAR East Camp

Average ratio of staff to youth in October was (1.135) and decreased in April to (1.078).

Youth Challenge Center

Average ratio of staff to youth in October was (0.826) and increased in April to (0.914).



STAR Admissions

Average ratio of staff to youth decreased in October to (1.680) and increased in April to (2.392).

1.10.22 Safety 10 Injuries: Application of Physical/Mechanical Restraints

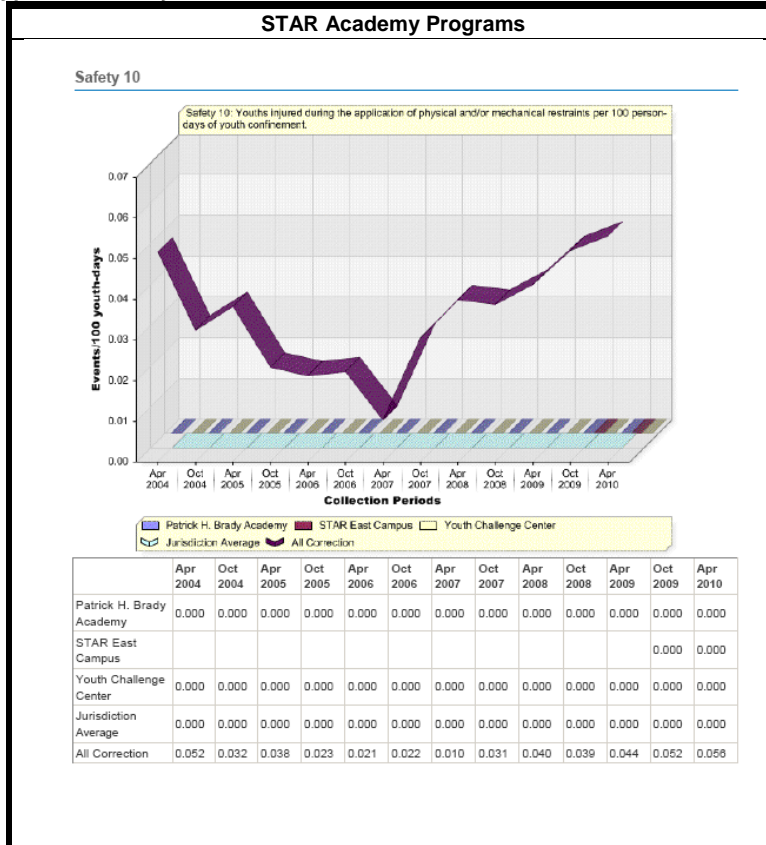
Youth injured during the application of physical and/or mechanical restraints per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.056%.



Brady Academy

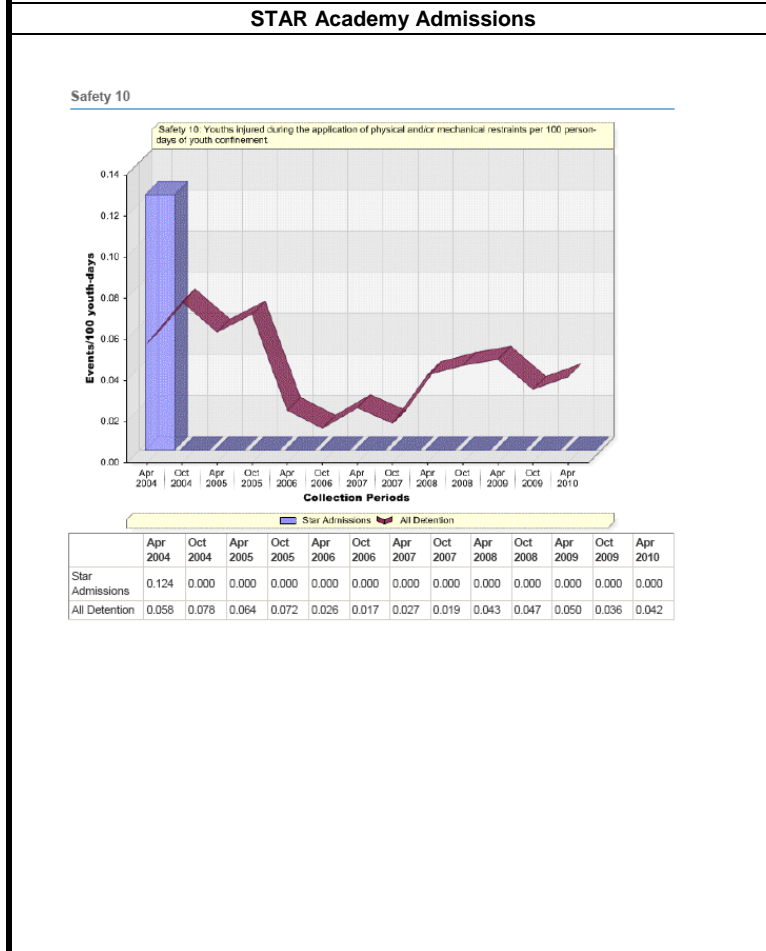
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

STAR East Camp

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

Youth Challenge Center

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.



STAR Admissions

Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

1.10.23 Safety 11 Assaults: Youth

Assaults on youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.138%.

National Average

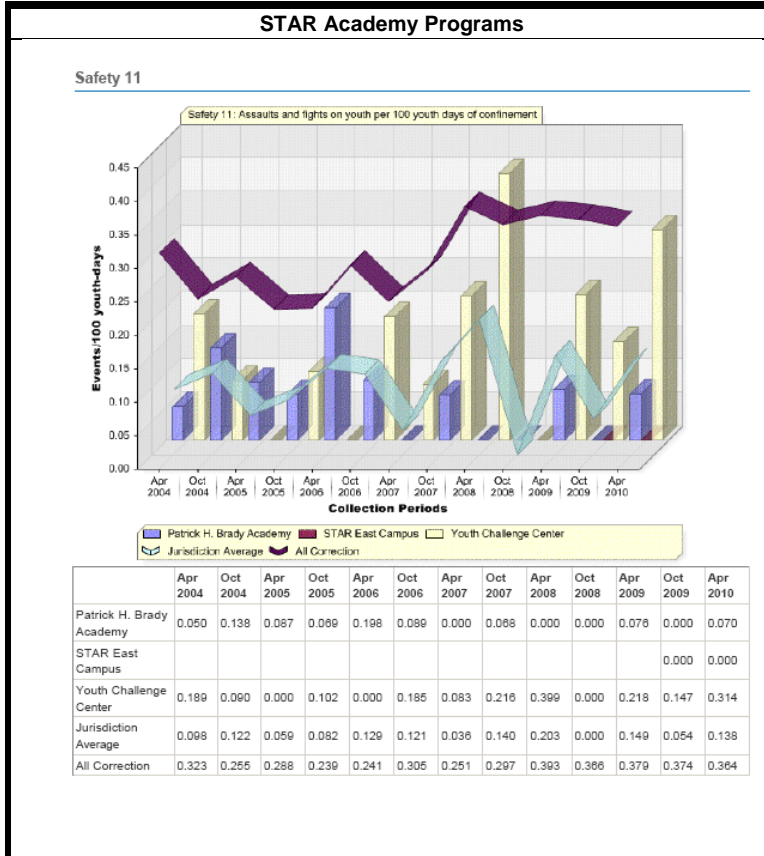
The national average for this outcome measure (OM) is currently 0.364%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2006 and has been deemed successful and formally closed.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2008 and has been deemed successful and formally closed.



Brady Academy

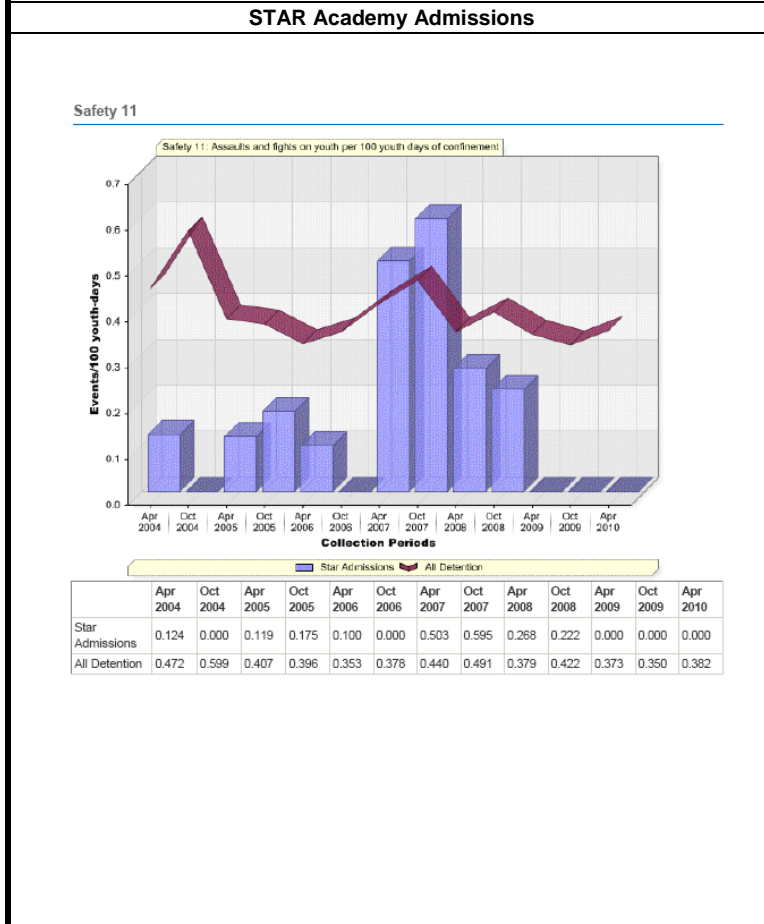
Assaults on youth per 100 person days of youth confinement was zero in October and increased to one incident in April.

STAR East Camp

Assaults on youth per 100 person days of youth confinement was zero in October and in April.

Youth Challenge Center

Assaults on youth per 100 person days of youth confinement was zero in October and increased to four incidents in April.



STAR Admissions

Assaults on youth per 100 person days of youth confinement was zero incidents in October and in April.

1.10.24 Safety 12 Assaults: Staff

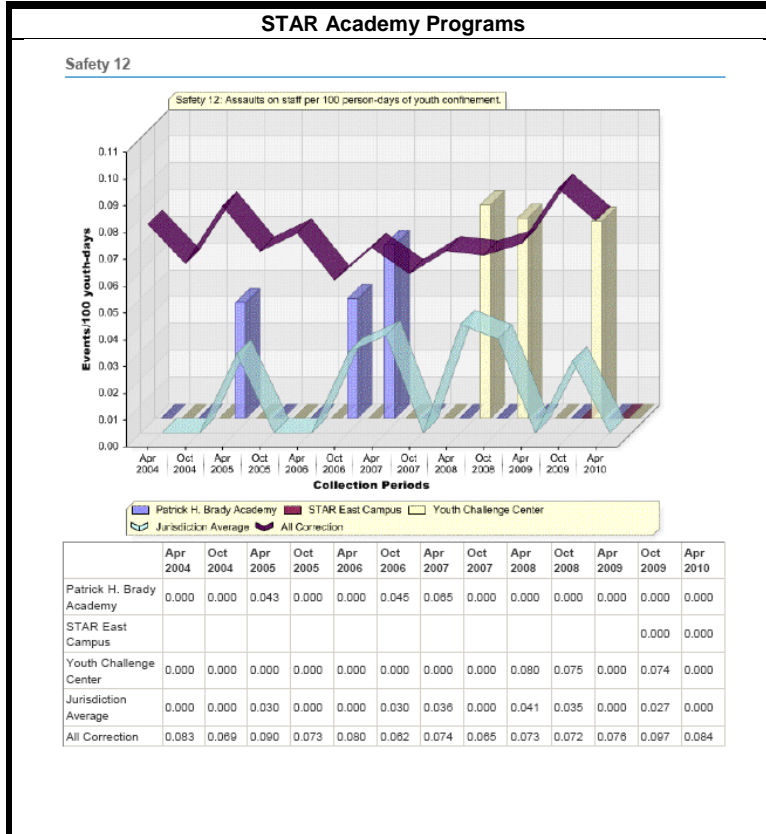
Assaults on staff per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.084%.



Brady Academy

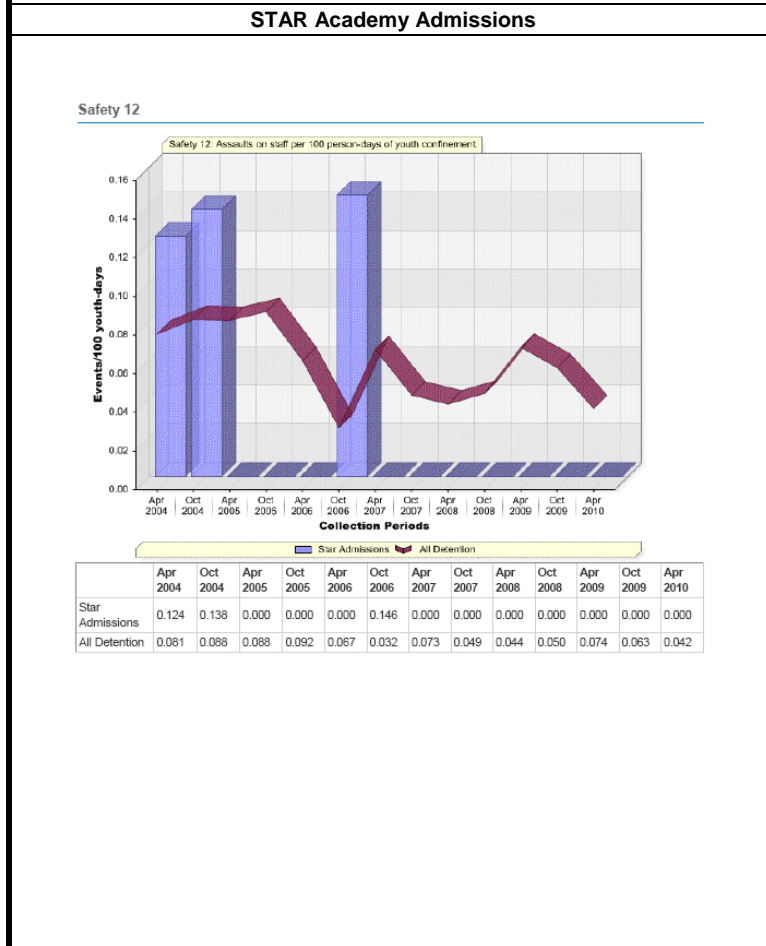
Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

STAR East Campus

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

Youth Challenge Center

Assaults on staff per 100 days of youth confinement was one incident in October and decreased to zero incidents in April.



STAR Admissions

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

1.10.25 Safety 13 Fear For safety: Youth

Percent of interviewed youth who report that they fear for their safety.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 17.526%.

National Average

The national average for this outcome measure (OM) is currently 23.016%.

Brady Academy

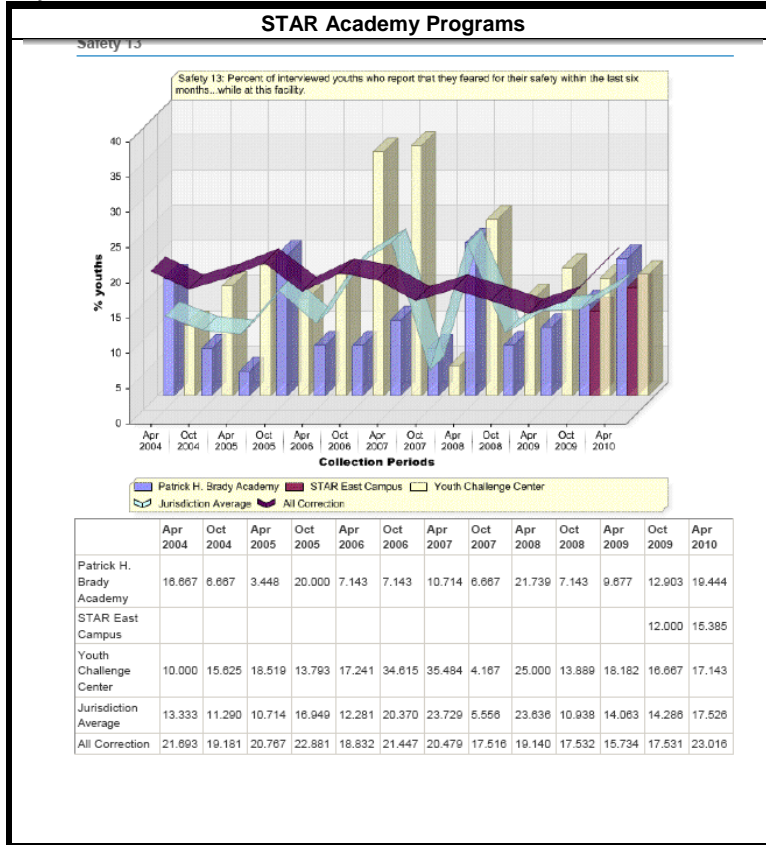
A FIP was developed for this OM in May 2001 and April 2002. This FIP has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in October 2002, 2004, and October 2008 which has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2002 and re-opened in October 2006.



Brady Academy

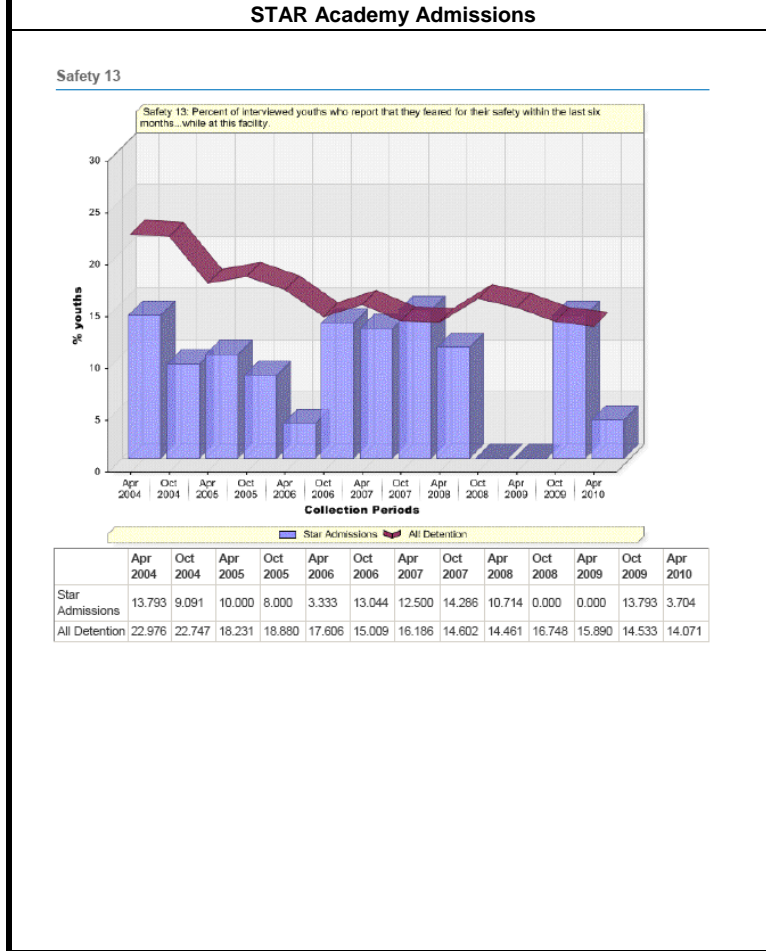
The percent of interviewed youth that report fearing for their safety was four youth, a rate of (12.903) in October and seven youth, at a rate of (19.444) in April.

STAR East Camp

The percent of interviewed youth that report fearing for their safety was three youth, a rate of (12.000) in October and four youth, at a rate of (15.385) in April.

Youth Challenge Center

The percent of interviewed youth that report fearing for their safety was five youth, a rate of (16.667) in October and six youth, a rate of (17.143) in April.



STAR Admissions

The percent of interviewed youth that report fearing for their safety was four youth in October and one youth in April, a rate of (3.704) percent.

1.10.26 Safety 14 Fear For Safety: Staff

Percent of interviewed staff who report that they fear for their safety.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 10.577%.

National Average

The national average for this outcome measure (OM) is currently 19.831%.

Brady Academy

A FIP was developed for this OM in all STAR Academy Programs in April 2007. This (FIP) was deemed successful and currently closed.

STAR East Camp

A FIP was created for this OM in October 2005 and April 2007. This (FIP) was deemed successful and currently closed.

Youth Challenge Center

A FIP was developed for this OM in April 2005 and April 2007. This (FIP) was deemed successful and currently closed.

Jurisdiction Average

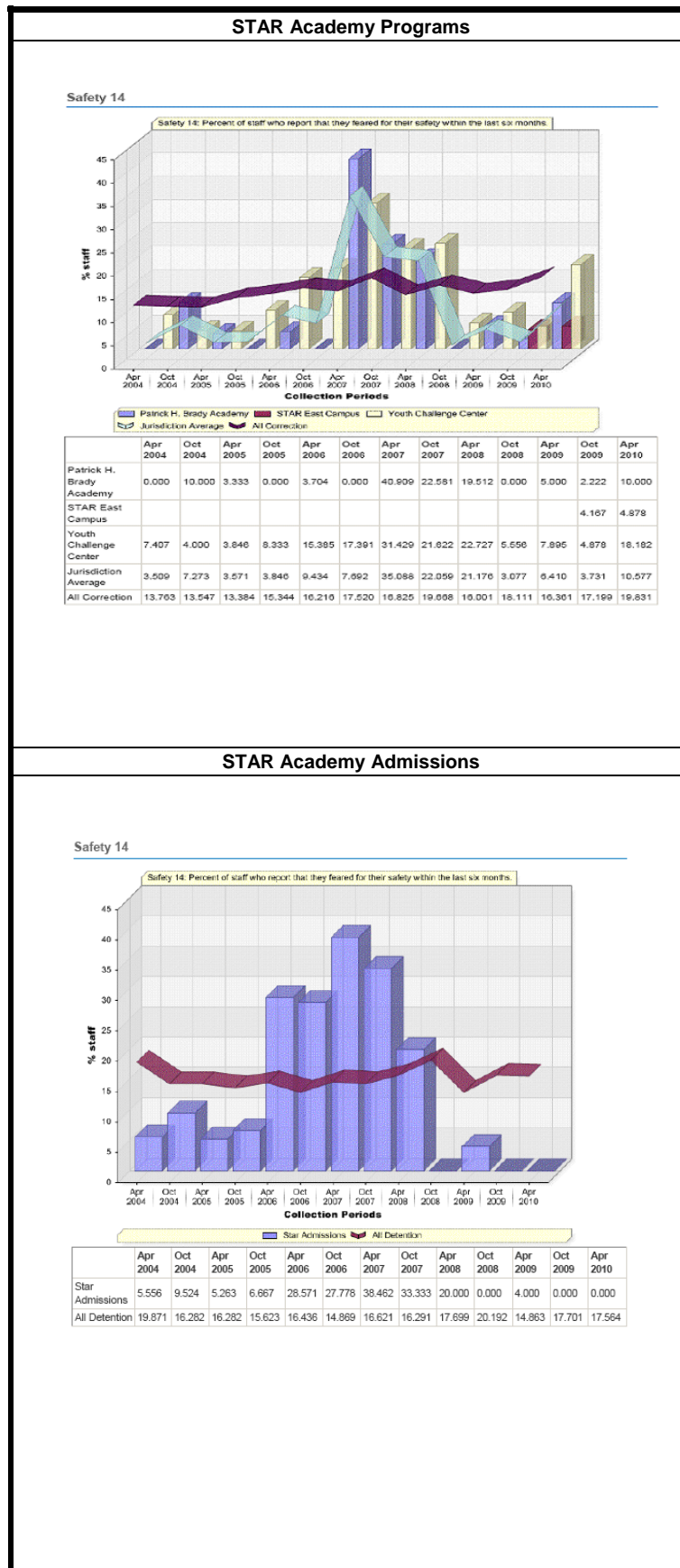
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 17.564%.

STAR Admissions

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2007. This (FIP) was deemed successful and currently closed.



Brady Academy

Percent of interviewed staff who reports that they fear for their safety was (2.000) percent in October and (10.000) percent in April.

STAR East Camp

Percent of interviewed staff who reports that they fear for their safety was (4.167) percent in October and (4.878) percent in April.

Youth Challenge Center

Percent of interviewed staff who reports that they fear for their safety was (4.878) percent in October and (18.182) percent in April.

Note: Definition of Direct Care Staff
Staff members who have routine contact with youths, including youth care staff, teachers, chaplains, counselors, nurses, food care workers who supervise residents and employees present on a temporary or contractual basis

STAR Admissions

Percent of interviewed staff who reports that they fear for their safety was zero percent in October and in April.

1.10.27 Safety 15 Fear for Safety Youth: Sexual Activity

Percent of youth who report that they were forced to engage in sexual activity within the last six months.... while at the facility.

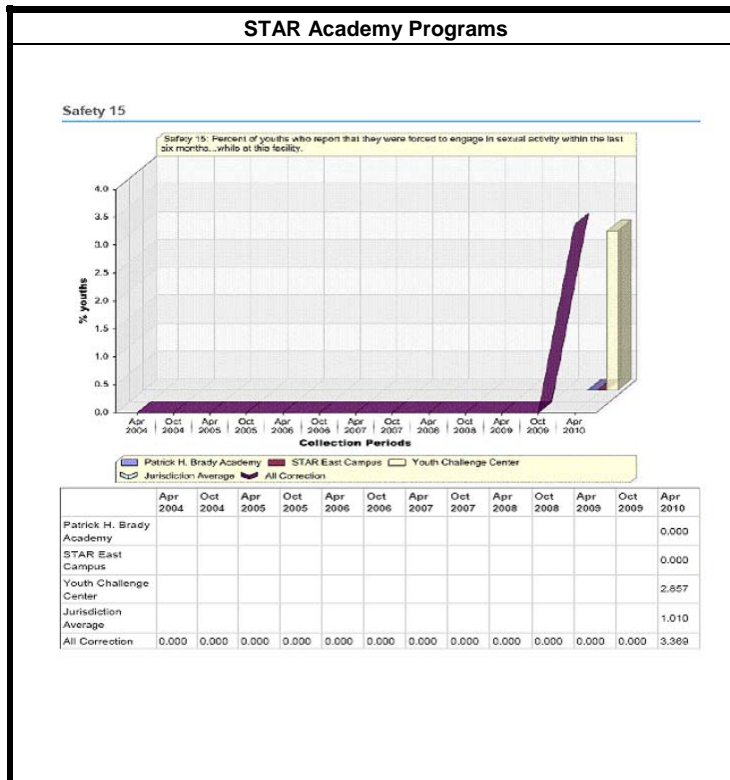
Percent of youth who report that they were forced to engage in sexual activity within the last six months...while in the facility.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 1.010%.

National Average

The national average for this outcome measure (OM) is currently 3.369%.



Brady Academy

Percent of youth who reported they were forced to engage in sexual activity in the last six months, while in the facility, was zero percent.

STAR East Camp

Percent of youth who reported that they were forced to engage in sexual activity within the last six months while in the facility was zero percent.

Youth Challenge Center

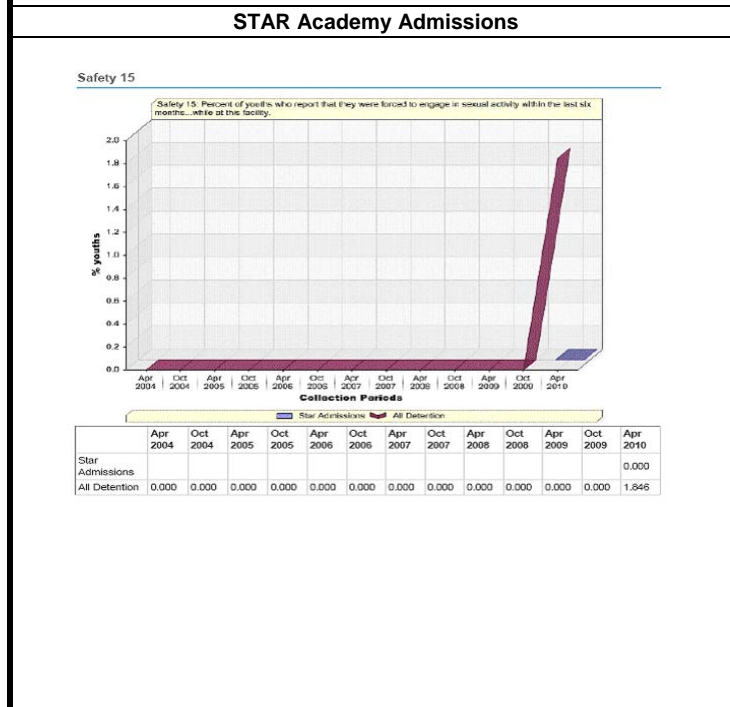
Percent of youth who reported that they were forced to engage in sexual activity in the last six months, while in the facility, was 1.010 percent. (One youth)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.846%.



STAR Admissions

Percent of youth who reported that were forced to engage in sexual activity in the last six months, while in the facility was zero percent.



PROGRAMMING

1.11 Programming

This includes academic progress as well as measures pertaining to mental health, social skills, substance abuse, individual treatment plans [ITP], family contacts, and volunteers.

1.11.1 Programming 1 Scores: Math

Percent of youth confined for over 6 months whose math scores increased between admission and discharge.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 75.000%.

National Average

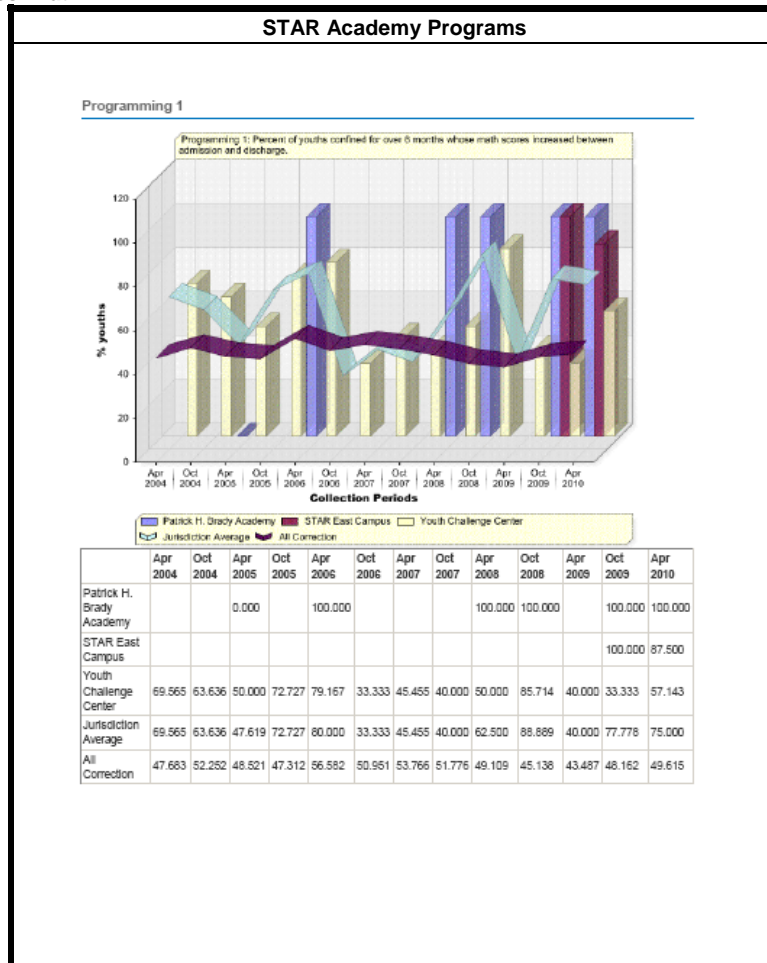
The national average for this outcome measure (OM) is currently 49.615%.

STAR East Camp

A FIP was developed for this OM in October 2002, 2004 and has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2001 and April 2005 and has been deemed successful and closed.



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Patrick H. Brady Academy			0.000		100.000				100.000	100.000		100.000	100.000
STAR East Campus												100.000	87.500
Youth Challenge Center	69.565	63.636	50.000	72.727	79.167	33.333	45.455	40.000	50.000	85.714	40.000	33.333	57.143
Jurisdiction Average	69.565	63.636	47.619	72.727	80.000	33.333	45.455	40.000	62.500	88.889	40.000	77.778	75.000
All Correction	47.683	52.252	48.521	47.312	56.582	50.951	53.766	51.776	49.109	45.136	43.487	48.162	49.615

Brady Academy

Youth confined for over 6 months whose math scores increased between admission and discharge was (100.00) percent in October and in April.

STAR East Camp

Youth confined for over 6 months whose math scores increased between admission and discharge was (100.00) percent in October and (87.500) percent in April.

Youth Challenge Center

Youth confined for over 6 months whose math scores increased between admission and discharge was (33.333) percent in October and (87.500) percent in April.

Note: If a youths exit test is at the same grade level as his/her initial test then no credit for PbS purposes is granted.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.11.2 Programming 2 Scores: Reading

Percent of youth confined for over 6 months whose reading scores increased between admission and discharge.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 81.250%.

National Average

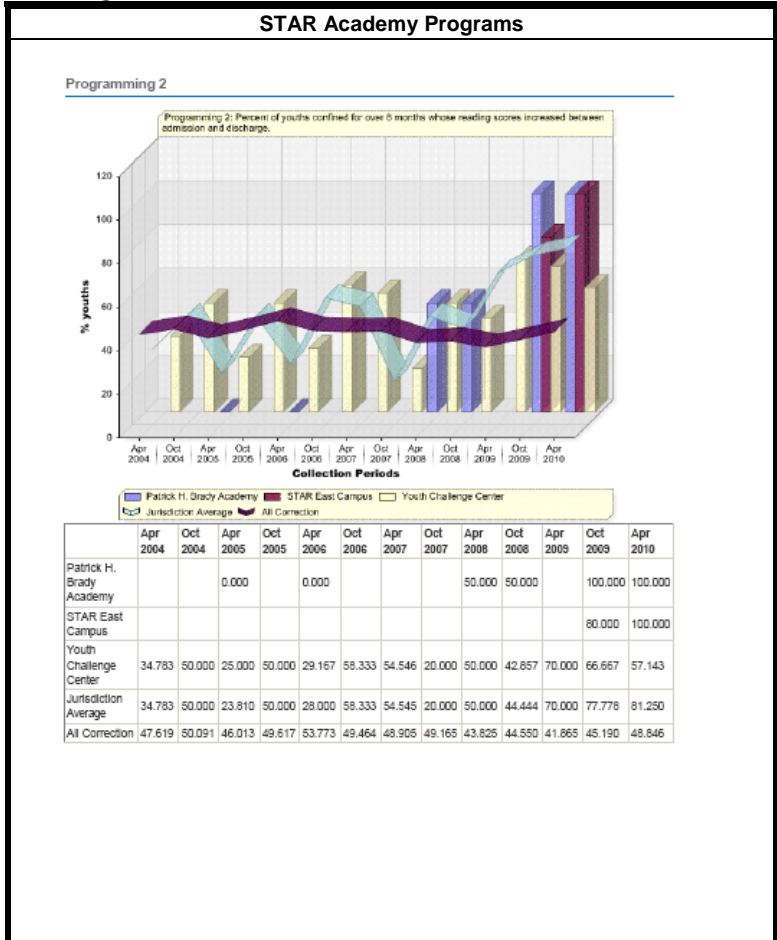
The national average for this outcome measure (OM) is currently 48.846%.

STAR East Camp

A FIP was developed for this OM in April 2004 and has been formally closed.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this OM in October 2001 and April 2005 and has been deemed successful and closed.



Brady Academy

Youth confined for over 6 months whose reading scores increased between admission and discharge was (100.00) percent in October and in April.

STAR East Camp

Youth confined for over 6 months whose reading scores increased between admission and discharge was (80.00) percent in October and (100.000) percent in April.

Youth Challenge Center

Youth confined for over 6 months whose reading scores increased between admission and discharge was (66.667) percent in October and (57.143) percent in April.

Note: If a youths exit test is at the same grade level as his/her initial test then no credit for PbS purposes is granted.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

1.11.3 Programming 3 Admission: Math Test

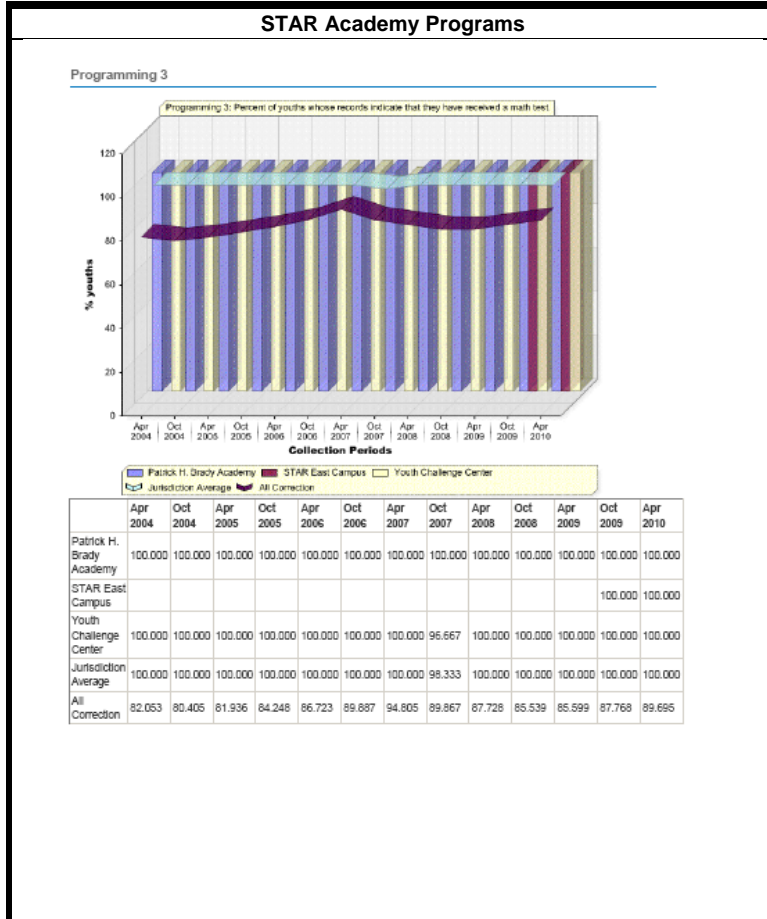
Percent of youth whose records indicate that they received a math test at admission.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 89.695%.



Brady Academy

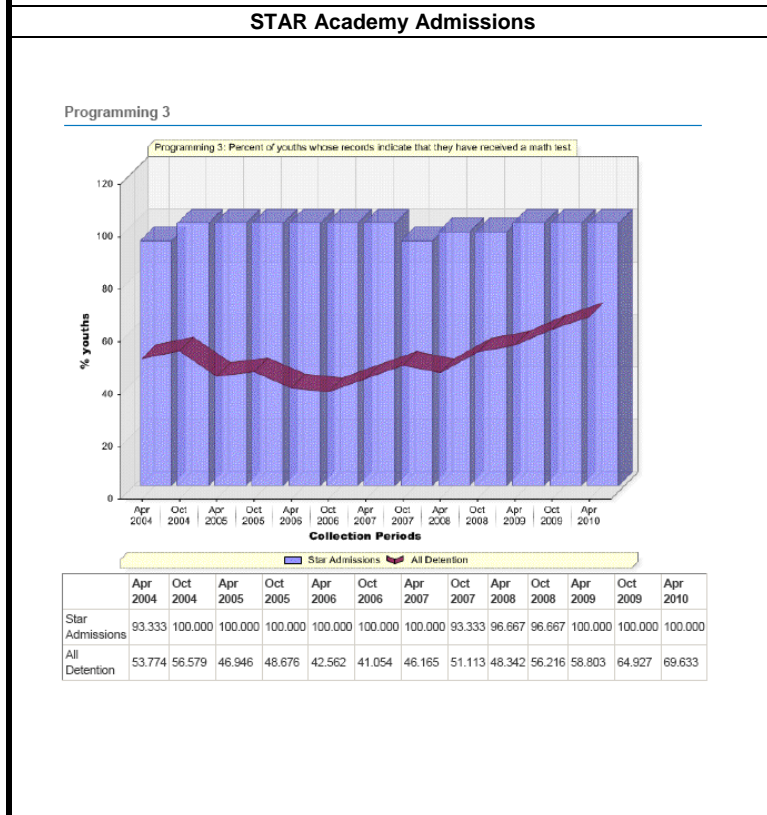
Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

STAR East Camp

Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.



STAR Admissions

Percent of youth whose records indicate they have received a math test at admission was (100.00) percent in October and in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

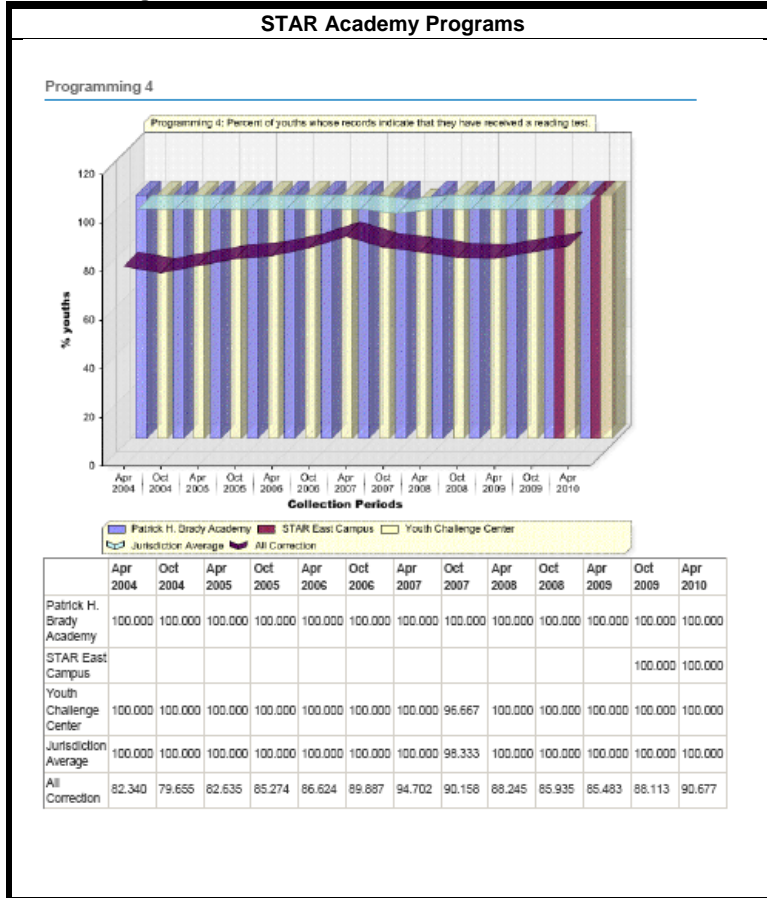
The national average for this outcome measure (OM) is currently 69.633%.

