

SOUTH DAKOTA
DEPARTMENT OF CORRECTIONS



FISCAL YEAR 2008
ANNUAL REPORT



SOUTH DAKOTA DEPARTMENT OF CORRECTIONS

OFFICE OF THE SECRETARY

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January 5, 2009

Dear Governor Rounds and Members of the 2009 Legislature:

Pursuant to the SDCL 24-7-37 I submit this annual report on the activities of Pheasantland Industries for fiscal year 2008.

This report provides a general overview of Pheasantland Industries and its mission, as well as summaries of activities and notable production numbers.

Pheasantland Industries recorded net income of \$278,602 on sales of \$2,808,433 for fiscal year 2008. Profits from Pheasantland Industries are typically used to fund programs and services designed to enhance inmates' chances of leading productive lives upon their release from prison.

We continue to place emphasis on increasing employment opportunities for inmates and on producing high quality goods and services for South Dakota governmental entities, federal agencies and nonprofit organizations.

Please feel free to contact me in the event you have questions or concerns regarding prison industries or any matter involving the SD Department of Corrections.

Sincerely,

Tim Reisch
Cabinet Secretary

Mission

To provide products and services to South Dakota governmental entities, federal agencies and non-profit organizations. To provide work opportunities for inmates, preparing them for successful return to their communities.

Unique Employment

Industries in a prison environment operate differently than businesses in a free society. Strict security procedures and scheduling are set by prison officials. Industry shops operate Monday through Friday from 7:30 a.m. to 3:30 p.m. Inmate count procedures and staff scheduling usually prohibit overtime and weekend work.

Inmates in traditional prison industries earn \$.25 per hour. Federal law requires that inmates working for private industry must be paid prevailing, local market wages for the type of work performed. Inmates typically use their wages to buy toiletries and foodstuffs. A percentage is also retained in an inmate worker's savings account for use upon release or parole. Payroll deductions for inmates working at private industry jobs include, but are not limited to, social security, federal income taxes, incarceration fees, victim compensation and family support.

At the close of fiscal year 2008, the Pheasantland Industries Staff consisted of 15 FTE. The work force totaled 238 inmates in traditional industries and 82 inmates in private sector industries.

Outlook for FY2009

Pheasantland Industries will continue to look for new opportunities that will enhance our ability to provide inmates with unique job skills as well as general work experience. We do not, however, intend to expand prison industries in a manner that would be in direct competition with the local private sector.

Traditional Industries

In fiscal year 2008, traditional prison industries consisted of 12 industries: upholstery, printing, sign, decal, bookbindery, Braille unit/tactile graphics, license plates, cabinet and custom furniture, garments/screen printing, data entry, wheelchair refurbishing and stocking hat knitting.

All traditional industries operate at the State Penitentiary in Sioux Falls, except the garment and screen print shops which are located at the Mike Durfee State Prison in Springfield and the data entry and scanning project which is located at the Women's Prison in Pierre. Prison industry shops are designed to meet standards established by the Occupational Safety and Health Administration. They are also inspected annually by the State Fire Marshal and must meet all standards established by that office.

By policy, traditional prison industries can provide work only for government agencies, non-profit organizations and employees of the State of South Dakota.

Most notable shop production numbers for FY2008

764	mattresses
400	pillows
240,352	pages of Braille, transcribed and printed
6,848	tactile pages of graphics produced
94,500	large print pages printed
5,081,677	printing impressions
1,587	books refurbished
94,661	decals for boats, snowmobiles, prorated tags and housing
96,580	square feet of signage for DOT, local and county governments
156	sets of cabinets for the Governor's Housing Program
180,875	license plates
161,145	license decals
15,354	khaki pants
2,100	khaki shirts
33,509	t-shirts
26,519	boxer shorts
3,215	kitchen pants, shirts and jackets
61,723	garments screened ("DOC"/"Inmate") for Department of Corrections
328,640,827	data entry keystrokes for the Department of Social Services.
2,838,374	pages scanned for the Department of Social Services
1,320	knitted stocking hats
1,425	wheelchairs refurbished
280	new "Roc" wheelchairs manufactured

Industry Descriptions:

Custom Furniture Shop: Custom furniture including desks, credenzas, conference tables, bookshelves, chairs, bed frames and wardrobes. They also refurbish pews for churches.