1.11.4 Programming 4 Admission: Reading Test

Percent of youth whose records indicated that they received a reading test at admission.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 90.677%.



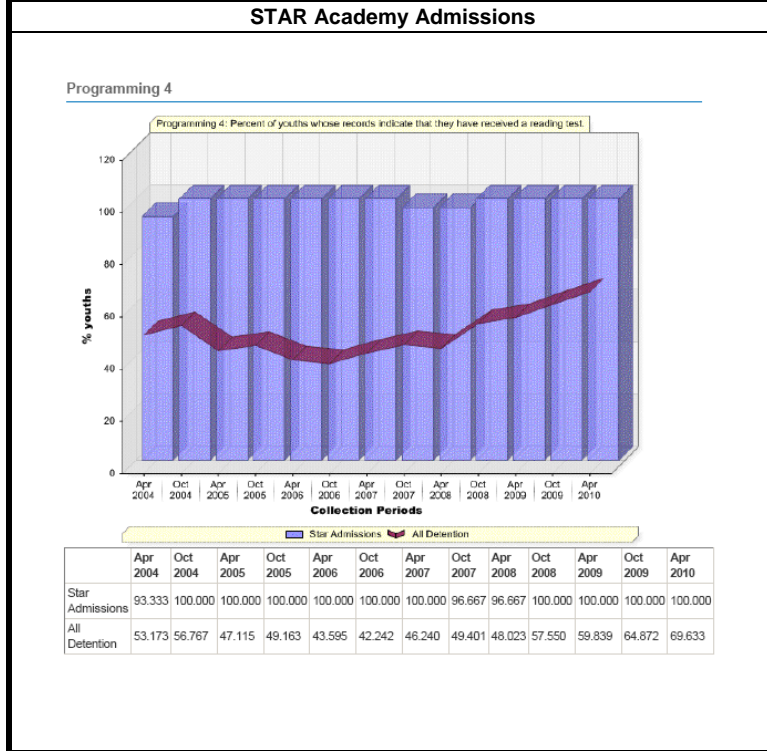
Brady Academy
Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

STAR East Camp
Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

Youth Challenge Center
Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 69.633%.



STAR Admissions
Percent of youth whose records indicate they have received a reading test at admission was (100.00) percent for October and April data collections.

1.11.5 Programming 5 Admission: Vocational Assessment

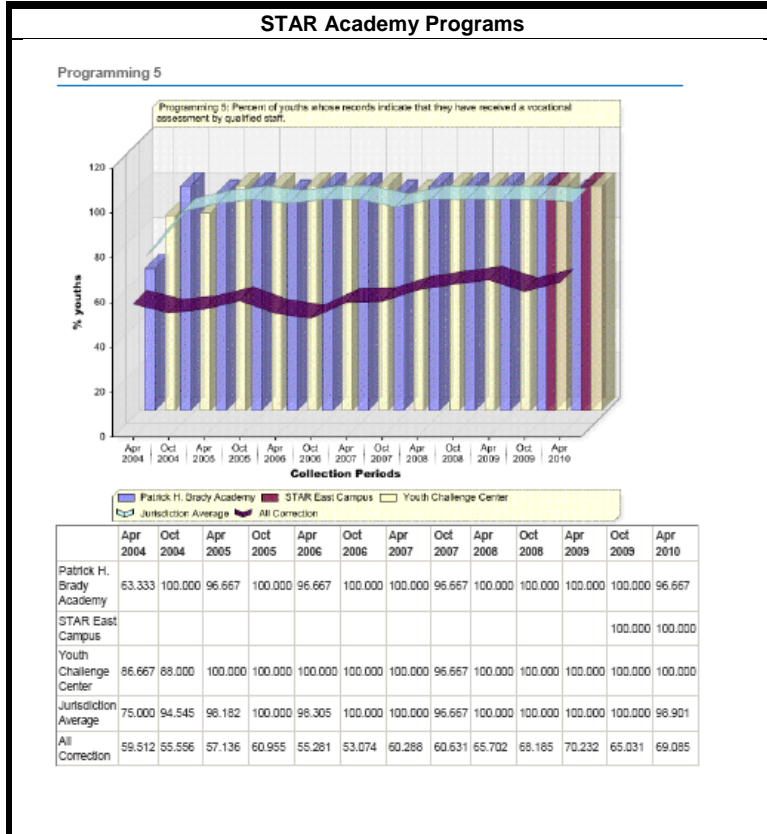
Percent of youth whose records indicate that they received a vocational assessment by qualified staff.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 96.901%.

National Average

The national average for this outcome measure (OM) is currently 69.085%.



Brady Academy

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (96.667) percent in April.

STAR East Camp

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

1.11.6 Programming 6 Programming: Vocational Skills

Percent of youth confined for more than 60 days whose records indicate that they received the vocational skills programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 68.182%.

National Average

The national average for this outcome measure (OM) is currently 85.705%.

Youth Challenge Center

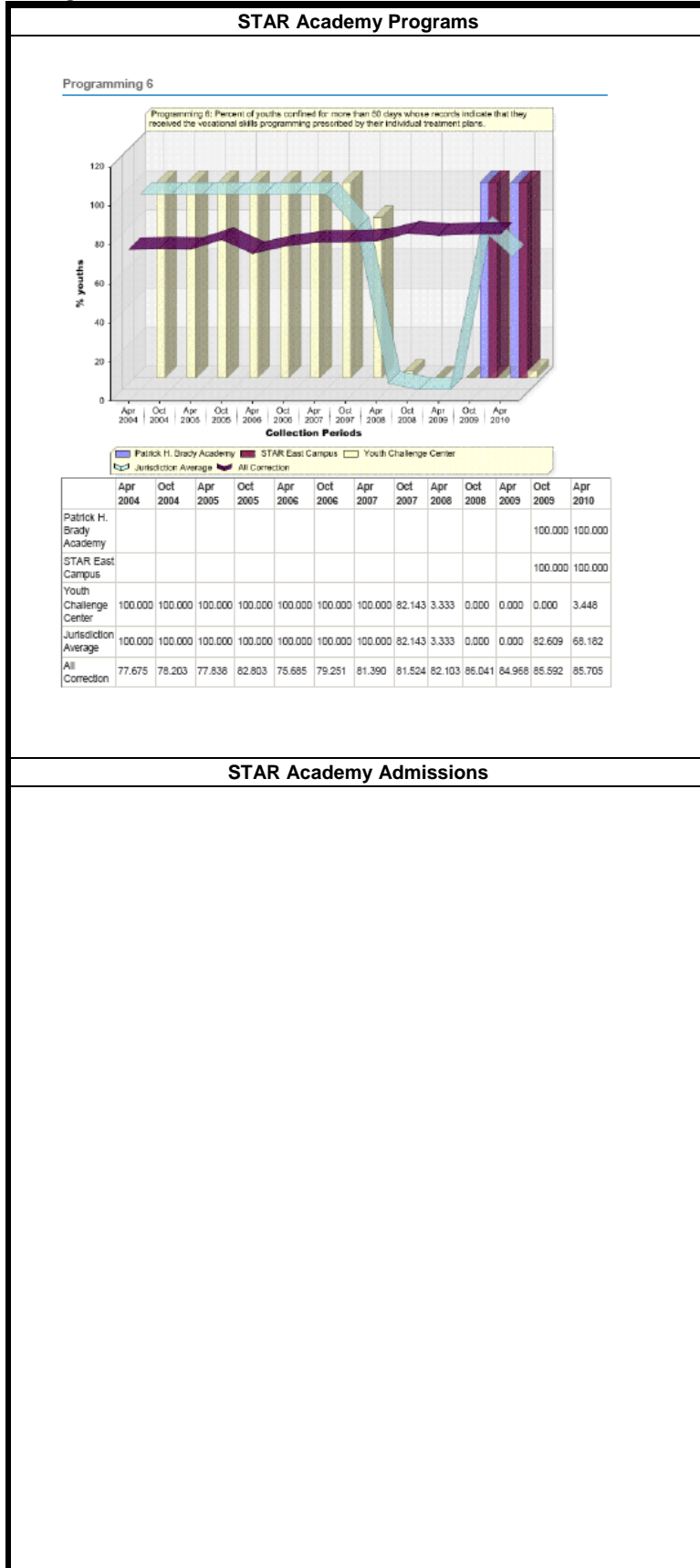
A FIP was developed for this OM in April 2003 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Youth confined for over 6 months whose reading scores increased between admission and discharge was (100.00) percent in October and (100.00) percent in April.

STAR East Camp

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was zero percent for October and (3.448) percent in April.

Note: YCC does not include vocational skills programming information in their treatment plans, but is currently working on incorporating this aspect.

STAR Academy Admissions

STAR Admissions
Data Not Measured

1.11.7 Programming 7 Curriculum: Vocational Skills

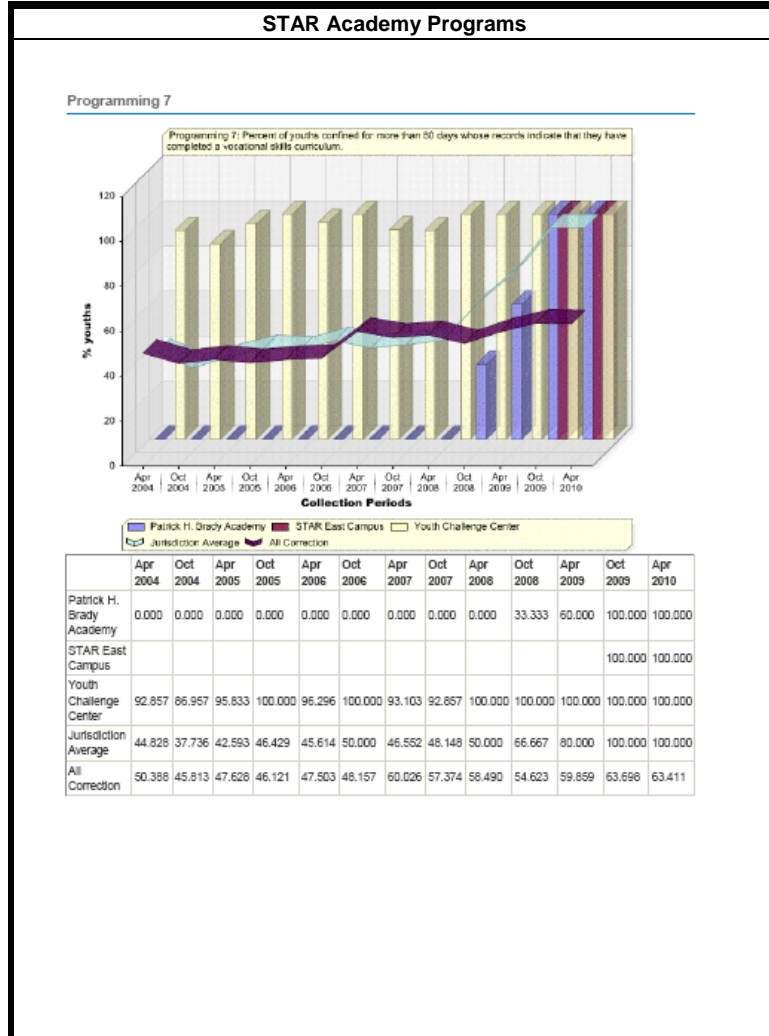
Percent of youth confined for more than 60 days whose records indicate that they have completed a vocational skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 63.411%.



Brady Academy

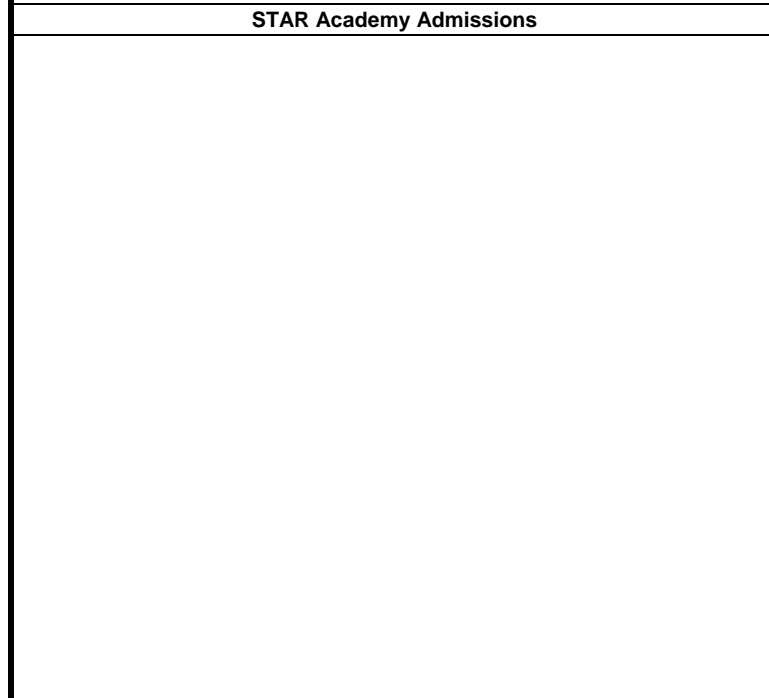
Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (100.00) percent in October and in April.

STAR East Camp

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (100.00) percent in October and in April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (100.00) percent in October and in April.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

1.11.8 Programming 8 Programming: Educational

Percent of youth confined for more than 60 days whose records indicate that they received the educational programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 98.466%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2001 and has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in October '03 along with Programming 17 and has been deemed successful and formally closed.

Youth Challenge Center

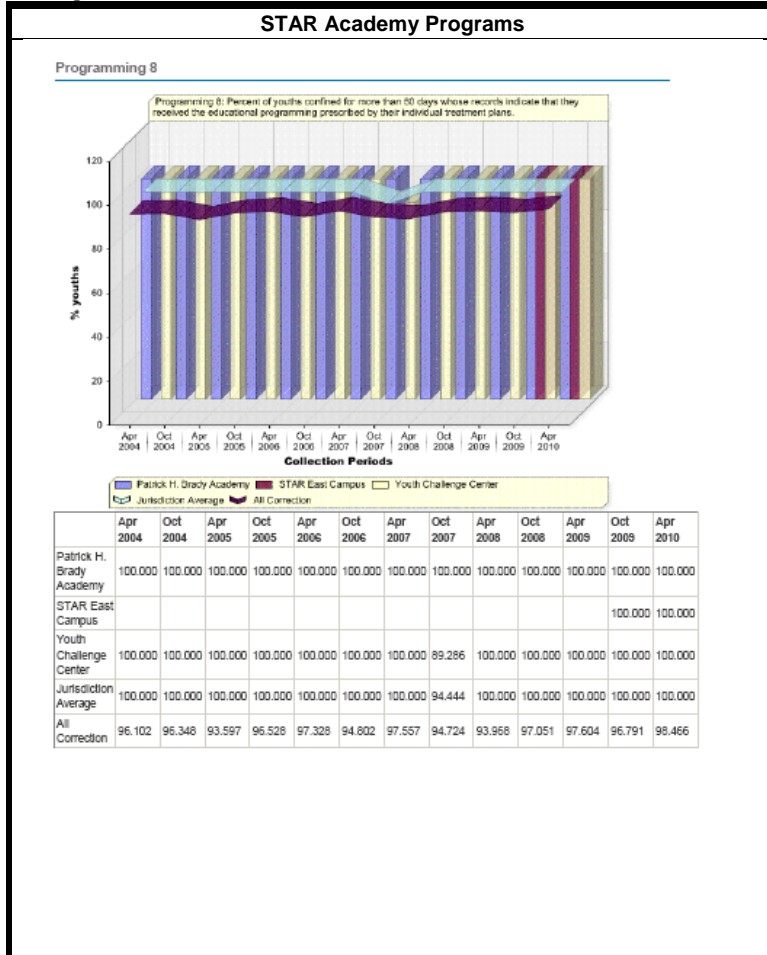
A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

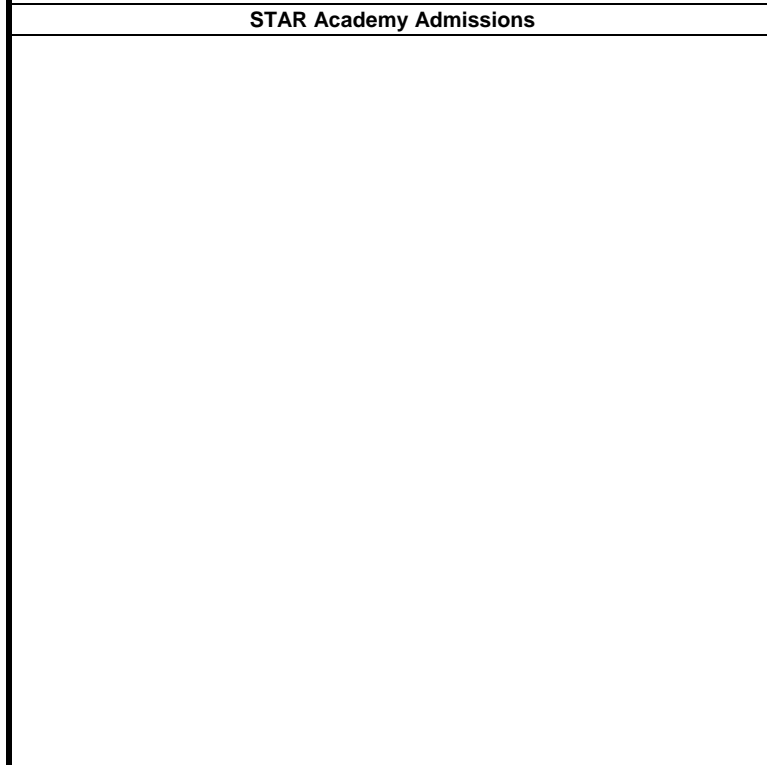
Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and April.

STAR East Camp

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and (100.00) percent for April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and (100.00) percent for April.



STAR Admissions
Data Not Measured

1.11.9 Programming 9 Non English Speaking Youth

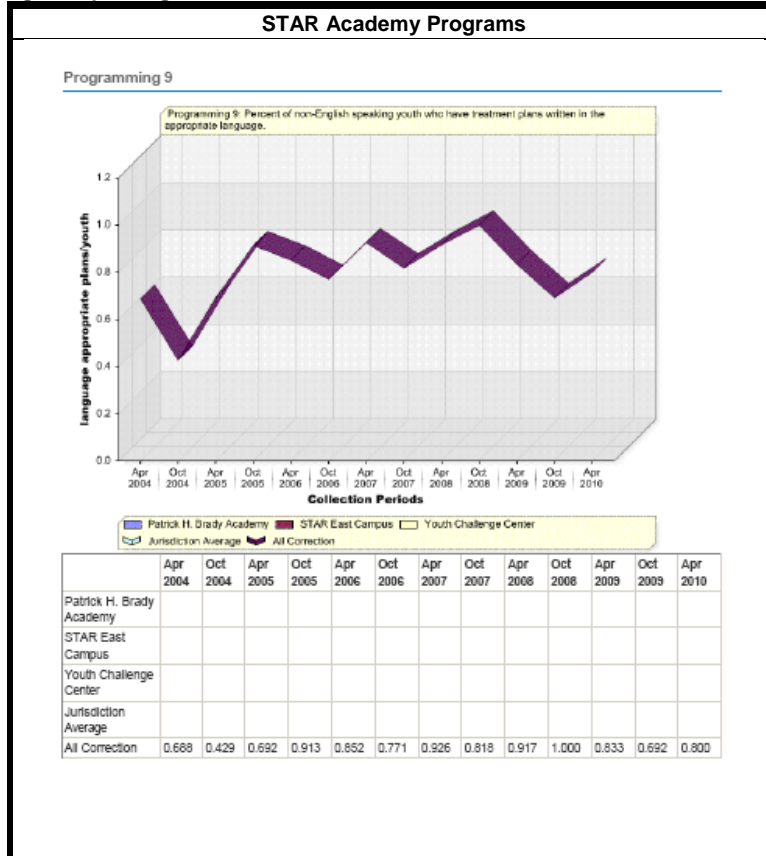
Percent of non-English speaking youth who have treatment plans in the appropriate language.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.800%.



Brady Academy

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

STAR East Camp

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Youth Challenge Center

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

1.11.10 Programming 10 Minority Ratio

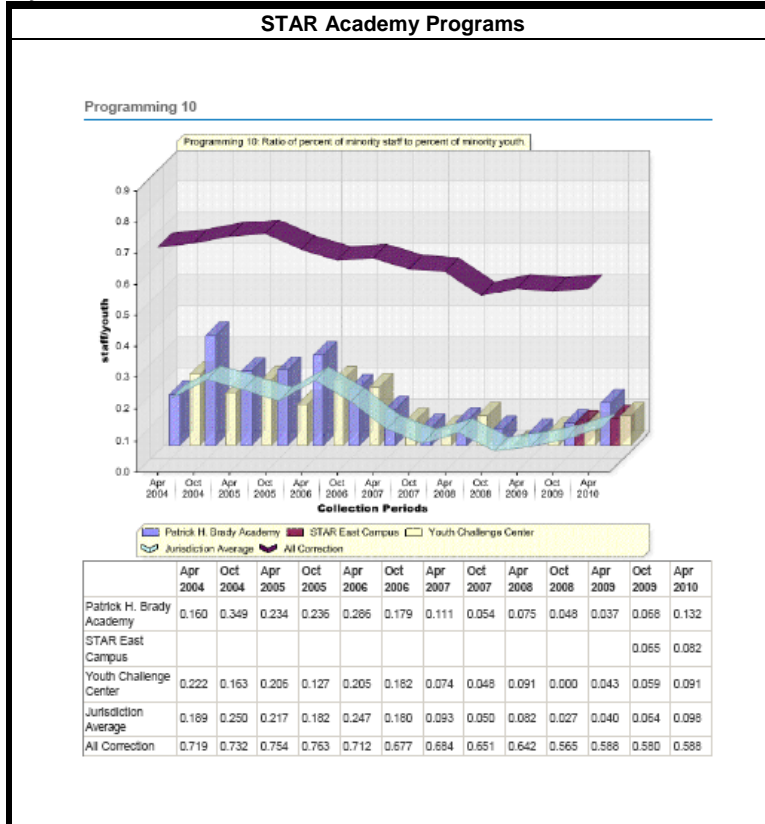
Ratio of percent of minority staff to percent of minority youth.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.098%.

National Average

The national average for this outcome measure (OM) is currently 0.588%.



Brady Academy

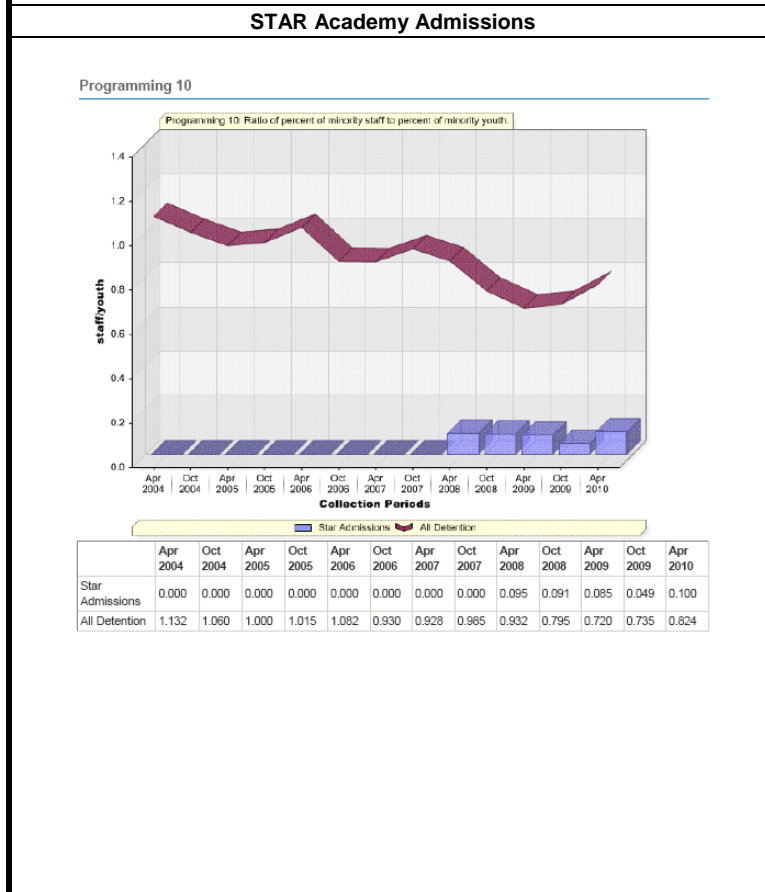
Ratio of minority staff to minority youth was (0.058) percent in October and (0.132) percent in April.

STAR East Camp

Ratio of minority staff to minority youth was (0.065) percent in October and (0.0820) percent in April.

Youth Challenge Center

Ratio of minority staff to minority youth was (0.059) percent in October and (0.098) percent in April.



STAR Admissions

Ratio of minority staff to minority youth was (0.049) percent in October and (0.100) percent in April.

1.11.11 Programming 11 Programming: Psychosocial/Social Skills

Percent of youth confined for more than 60 days whose reports indicated that they received psychosocial/social skills programming prescribed by their individual treatment plans.

Jurisdiction Average

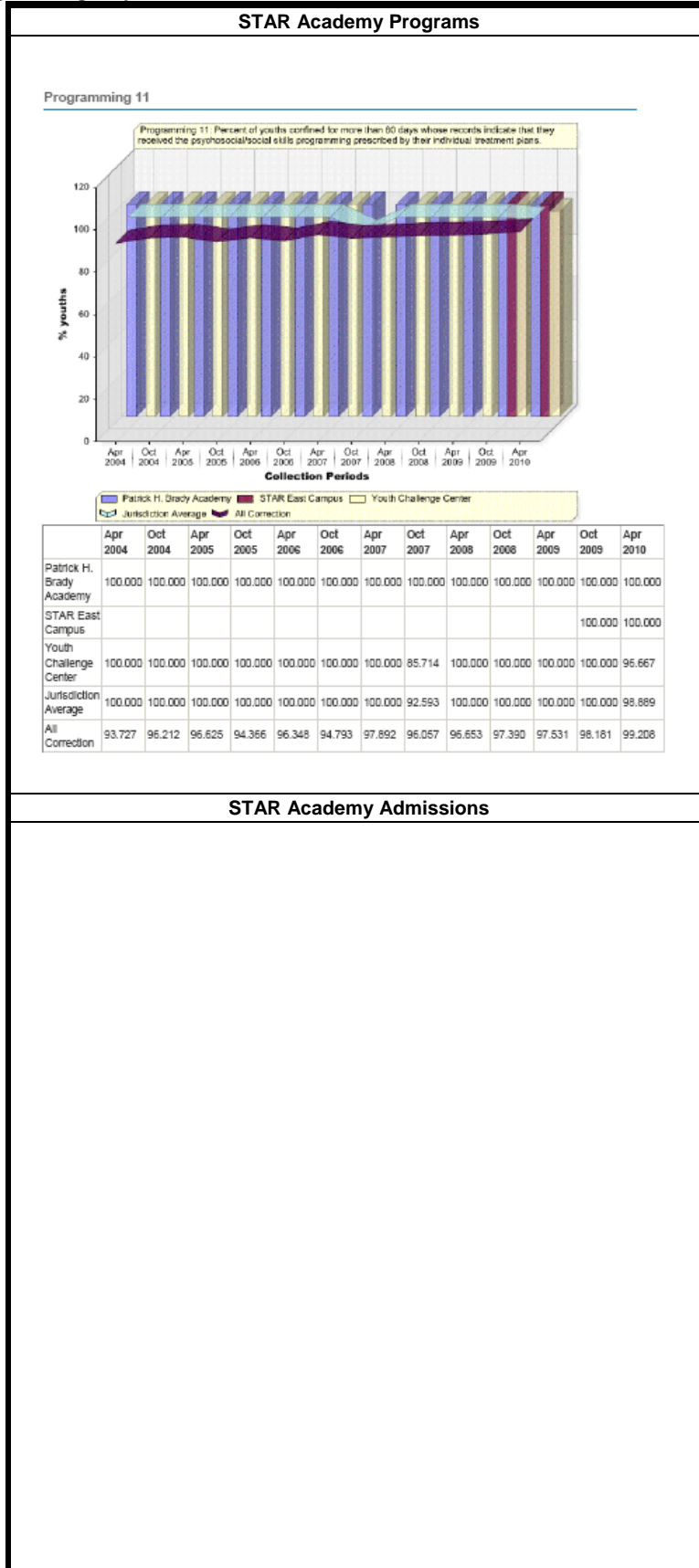
The jurisdiction average for this outcome measure (OM) is currently 98.889%.

National Average

The national average for this outcome measure (OM) is currently 99.208%.

Youth Challenge Center

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

STAR East Camp

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and (96.667) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

STAR Admissions

Data Not Measured

1.11.12 Programming 12 Monthly Progress Notes

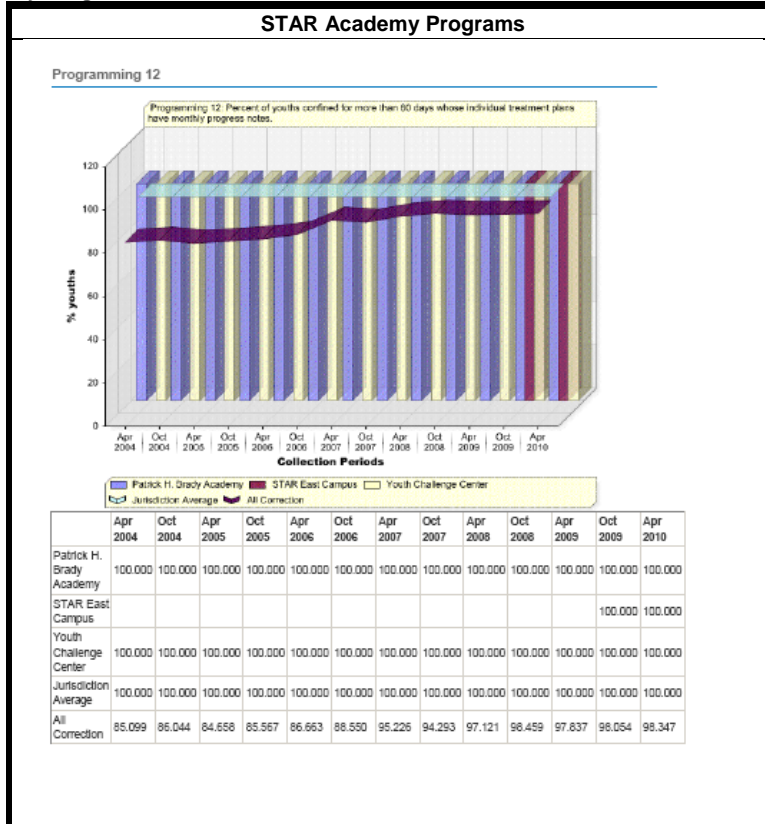
Percent of youth confined for more than 60 days whose individual treatment plans have monthly progress notes.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 98.347%.



Brady Academy

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

STAR East Camp

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

1.11.13 Programming 13 Annual Summary Treatment Progress

Percent of youth confined for more than 1 year whose records include an annual summary of treatment progress.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 78.140%.

Youth Challenge Center

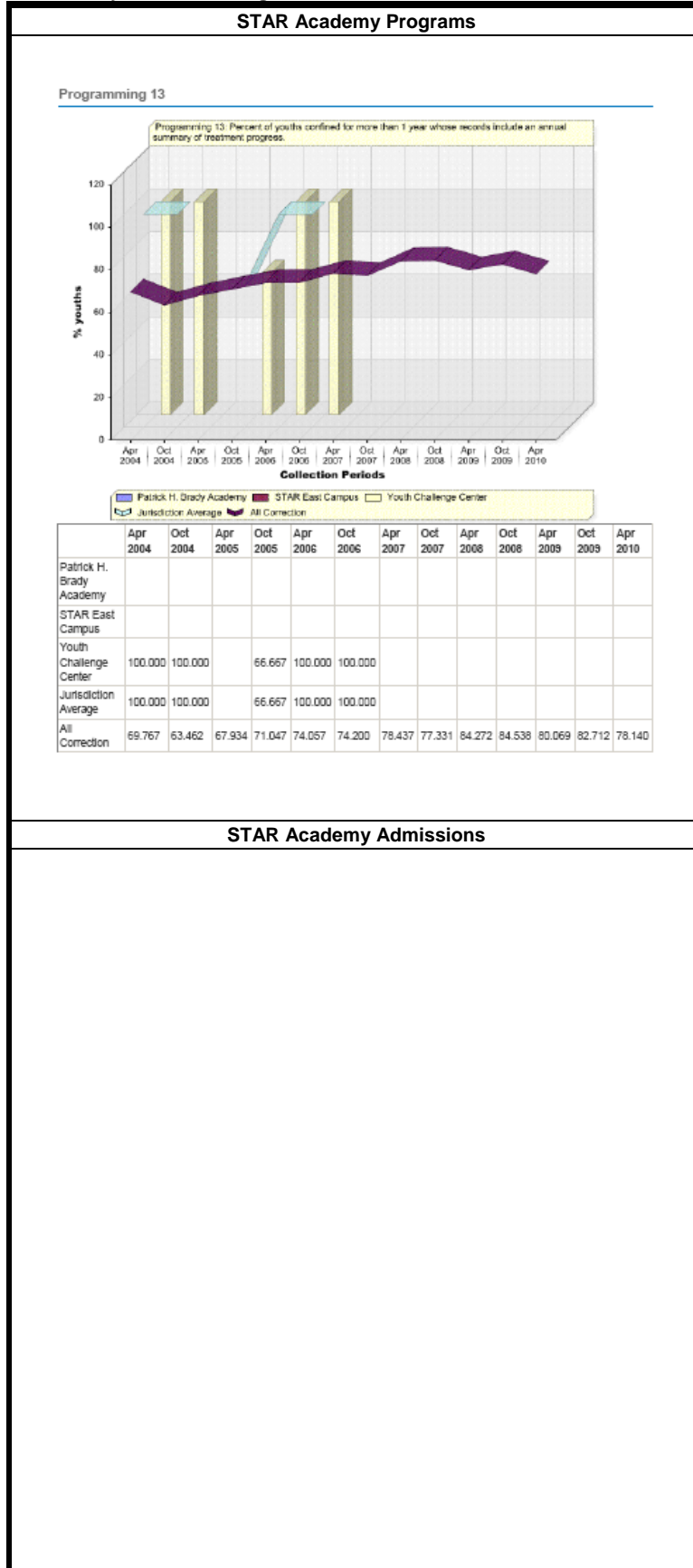
A FIP was developed for this OM in May 2002 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

STAR East Camp

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Youth Challenge Center

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

STAR Academy Admissions

STAR Admissions
Data Not Measured

1.11.14 Programming 14 Curriculum: Health

Percent of youth confined for more than 60 days whose records indicate that they have completed the health curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 71.337%.

STAR East Camp

A FIP was developed for the OM in October '02 and has been deemed successful and formally closed.

Youth Challenge Center

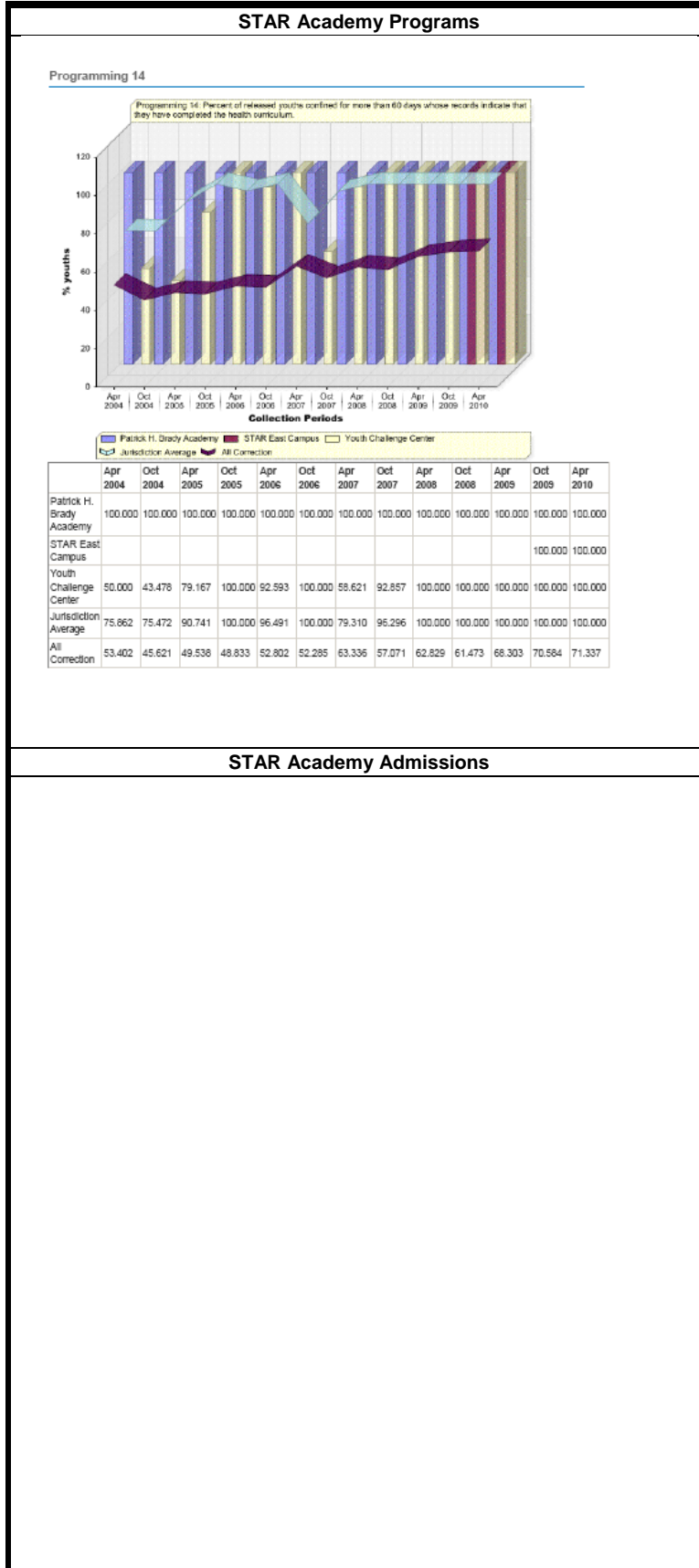
A FIP was developed for this OM in October 2001 and again in April 2004 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

STAR East Camp

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

STAR Academy Admissions

STAR Admissions
Data Not Measured

1.11.15 Programming 15 Curriculum: Psychosocial/Social Skills

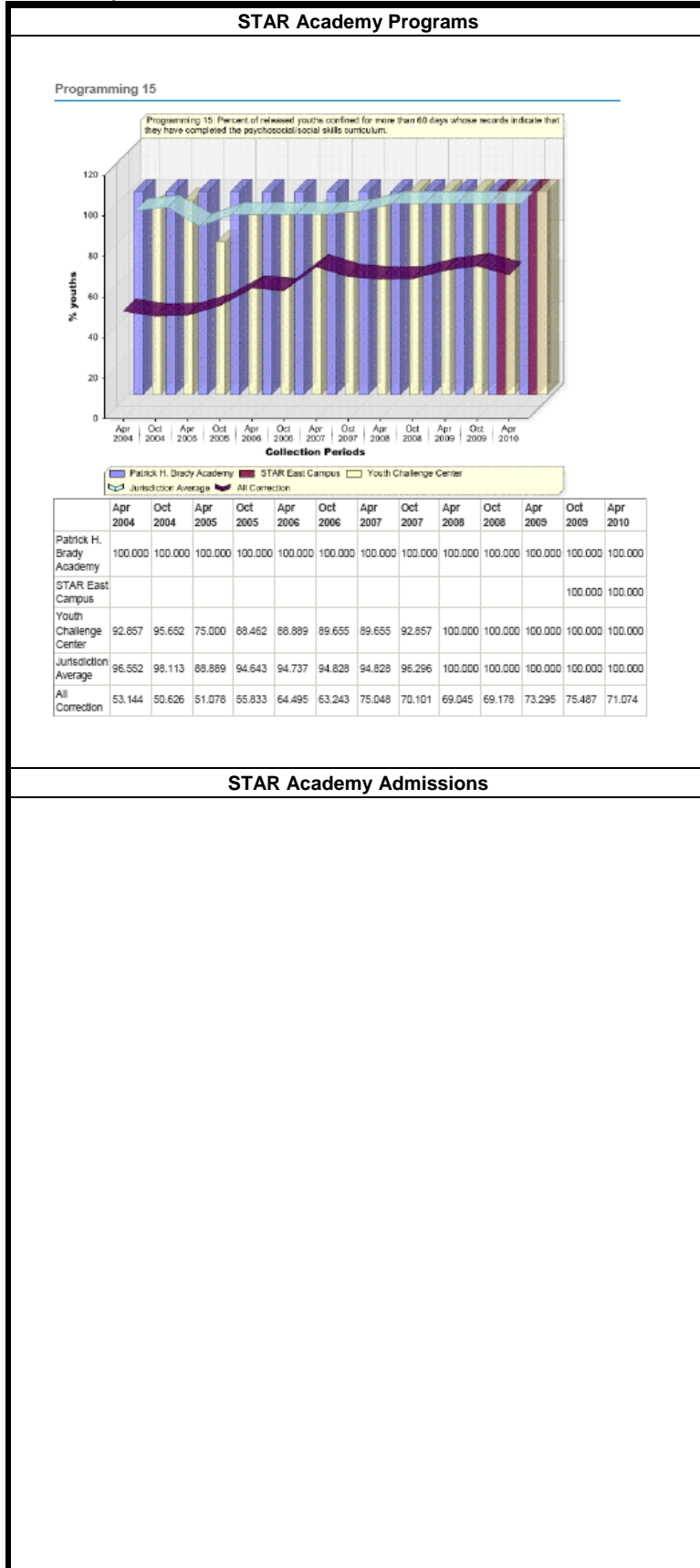
Percent of youth confined for more than 60 days whose records indicate that they have completed the psychosocial/social skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 71.074%.



Brady Academy

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

STAR East Camp

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

Youth Challenge Center

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.11.16 Programming 16 Assessment: Psychosocial/Social Skills

Percent of youth whose records indicate they have received a psychosocial/social skills assessment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 80.477%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2001 and has been deemed successful and formally closed.