Cabinet Shop: Kitchen and bathroom cabinets and vanities, counter tops, linen cabinets and trim.

Upholstery Shop: Provides a full line of office seating, reupholsters all types of furniture in fabric, vinyl and leather, manufactures mattresses, and pillows.

Print Shop: Business cards, envelopes, brochures, letterhead and business forms.

Sign Shop: Highway and road signs for the South Dakota Department of Transportation and other local governments. Decals for county sheriffs, city police departments, South Dakota Highway Patrol, and state and local government vehicles.

Decals: License Decals for mobile homes, boats, & snowmobiles.

Book Bindery: Repairs and binds books, magazines and meeting minutes.

Braille Unit: Certified by the American Printing House for the Blind for transcription. Transcribes books, magazines, greeting cards, business cards, and brochures into Braille or large print. The services of the Braille unit are available to the South Dakota State Library, to students and teachers nationwide. An expansion into Tactile Graphics has increased the production of maps, graphs, and science pictures for all textbooks. The Tactile Graphics Shop is setting the standards for graphics and is becoming well known nationally for its quality of work.

License Plates: Auto and truck, motorcycle, trailer, apportioned vehicle, tribal, and state vehicle plates.

Machine Shop: Provides metal fabrication and welding services to state and federal governments and non-profit organizations. Current products include steel bed frames, belly chains, inmate clothing lockers and hazardous materials cabinets.

Garment Shop: Manufactures khaki trousers and shirts, jackets, coveralls, parkas, boxers and t-shirts.

Screen Print Shop: Prints for governmental and non-profit agencies.

Data Entry: Provides data entry and scanning services for the Department of Social Services.

Private Industry Enhancement

As the inmate population of adult corrections system grows, so does the need to provide more work opportunities for inmates. Traditional industries also have a very limited market in which to sell its goods. These two facts prompted the decision to explore private sector industry possibilities.

In June of 1989, the Department of Corrections applied for certification in the Private Sector/Prison Industries Enhancement Program. This application was forwarded to the United States Bureau of Justice Assistance after the South Dakota Legislature passed legislation permitting private sector involvement in prison industries. South Dakota was granted certification in 1990.

In addition to the State's certification, each private sector enterprise must be approved by the federal government. The application for each enterprise must include the enterprise market, the number of inmates to be employed, the wages to be paid, and verification that the venture will not impact the local market.

FY 2008 Activities

Inmate wages paid in the private sector for FY 2008 was \$851,037. Inmates employed in these industries paid \$51,063 to the South Dakota Crime Victims' Compensation Fund, \$255,311 for incarceration costs, \$51,063 in family support obligation, \$59,670 in federal taxes, and \$65,104 in social security.

Private sector businesses operating during FY2008 included Metalcraft Industries, which has welding and machine tool operations at the Jameson Annex. Because Metalcraft Industries is a Prison Industries Enhanced Program they must pay their inmate employees wages that are comparable to local industry. In turn, minimum wages were paid to inmates that pre-laced window components for SD Achieve (formerly known as Sioux Vocational) and Balance Systems Incorporated. This work was previously out-sourced to China.

FY 2008 Contracts

Pheasantland Industries during FY2008 contracted with:

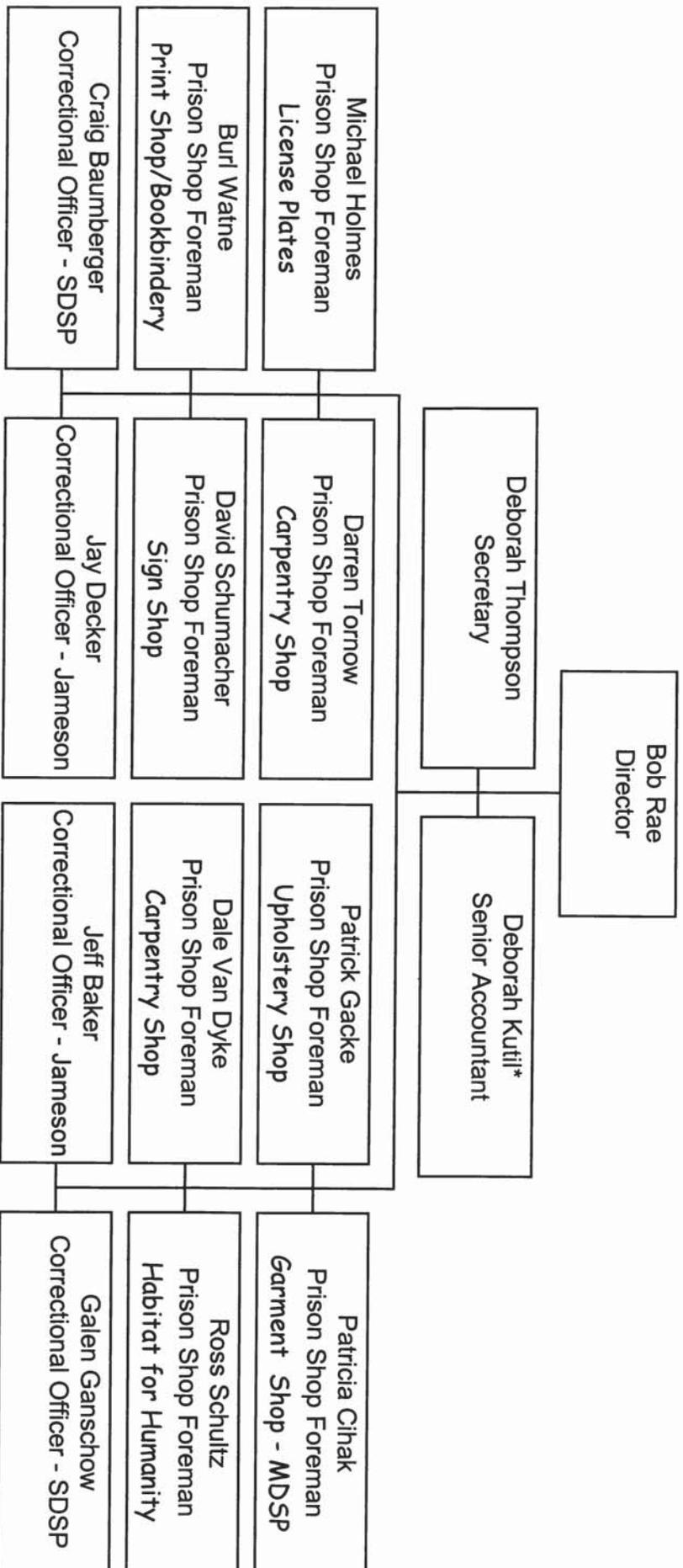
Metalcraft Industries for the Private Industries Enhancement Program at Jameson
Hope Haven Ministries for the Wheelchair Restoration Program at SDSP
Personal Group for the data entry & scanning program at the Women's Prison

Pheasantland Industries' Sales and Net Income since FY 1995:

FY 1995	Total Sales Net Income	\$ 1,762,135 \$ 33,645
FY 1996	Total sales Net Income	\$ 2,398,031 \$ 260,372
FY 1997	Total Sales Net Income	\$ 1,588,700 \$ 192,487
FY 1998	Total Sales Net Income	\$ 1,925,971 \$ 312,591
FY 1999	Total Sales Net Income	\$ 1,901,404 \$ 232,762
FY 2000	Total Sales Net Income	\$ 2,678,927 \$ 150,774
FY 2001	Total Sales Net Income	\$ 2,643,707 \$ 405,083
FY 2002	Total Sales Net Income	\$ 1,975,086 \$ 303,322
FY 2003	Total Sales Net Income	\$ 2,312,306 \$ 148,020
FY 2004	Total Sales Net Income	\$ 2,471,744 \$ 97,884
FY 2005	Total Sales Net income	\$ 2,778,389 \$ (354,261) *
FY2006	Total Sales Net Income	\$ 6,008,960 \$ 754,187
FY2007	Total Sales Net Income	\$ 3,279,756 \$ 412,197
FY2008	Total Sales Net Income	\$ 2,808,433 \$ 278,602

*Transferred \$525,651 to DOC for construction costs for Jameson Unit D and MDSP Barracks

PHEASANTLAND INDUSTRIES



*Deborah Kutil reports to Scott Bollinger (DOC Central Office)