Youth Challenge Center

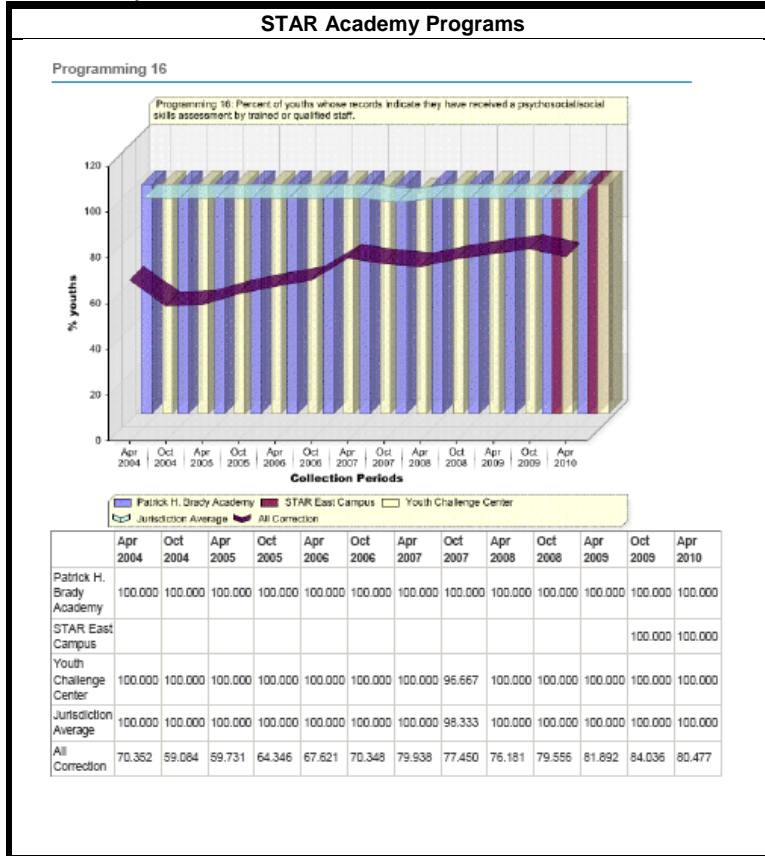
A FIP was developed for this OM in October 2001 and has since been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

STAR East Camp

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

STAR Academy Admissions

Data Not Measured

STAR Admissions
Data Not Measured

1.11.17 Programming 17 ITP

Percent of youth confined for more than 30 days whose records include a written individual treatment plan.

Jurisdiction Average

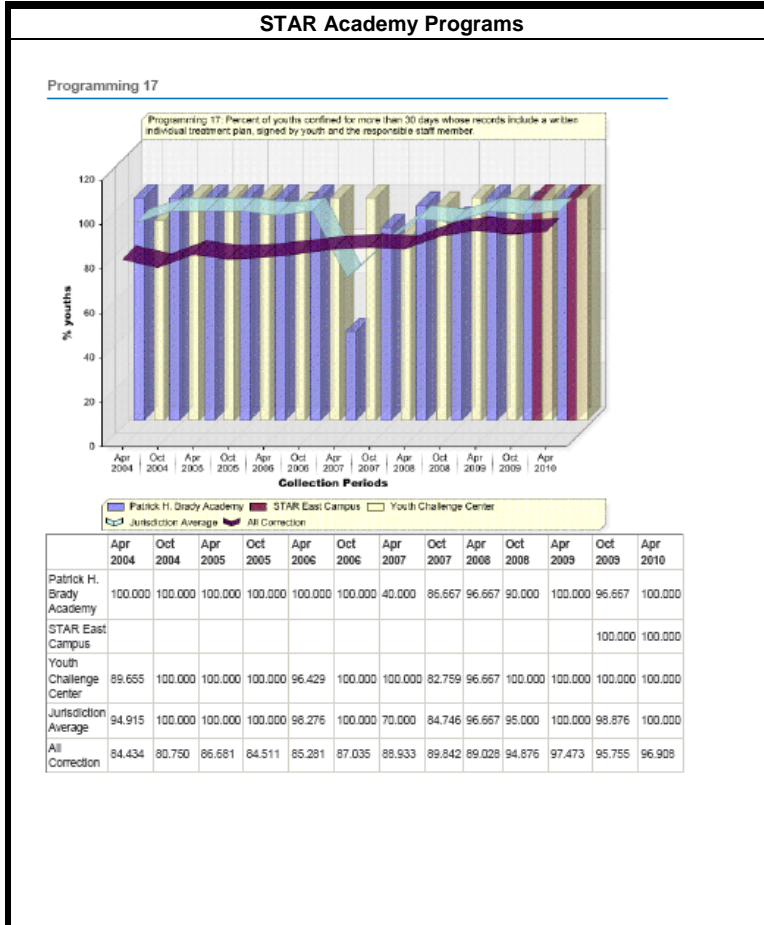
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 96.908%.

STAR East Camp

A FIP was developed for the OM in April '03 and has been deemed successful and formally closed.



Brady Academy

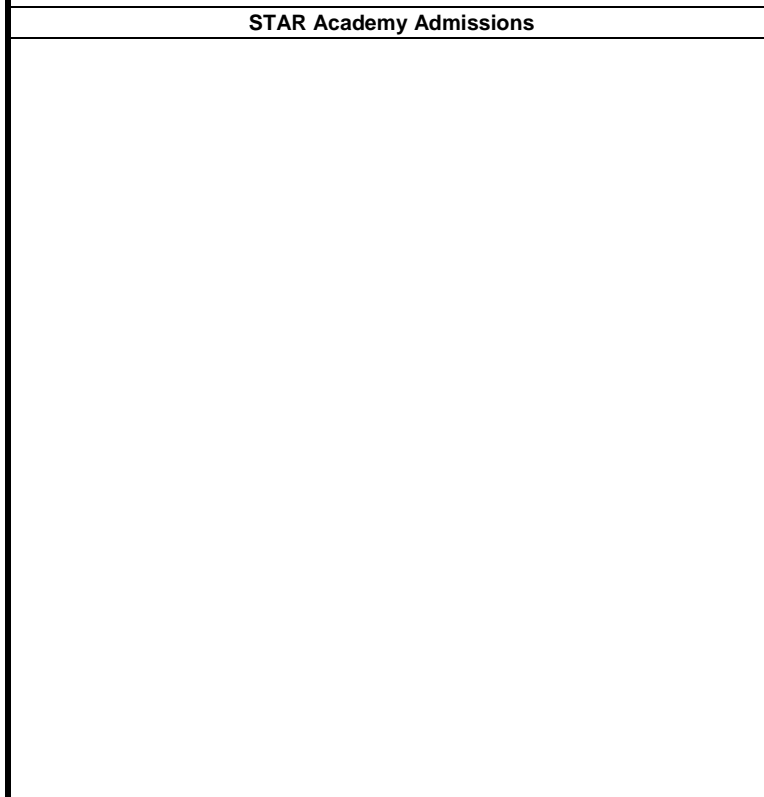
Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (96.667) percent in October and (100.00) percent in April.

STAR East Camp

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (100.00) percent in October and (100.00) percent in April.



STAR Admissions
Data Not Measured

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

1.11.18 Programming 18 Rate of Contact

Rate of contact between facility staff and youth family including phone, email and/or visit.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 10.055%.

National Average

The national average for this outcome measure (OM) is currently 3.831%.

Brady Academy

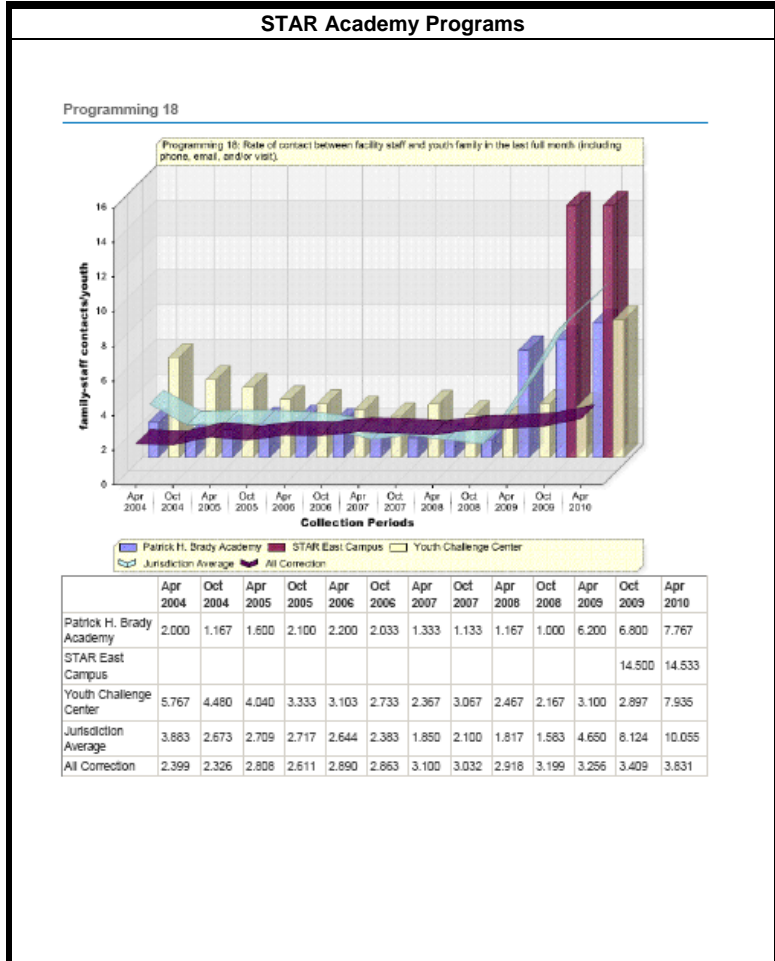
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for the OM in October '04 April '05 and has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002, and Oct '09 and has been deemed successful and closed.



Brady Academy

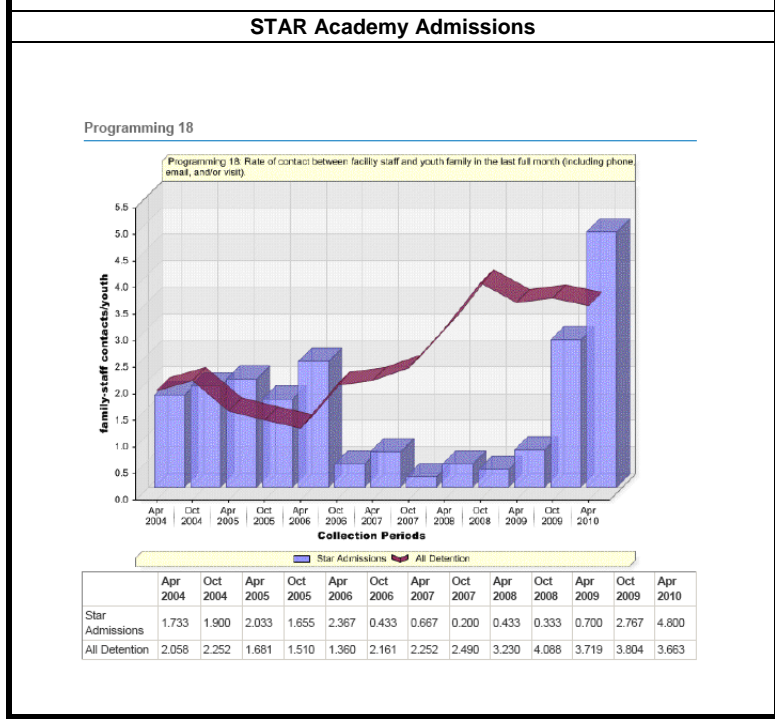
Rate of contact between facility staff and youth family is (6.800) contacts per month in October and (7.767) contacts for April.

STAR East Camp

Rate of contact between facility staff and youth family is (14.500) contacts per month in October and (14.533) contacts for April.

Youth Challenge Center

Rate of contact between facility staff and youth family is (2.897) contacts per month in October and (7.935) contacts for April.



STAR Admissions

Rate of contact between facility staff and youth family is (2.767) contacts per month in October and (4.800) contacts for April.

Facility Improvement Plan for STAR Admissions Programming 18, 21.

Outcome Measure	Original Value	Current Value	Average Value	Goal	
Programming 18 Rate of contact between facility staff and youth family in the last full month (including phone, email, and/or visit).	3.00	5.00	4.00	5.00	NA
Programming 21 Percent of youths who report that they have had phone contact with a parent or guardian.	69%	93%	87%	79%	NA

Action Step 1: Analysis of Performance: STAR Admissions FIP team has reviewed PbS goals on 1/27/2010 as it relates to Programming 18 and Programming 21 to make sure we were in compliance with expected practices and processes. To treat youth in the context of his or her family by including parent/ guardian in programming and advocating communication whenever feasible. PbS glossary review was not necessary for this OM. PbS outcome measure calculations as it relates to Programming 18/ 21 was explained and understood by all team members. PbS OM as it relates to correction field average indicates that STAR Admissions is below the field average for initiated contacts by staff to youth parents/guardian.

Action Step 2: Creating Buy In: Team building: STAR Admissions team members consist of Wellness Instructors, Youth Supervisors, Counselors, Treatment Supervisors, other program staff (teachers, mental and medical health staff, chemical dependency staff, quality assurance staff, etc.) In addition, equally important are parental support and community correction staff. Communication: STAR Admissions staff and program representatives attended the PbS FIP meeting and showed great enthusiasm for this project. They are passionate about increasing initiated contacts to youth parents or guardians despite the short length of stay. The team feels that PbS should take into consideration that parental contact is minimal (initiated, phone and in person) when a youth is only in admissions for and average of 11 days. Communicating and including parents in all aspects of the youth treatment plans is essential for the youth support system and success and the team is willing to be open- minded and look for other opportunities to increase parental contacts.

Action Step 3: Setting Outcome Measure Goal: STAR Admissions FIP team has established an attainable goal. This was difficult because due to the youth short length of stay, STAR Admissions is limited on the possible initiated contacts that can be made in 11 days. STAR Admissions currently makes approximately 4 initiated contacts per youth ($120/30 = 4.0$) however, the field average is currently 3.8 for this OM and is always varied. STAR Admissions is flexible and wants to make sure that any adjustments made to process or policy is in the best interest of the youth and not just to beat the national average for the data collection. This OM criteria is the same for correction and detention/ assessment centers no matter what the length of stay is. STAR Admissions short term goal is to increase initiated contacts between facility staff and parents to 4.5 contacts per youth, and allowing youth to make a phone call home after they are staffed (Day 7) in the event the parent is not on the staffing call. The long term goal is to sustain 4.5 contacts, increase youth to parent phone calls by 10%, be greater then the field average and continue to make improvements.

Action Step 4: Improvement Process Action Steps: Problem Statement: After extensive review of the 2009 October STAR Admissions performance profiles, it was determined and voted on by the team members that addressing Programming 18 (staff initiated contacts) and youth to parent phone contact ties in with our staffing and treatment plan strategies. STAR Admissions is currently below the national average for these OM's and the FIP team was passionate and open-minded with alternatives to increase our parental initiated contacts and youth phone calls as it relates to the best interest of the youth. Measurable goals were established based on options take could place in our 11 days with the youth. An addition that will be made to our admissions staffing process will be a letter that will be sent to the youth's parent/guardian to explain what transpired during the staffing calls. (The letter will be sent in the event that the parent cannot be in attendance on the staffing call). All community corrections initiated contacts (last 30 days) will be added to our PbS data. This information will be obtained from our juvenile tracking system.

A youth staffing phone call will be initiated to parents after all assessments are complete. In addition to this call, youth will be allowed (day 7) to place a call home (youth to parent) If the parent was not participating on the staffing call. All phone calls that are initiated by our staff will be logged accordingly and counted in our PbS data. Youth Emergency contact sheet will be update to include a line item for parent email. If the youth's family has email then this will be an additional opportunity to make initiated contact. PbS has approved Skype or teleconference as an alternative to family contacts. Due to economics, rural logistics, and short length of stay this could be a consideration. Request that PbS review team consider a revision in OM criteria/ requirements for short term programs especially those <30 days. New action step that has been added to Admissions intake process will be a initiated phone call that is made by staff directly to the parent/guardian to inform them of their youth's safe arrival and answer any immediate questions or concerns they may have prior to our initial staffing call.

Action Step 5: Interim Measures: Our first interim measure will be to review these action steps with the team so everyone has ownership and buy-in. We will check with the counselors/ lead workers during weekly team meeting to see how the staffing calls are going, if parents are able to be contacted and ensure that a follow-up letter is being sent if the parents are not able to participate. A monthly check of the staff initiated contact log will be viewed and verified for process and data integrity. The phone call log will also be monitored to see that youth are contacting parents by phone on or about day 7.

Action Step 6: Sustaining Performance: In order to keep all stakeholders involved of progress, STAR Admissions will discuss this action plan on a weekly basis during team meetings. On going review of this will take place verbally with the counselors and lead workers and tracked in logs on a weekly basis. Positive results will be shared in the agency newsletter and other programs can benefit from this improvement plan.

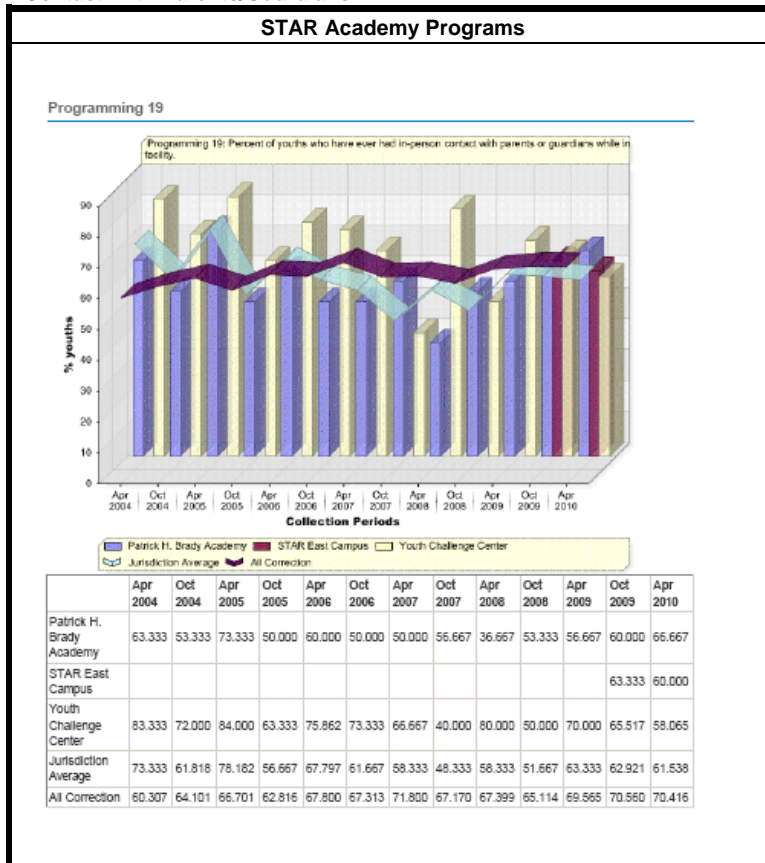
Action Step 7: Performance Recognition Performance recognition will be communicated verbally and when sustained performance is evident an article will be placed in the agency newsletter. Recognition of effort will be looked at regardless of results and program staff will be kept informed of the findings. If STAR Admissions meets the established goal of increasing contacts to 4.5 per youth or increasing youth to parent phone contact a staff recognition will be hosted in their honor after the April 2010 data collection results are finalized. 7/27/2010 During July's FIP a mini luncheon was provided for staff in attendance to recognize our hard work and efforts.

1.11.19 Programming 19 Youth Contact With Parents/Guardians

Percent of youth who have ever had in-person contact with parents or guardians while in facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 61.538%.

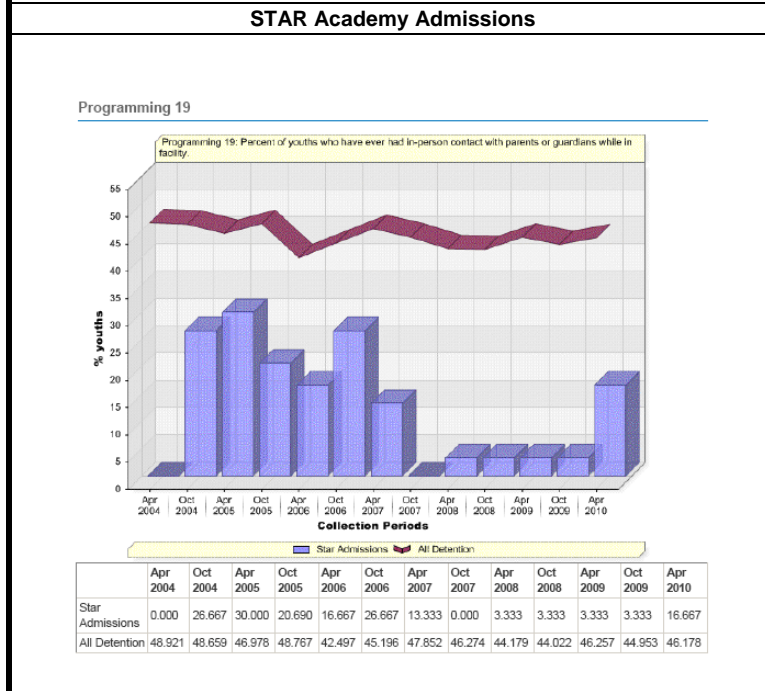
National Average
The national average for this outcome measure (OM) is currently 70.416%.



Brady Academy
Percent of youth who have ever had in-person contact with parents or guardians while in facility was (60.00) percent in October and (66.667) percent in April.

STAR East Camp
Percent of youth who have ever had in-person contact with parents or guardians while in facility was (63.333) percent in October and (60.000) percent in April.

Youth Challenge Center
Percent of youth who have ever had in-person contact with parents or guardians while in facility was (65.517) percent in October and (58.065) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 16.667%.

National Average
The national average for this outcome measure (OM) is currently 46.178%.

STAR Admissions
Percent of youth who have ever had in-person contact with parents or guardians while in facility was (3.333) percent in October and (16.667) percent in April.

1.11.20 Programming 20 Telephone Policies

Percent of youth who report those policies governing telephone calls are implemented consistently.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 72.449%.

National Average

The national average for this outcome measure (OM) is currently 61.068%.

Brady Academy

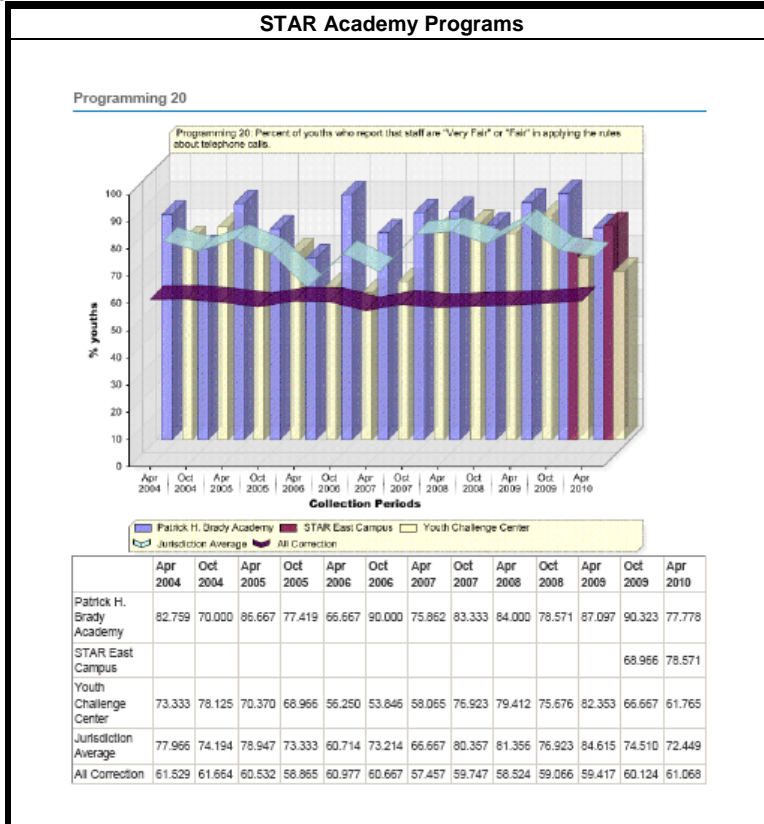
A FIP was developed for this outcome measure OM in May 2002 and has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in April 2003 and has since been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002 and has been deemed successful and closed.



Brady Academy

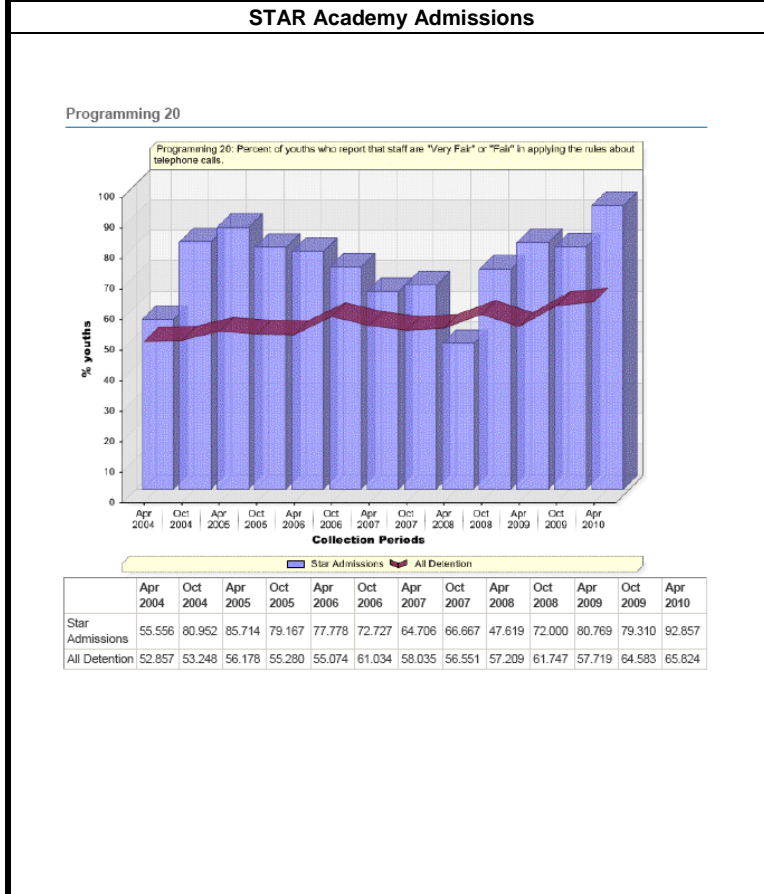
Percent of youth who report that policies governing telephone calls are implemented consistently was (90.323) percent in October and (77.778) percent in April.

STAR East Camp

Percent of youth who report that policies governing telephone calls are implemented consistently was (68.966) percent in October and (78.571) percent in April.

Youth Challenge Center

Percent of youth who report that policies governing telephone calls are implemented consistently was (66.667) percent in October and (61.765) percent in April.



100.0STAR Admissions

Percent of youth who report that policies governing telephone calls are implemented consistently was (79.310) percent in October and (92.857) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 92.857%.

National Average

The national average for this outcome measure (OM) is currently 65.824%.

1.11.21 Programming 21 Phone Contact

Percent of youth who report that they have had phone contact with a parent or guardian.

Jurisdiction Average

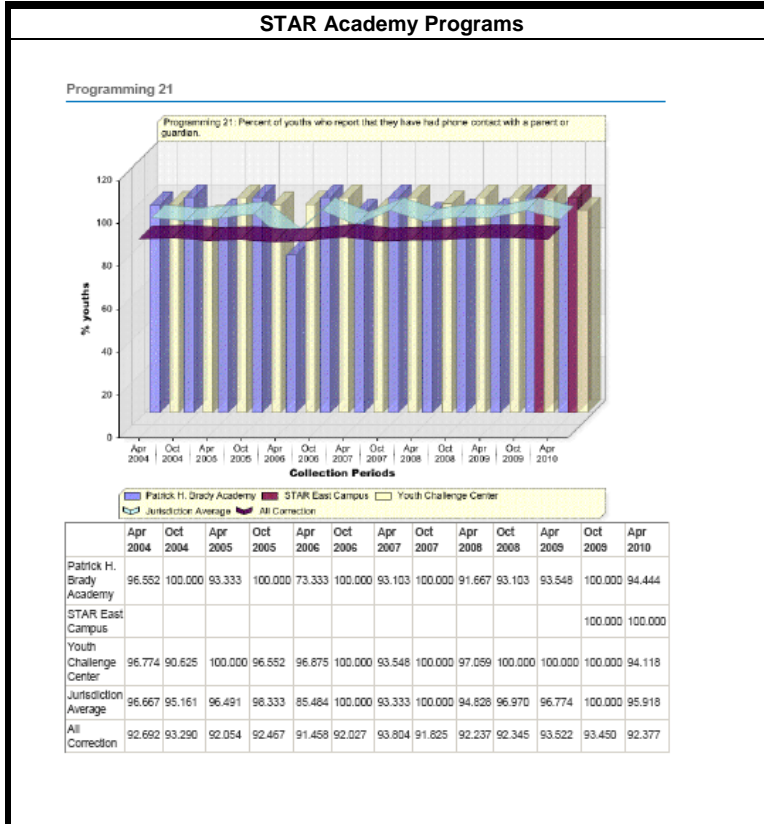
The jurisdiction average for this outcome measure (OM) is currently 95.918%.

National Average

The national average for this outcome measure (OM) is currently 92.377%.

Youth Challenge Center

A FIP was developed for this OM, along with the following OM's: (Programming 21, Justice 1, and Justice 6) in May 2002 and has been deemed successful and closed.



Brady Academy

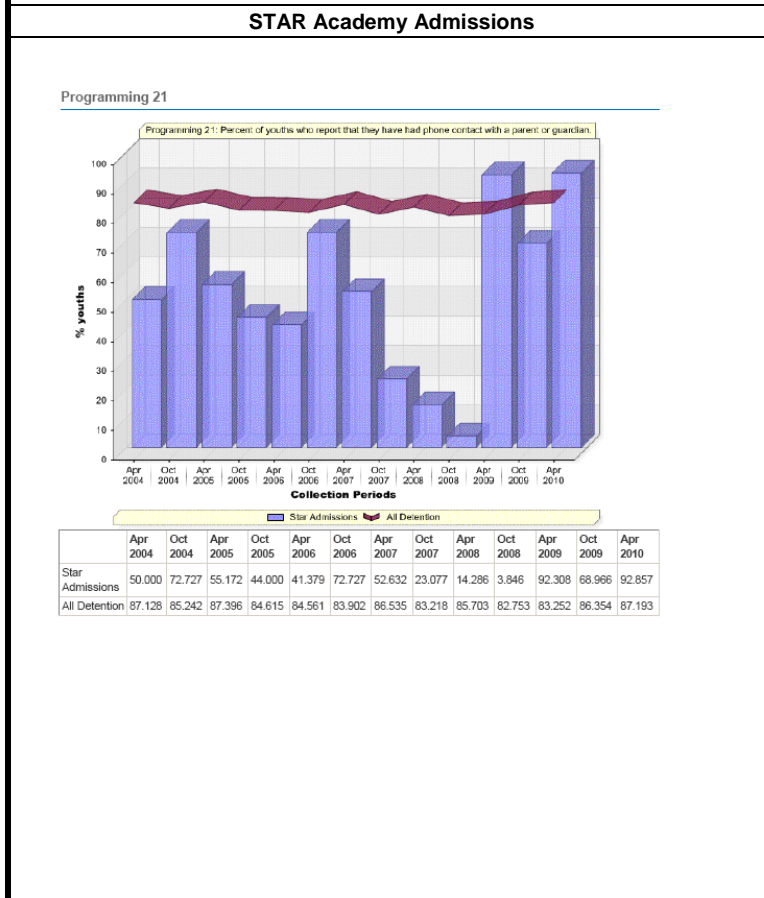
Percent of youth who report that they've had phone contact with a parent or guardian increased to (100.00) percent in October and decreased to (94.444) percent in April.

STAR East Camp

Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and (100.00) in April.

Youth Challenge Center

Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and (94.118) percent in April.



STAR Admissions

Percent of youth who report that they've had phone contact with a parent or guardian was (68.966) percent in October and (92.857) percent in April.

Note: The average length of stay for youth in Admissions sometimes does not warrant a phone call prior to moving onto program placement.

1.11.22 Programming 22 Visitation

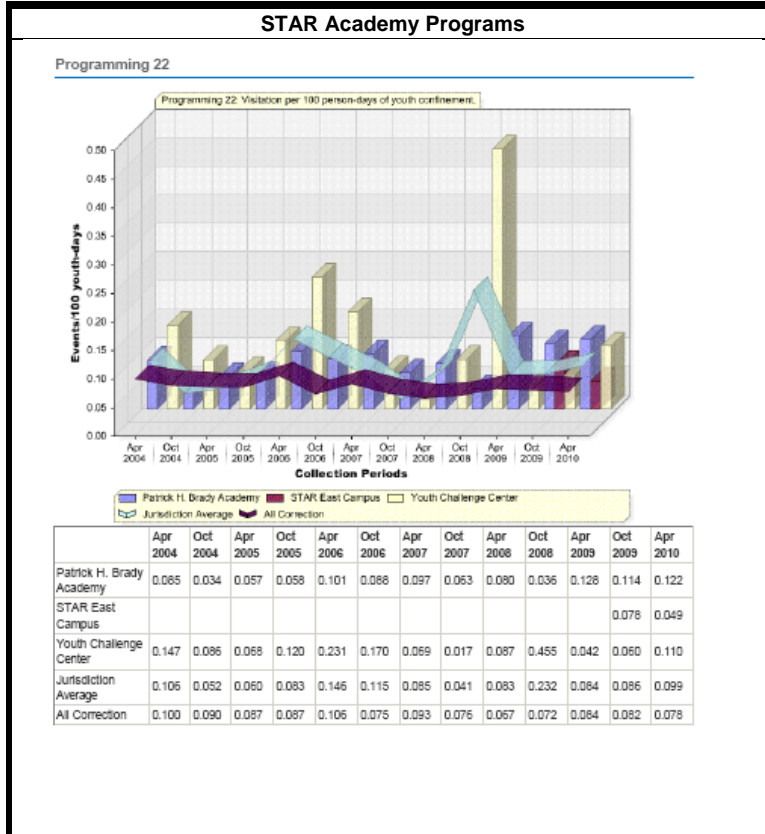
Visitation per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.099%.

National Average

The national average for this outcome measure (OM) is currently 0.078%.



Brady Academy

The rate of visitation per 100 person days of confinement in October was (0.114) percent and (0.212) percent in April.

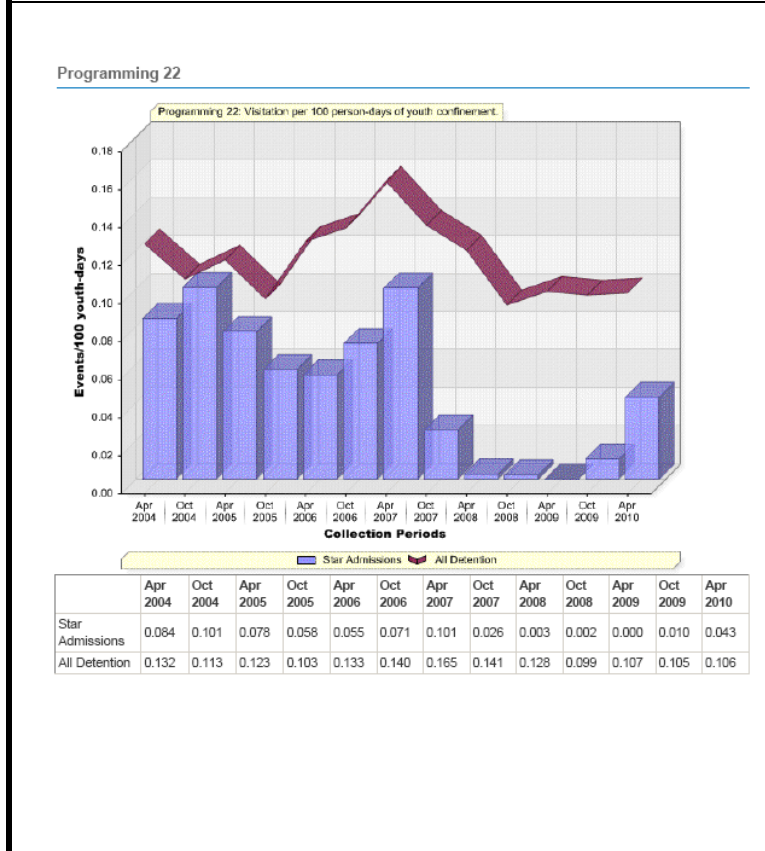
STAR East Camp

The rate of visitation per 100 person days of confinement in October was (0.078) percent and (0.049) percent in April.

Youth Challenge Center

The rate of visitation per 100 person days of confinement in October was (0.060) percent and (0.110) percent in April.

STAR Academy Admissions



STAR Admissions

The rate of visitation per 100 person days of confinement in October was (0.010) percent and (0.043) percent in April.

Note: The average length of stay for youth in Admissions sometimes does not warrant a visit prior to moving onto program placement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.043%.

National Average

The national average for this outcome measure (OM) is currently 0.106%.

1.11.23 Programming 23 Community Volunteers

The number of community volunteers providing programming in the facility over the average daily youth population.

Jurisdiction Average

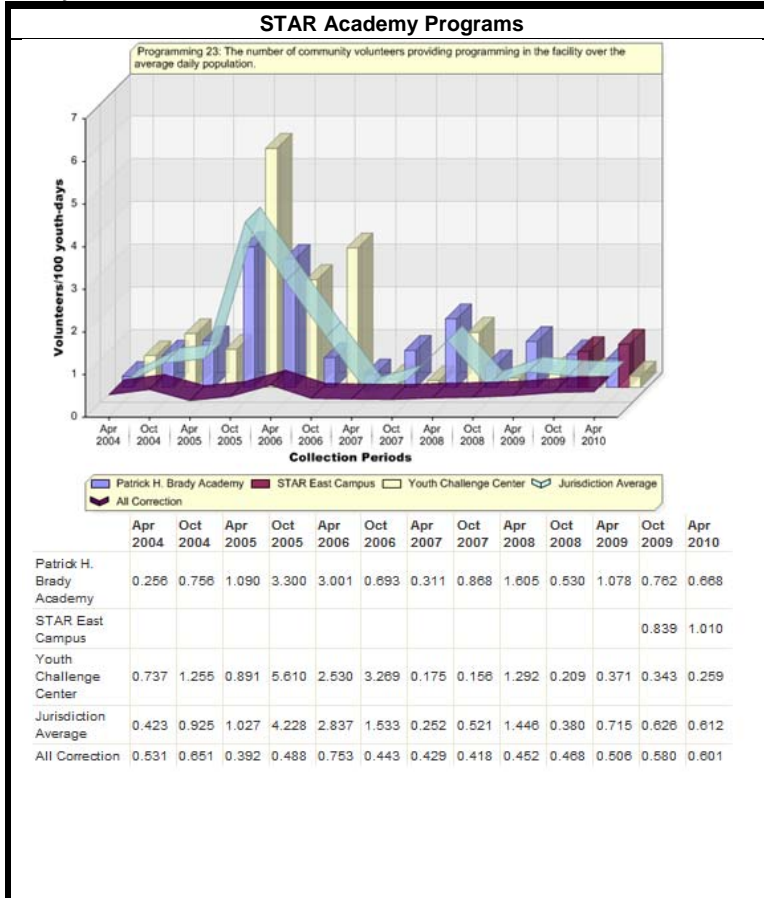
The jurisdiction average for this outcome measure (OM) is currently 0.612%.

National Average

The national average for this outcome measure (OM) is currently 0.601%.

STAR East Camp

A FIP was developed for this OM in April 2003 and has been deemed successful and formally closed.



Brady Academy

The number of community volunteers providing programming over the average day count decreased to a rate of (0.762) percent in October and (0.668) percent in April.

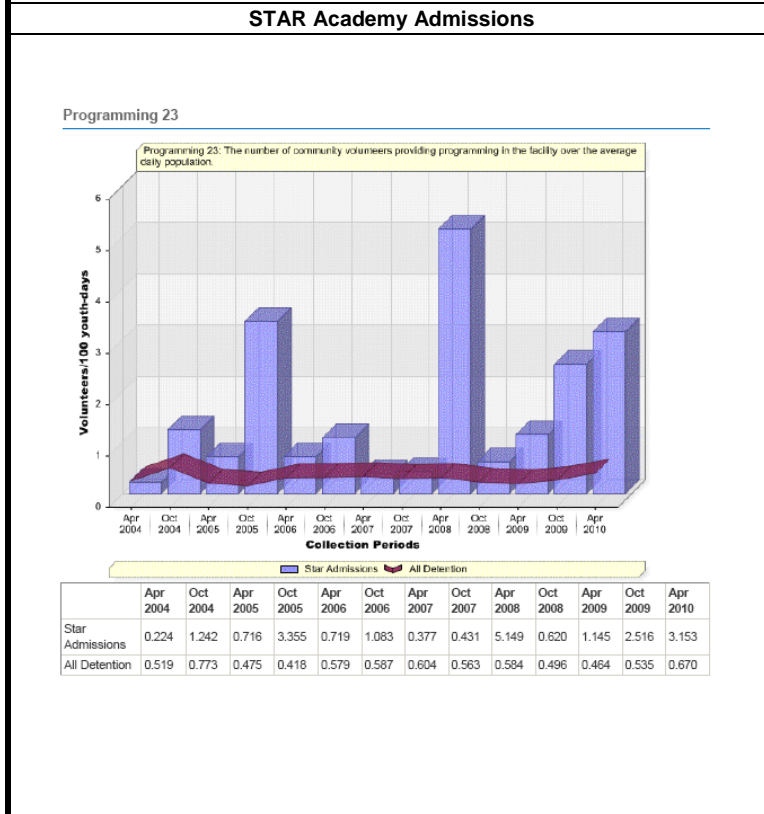
STAR East Camp

The number of community volunteers providing programming over the average day count decreased to a rate of (0.839) percent in October and (1.010) percent in April.

Youth Challenge Center

The number of community volunteers providing programming over the average day count decreased to a rate of (0.343) percent in October and (0.259) percent in April.

Note: Reporting of volunteers must be for the data collection month only, not for the last 6 months.



STAR Admissions

The number of community volunteers providing programming over the average day count decreased to a rate of (2.516) percent in October and (3.153) percent in April.

Note: Reporting of volunteers must be for the data collection month only, not for the last 6 months.