Statement of Net Assets

STATE OF SOUTH DAKOTA								
DEPARTMENT OF CORRECTIONS								
PHEASANTLAND INDUSTRIES								
STATEMENT OF NET ASSETS								
6/30/2008								
	Admin.	Building	License		Book-	Braille		Machine
ASSETS	Office	Fund	Plate	Furniture	Bindery	Unit	Sign	Shop
Current Assets:								
Cash and Cash equivalents	\$ (189,500.13)	\$ (575,215.84)	\$ 1,656,560.74	\$ 404,181.75	\$ 38,459.20	\$ 227,690.22	\$ 420,057.52	\$ 25,363.31
Receivables:								
Interest and Dividends	1,165.71		62,083.75	14,617.45	1,700.22	7,698.38	15,789.68	952.48
Other Funds	230,612.12		58,279.29	5,238.25	5,496.15			
Component Units				32,174.39				1,196.06
Other				3,225.68	1,808.69	21,865.81	2,760.19	
Other Governments	-	4,133.73	74,688.36	5,481.76	125.97	11,403.52	4,589.87	
Inventory	-	-	430,560.35	144,575.46	8,217.30	15,418.75	28,246.72	1,985.71
Total Current Assets	\$ 42,277.70	\$ (571,082.11)	\$ 2,282,172.49	\$ 609,494.74	\$ 55,807.53	\$ 284,076.68	\$ 472,640.04	\$ 28,301.50
Capital Assets:								
Construction In Progress								
Buildings and Improvements		719,301.72	-					
Accum Depreciation - Bldg.		(150,401.89)	-					
Equipment	59,267.44		462,076.38	59,584.20	36,536.75	31,309.13	5,215.00	12,250.00
Accum Depreciation - Equipment	(29,691.75)	-	(318,904.53)	(37,482.45)	(35,356.75)	(11,623.67)	(5,215.00)	(3,981.49)
Total Capital Assets	29,575.69	568,899.83	143,171.85	22,101.75	1,180.00	19,685.46	-	8,268.51
Other Noncurrent Assets	-	-	15,750.00	11,954.00	-		256.90	-
Total Assets	\$ 71,853.39	\$ (2,182.28)	\$ 2,441,094.34	\$ 643,550.49	\$ 56,987.53	\$ 303,762.14	\$ 472,896.94	\$ 36,570.01
Liabilities								
Current Liabilities								
Accounts Payable	\$ 7,524.43		\$ 27,498.04	\$ 21,868.46	\$ 759.65	\$ 790.36	\$ 92.26	\$ 57.34
Due to Other Funds	154.22	1,075.55	36,152.47	35,767.70	2,661.82	21,000.98	5,592.53	376.93
Component Units	2,858.95		1,513.59	3,187.93	456.82	3,328.14	1,616.55	180.54
Salaries Payable	9,146.37		3,489.82	8,890.04	3,864.77	415.89	3,090.60	
Deferred Revenue	-	-	-	8,610.00	-	-	-	-
Total Current Liabilities	19,683.97	1,075.55	68,653.92	78,324.13	7,743.06	25,535.37	10,391.94	614.81
Noncurrent Liabilities								
Accrued Employee Benefits - LT	51,003.71	-	11,733.57	12,892.48	12,224.07	-	3,859.21	-
Total Liabilities	70,687.68	1,075.55	80,387.49	91,216.61	19,967.13	25,535.37	14,251.15	614.81
Net Assets								
Unreserved Retained Earnings	1,165.71	(3,257.83)	2,360,706.85	552,333.88	37,020.40	278,226.77	458,645.79	35,955.20
Total Net Assets	1,165.71	(3,257.83)	2,360,706.85	552,333.88	37,020.40	278,226.77	458,645.79	35,955.20
Total Liabilities and Net Assets	\$ 71,853.39	\$ (2,182.28)	\$ 2,441,094.34	\$ 643,550.49	\$ 56,987.53	\$ 303,762.14	\$ 472,896.94	\$ 36,570.01

Statement of Net Assets (continued)