1.11.24 Programming 24 Community Volunteer Programs

Percent of facility programs that engages community volunteers.

Jurisdiction Average

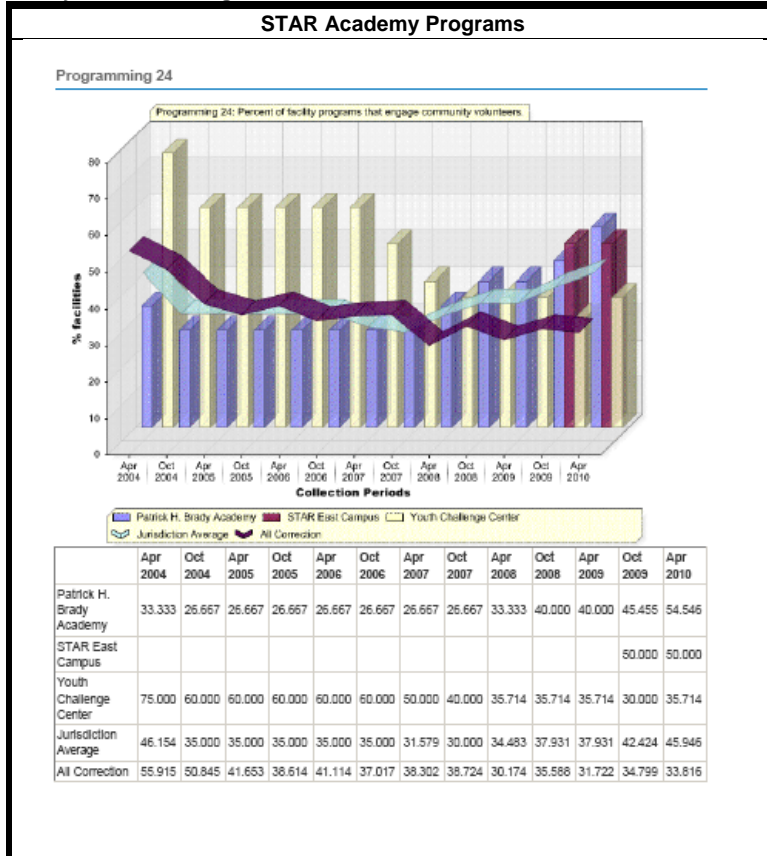
The jurisdiction average for this outcome measure (OM) is currently 45.946%.

National Average

The national average for this outcome measure (OM) is currently 33.616%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2001 and has been deemed successful and formally closed.



Brady Academy

Percent of facility programs that engage community volunteers was (45.455) percent in October and (54.546) percent in April.

STAR East Camp

Percent of facility programs that engage community volunteers Was (50.00) percent in October and in April.

Youth Challenge Center

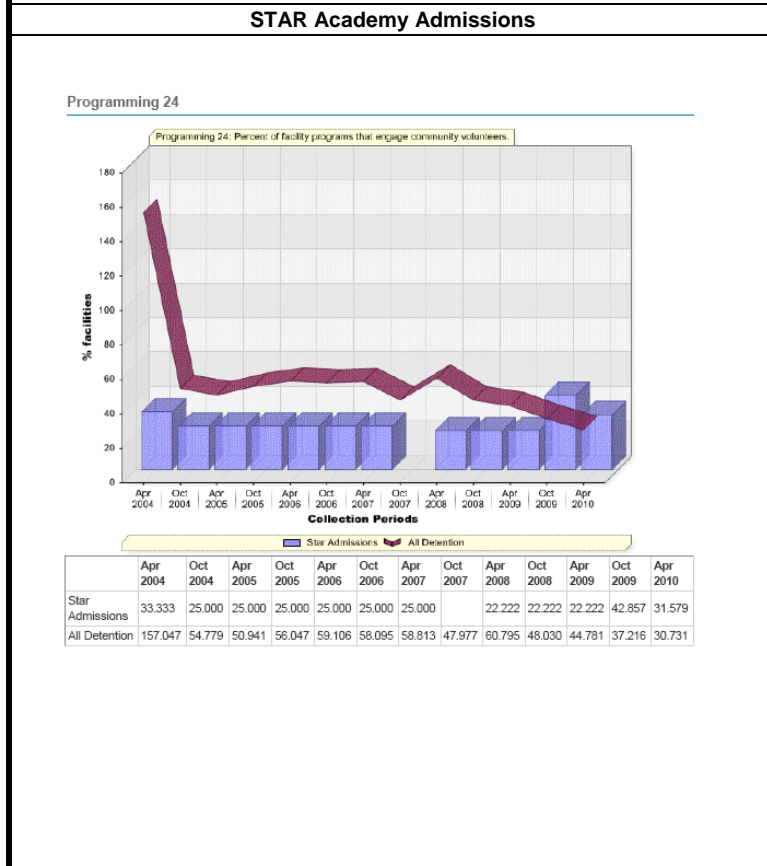
Percent of facility programs that engage community volunteers was (30.00) percent in October and (35.714) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 31.579%.

National Average

The national average for this outcome measure (OM) is currently 30.731%.



STAR Admissions

Percent of facility programs that engage community volunteers was (42.857) percent in October and (31.579) percent in April.

1.11.25 Programming 25 Higher Level at Release

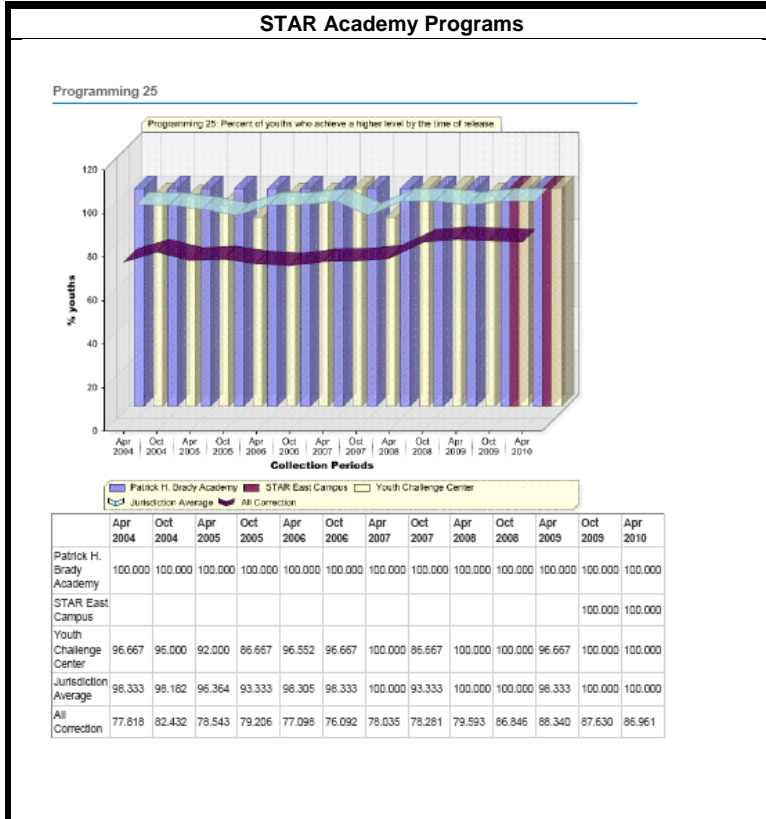
Percent of youth who achieve a higher level by the time of release.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 86.961%.



Brady Academy

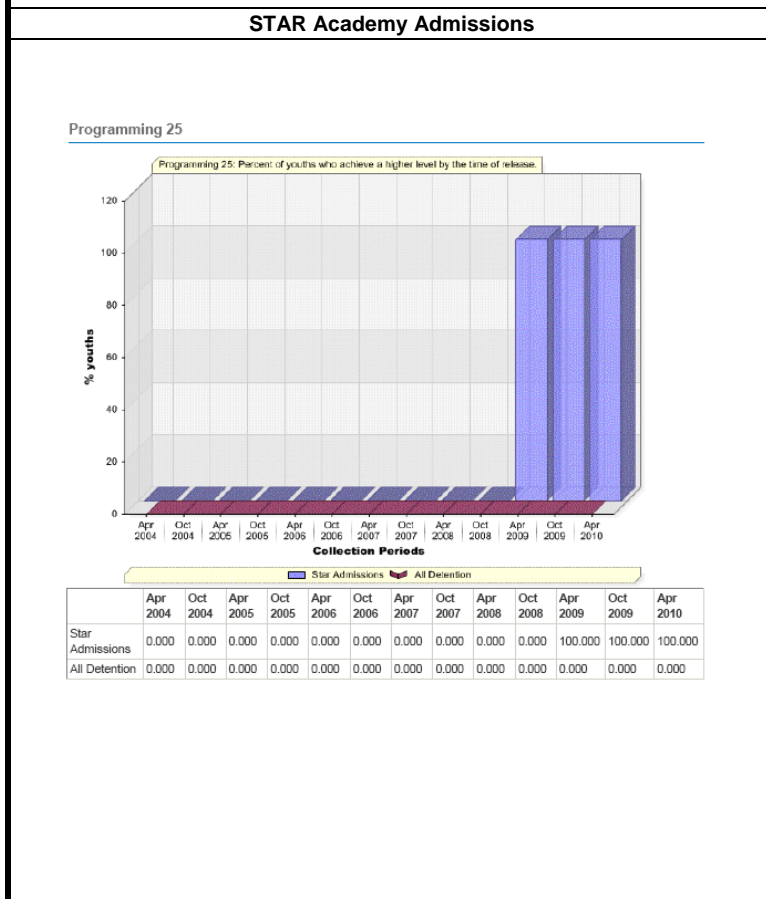
Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and April.

STAR East Camp

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and April.

Youth Challenge Center

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and (100.00) percent for April.



STAR Admissions

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and for April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

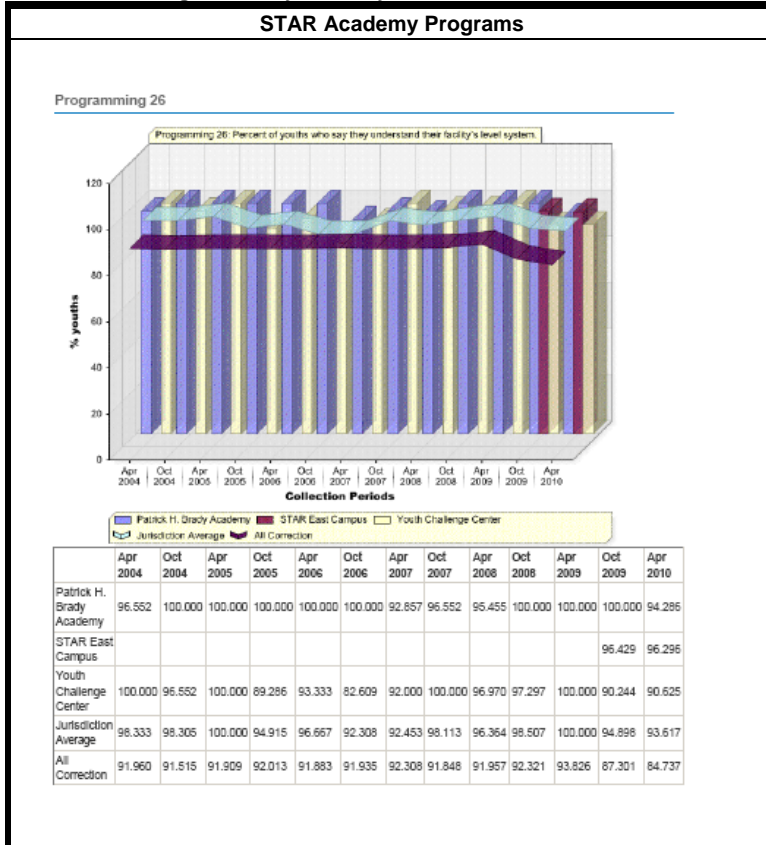
1.11.26 Programming 26 Youth's Understanding of Facility Level System

Percent of youth who say they understand their facility's level system.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 93.617%.

National Average
The national average for this outcome measure (OM) is currently 84.737%.

STAR East Camp
An (FIP) was developed for the (OM) in October 2008. The (team has deemed it successful and it has been closed.



Brady Academy
In October (100.00) percent of youth say they understand their facility's level system. This decreased to (94.285) percent in April.

STAR East Camp
In October (96.429) percent of youth say they understand their facility's level system. This decreased slightly in April to (96.295) percent.

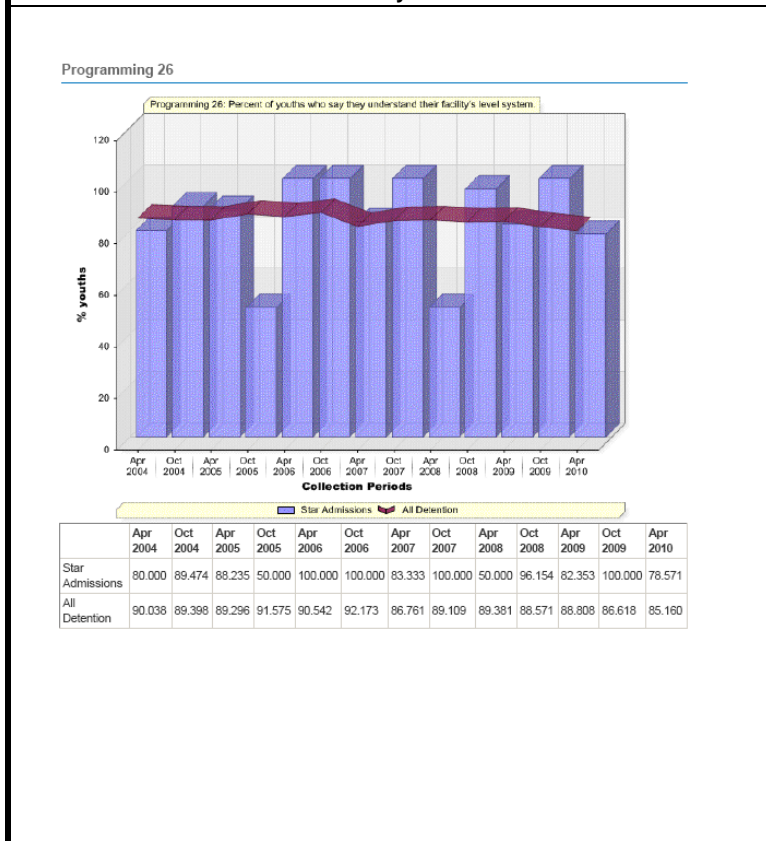
Youth Challenge Center
In October (90.898) percent of youth say they understand their facility's level system. This increased in April to (90.625) percent.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 78.571%.

National Average
The national average for this outcome measure (OM) is currently 85.160%.

STAR Admissions
An (FIP) was developed for the (OM) in October 2008 and has been deemed successful and formally closed.



STAR Admissions
In October (100.00) percent of youth say they understand their facility's level system. This decreased slightly in April to (78.571) percent.

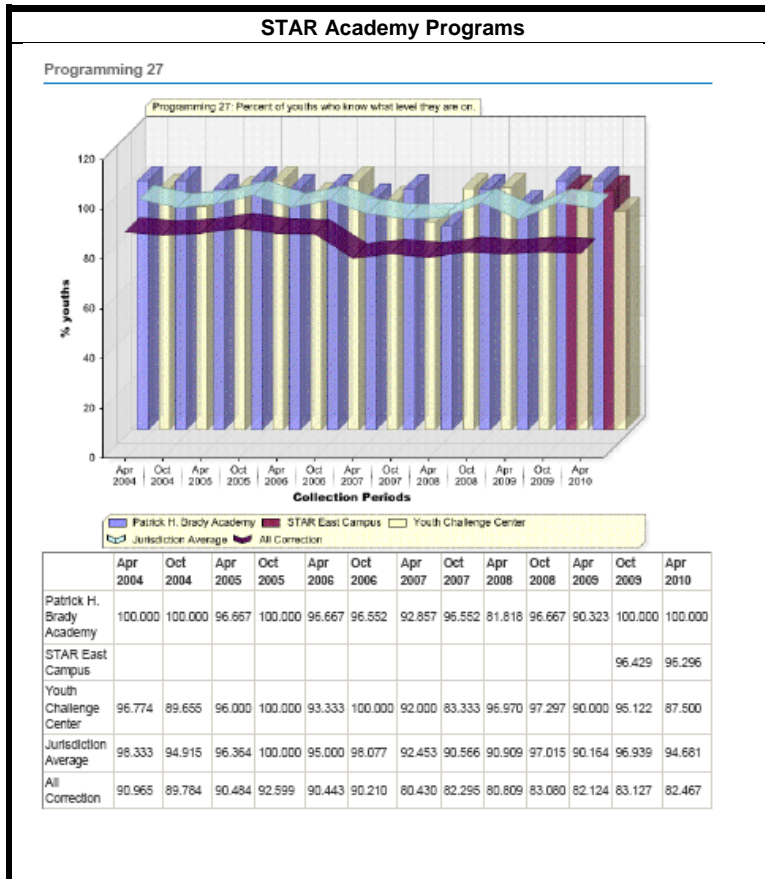
1.11.27 Programming 27 Youth's Knowing Level

Percent of Youth who know what level they are on.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 94.681%.

National Average
The national average for this outcome measure (OM) is currently 82.467%.

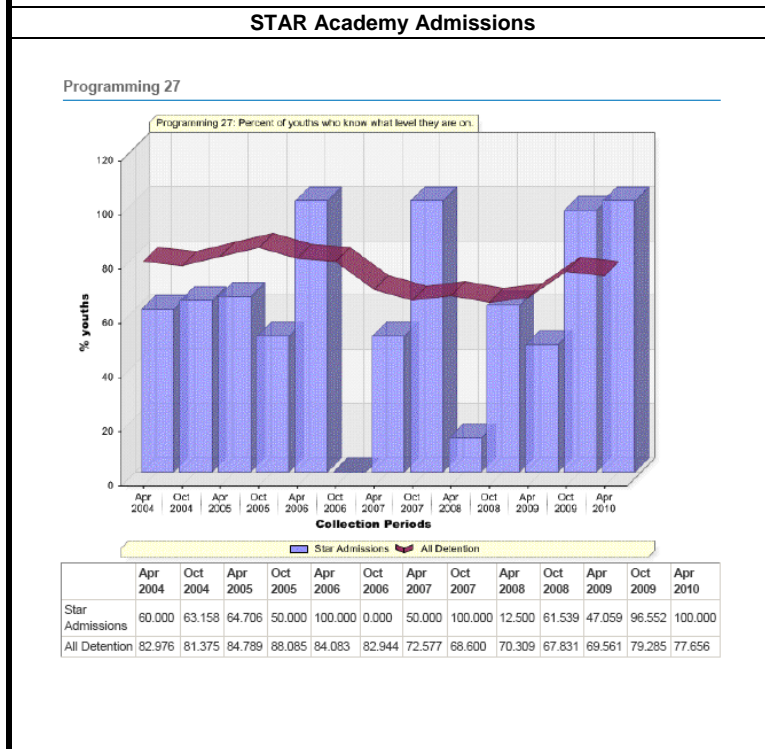
Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in May 2002 and has been deemed successful and formally closed.



Brady Academy
In October (100.00) percent of youth knew what level they were on and (100.00) percent of youth knew what level they were on in April.

STAR East Campus
In October (96.429) percent of youth knew what level they were on and (95.296) percent of youth knew what level they were on in April.

Youth Challenge Center
In October (96.122) percent of youth knew what level they were on and (87.500) percent of youth knew what level they were on in April.



STAR Admissions
In October (96.552) percent of youth knew what level they were on and (100.00) percent of youth knew what level they were on in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 77.656%.

STAR Admissions
An (FIP) was developed for the (OM) in October 2008 and has been deemed successful and formally closed.



1.12 Health

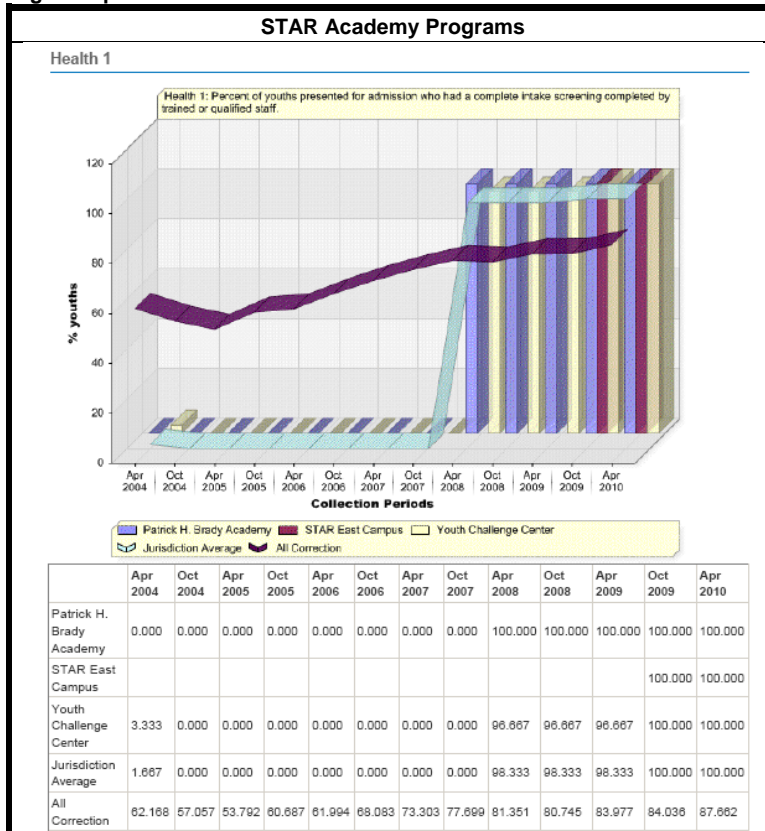
This includes intake, ITP implementation and juvenile awareness of services.

1.12.1 Health 1 Intake Screening: Complete

Percent of youth presented for admission who had a complete intake screening by trained or qualified staff.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 87.662%.



Brady Academy

In October and April (100.00) percent of youth had complete intake screenings completed.

STAR East Camp

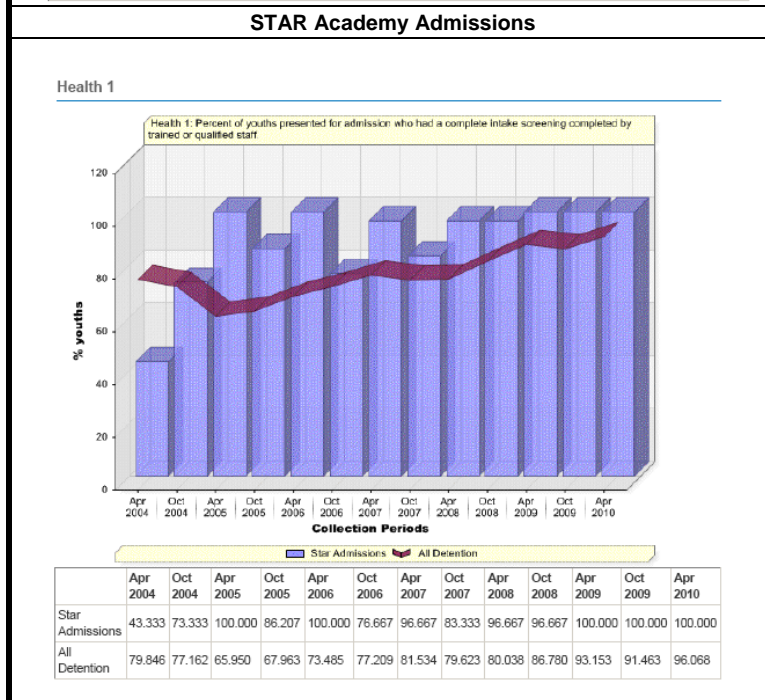
In October and April (100.00) percent of youth had complete intake screenings completed.

Youth Challenge Center

In October and April (100.00) percent of youth had complete intake screenings completed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 96.066%.



STAR Admissions

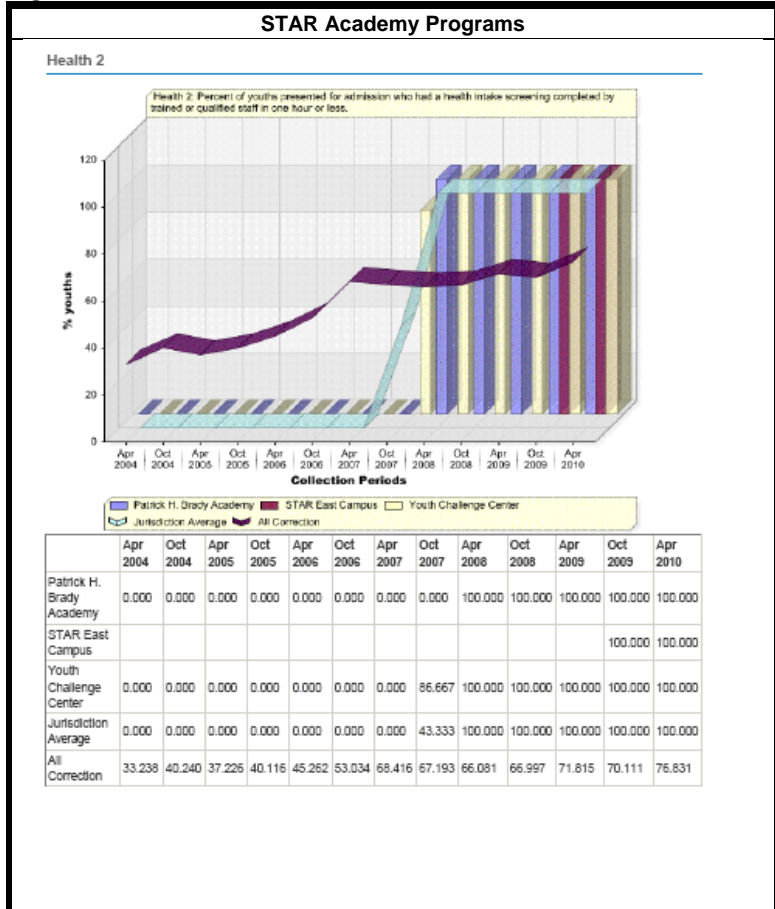
In October and April (100.00) percent of youth had complete intake screenings completed.

1.12.2 Health 2 Intake Screening : Health

Percent of youth presented for admission who had a health intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 76.831%.



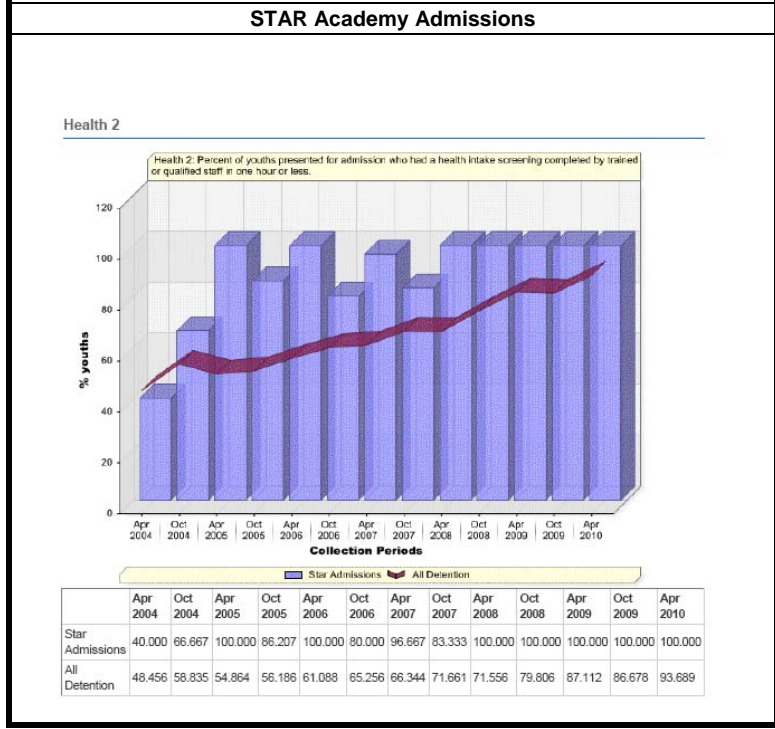
Brady Academy
In October and April (100.00) percent of youth health screenings were recorded.

STAR East Camp
In October and April (100.00) percent of youth health screenings were recorded.

Youth Challenge Center
In October and April (100.00) percent of youth health screenings were recorded.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 93.689%.



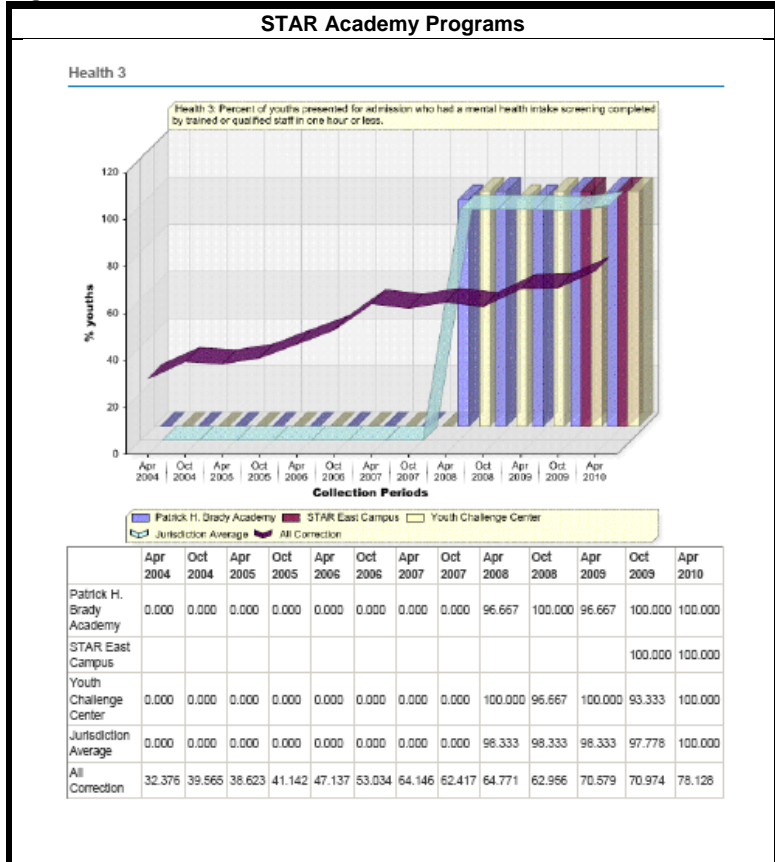
STAR Admissions
In October and April (100.00) percent of youth health screenings were recorded.

1.12.3 Health 3 Intake Screening: Mental Health

Percent of youth presented for admission that had a mental health intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

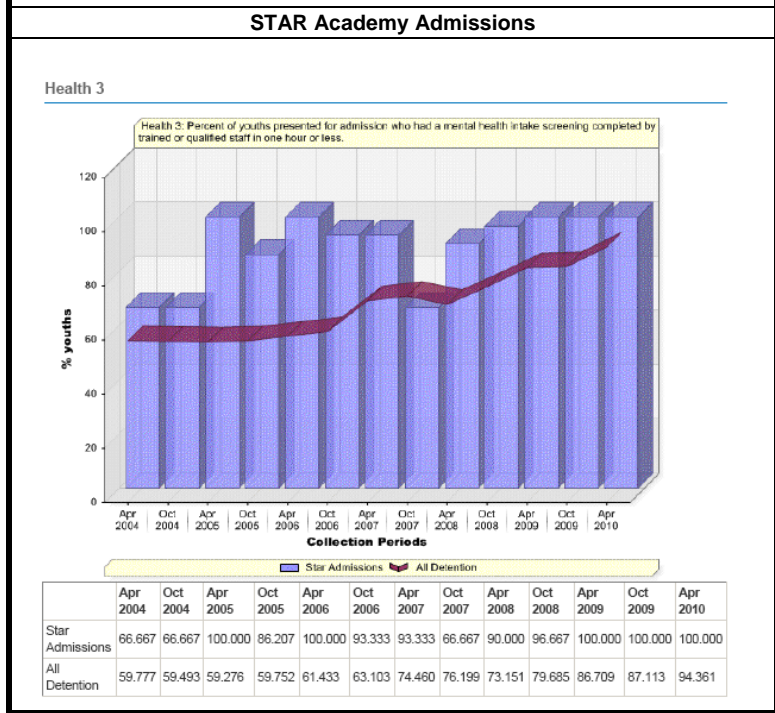
National Average
The national average for this outcome measure (OM) is currently 78.126%.



Brady Academy
In October (100.00) percent of youth had MH screenings completed in this program. In April (100.00) percent of youth MH screenings were recorded.

STAR East Camp
In October (100.00) percent of youth had MH screenings completed in this program. In April (100.00) percent of youth MH screenings were recorded.

Youth Challenge Center
In October (100.00) percent of youth had MH screenings completed in this program. In April (100.00) percent of youth MH screenings were recorded.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 94.361%.

STAR Admissions
In October (100.00) percent of youth had mental health screenings completed. In April (100.00) percent of youth screenings were recorded for Admissions.

1.12.4 Health 4 Intake Screening: Suicide Prevention

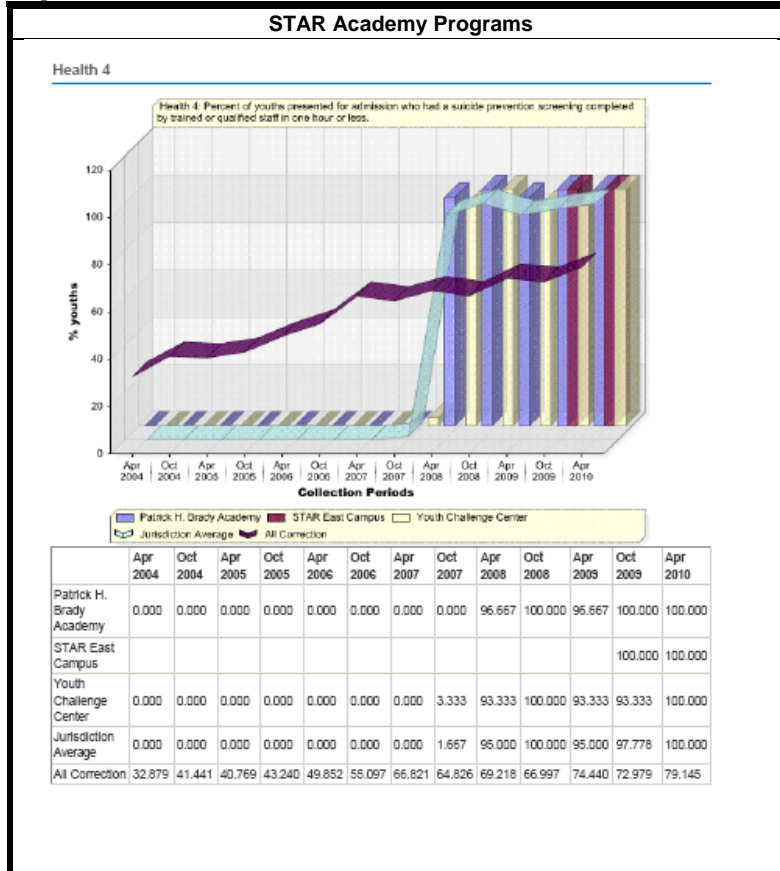
Percent of youth presented for admission that had a suicide prevention screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 79.145%.



Brady Academy

In October (100.00) percent of youth had SP screenings completed in this program. In April (100.00) percent of youth SP screenings were recorded.

STAR East Camp

In October (100.00) percent of youth had SP screenings completed in this program. In April (100.00) percent of youth SP screenings were recorded.

Youth Challenge Center

In October (93.333) percent of youth had SP screenings completed in this program. In April (100.00) percent of youth SP screenings were recorded.

Jurisdiction Average

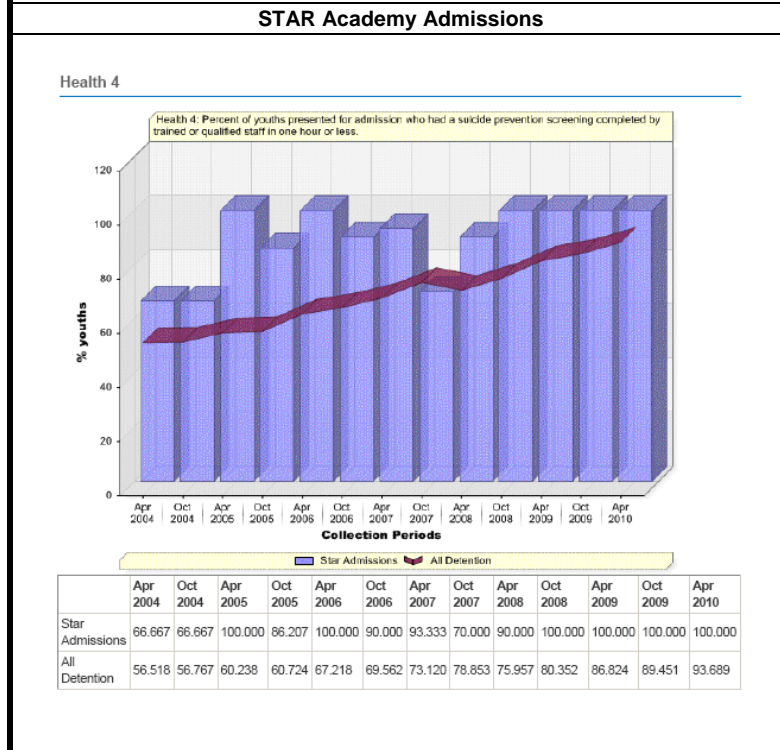
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 93.689%.

STAR Admissions

A FIP was developed for this OM in October 2005 and has been deemed successful and formally closed.



STAR Admissions

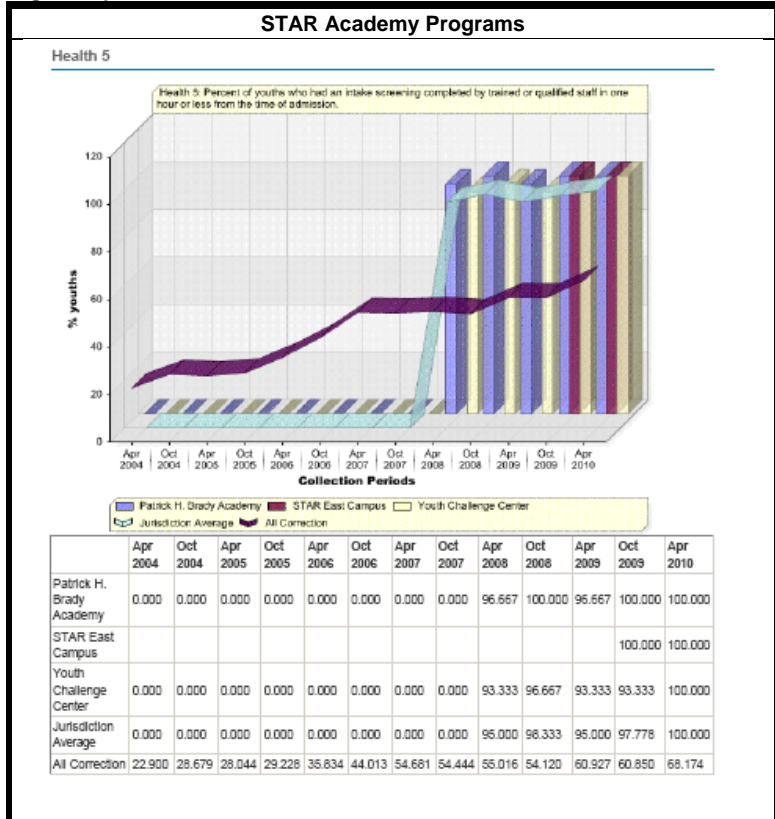
In October and April (100.00) percent of youth had suicide prevention screenings completed.

1.12.5 Health 5 Intake Screening: Completed in Less than 1 hour

Percent of youth presented for admission that had an intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 68.174%.



Brady Academy

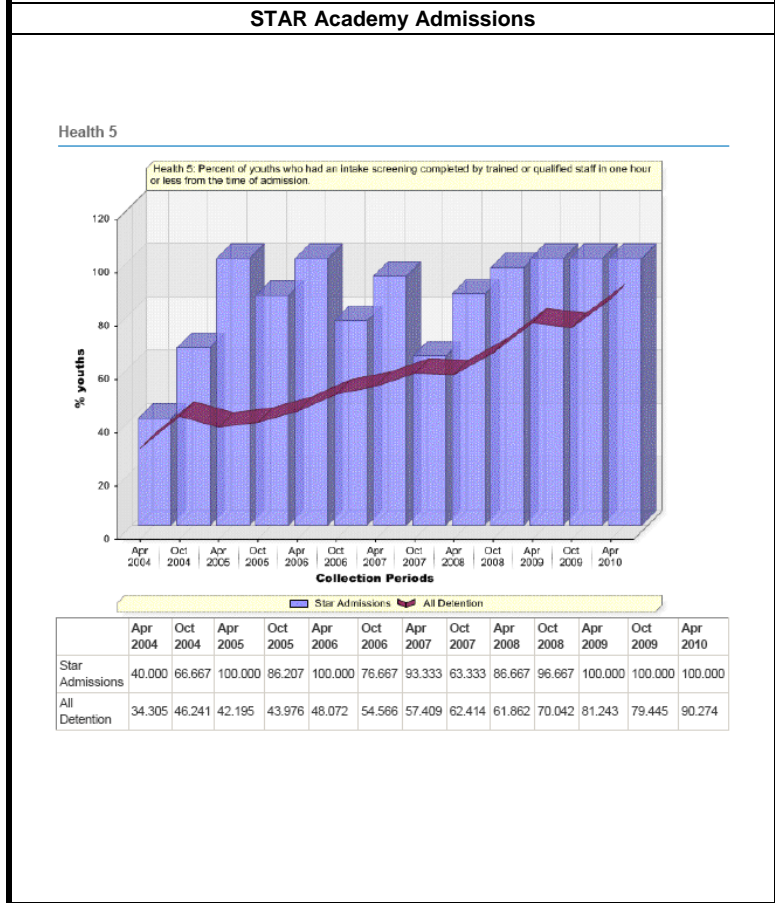
In October (100.00) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (100.00) percent of youth intake screenings were recorded.

STAR East Camp

In October (100.00) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (100.00) percent of youth intake screenings were recorded.

Youth Challenge Center

In October (93.333) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (100.00) percent of youth intake screenings were recorded.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 90.274%.

STAR Admissions

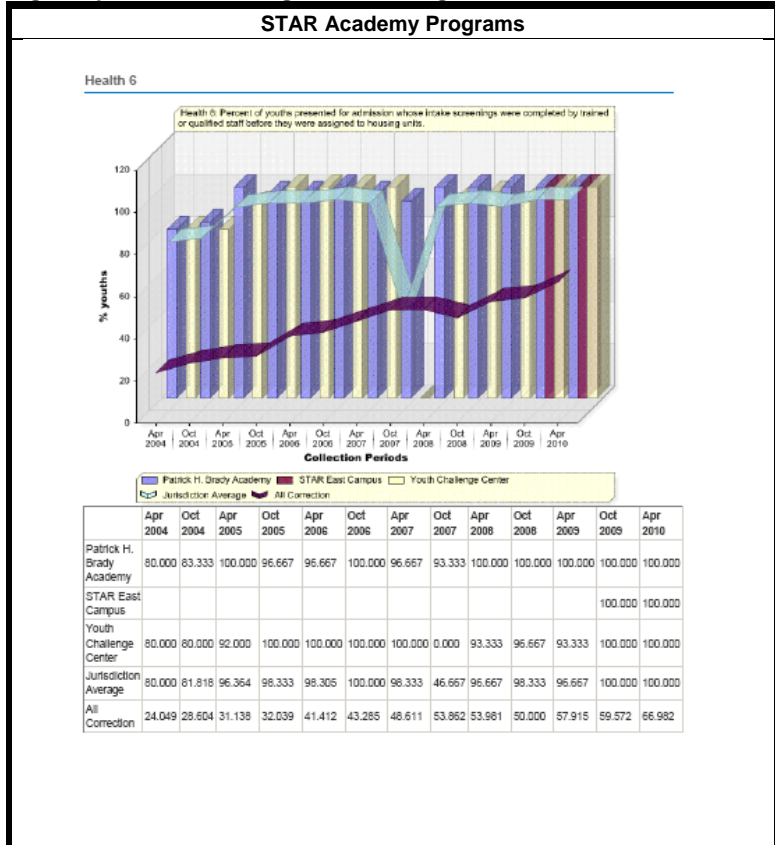
In October (100.00) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (100.00) percent of youth screenings were recorded for Admissions.

1.12.6 Health 6 Intake Screening Completed before Assigned to Housing Unit

Percent of youth presented for admission whose intake screenings were completed by trained or qualified staff, before they were assigned to housing units.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 66.982%.



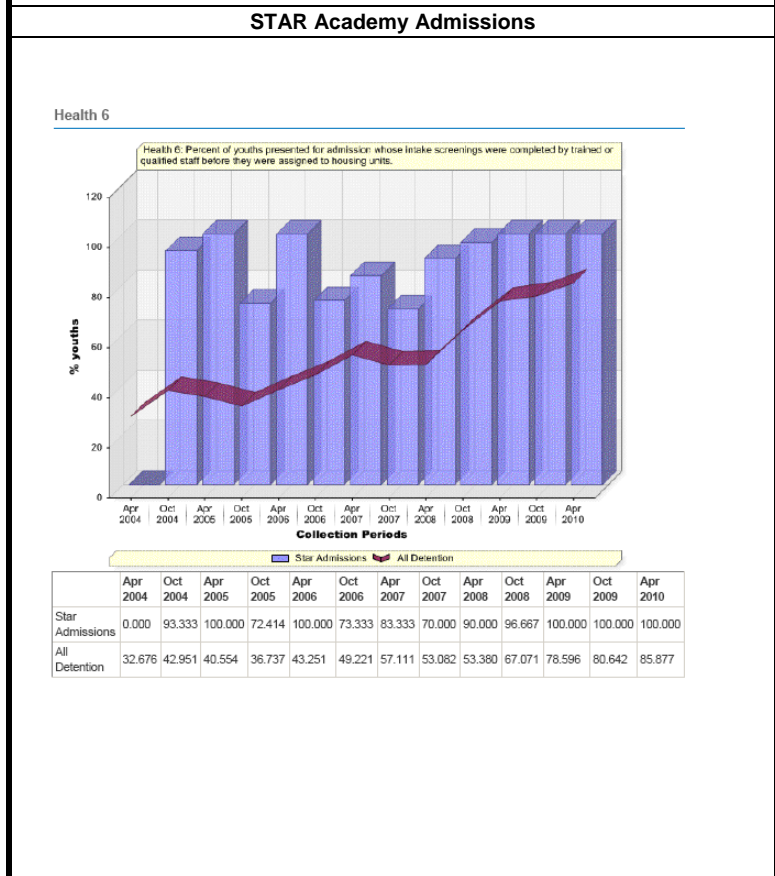
Brady Academy
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (100.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (100.00) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 85.877%.



STAR Admissions
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (100.00) percent in October and (100.00) percent in April.

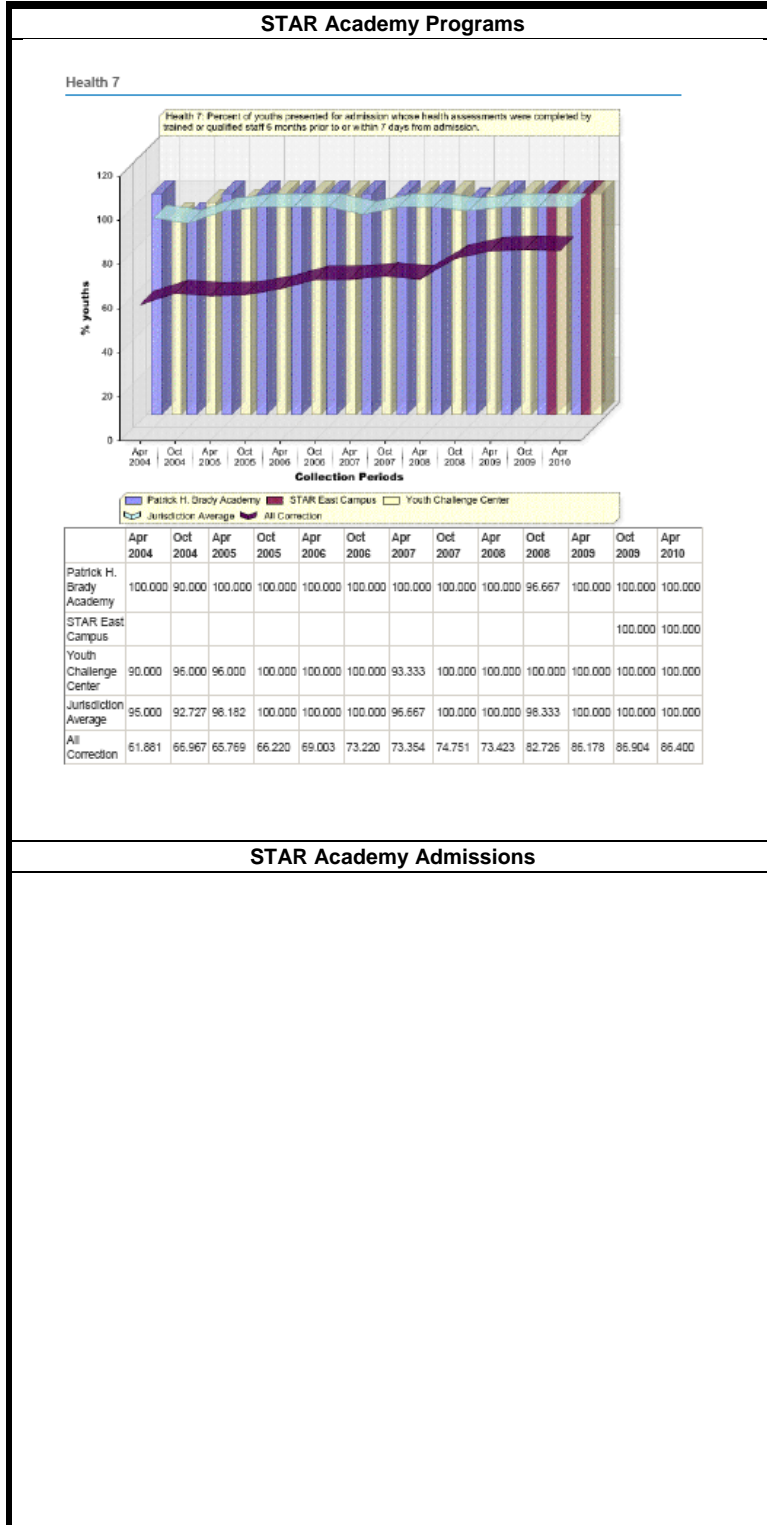
1.12.7 Health 7 Completed: Health Assessments

Percent of youth presented for admission whose health assessments were completed by trained or qualified staff within seven days.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 86.400%.

Youth Challenge Center
A FIP was developed for this OM in October 2001 and has been deemed successful and closed.



Brady Academy
The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and (100.00) for April.

STAR East Camp
The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and (100.00) for April.

Youth Challenge Center
The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

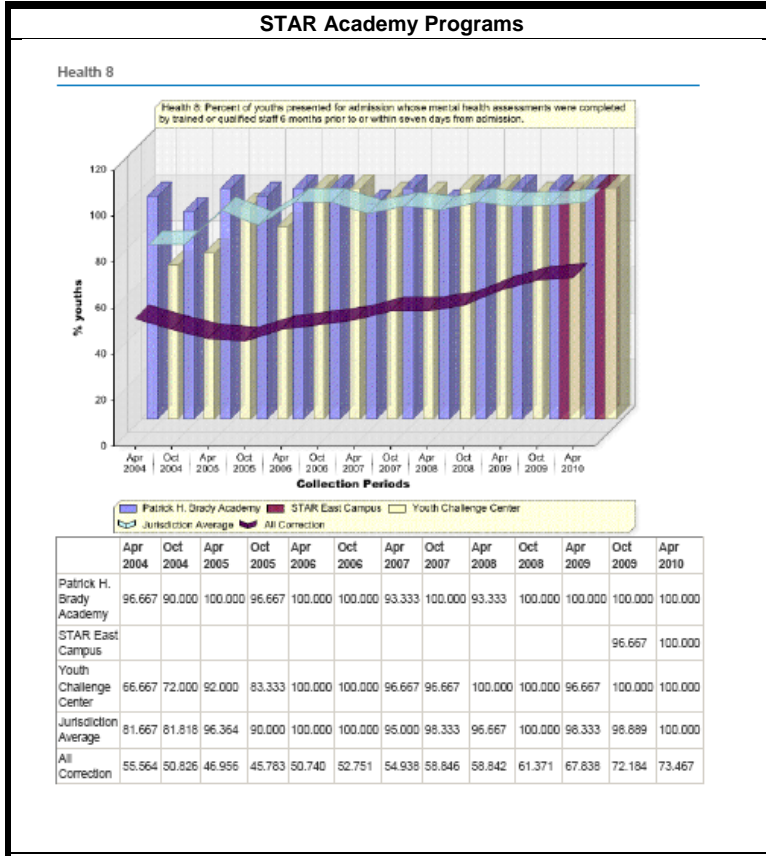
STAR Admissions
Data Not Measured

1.12.8 Health 8 Completed: Mental Health Assessment

Percent of youth presented for admission whose mental health assessments were completed by trained or qualified staff within seven days.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

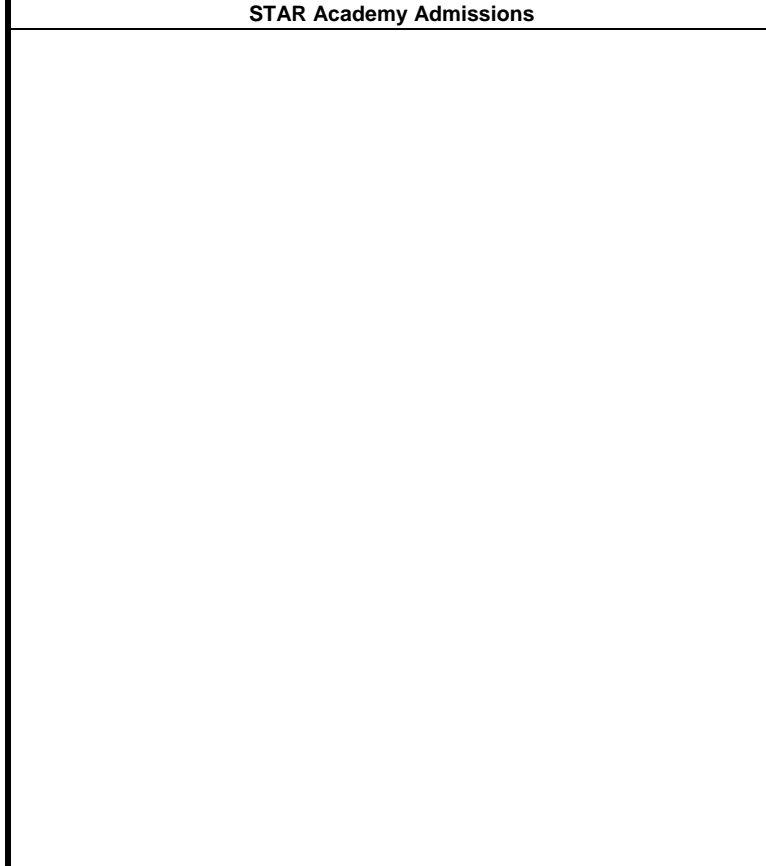
National Average
The national average for this outcome measure (OM) is currently 73.467%.



Brady Academy
The youth who had mental health assessments completed within 7 days of Admissions was (100.00) percent in October and in April.

STAR East Campus
The youth who had mental health assessments completed within 7 days of admissions was (96.667) percent in October and (100.00) percent in April.

Youth Challenge Center
The youth who had mental health assessments completed within 7 days of admissions was (100.00) percent in October and (100.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

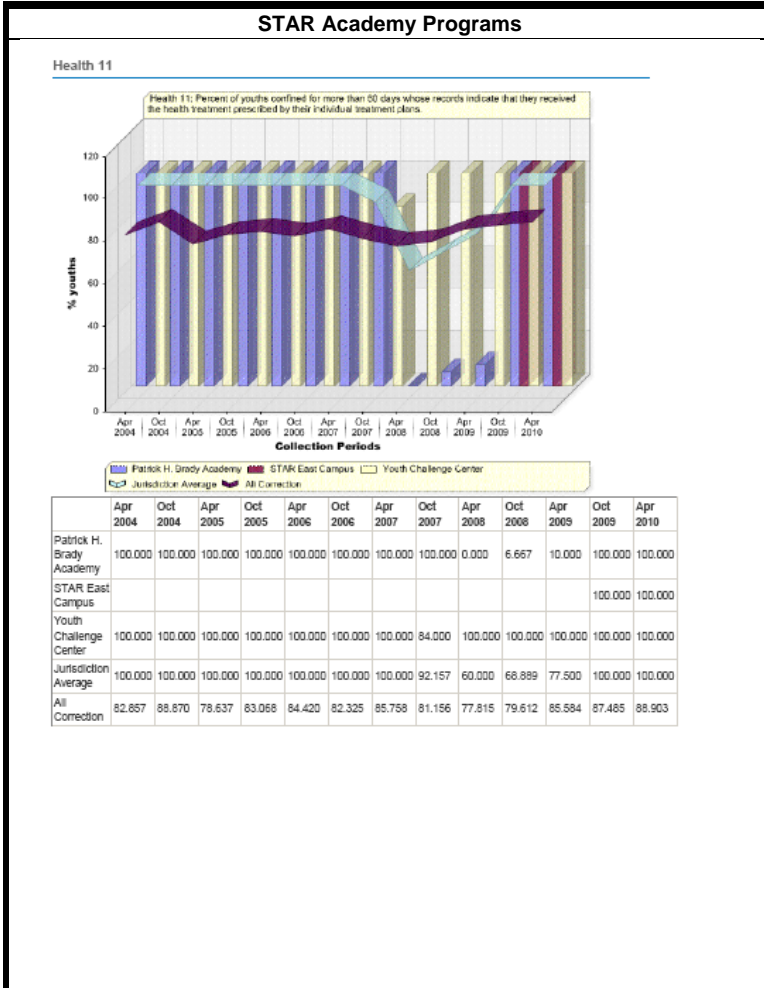
STAR Admissions
Data Not Measured

1.12.9 Health 11 Health Care Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the health treatment prescribed by their individual treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

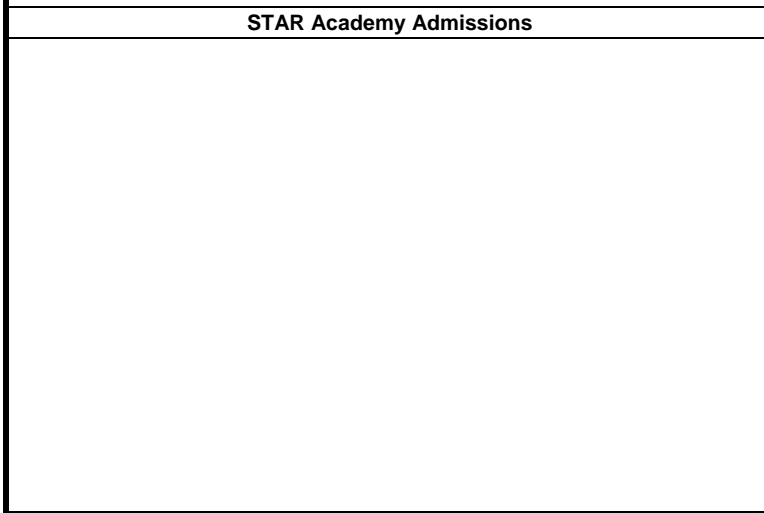
National Average
The national average for this outcome measure (OM) is currently 89.903%.



Brady Academy
Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and (10.00) percent for April.

STAR East Campus
Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center
Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and for April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.12.10 Health 12 Mental Health Treatment

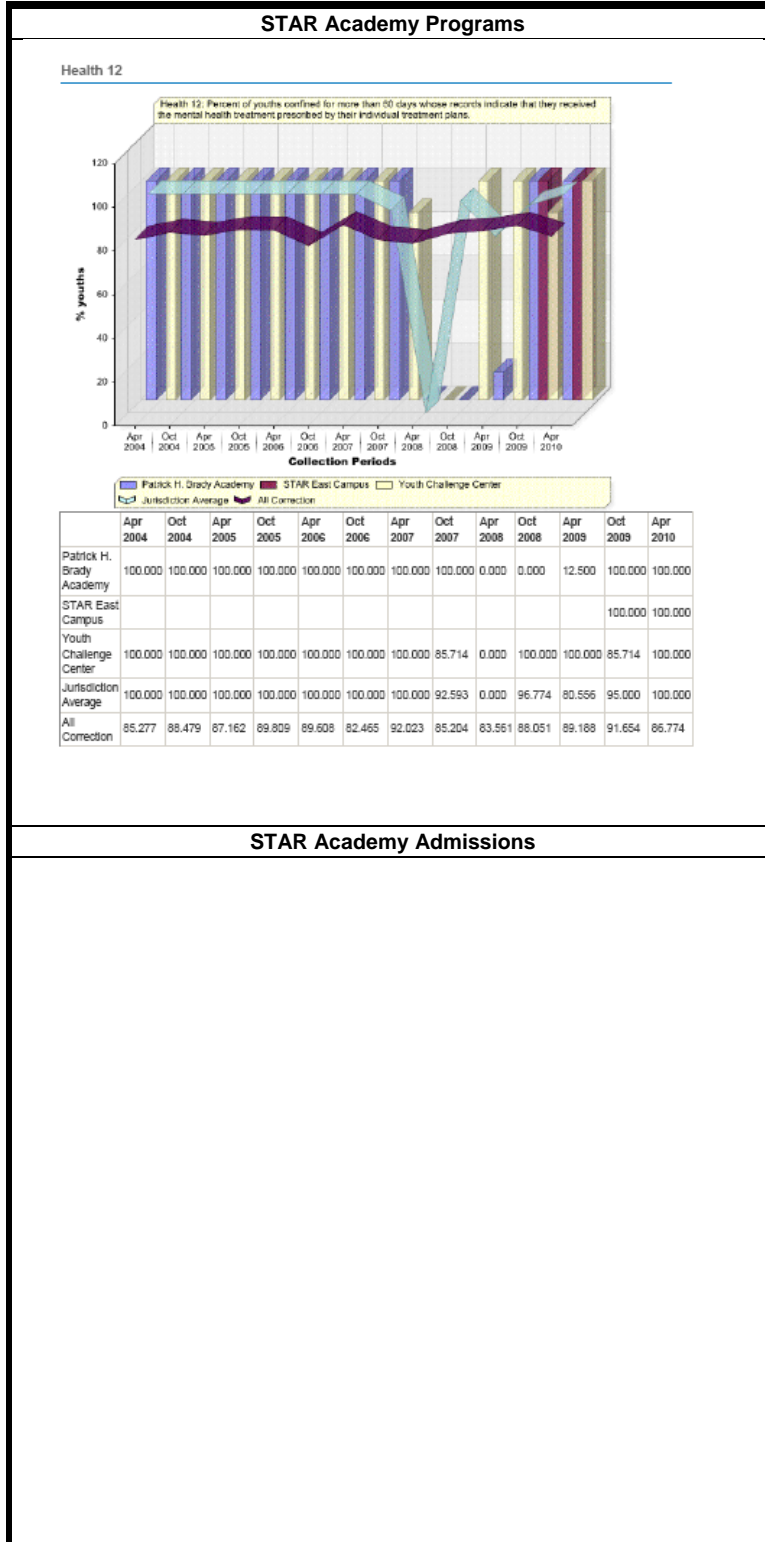
Percent of youth confined for more than 60 days whose records indicate that they received the mental health treatment prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 86.774%.



Brady Academy

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and (100.00) percent in April.

STAR East Camp

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (85.714) percent for October and (100.00) for April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

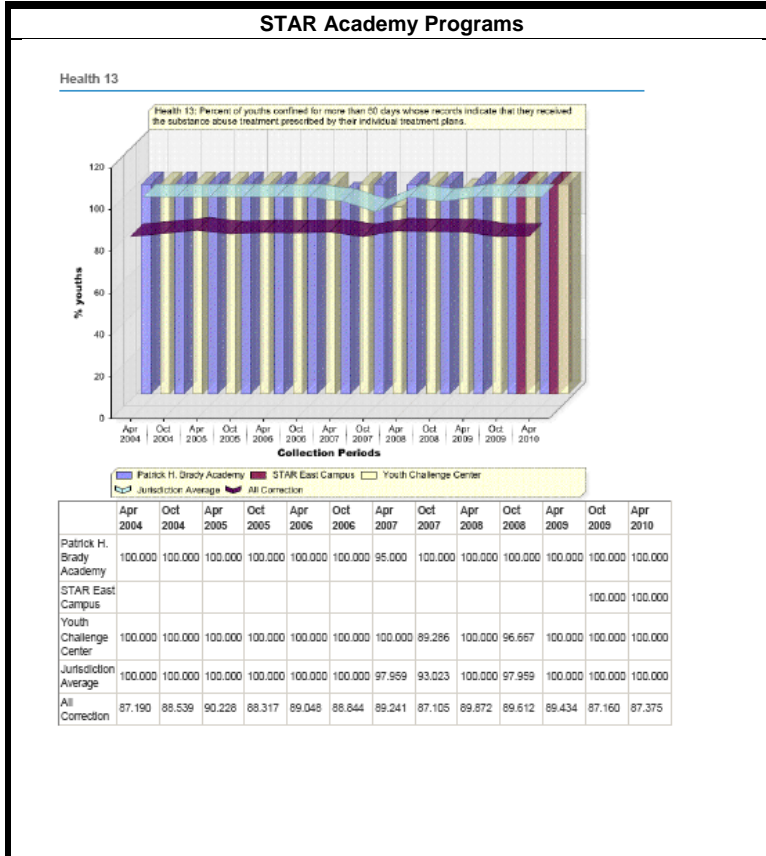
1.12.11 Health 13 Substance Abuse Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the substance abuse treatment prescribed by their individual treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 87.375%.

Brady Academy
A FIP was developed for this OM in October 2001 and has been deemed successful and closed.



Brady Academy
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and for April.

STAR East Camp
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and (100.00) percent in April.

Youth Challenge Center
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.12.12 Health 14 Physical Fitness Assessment

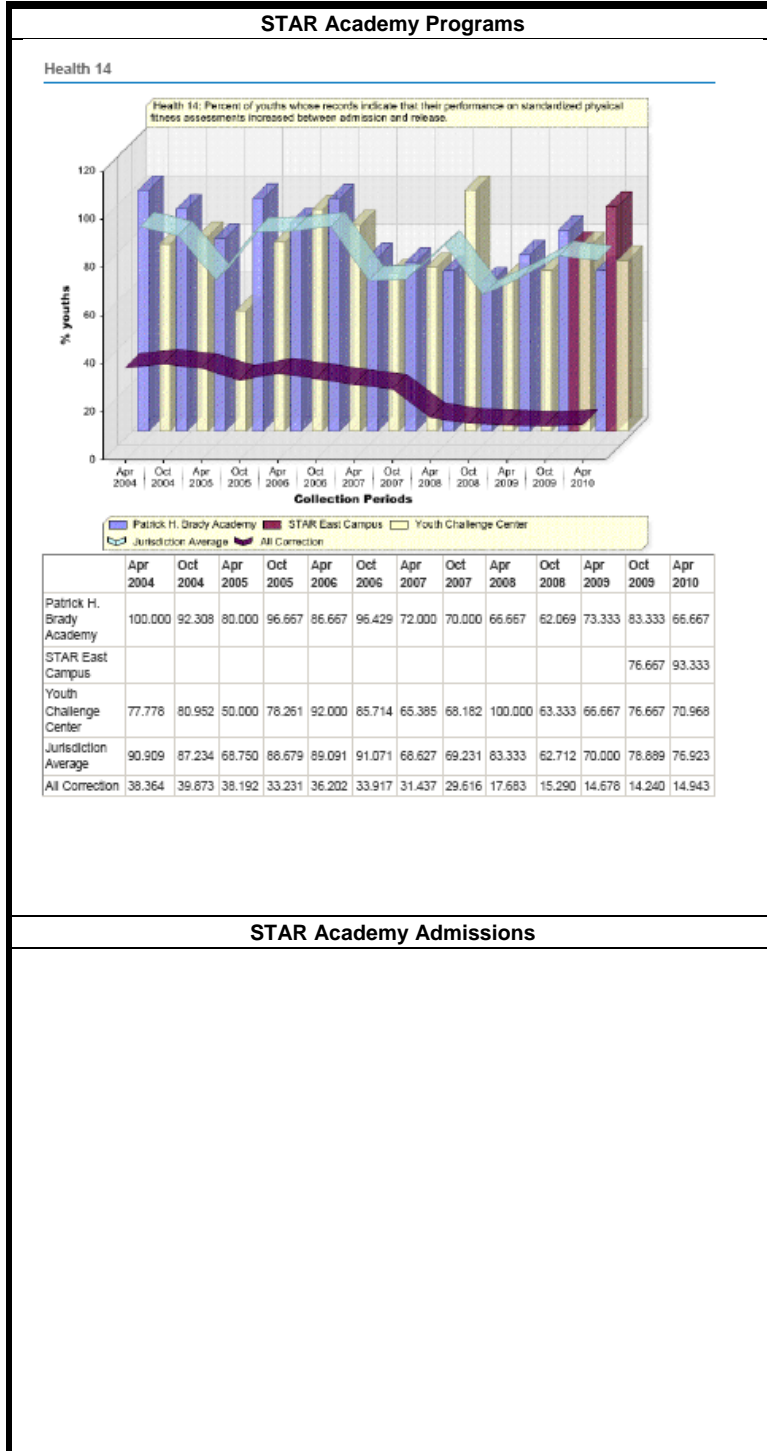
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 76.923%.

National Average
The national average for this outcome measure (OM) is currently 14.943%.

Brady Academy
A FIP was developed for this OM in April 2003, April 2005, October 2008, and October 2009 and has been deemed successful and formally closed.

STAR East Camp
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.



Brady Academy
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (83.333) percent in October and (66.667) percent in April.

STAR East Camp
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (76.667) percent in October and (93.333) percent in April.

Youth Challenge Center
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (76.667) percent in October and (76.923) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.12.13 Health 15 Large Muscle Exercise

Percent of interviewed youth who report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 67.010%.

National Average
The national average for this outcome measure (OM) is currently 56.245%.

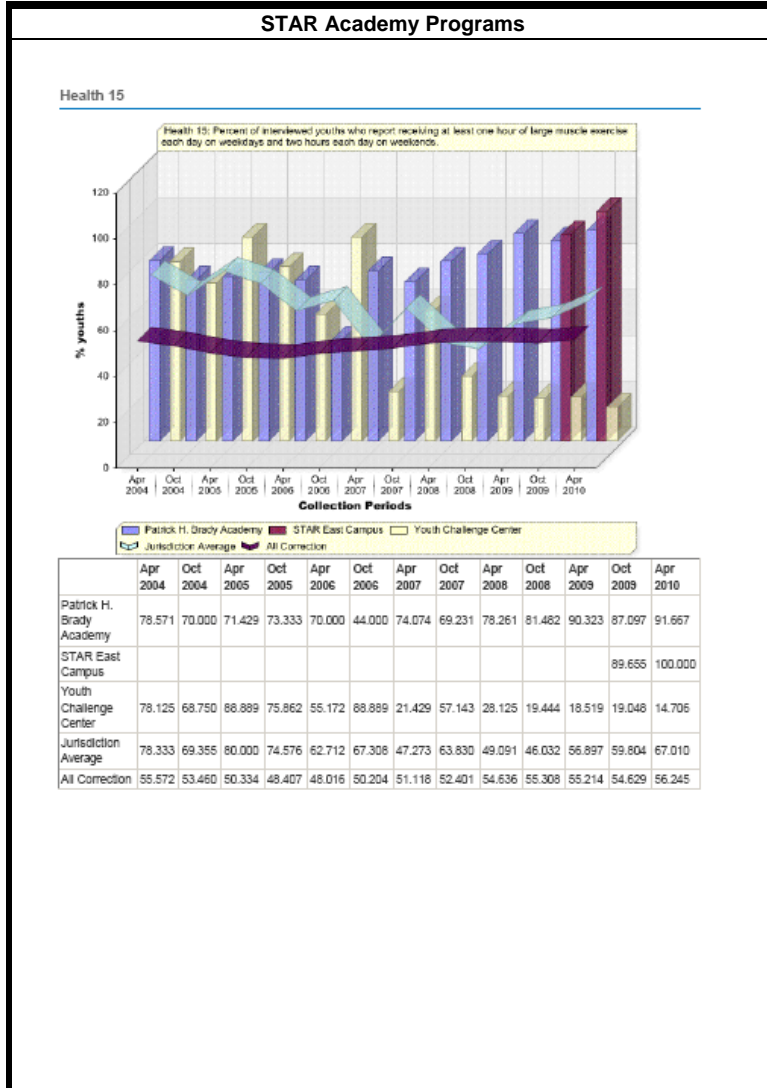
Brady Academy
A (FIP) was developed for this (OM) in October 2001 and has been deemed successful and closed. A (FIP) was developed for this (OM) in April 2009 and has been deemed successful and formally closed.

ExCel
A (FIP) was developed for this OM in April '03, October'04 and has been deemed successful and formally closed.

Youth Challenge Center
Note: YCC Improvement Team has looked at this (OM) and has determined that programming and visitations occur during recreation time.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 90.296 %.

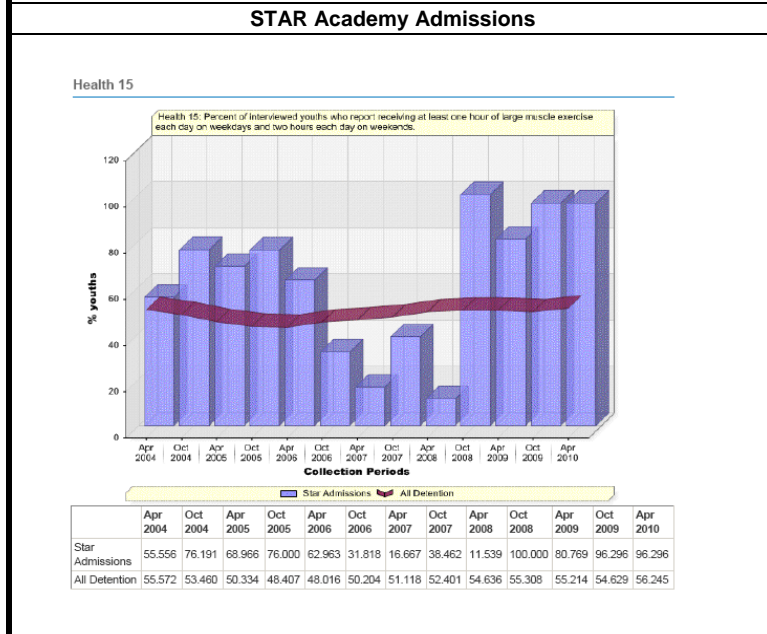
National Average
The national average for this outcome measure (OM) is currently 56.245%.



Brady Academy
In October (87.097) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This increased to (91.667) percent in April.

STAR East Camp
In October (89.655) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This increased to (100.00) percent in April.

Youth Challenge Center
In October (19.048) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (14.705) percent in April.



STAR Admissions
In October and in April (96.296) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends.

1.12.14 Health 16 Physical Fitness Assessment

Percent of youth whose records indicate they have received a physical fitness assessment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 96.901%.

National Average

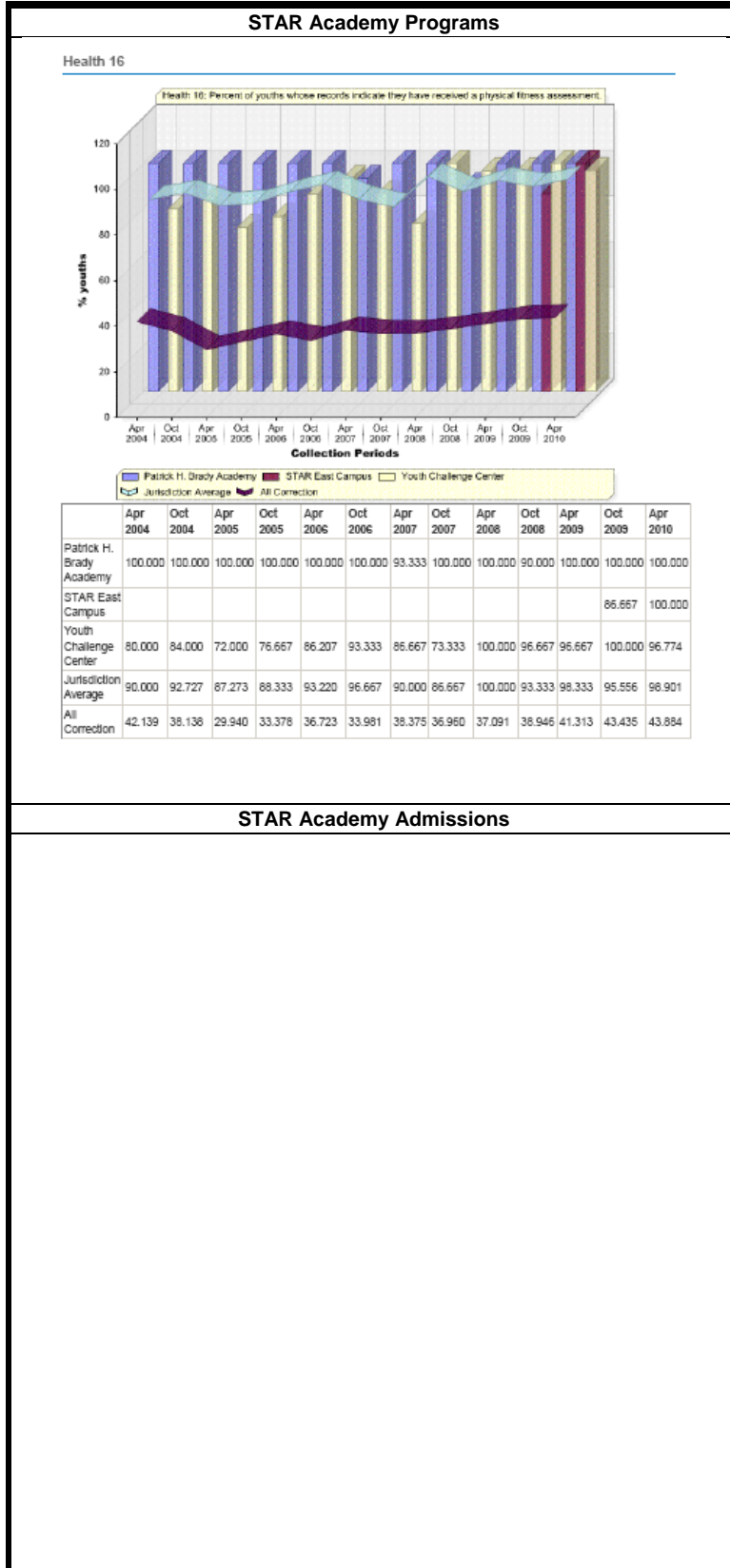
The national average for this outcome measure (OM) is currently 43.884%.

Brady Academy

A FIP was developed for this OM in October 2008 and has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.



Brady Academy

Percent of youth whose records indicate they have received a physical fitness assessment was (100.00) percent in October and (100.00) in April.

STAR East Camp

Percent of youth whose records indicate they have received a physical fitness assessment was (86.667) percent in October and (100.00) in April.

Youth Challenge Center

Percent of youth whose records indicate they have received a physical fitness assessment was (100.00) percent in October and (96.774) percent in April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured



1.13 Justice

This includes grievances and legal rights.

1.13.1 Justice 1 Facility Rules and Legal Rights

Percent of interviewed youth who report understanding the facility rules and their legal rights.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 88.660%.

National Average

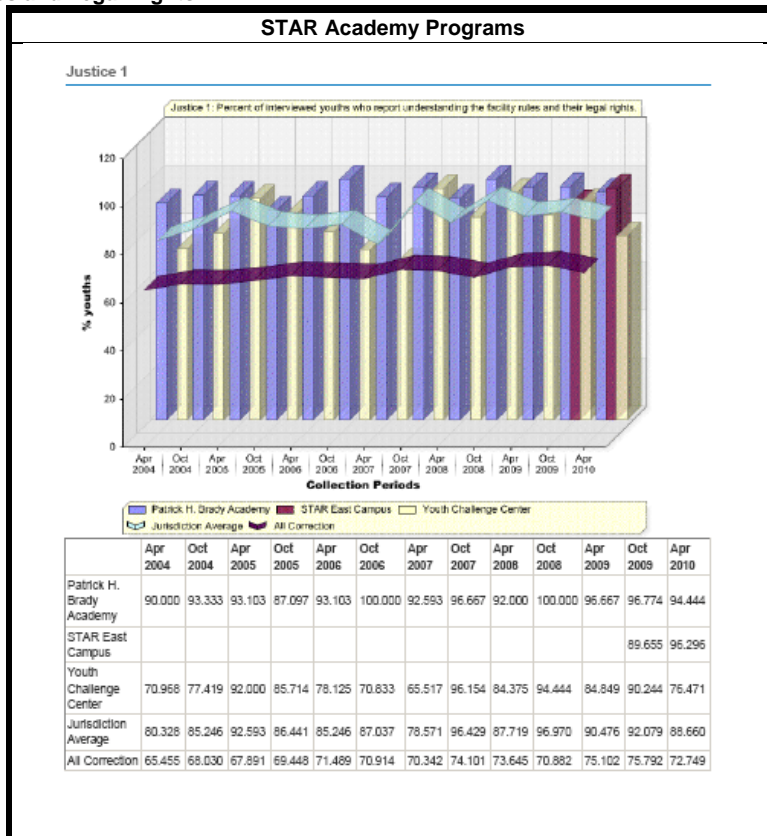
The national average for this outcome measure (OM) is currently 72.749%.

Brady Academy

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002, along with OM's Justice 6, Programming 20 and 21 and has been deemed successful and closed.



Brady Academy

Percent of interviewed youth who report they understand facility rules and legal rights was (96.774) percent in October and (94.444) percent in April.

STAR East Campus

Percent of interviewed youth who report they understand facility rules and legal rights was (89.655) percent in October and (96.296) percent in April.

Youth Challenge Center

Percent of interviewed youth who report they understand facility rules and legal rights was (90.244) percent in October and (96.296) percent in April.

Jurisdiction Average

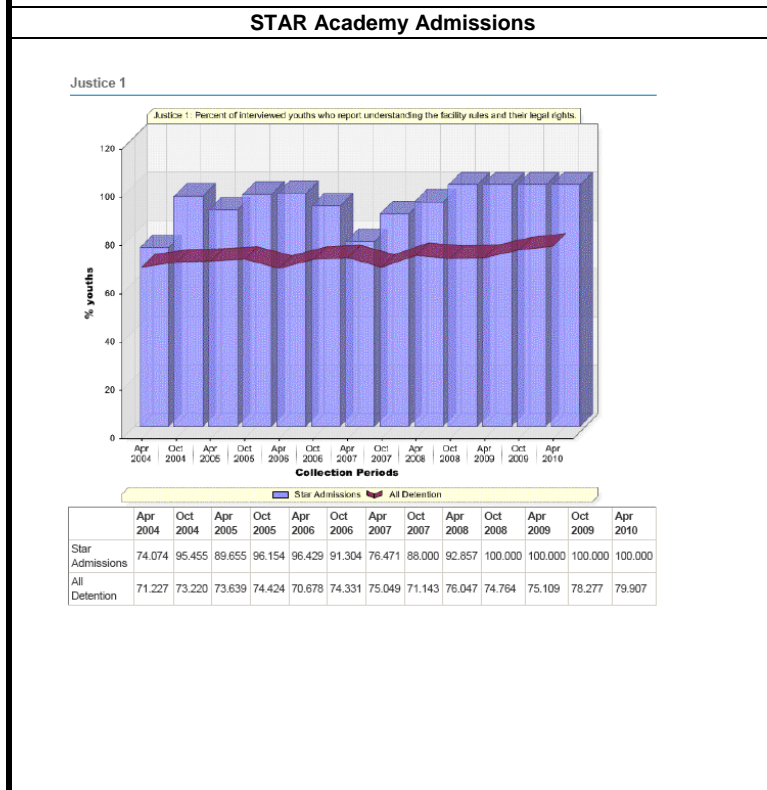
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 79.907%.

STAR Admissions

A FIP was developed for this OM in April 2001 and has been deemed successful and formally closed.



STAR Admissions

Percent of interviewed youth who report they understand facility rules and legal rights increased to (100.00) percent in October and in April.

1.13.2 Justice 2 Grievances and Complaints: Filed by youth

Grievances and complaints filed per youth per 100 youth days of confinement.

Jurisdiction Average

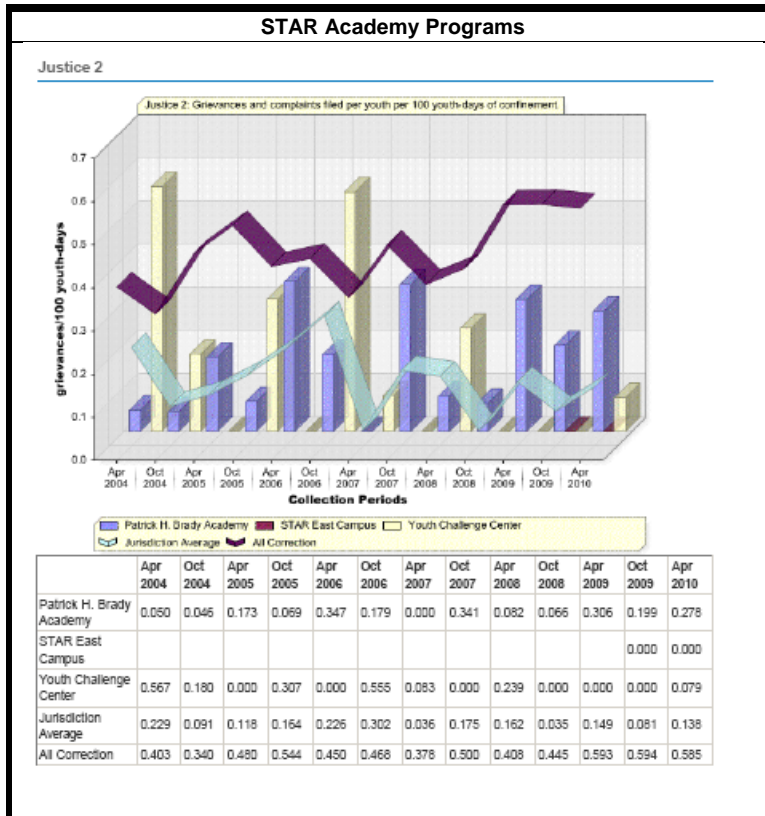
The jurisdiction average for this outcome measure (OM) is currently 0.138%.

National Average

The national average for this outcome measure (OM) is currently 0.585%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2006 and has been deemed successful and formally closed.



Brady Academy

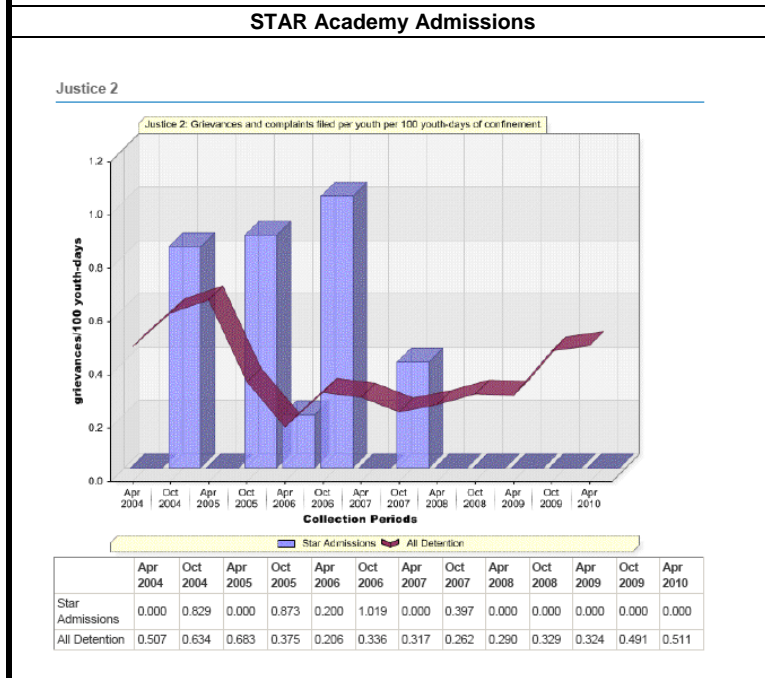
Three grievances, a rate of (0.199), and/or complaints were filed per youth per 100 person days of confinement for the October data collection, and four grievances filed in April.

STAR East Camp

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October and April data collections.

Youth Challenge Center

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October data collection and one in April.



STAR Admissions

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October data collection and three in April.

1.13.3 Justice 3 Grievances and Complaints: Staff

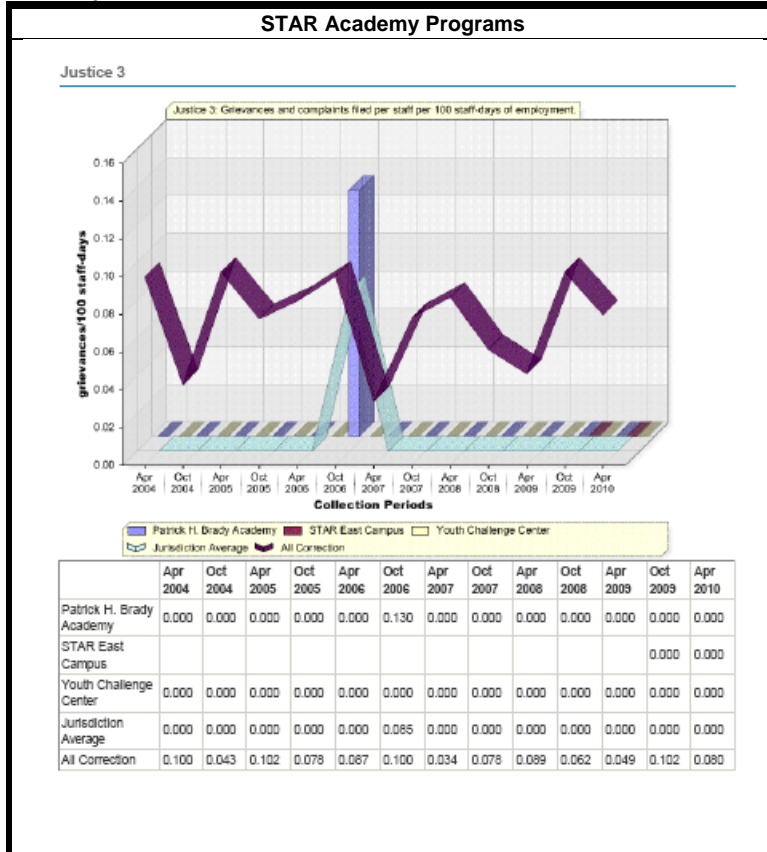
Grievances and complaints filed per staff per 100 days of staff employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.080%.



Brady Academy

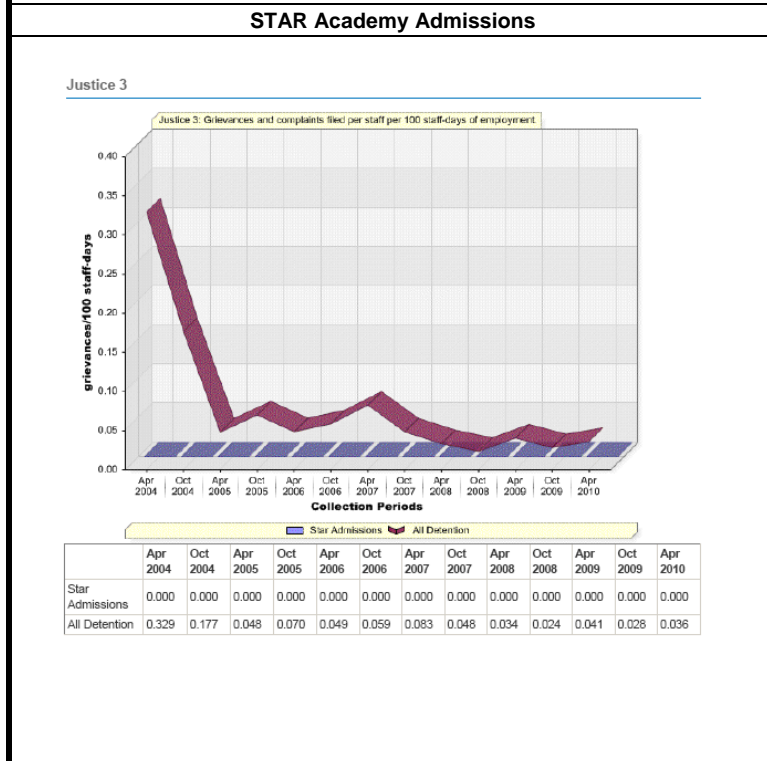
Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

STAR East Camp

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Youth Challenge Center

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.



STAR Admissions

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.036%.

1.13.4 Justice 4 Grievances Filed By Youth

Percent of interviewed youth who report filing a grievance and who said it was addressed.

Jurisdiction Average

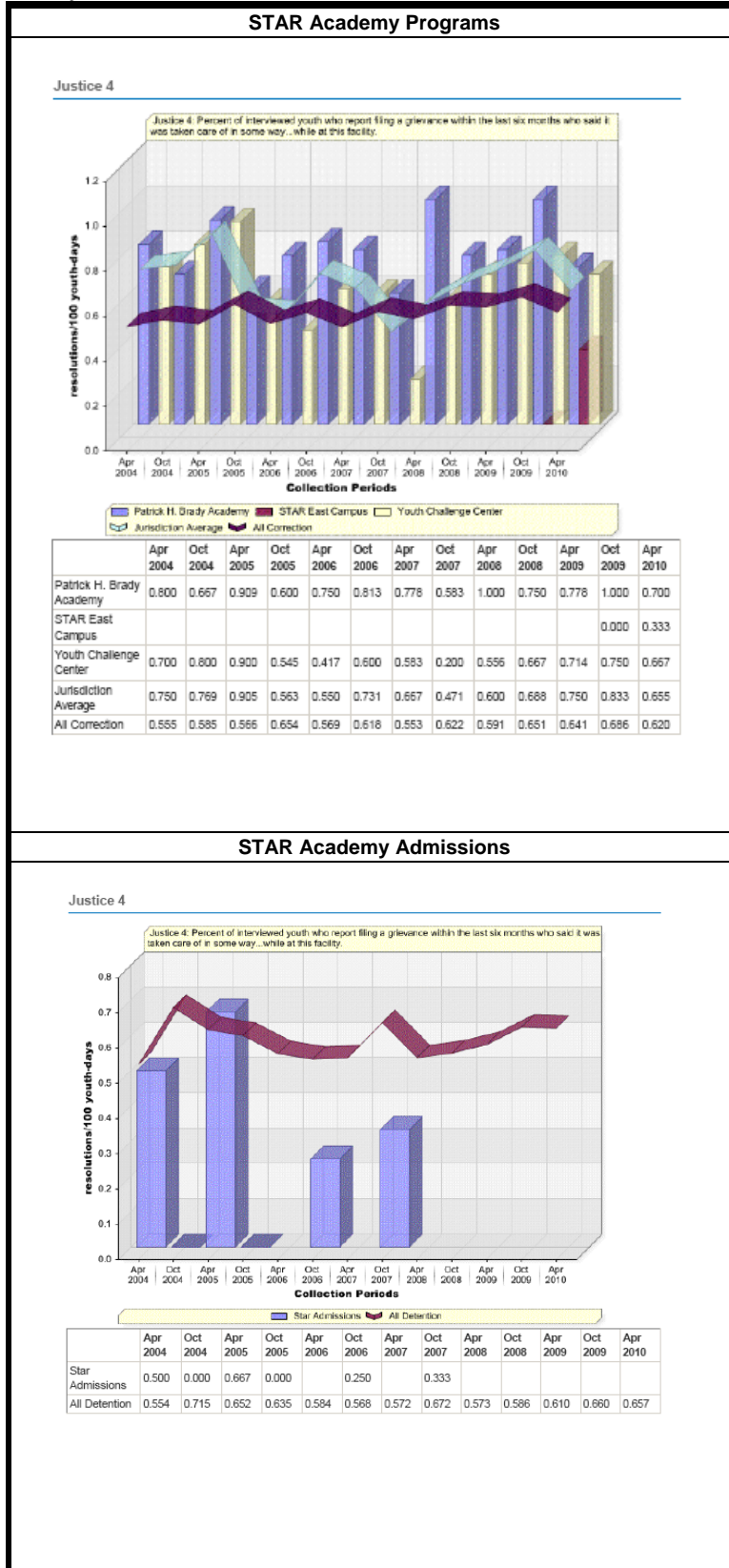
The jurisdiction average for this outcome measure (OM) is currently 0.655%.

National Average

The national average for this outcome measure (OM) is currently 0.620%.

Youth Challenge Center

A FIP was developed for this OM in April 2003 and has been deemed successful and closed.



Brady Academy

The percent of interviewed youth who report filing a grievance and said it was addressed was (1.000) percent in October, and (0.700) percent in April.

STAR East Camp

The percent of interviewed youth who report filing a grievance and said it was addressed was zero percent in October, and (0.333) percent in April.

Youth Challenge Center

The percent of interviewed youth who report filing a grievance and said it was addressed was (0.750) percent in October, and (0.667) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.657%.

STAR Admissions

A FIP was developed for this OM in October 2002 and addressed again in April 2003. It has been deemed successful and formally closed.

STAR Admissions

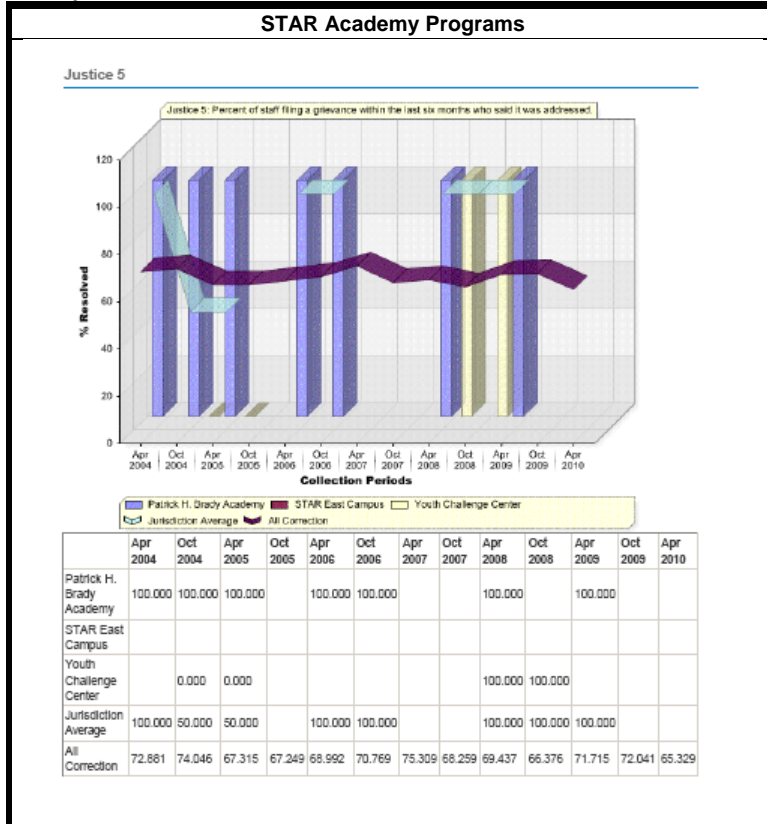
The percent of interviewed youth who report filing a grievance and said it was addressed was zero percent in October and in April.

1.13.5 Justice 5 Grievances Filed By Staff

Percent of interviewed staff filing grievance who said it was addressed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

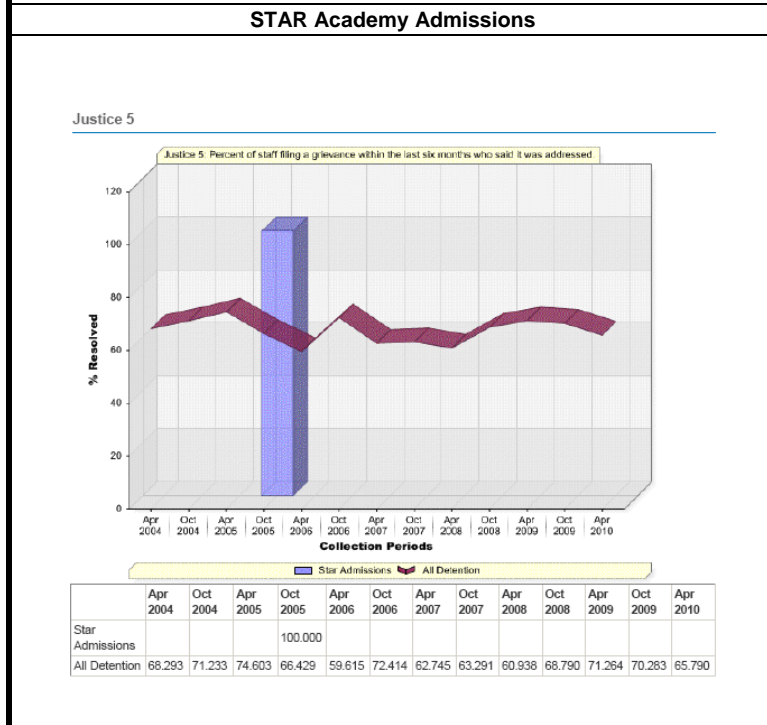
National Average
The national average for this outcome measure (OM) is currently 65.329%.



Brady Academy
Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.

STAR East Camp
Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.

Youth Challenge Center
Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 65.790%.

STAR Admissions
Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.

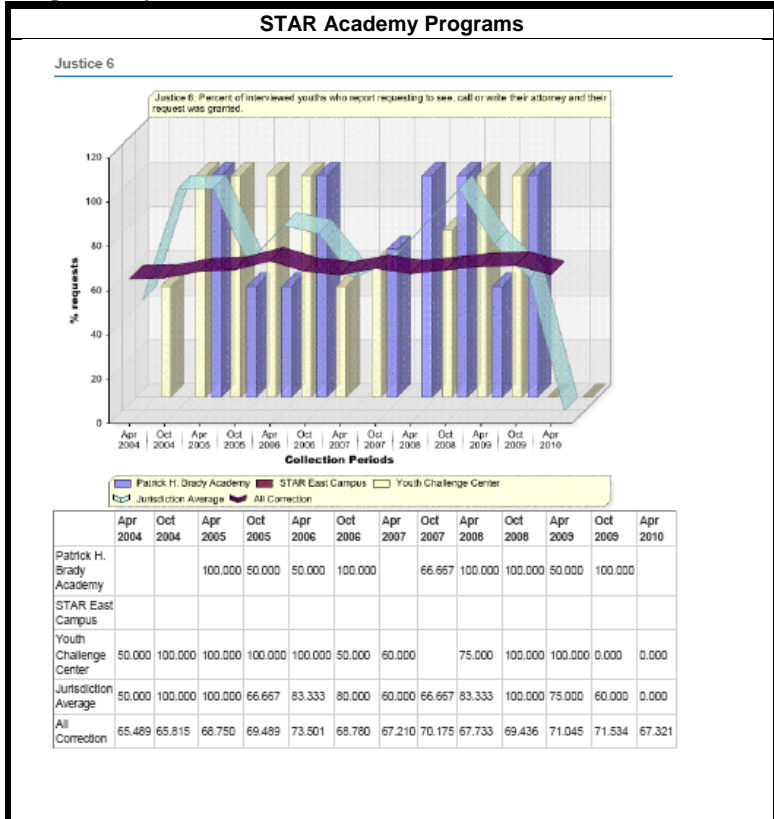
1.13.6 Justice 6 Youth Requesting Attorney Contact

Percent of interviewed youth who report requesting to see, call, or write their attorney and their request was granted.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 67.321%.

Youth Challenge Center
A FIP was developed for this OM in May 2002, along with OM's Justice 1, Programming 20 and 21 and has been deemed successful and closed.

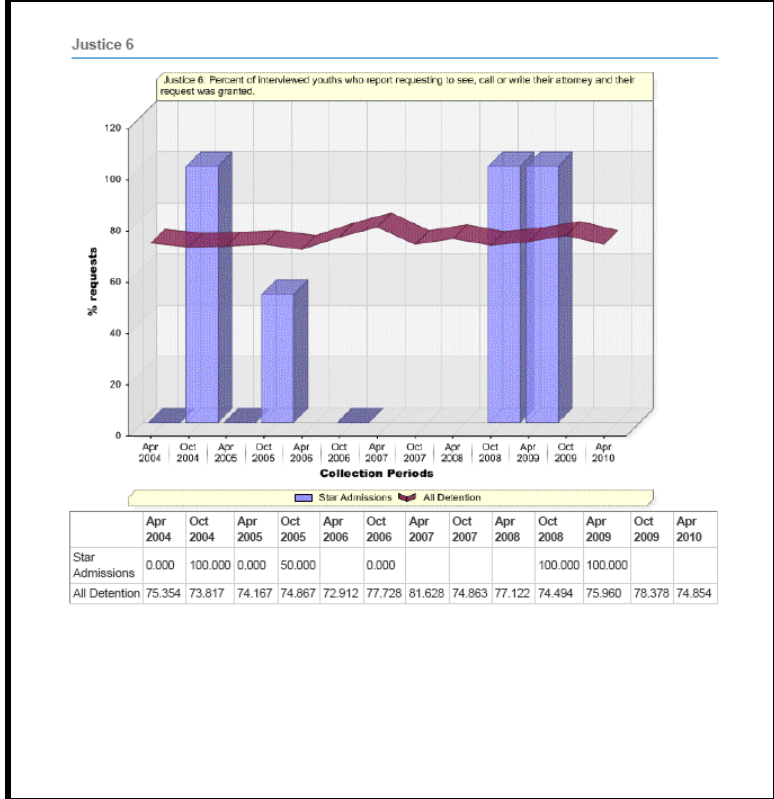


Brady Academy
Percent of youth who requested to see, call or write their attorney and their request was granted was (100.00) percent in October and did not apply in April.

STAR East Camp
Percent of youth, who requested to see, call or write their attorney and their request did not apply in October or in April.

Youth Challenge Center
Percent of youth, who requested to see, call or write their attorney and their request did not apply in October or in April.

STAR Academy Admissions



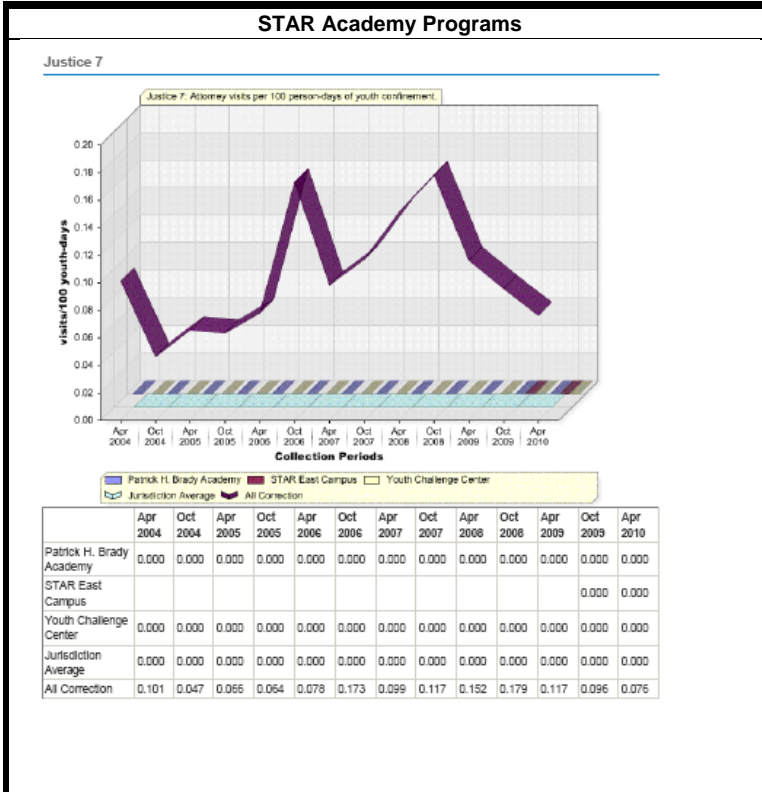
STAR Admissions
Percent of youth, who requested to see, call or write their attorney and their request did not apply in October or in April.

1.13.7 Justice 7 Attorney Visits

Attorney visits per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.076%.



Brady Academy

There were zero attorney visits per 100 person days of youth confinement in both October and April.

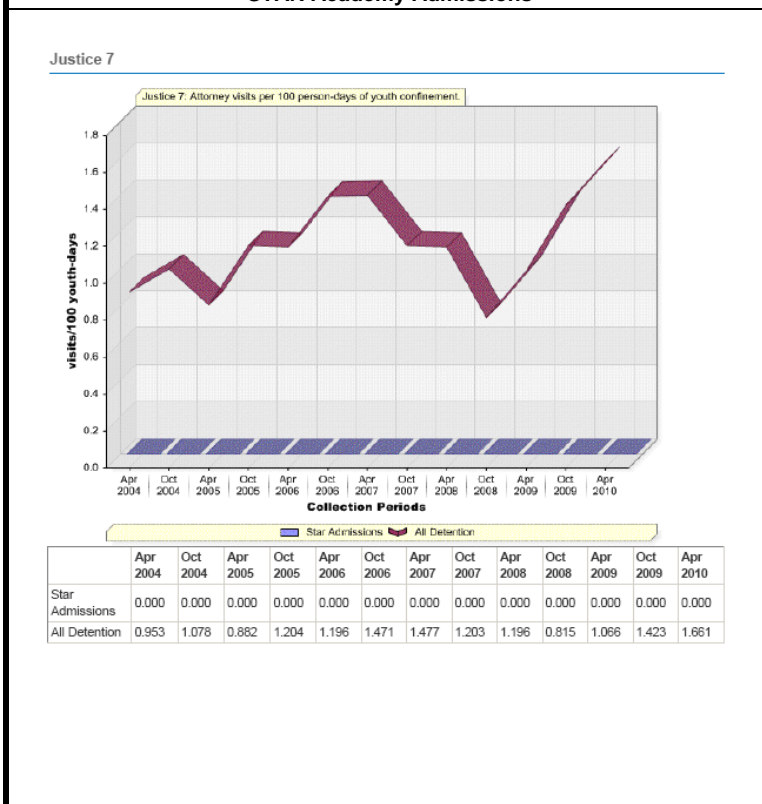
STAR East Camp

There were zero attorney visits per 100 person days of youth confinement in both October and April.

Youth Challenge Center

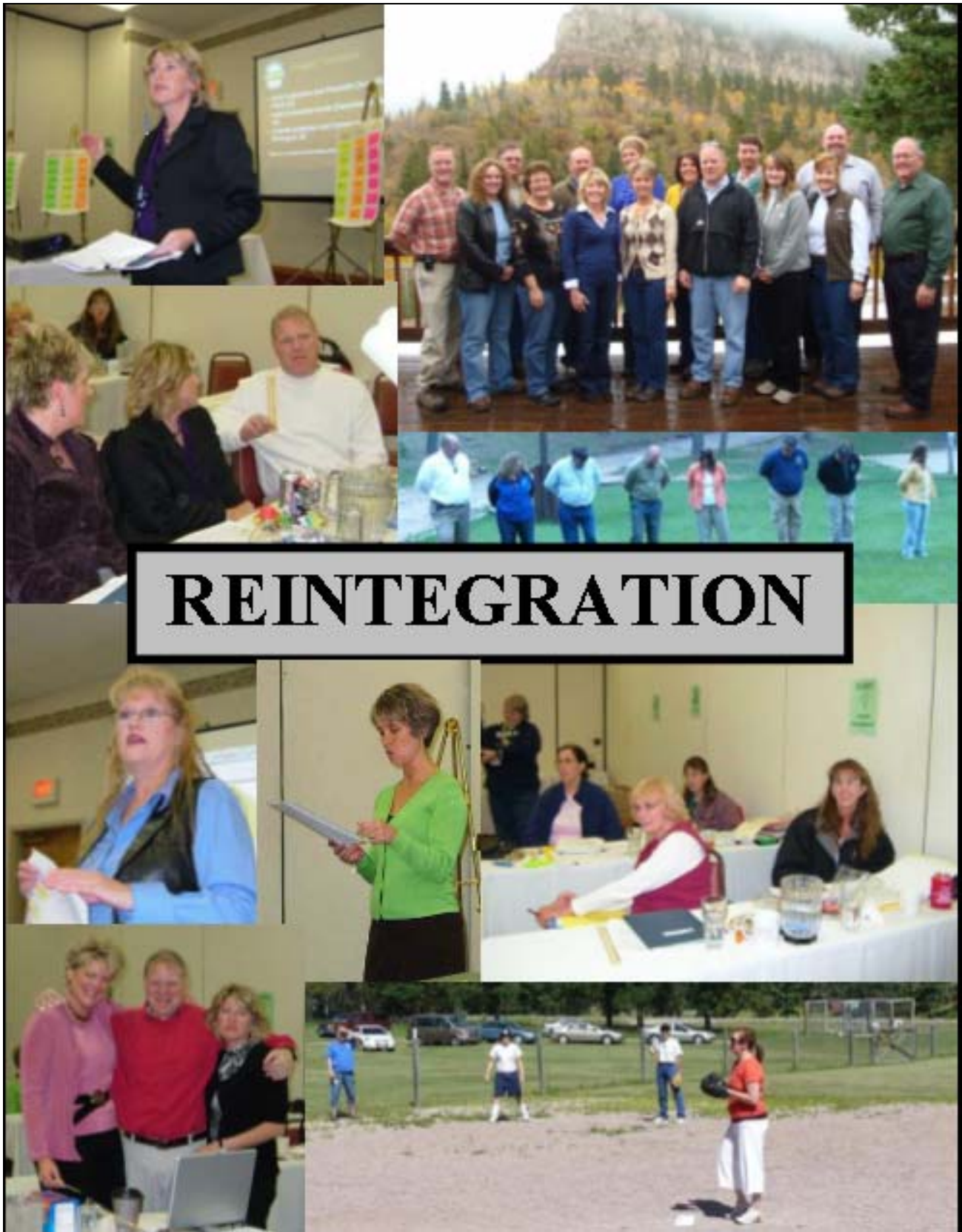
There were zero attorney visits per 100 person days of youth confinement in both October and April.

STAR Academy Admissions



STAR Admissions

There were zero attorney visits per 100 person days of youth confinement in both October and April.



1.14 Reintegration

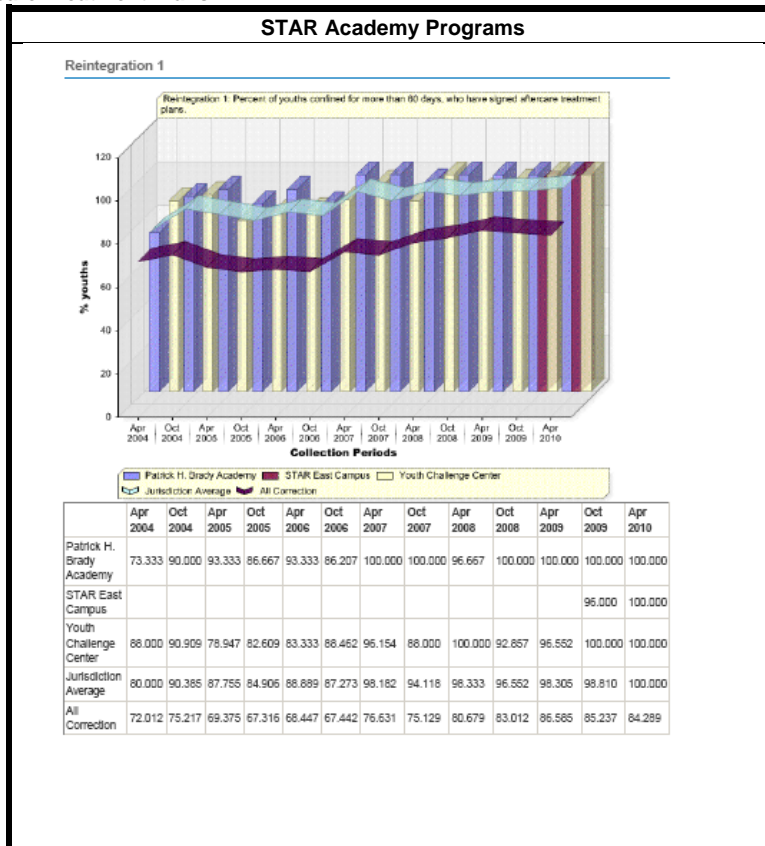
This includes aftercare treatment plans, youth's correspondence, case manager, and community referrals

1.14.1 Reintegration 1 Aftercare Treatment Plans

Percent of youth confined for more than 60 days who have signed aftercare treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 84.289%.



Brady Academy

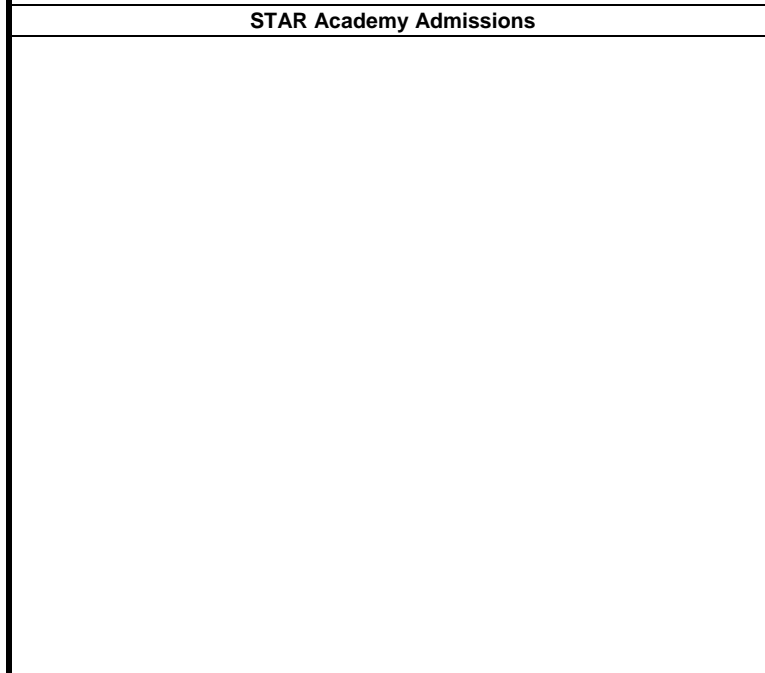
Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and in April.

STAR East Camp

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (96.00) percent in October and (100.00) in April.

Youth Challenge Center

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and (100.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.14.2 Reintegration 2 Aftercare Treatment Plans Finalized

Percent of youth confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.647%.

National Average
The national average for this outcome measure (OM) is currently 64.940%.

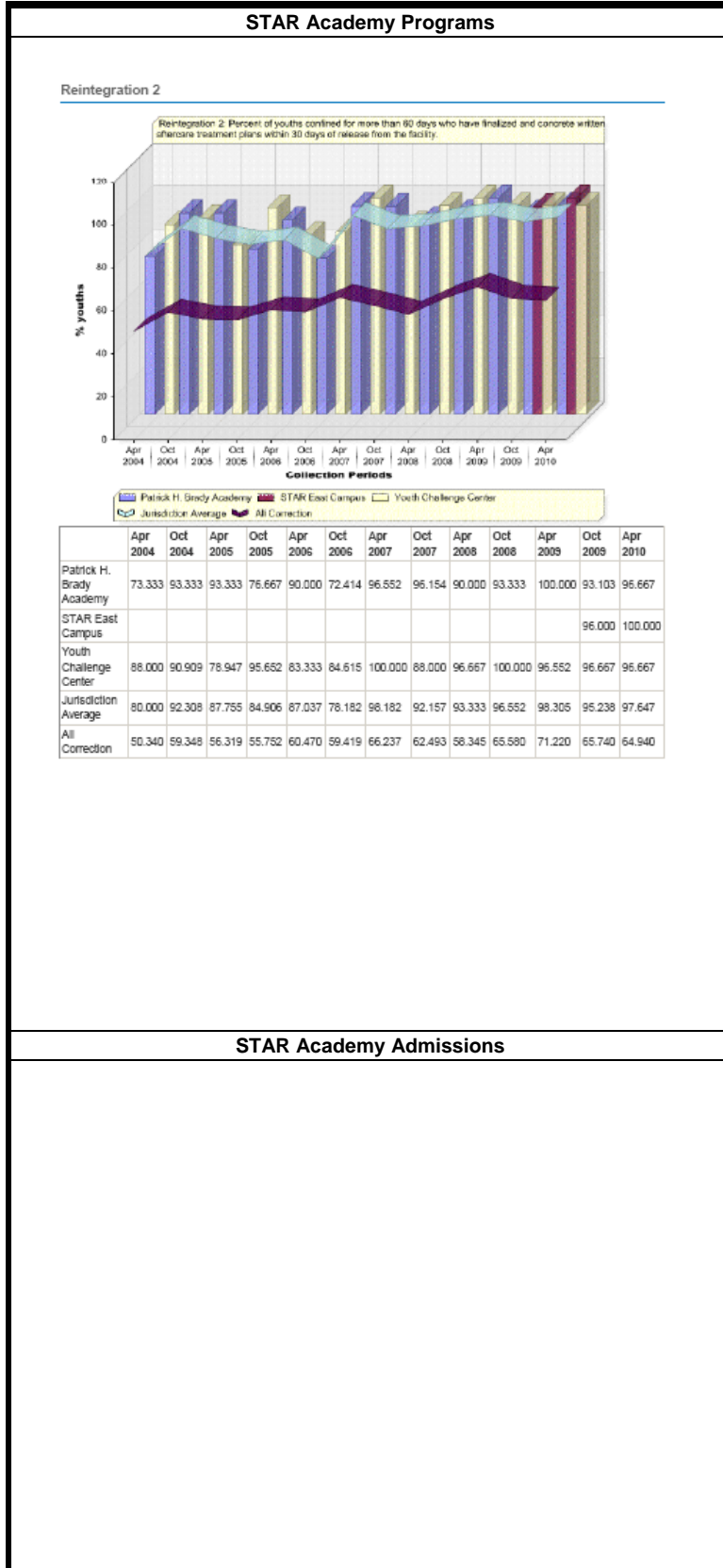
Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2004 and has been deemed successful and formally closed.

STAR East Camp
A FIP was developed for the OM in Oct '04, April '05 and has been deemed successful and formally closed.

Youth Challenge Center
A FIP was developed for this OM in April 2004 and has been deemed successful and closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (93.103) percent in October and (96.667) percent in April.

STAR East Camp
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (96.000) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (96.667) percent in October and (96.667) percent in April.

STAR Academy Admissions

STAR Admissions
Data Not Measured

1.14.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addresses the need for continued (or new) medical treatment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 97.959%.

National Average

The national average for this outcome measure (OM) is currently 29.592%.

Brady Academy

A FIP was developed for this OM in April 2005 which has been deemed successful and formally closed.

STAR East Camp

A FIP was developed for this OM in Oct '04, and April '05 and has been deemed successful and formally closed.

Youth Challenge Center

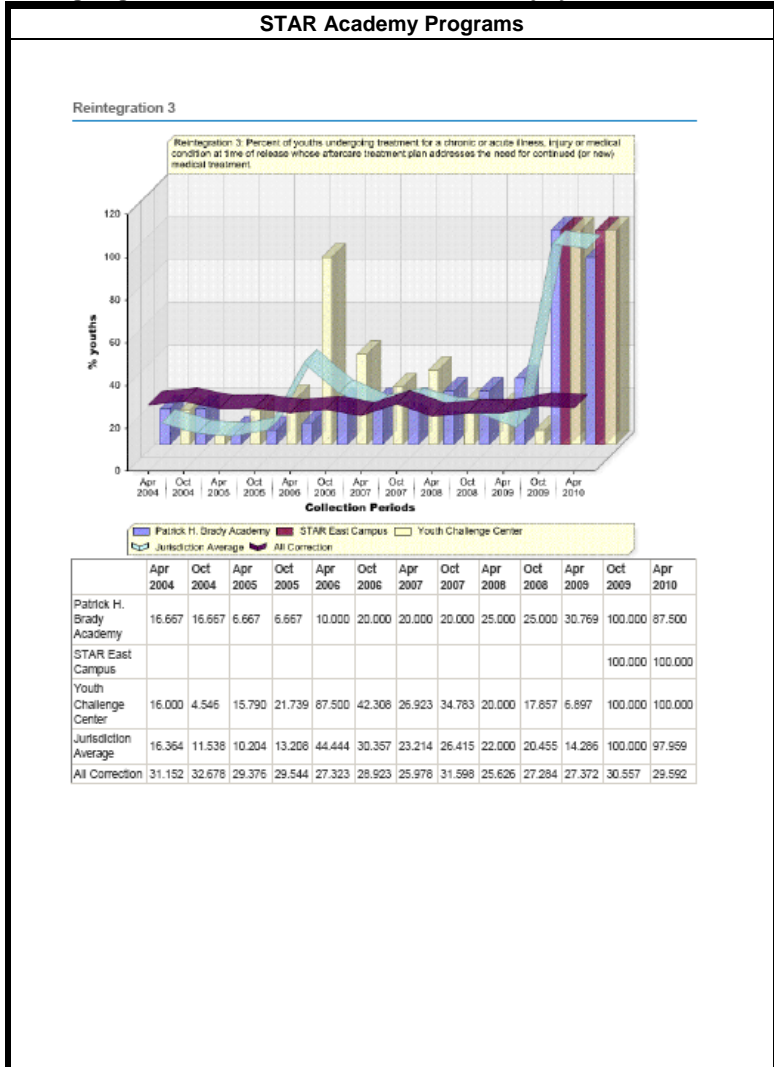
A FIP was developed for this OM in April 2005 and has been deemed successful and formally closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (100.00) percent for October and (87.500) percent in April.

STAR East Camp

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (100.00) percent for October and (100.00) percent in April.

Youth Challenge Center

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (100.00) percent for October and (100.00) percent in April.

STAR Academy Admissions

Program	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008	Oct 2008	Apr 2009	Oct 2009	Apr 2010
Patrick H. Brady Academy	16.667	16.667	6.667	6.667	10.000	20.000	20.000	20.000	25.000	25.000	30.769	100.000	87.500
STAR East Campus												100.000	100.000
Youth Challenge Center	16.000	4.546	15.790	21.739	87.500	42.308	25.923	34.783	20.000	17.857	6.897	100.000	100.000
Jurisdiction Average	16.364	11.538	10.204	13.206	44.444	30.357	23.214	26.415	22.000	20.455	14.286	100.000	97.959
All Correction	31.152	32.678	29.376	29.544	27.323	28.923	25.978	31.598	25.626	27.284	27.372	30.557	29.592

STAR Admissions

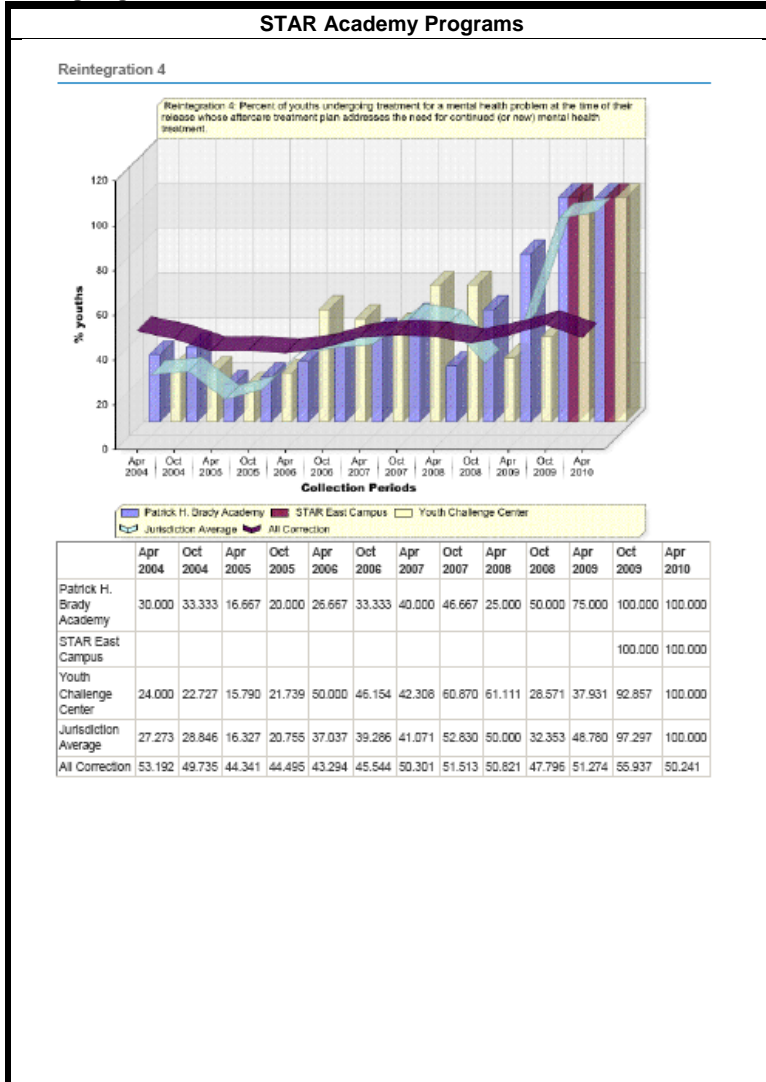
Data Not Measured

1.14.4 Reintegration 4 Youth Undergoing Treatment: Mental Health Problem

Percent of youth undergoing treatment for a mental health problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) mental health treatment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

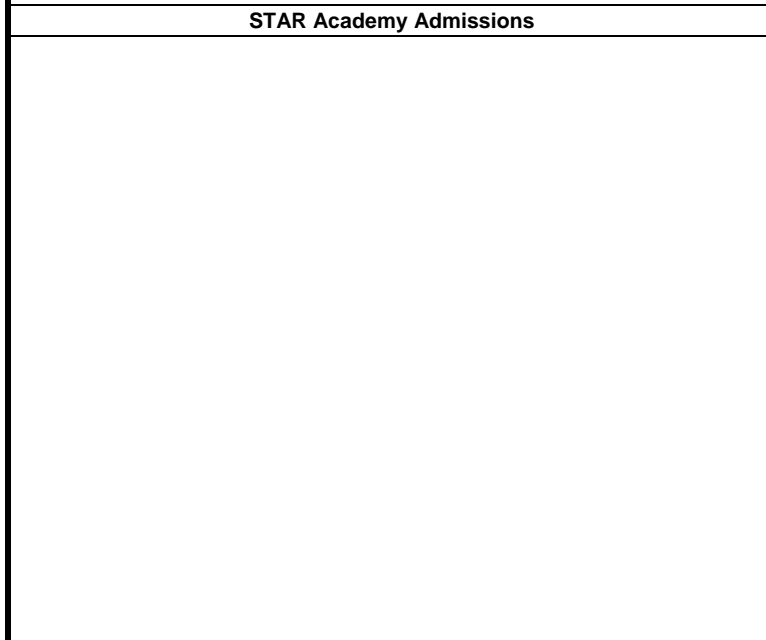
National Average
The national average for this outcome measure (OM) is currently 50.241%.



Brady Academy
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (100.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (92.857) percent in October and (100.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

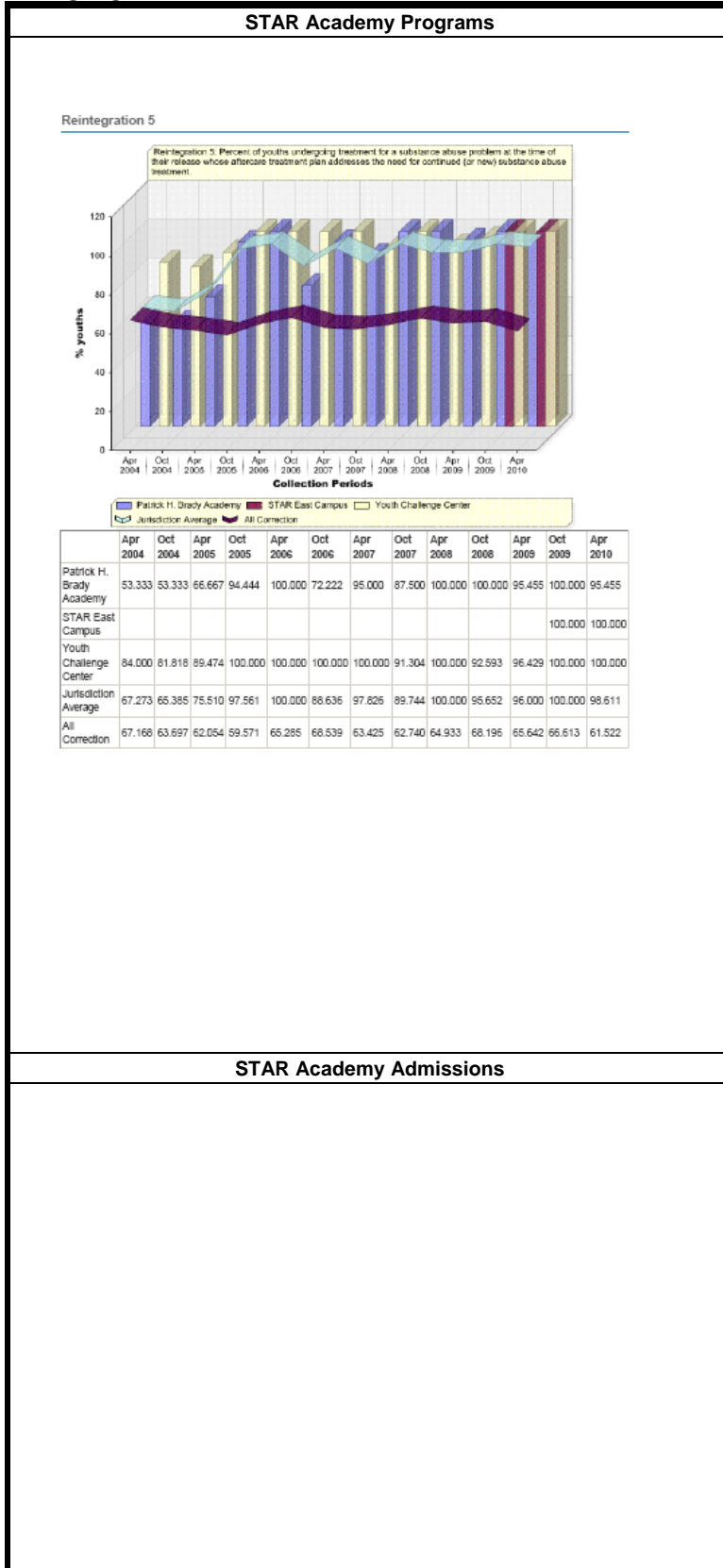
STAR Admissions
Data Not Measured

1.14.5 Reintegration 5 Youth Undergoing Treatment: Substance Abuse

Percent of youth undergoing treatment for a substance abuse problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) substance abuse treatment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 98.611%.

National Average
The national average for this outcome measure (OM) is currently 61.522%.



Brady Academy
Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (100.00) percent in October and increased to (95.455) percent in April.

STAR East Camp
Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (100.00) percent in October and increased to (100.00) percent in April.

Youth Challenge Center
Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (100.00) percent in October and increased to (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

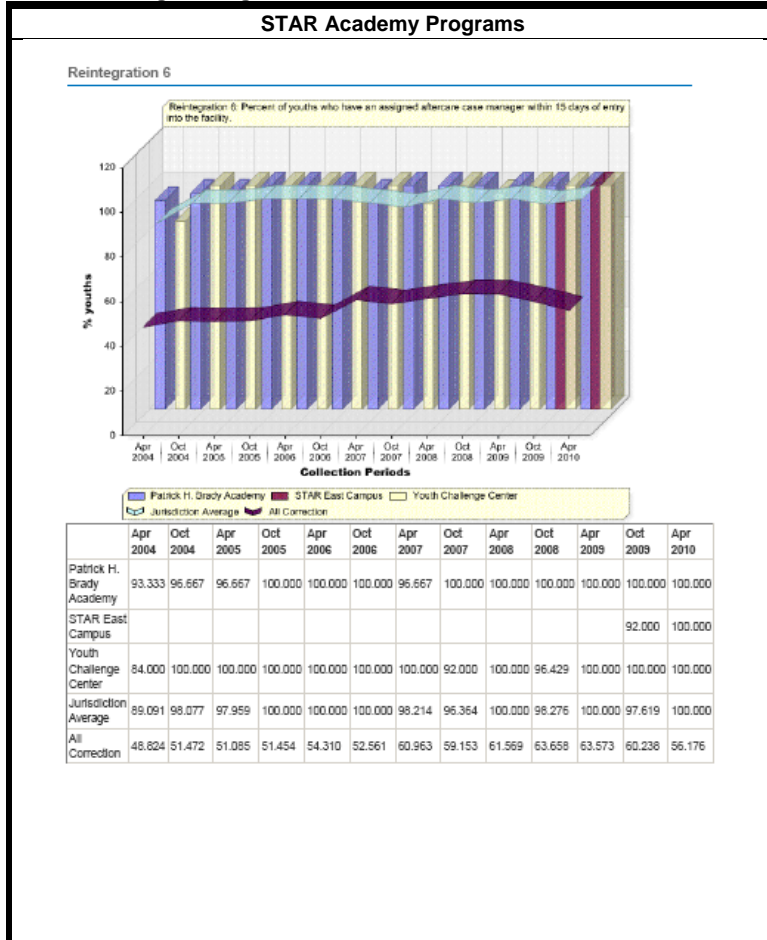
STAR Admissions
Data Not Measured

1.14.6 Reintegration 6 Aftercare Case Manager Assignment

Percent of youth who have an assigned aftercare case manager within 15 days of entry into the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

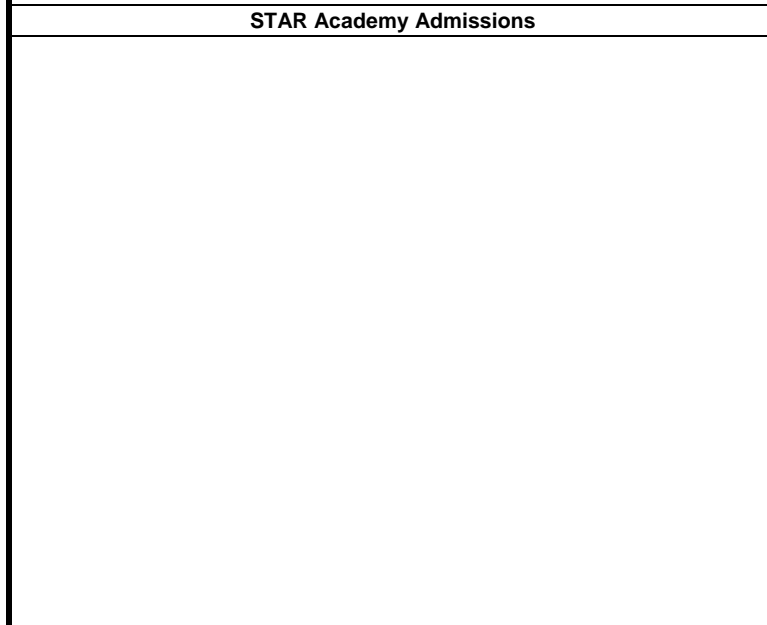
National Average
The national average for this outcome measure (OM) is currently 56.176%.



Brady Academy
Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (100.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (92.000) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (100.00) percent in October and (100.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

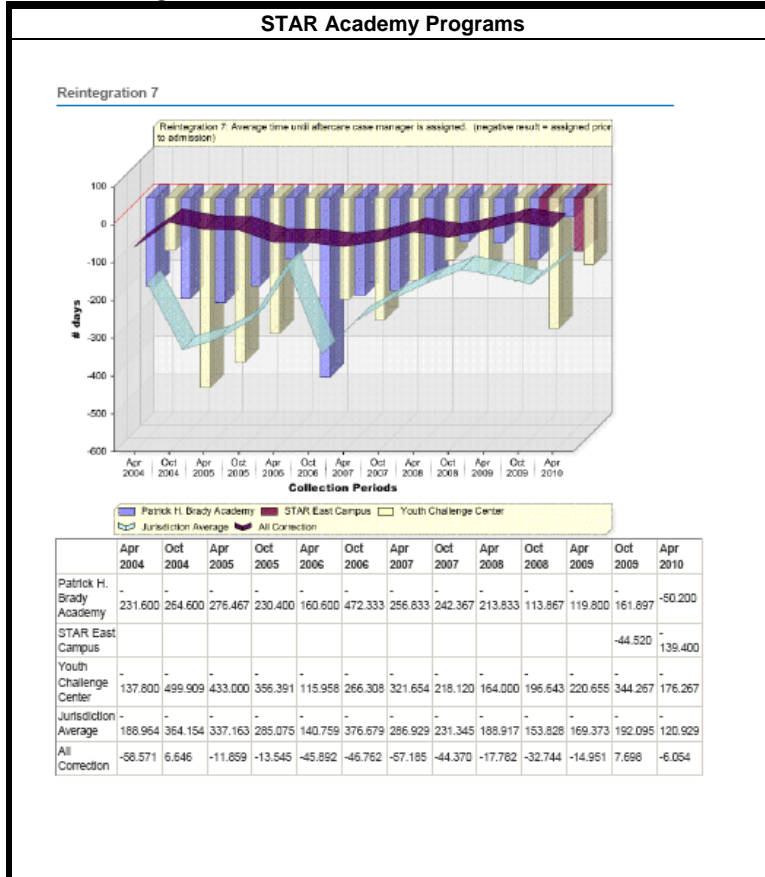
STAR Admissions
Data Not Measured

1.14.7 Reintegration 7 Aftercare Case Manager Prior to Admission

Average time until aftercare case manager is assigned. (Negative result = assigned prior to admission).

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently -120.929%.

National Average
The national average for this outcome measure (OM) is currently -6.054%.



Brady Academy

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

STAR East Camp

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

Youth Challenge Center

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

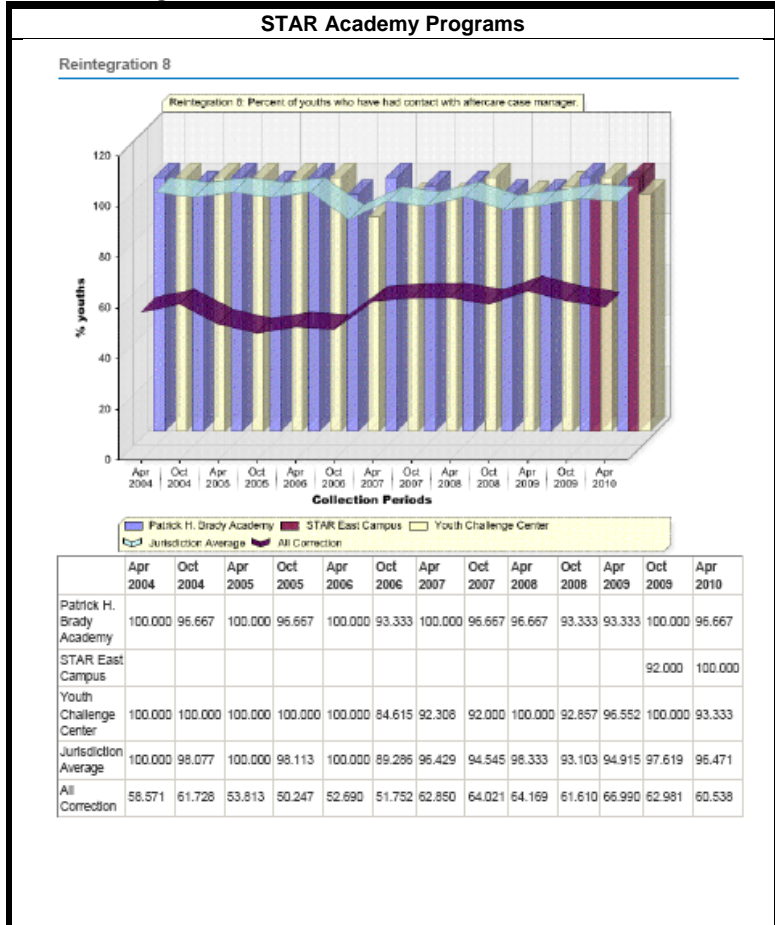
1.14.8 Reintegration 8 Aftercare Case Manager Contact

Percent of youth who have had in-person contact with aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.471%.

National Average
The national average for this outcome measure (OM) is currently 60.538%.

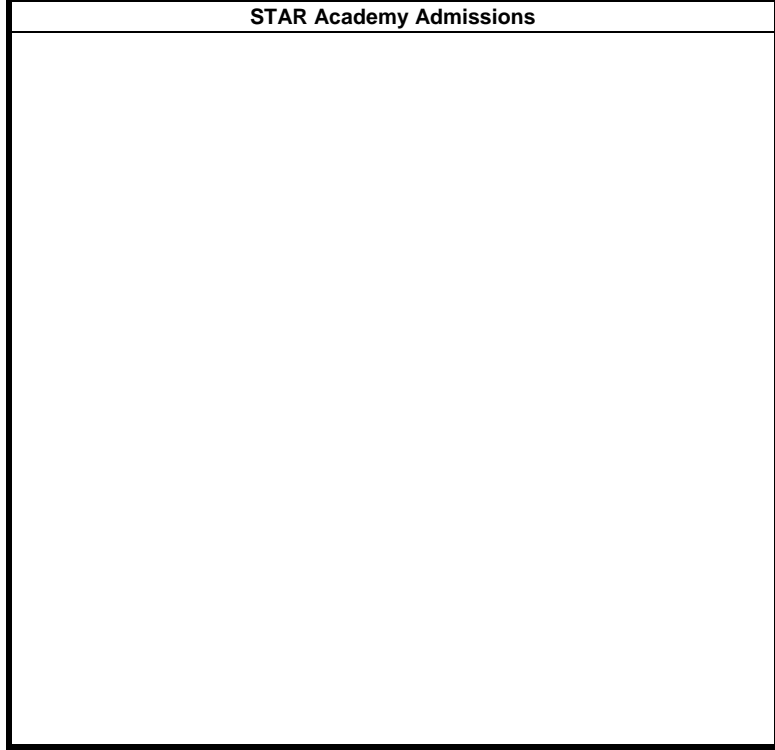
STAR East Camp
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy
In October (100.00) percent of youth had in-person contact with their aftercare case manager and (96.667) percent in April.

STAR East Camp
In October (92.000) percent of youth had in-person contact with their aftercare case manager and (100.00) percent in April.

Youth Challenge Center
In October (100.00) percent of youth had in-person contact with their aftercare case manager and (93.333) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

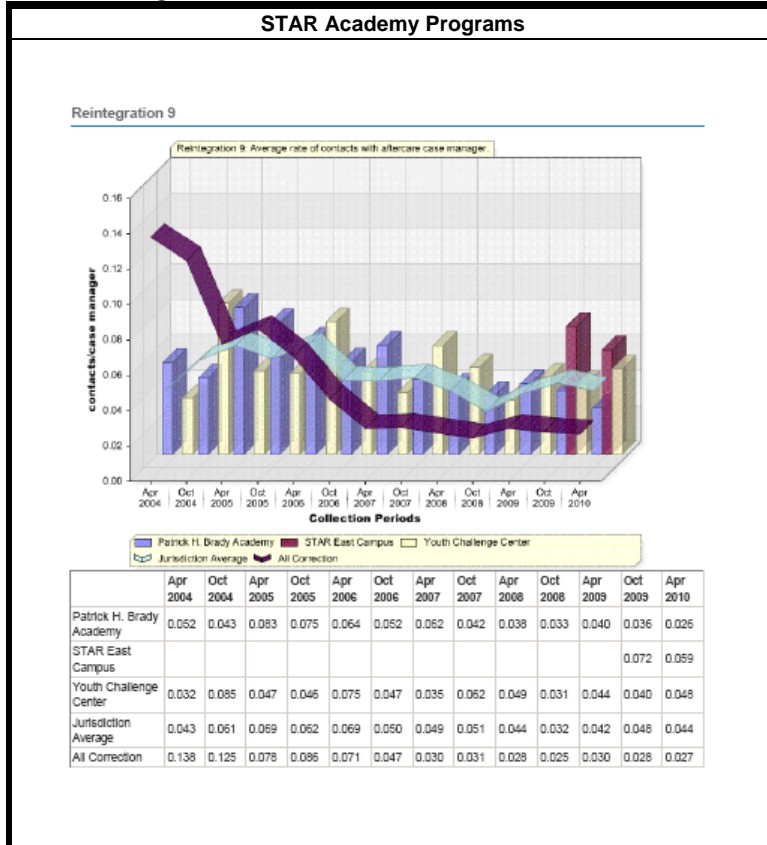
1.14.9 Reintegration 9 Aftercare Case Manager In Person Contacts

Average rate of in-person contacts with aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.044%.

National Average
The national average for this outcome measure (OM) is currently 0.027%.

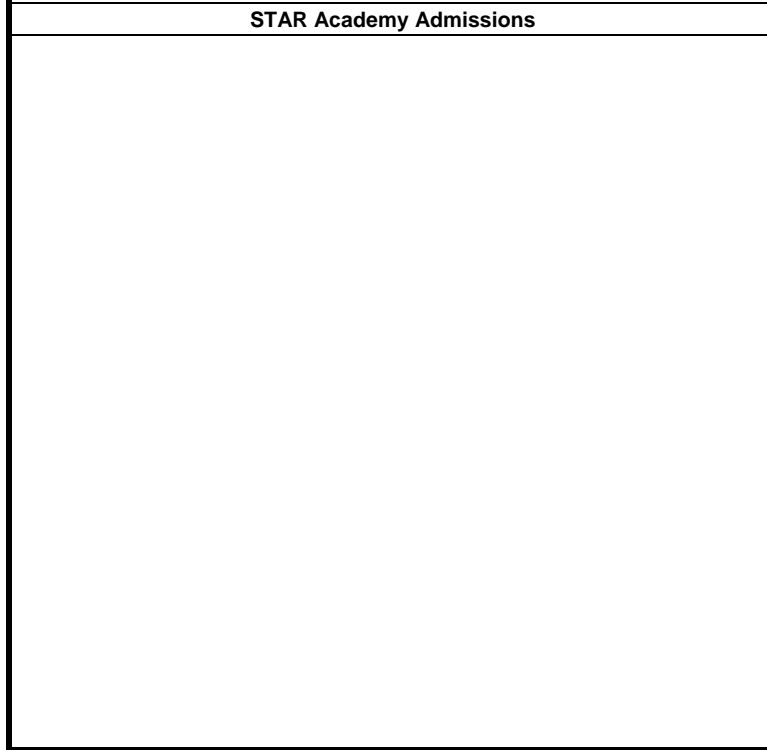
STAR East Camp
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy
The average rate of in-person contacts with aftercare case manager was a rate of (.036) percent for October and a rate of (.026) percent for April.

STAR East Camp
The average rate of in-person contacts with aftercare case manager was a rate of (.072) percent for October and a rate of (.059) percent for April.

Youth Challenge Center
The average rate of in-person contacts with aftercare case manager was a rate of (.040) percent for October and a rate of (.048) percent for April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.14.10 Reintegration 10 Treatment Meeting Frequency

Average frequency of treatment meetings.

Jurisdiction Average

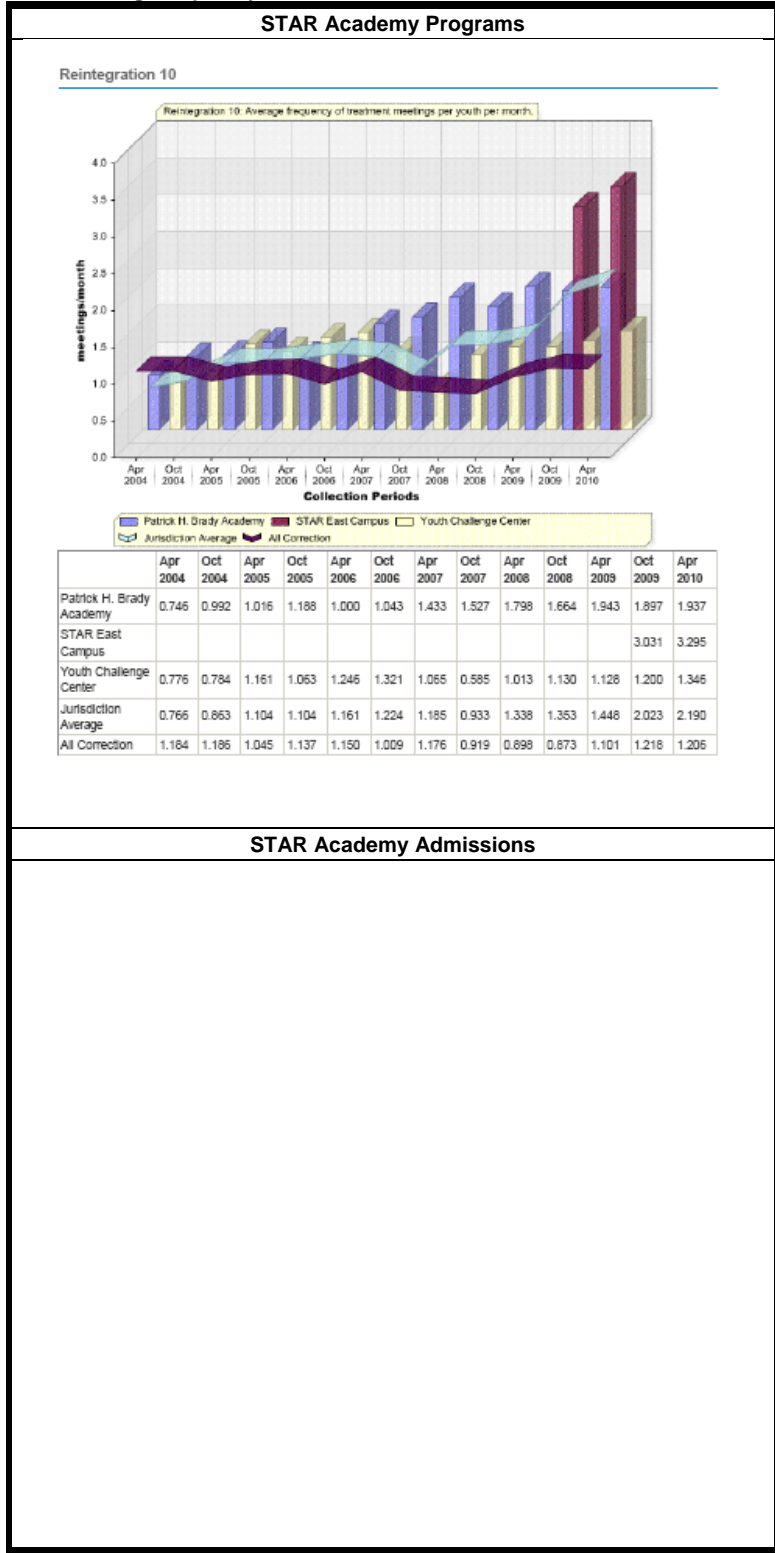
The jurisdiction average for this outcome measure (OM) is currently 2.190%.

National Average

The national average for this outcome measure (OM) is currently 1.205%.

STAR East Camp

A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy

The average frequency of treatment meetings is (1.897) per month for October and (1.937) for April.

STAR East Camp

The average frequency of treatment meetings is (3.031) per month for October and (3.295) for April.

Youth Challenge Center

The average frequency of treatment meetings is (1.200) per month for October and (1.346) for April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

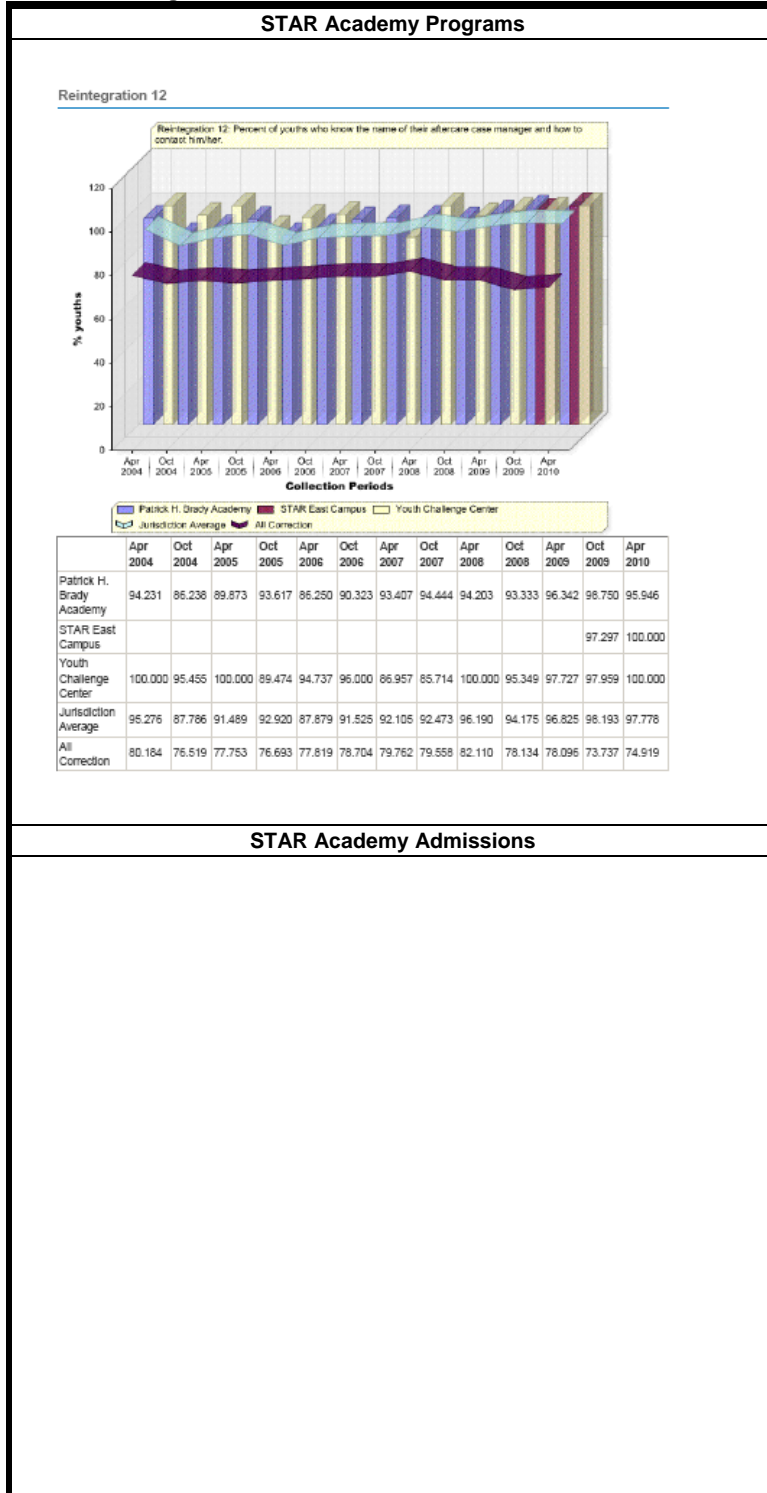
Data Not Measured

1.14.11 Reintegration 12 Aftercare Case Manager

Percent of youth who know the name of their aftercare case manager and how to contact him/her.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.776%.

National Average
The national average for this outcome measure (OM) is currently 74.919%.



Brady Academy

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (96.750) percent in October and (95.946) percent in April.

STAR East Camp

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (97.297) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (97.959) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

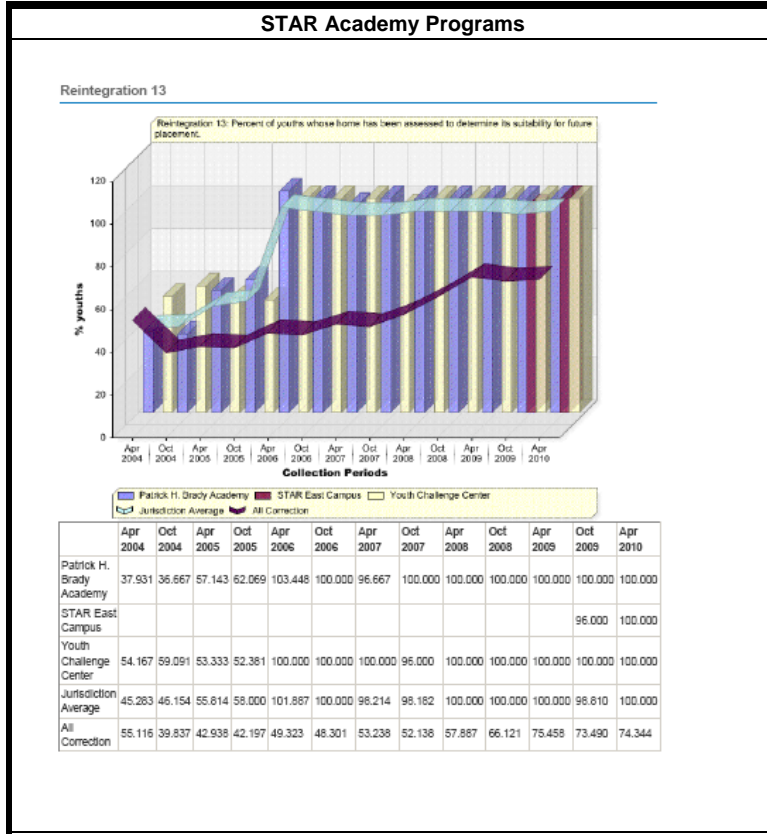
STAR Admissions
Data Not Measured

1.14.12 Reintegration 13 Home Assessment

Percent of youth whose home has been assessed to determine its suitability for future placement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

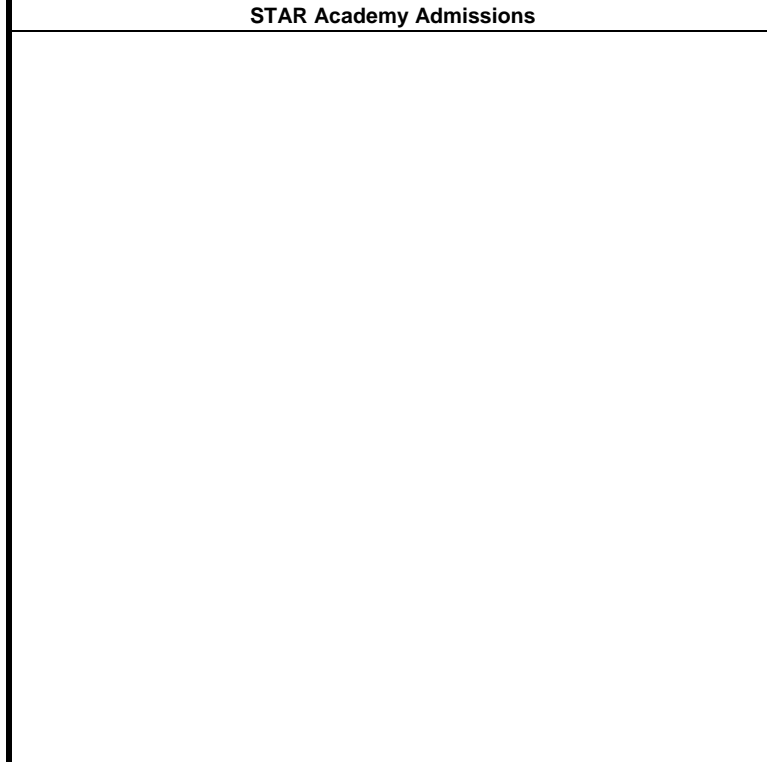
National Average
The national average for this outcome measure (OM) is currently 74.344%.



Brady Academy
Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of the youth homes that have been assessed to determine its suitability for future placement was (96.00) percent in October and (100.00) percent in April

Youth Challenge Center
Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

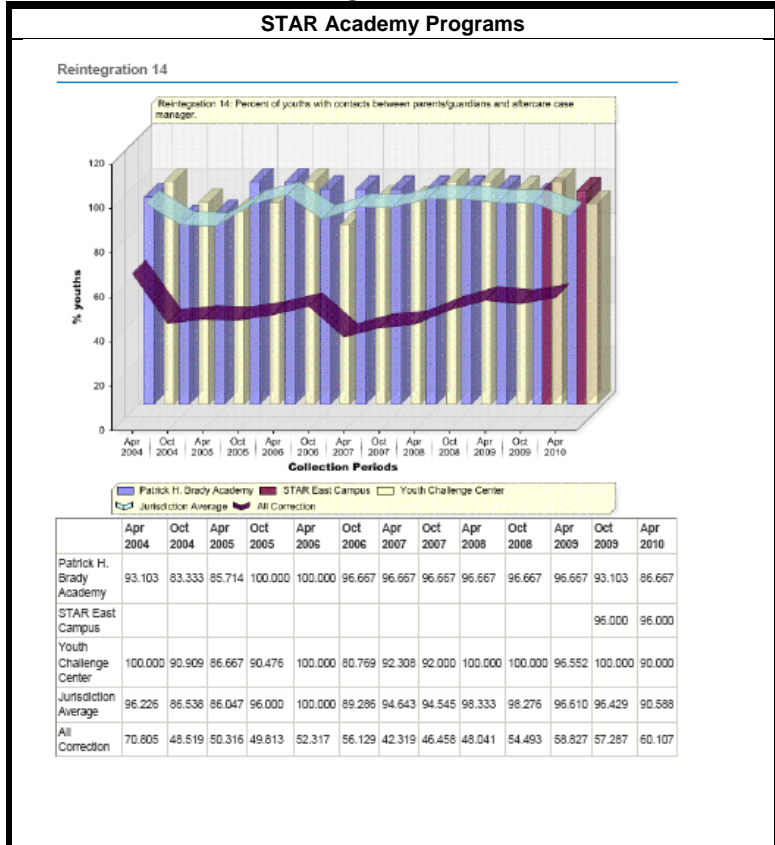
STAR Admissions
Data Not Measured

1.14.13 Reintegration 14 Contact Between Aftercare Case Manager and Parents/Guardians

Percent of youth with contacts between parents/guardians and aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 90.588%.

National Average
The national average for this outcome measure (OM) is currently 60.107%.



Brady Academy
Percent of youth with contacts between parents/guardians and aftercare case manager was (93.103) percent in October and (86.667) percent in April.

STAR East Campus
Percent of youth with contacts between parents/guardians and aftercare case manager was (96.000) percent in October and (96.00) percent in April.

Youth Challenge Center
Percent of youth with contacts between parents/guardians and aftercare case manager was (100.00) percent in October and (90.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.14.14 Reintegration 15 Aftercare Case Manager Visit to Home

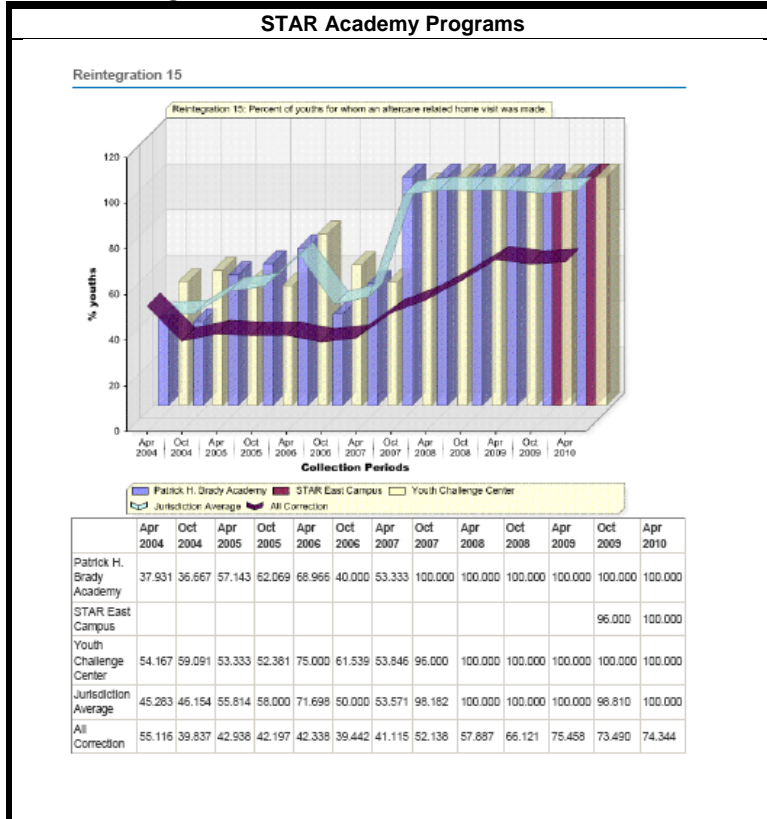
Percent of youth whose aftercare case manager made a family visit to the youth's home.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 74.344%.



Brady Academy

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

STAR East Camp

Percent of the youth aftercare case managers that made a family visit to the youth's home was (96.000) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

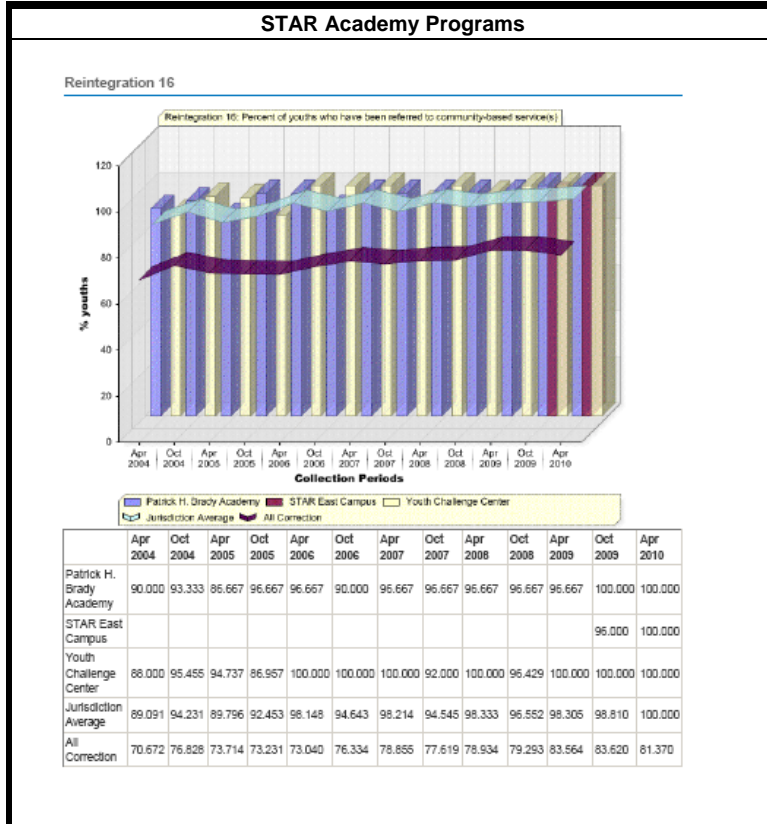
STAR Admissions
Data Not Measured

1.14.15 Reintegration 16 Referred Youth

Percent of youth who have been referred.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

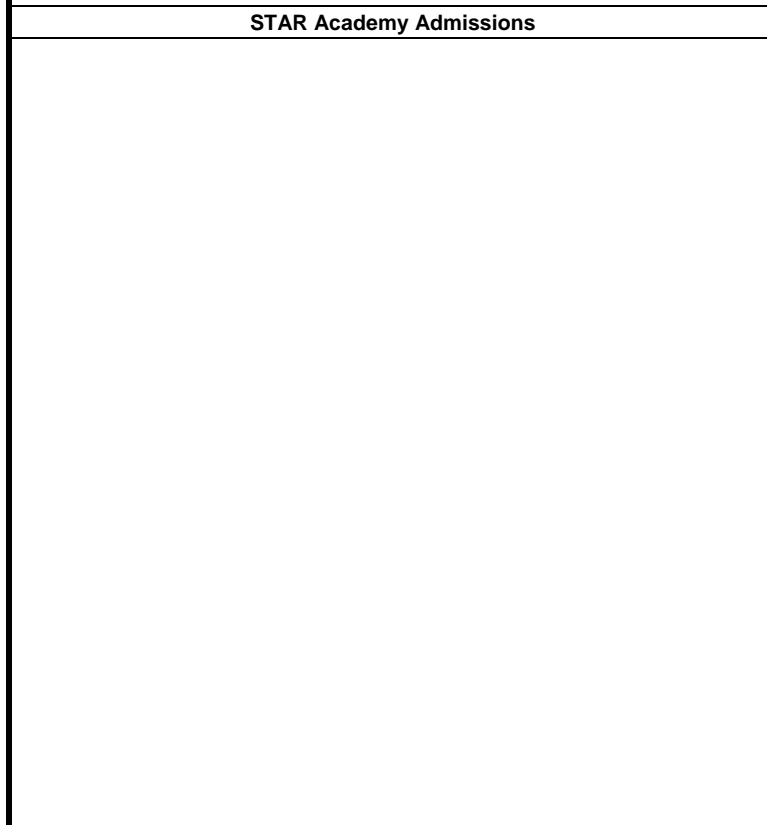
National Average
The national average for this outcome measure (OM) is currently 81.370%.



Brady Academy
Percent of youth that has been referred to aftercare services was (100.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth that has been referred to aftercare services was (96.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth that has been referred to aftercare services was (100.00) percent in October and (100.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

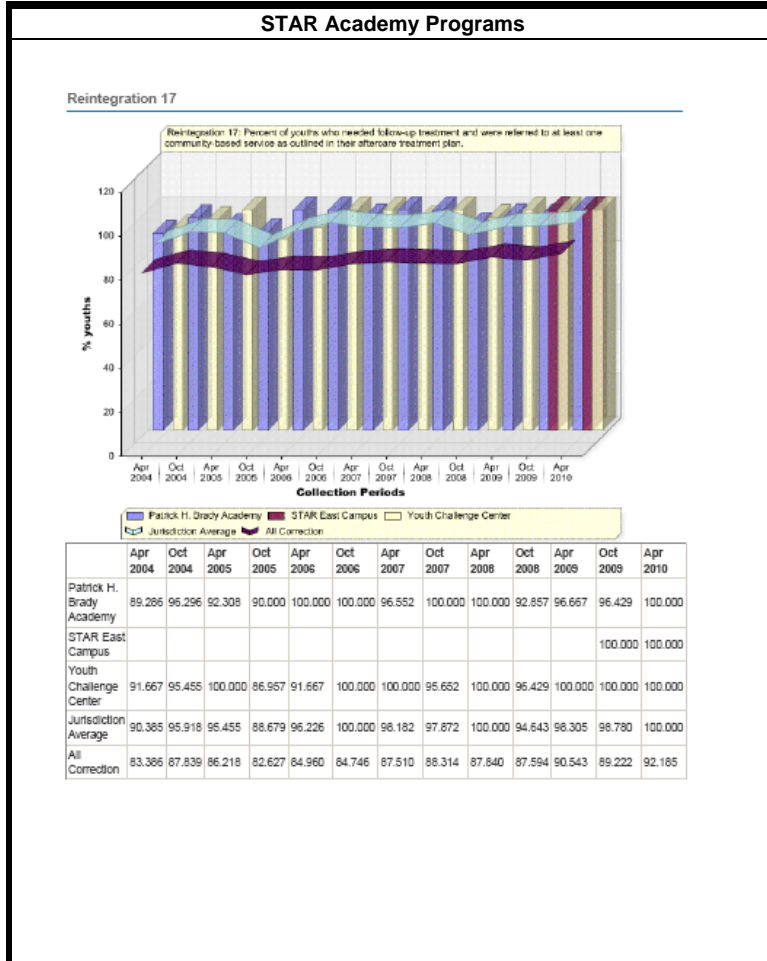
STAR Admissions
Data Not Measured

1.14.16 Reintegration 17 Aftercare Treatment Plan: Referral

Percent of youth who needed follow-up treatment and were referred to at least one community-based service outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

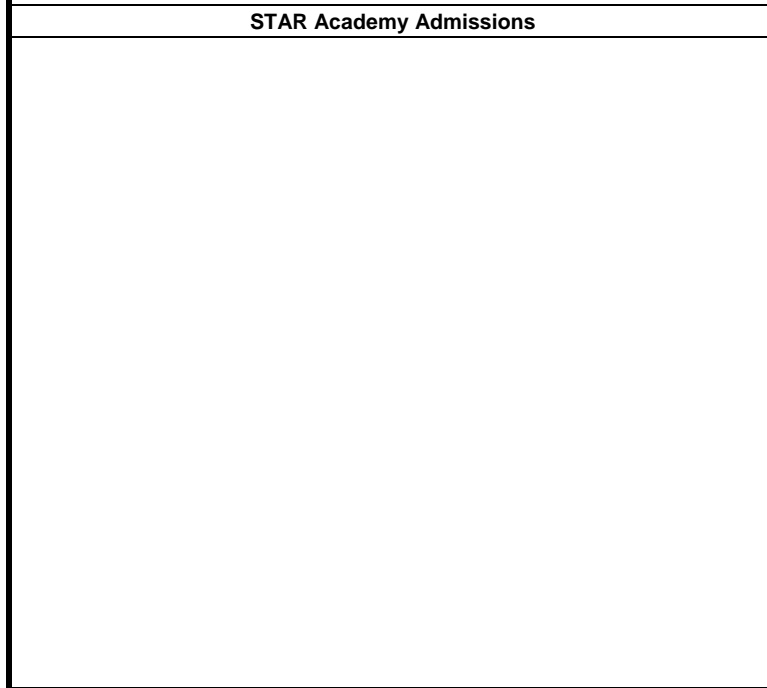
National Average
The national average for this outcome measure (OM) is currently 92.185%.



Brady Academy
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (96.429) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

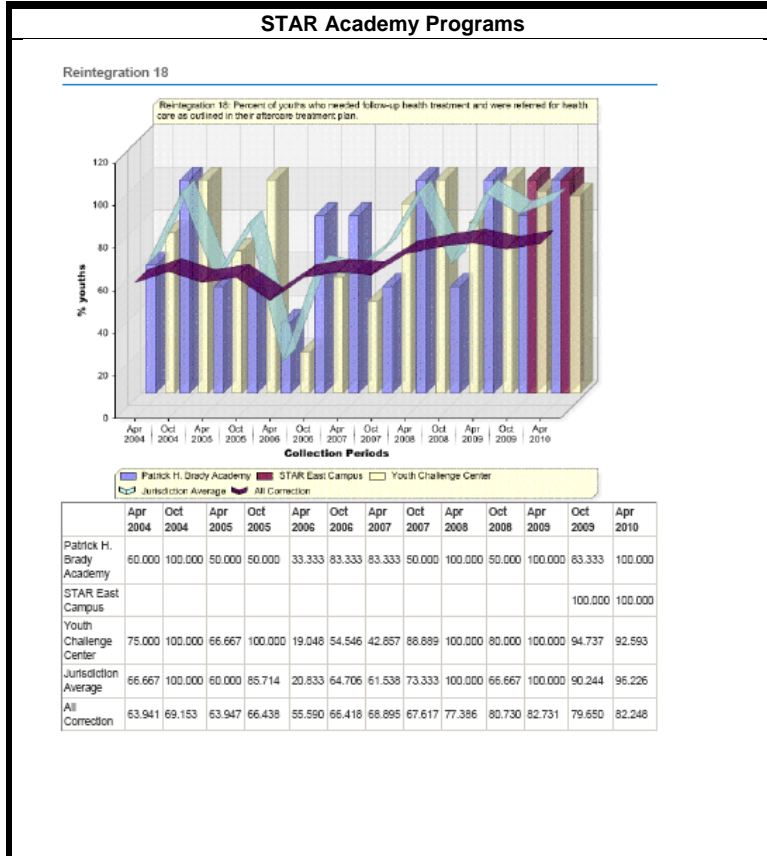
National Average
The national average for this outcome measure (OM) is currently 0.000%.

1.14.17 Reintegration 18 Aftercare Treatment Plan: Health Care

Percent of youth who needed follow-up health treatment and were referred for health care as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.226%.

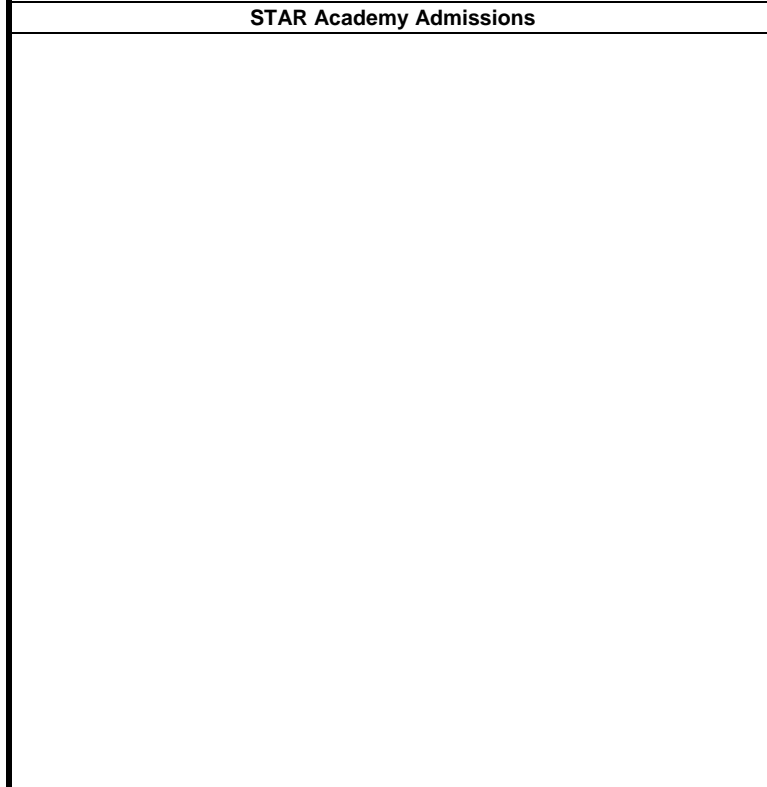
National Average
The national average for this outcome measure (OM) is currently 82.248%.



Brady Academy
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (83.333) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (94.737) percent in October and (92.593) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

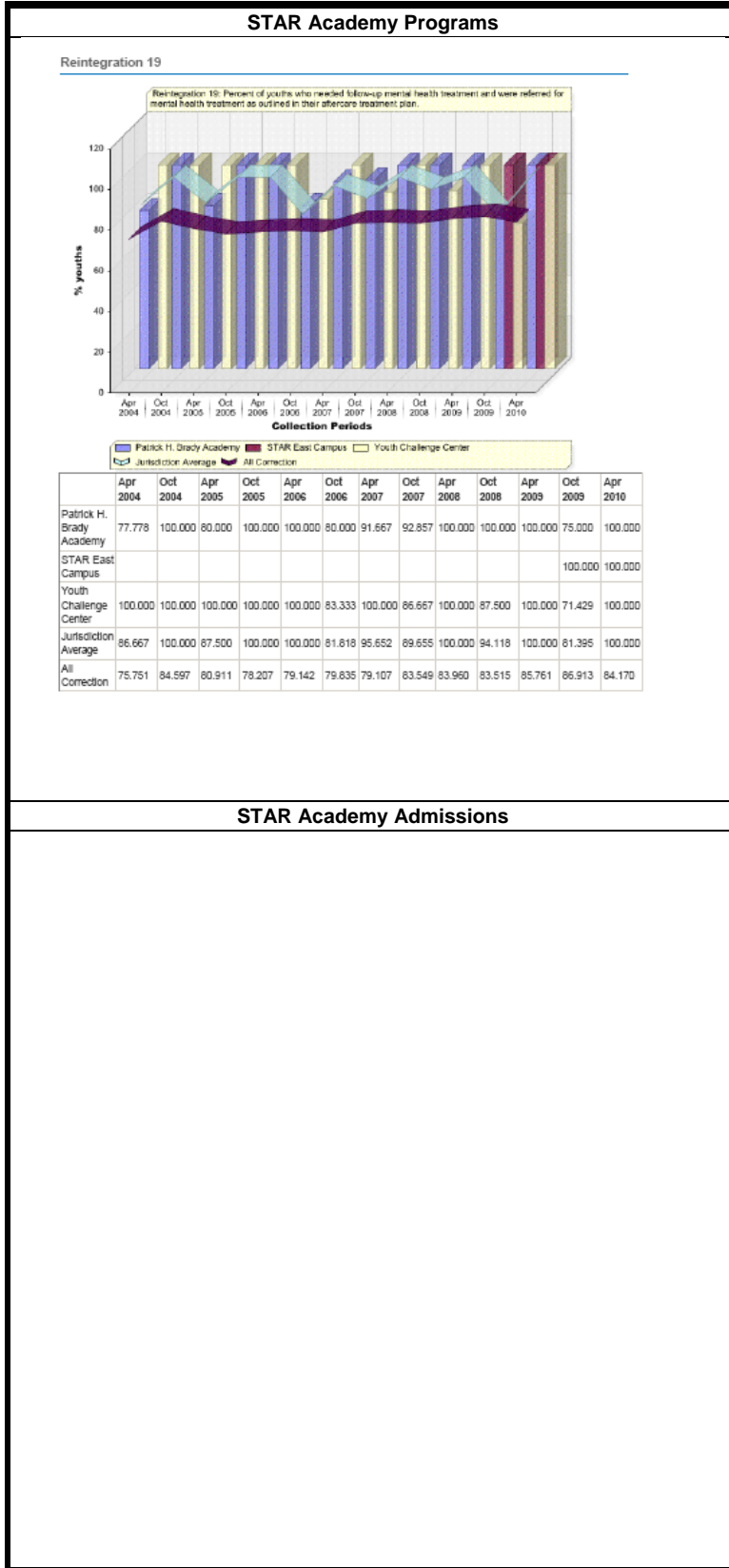
STAR Admissions
Data Not Measured

1.14.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care

Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 84.170%.



Brady Academy
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (75.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (71.429) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

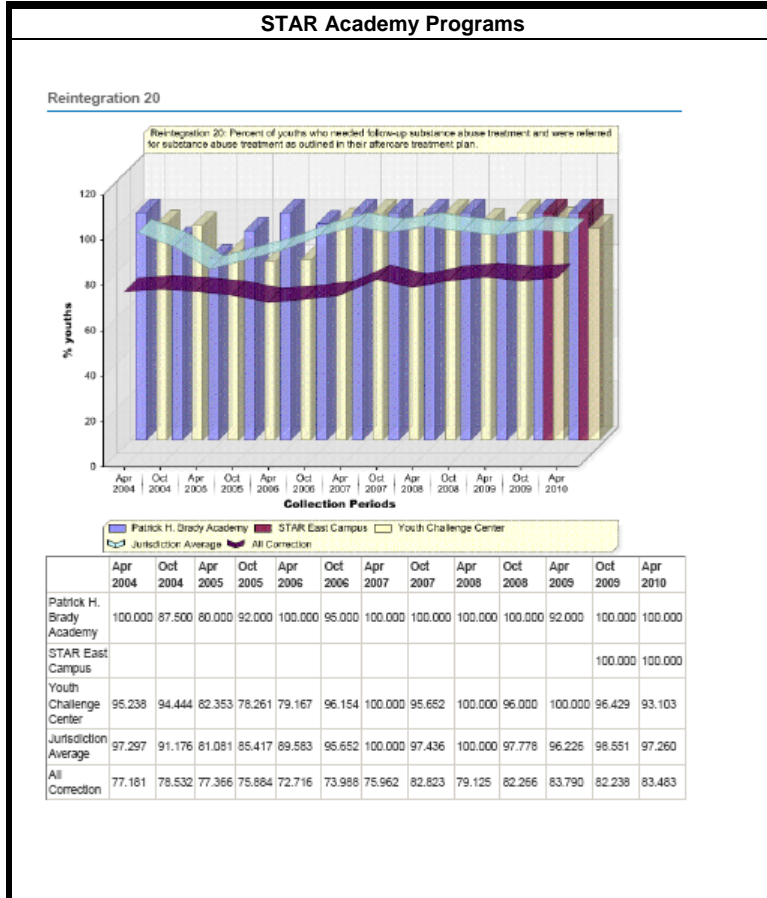
STAR Admissions
Data Not Measured

1.14.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.260%.

National Average
The national average for this outcome measure (OM) is currently 83.483%.



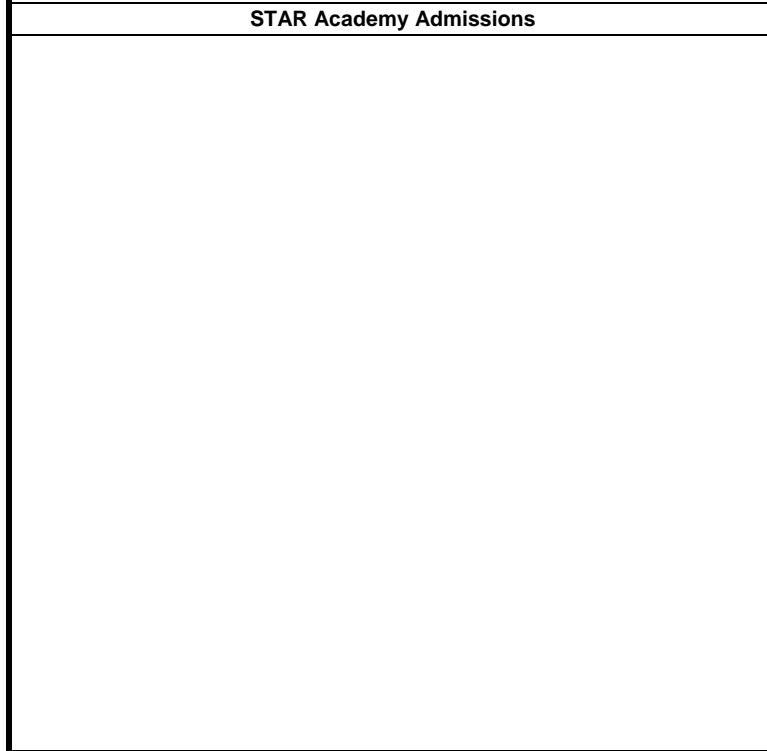
Brady Academy
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

STAR East Camp
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (96.429) percent in October and (93.103) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



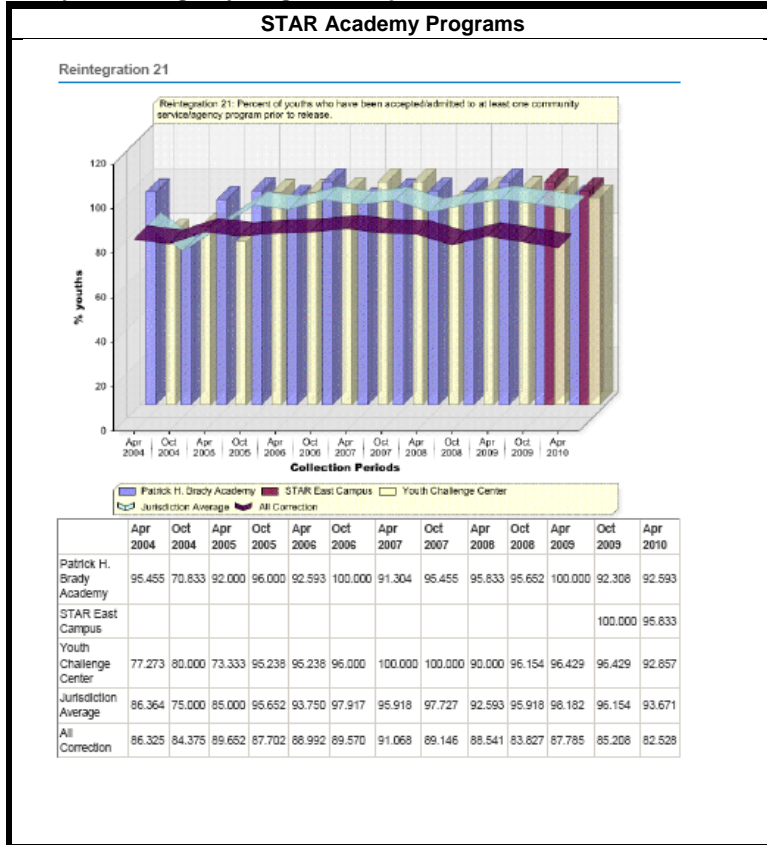
STAR Admissions
Data Not Measured

1.14.20 Reintegration 21 Community Service/Agency Program Acceptance

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 93.671%.

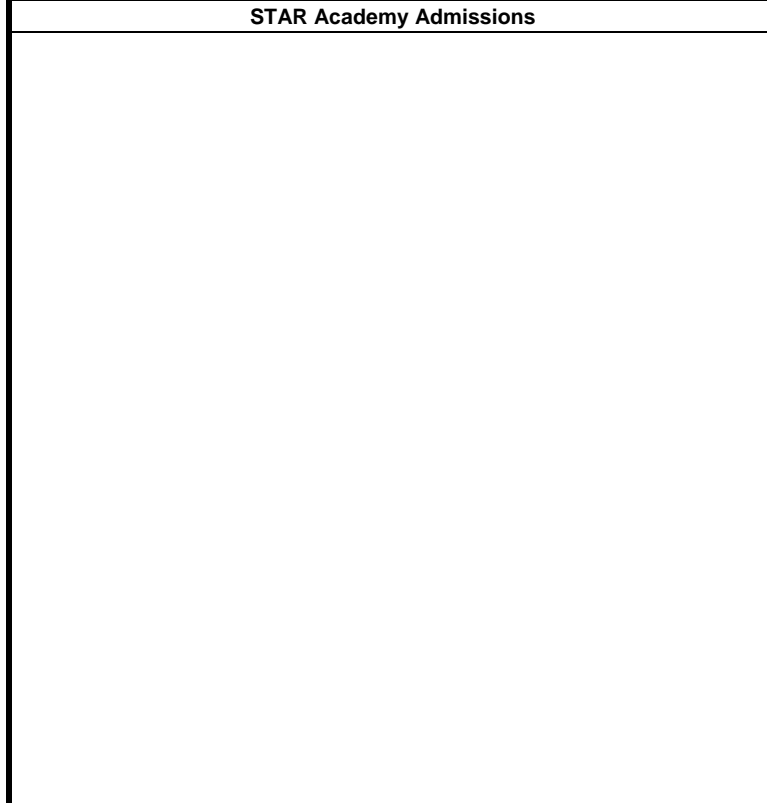
National Average
The national average for this outcome measure (OM) is currently 82.528%.



Brady Academy
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (92.308) percent in October and (92.593) percent in April.

STAR East Camp
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (100.00) percent in October and (95.833) percent in April.

Youth Challenge Center
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (96.429) percent in October and (92.857) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.14.21 Reintegration 24 Community Service/Agency Program Knowledge

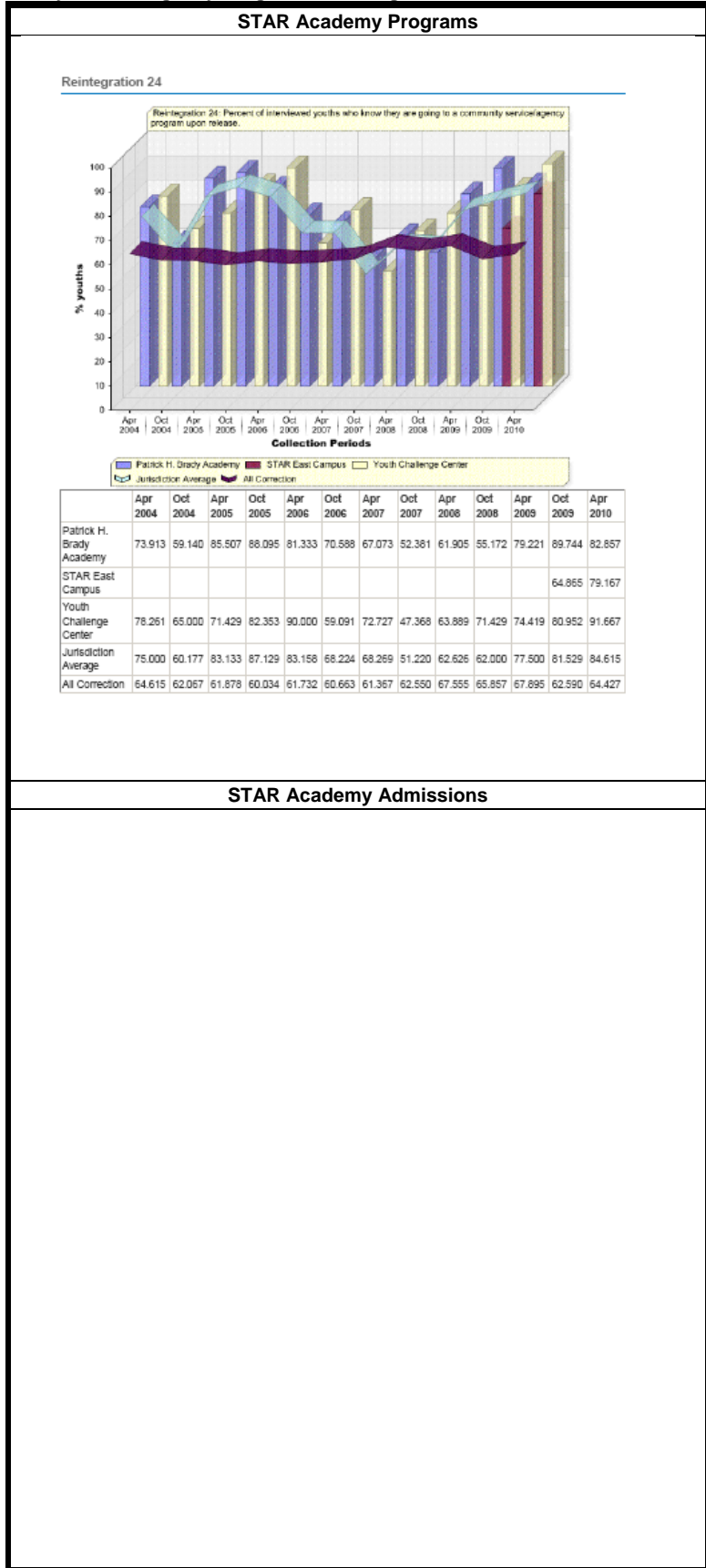
Percent of interviewed youth who know they are going to a community service/agency program upon release.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 84.615%.

National Average

The national average for this outcome measure (OM) is currently 64.427%.



Brady Academy

In October (89.744) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (82.857) percent in April.

STAR East Camp

In October (64.865) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (79.167) percent in April.

Youth Challenge Center

In October (80.952) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (91.667) percent in April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

1.14.22 Reintegration 25 Community Service/ Agency Program Information

Of those who know they are going to a program, the percent of youth who know the name and have information about the community service/agency staff he/she has been linked with before release.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 52.401%.

National Average

The national average for this outcome measure (OM) is currently 52.401%.

Brady Academy

A (FIP) was developed for this (OM) in April 2008 and has deemed it successful.

STAR East Camp

A (FIP) was developed for this (OM) in April 2009 and has been deemed successful and formally closed.

Youth Challenge Center

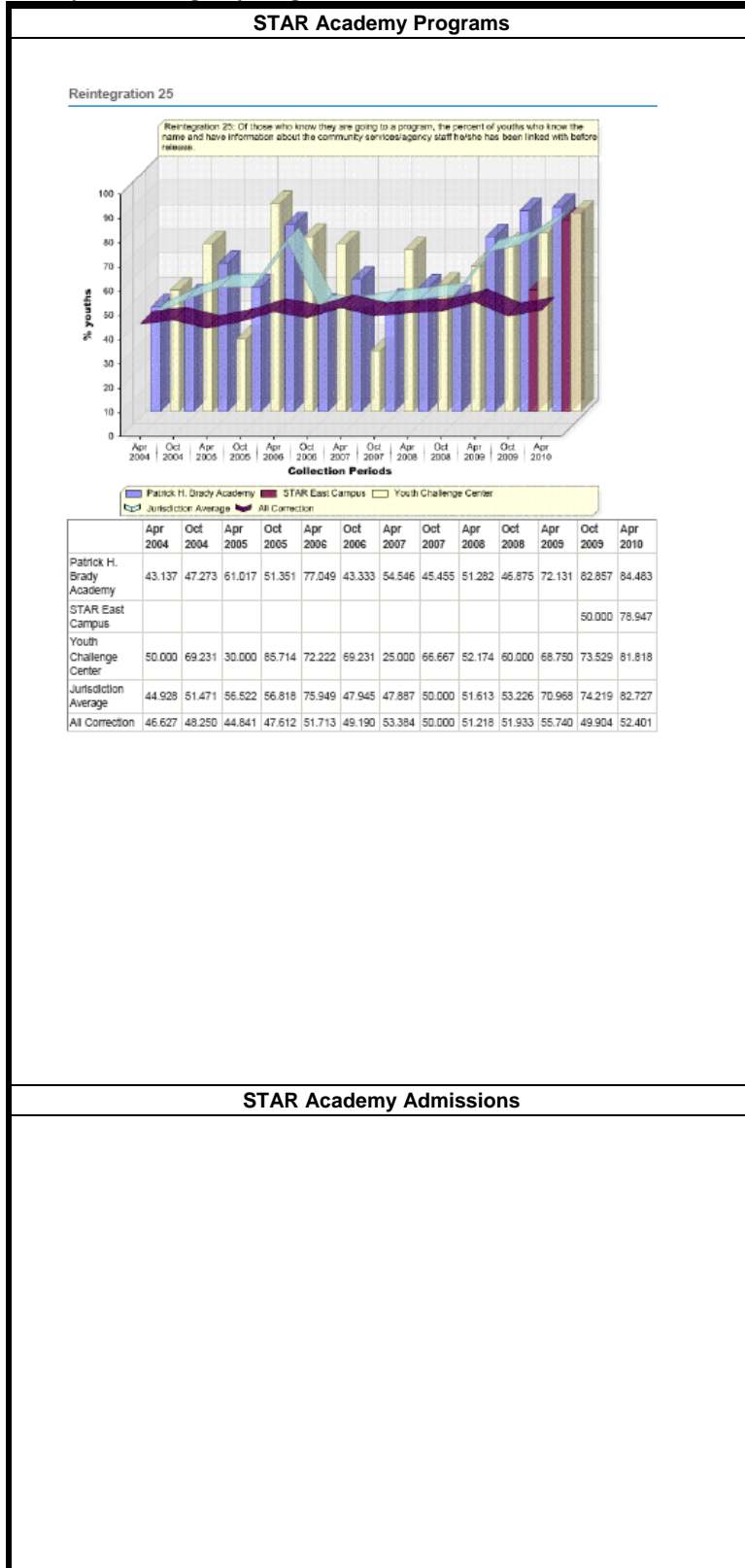
A (FIP) was developed for this (OM) in April 2009 and is currently in progress. See details below.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Of those who knew they were going to a program, (82.857) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (84.483) percent of youth had this information.

STAR East Camp

Of those who knew they were going to a program, (50.00) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (78.947) percent of youth had this information.

Youth Challenge Center

Of those who knew they were going to a program, (73.529) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (81.529) percent of youth had this information.

STAR Academy Admissions

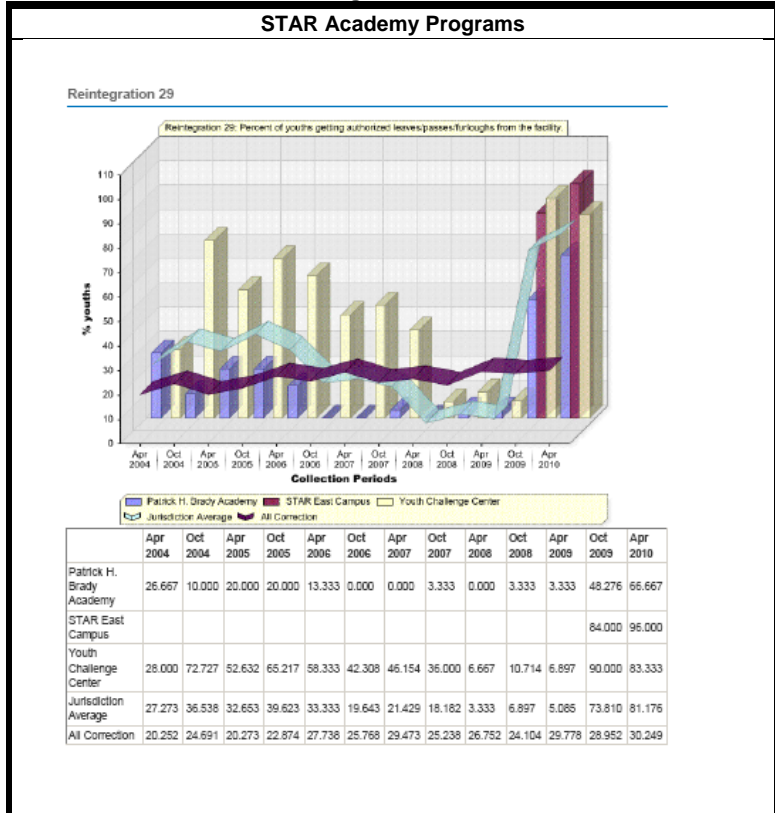
STAR Admissions
Data Not Measured

1.14.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs

Percent of youth getting authorized leaves/passes/furlough from the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 81.176%.

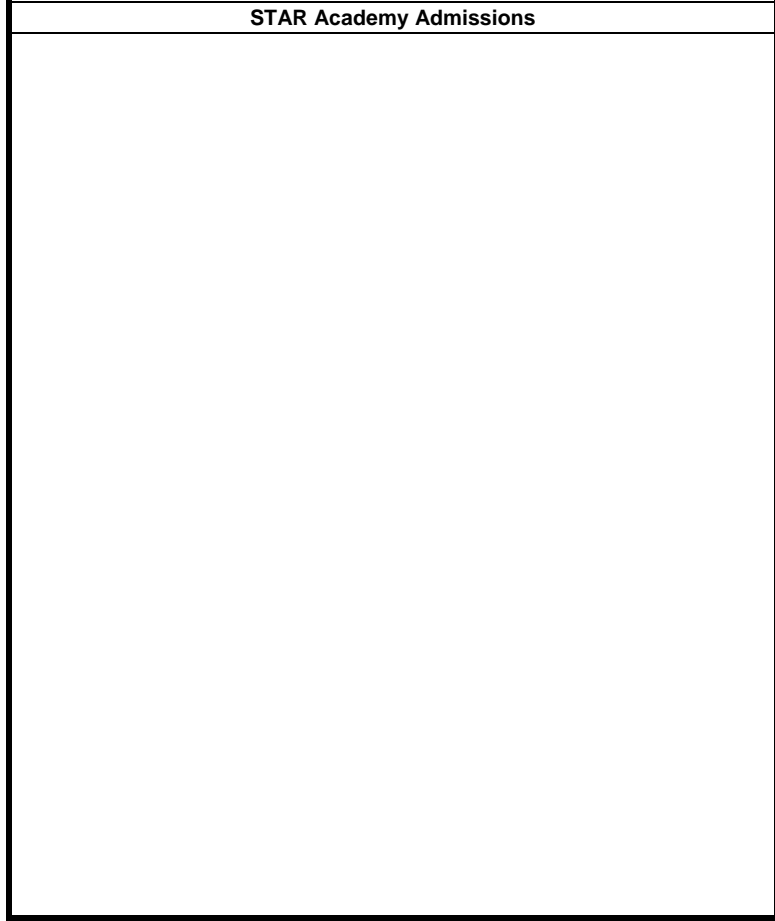
National Average
The national average for this outcome measure (OM) is currently 30.249%.



Brady Academy
Percentage of youth getting authorized leave/passes/furloughs from the facility was (48.276) percent in October and (66.667) percent in April.

STAR East Camp
Percentage of youth getting authorized leave/passes/furloughs from the facility was (84.000) percent in October and (96.000) percent in April.

Youth Challenge Center
Percentage of youth getting authorized leave/passes/furloughs from the facility was (90.00) percent in October and (83.333) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

1.14.24 Reintegration 30 non-English Speaking Youth

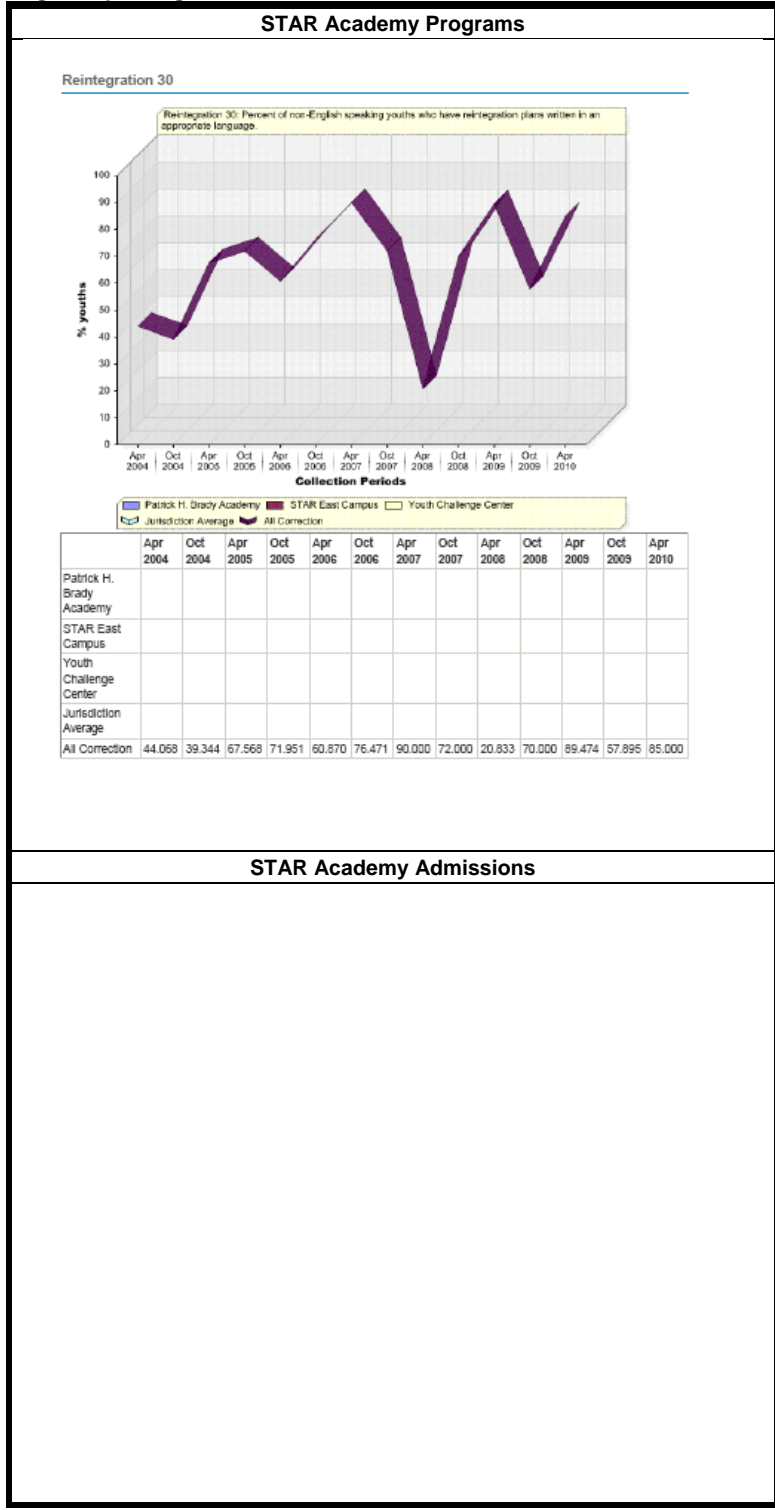
Percent of non-English speaking youth who have reintegration plans written in an appropriate language.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 85.000%.



Brady Academy

Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

STAR East Camp

Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Youth Challenge Center

Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