Customer Model-BSI	Customer Model-TLDW	Print	Garment	Private Sector	Decals	Customer Model	Data Entry	Total
\$ (32,625.34)	\$ 631.42	\$ 23,336.18	\$ 36,239.71	\$ 400,689.16	\$ 3,300.31	\$ 8,481.33	\$ 310,862.81	\$ 2,758,512.35
-	25.19	-	782.79	13,652.74			10,457.31	128,925.70
4,278.42	-	647.97		-				304,552.20
								33,370.45
56,650.68	-	5,379.68	7,580.88	23,128.82				122,400.43
-	-	6,302.48	6,392.57	22,781.11			37,249.52	173,148.89
-	-	25,120.07	228,980.06	-		-	-	883,104.42
\$ 28,303.76	\$ 656.61	\$ 60,786.38	\$ 279,976.01	\$ 460,251.83	\$ 3,300.31	\$ 8,481.33	\$ 358,569.64	\$ 4,404,014.44
								-
				801,320.63				1,520,622.35
				(315,796.79)				(466,198.68)
5,215.00		229,572.76	23,569.00					924,595.66
(5,215.00)	-	(173,509.84)	(14,753.02)	-	-	-	-	(635,733.50)
-	-	56,062.92	8,815.98	485,523.84	-	-	-	1,343,285.83
		-	-	2,457.68	-	-	-	30,418.58
\$ 28,303.76	\$ 656.61	\$ 116,849.30	\$ 288,791.99	\$ 948,233.35	\$ 3,300.31	\$ 8,481.33	\$ 358,569.64	\$ 5,777,718.85
\$ 1,875.25	\$ -	\$ 6,122.17	\$ 2,972.38	\$ 1,675.95			\$ 21,171.12	\$ 92,407.41
32,709.83	-	81,331.00	32,214.35	26,061.70	3,300.31	4,662.80	21,490.01	304,552.20
2,587.59		1,731.57	2,802.18	1,185.35		80.15	5,162.61	26,691.97
25,108.83	-	415.94	2,984.28	8,811.29			-	66,217.83
-	-	-	-	-		-	-	8,610.00
62,281.50	-	89,600.68	40,973.19	37,734.29	3,300.31	4,742.95	47,823.74	498,479.41
-	-	2,571.25	7,356.01	20,891.60		-	-	122,531.90
62,281.50	-	92,171.93	48,329.20	58,625.89	3,300.31	4,742.95	47,823.74	621,011.31
(33,977.74)	656.61	24,677.37	240,462.79	889,607.46		3,738.38	310,745.90	5,156,707.54
(33,977.74)	656.61	24,677.37	240,462.79	889,607.46	-	3,738.38	310,745.90	5,156,707.54
\$ 28,303.76	\$ 656.61	\$ 116,849.30	\$ 288,791.99	\$ 948,233.35	\$ 3,300.31	\$ 8,481.33	\$ 358,569.64	\$ 5,777,718.85

Statement of Revenues, Expenses and Changes in Fund Net Assets

STATE OF SOUTH DAKOTA							
DEPARTMENT OF CORRECTIONS							
PHEASANTLAND INDUSTRIES							
STATEMENT OF REVENUES, EXPENSES							
AND CHANGES IN FUND NET ASSETS							
TWELVE MONTHS ENDED 06/30/08							
	Admin.	Building	License		Book-	Braille	
	Office	Fund	Plate	Furniture	Bindery	Unit	Sign
Operating Revenue:							
Sales and Services	\$ 976.81	\$ 12,874.50	\$ 473,280.03	\$ 428,012.61	\$ 31,299.82	178,173.63	65,961.83
Rent Income							
Other Revenue	<u>230,612.12</u>		<u>1,045.67</u>				
Total Operating Revenue:	231,588.93	12,874.50	474,325.70	428,012.61	31,299.82	178,173.63	65,961.83
Operating Expenses:							
Personal Services and Benefits	165,023.64		57,438.50	99,749.27	15,757.18	52,099.97	6327.51
Travel	6,506.43		1,260.30	51.40			
Contractual Services	37,818.09		41,258.09	22,583.60	12,463.22	35,872.59	5,431.43
Supplies	18,044.47		248,739.94	265,001.18	8,568.11	32,781.52	17,662.60
Depreciation	4,977.48	26,157.12	12,354.55	6,535.44		6,153.63	
Other Expense		1,075.55	36,152.47	35,756.67	2,614.82	14,884.83	5,510.53
Fixed overhead Absorbed	-						
Total Operating Expenses	232,370.11	27,232.67	397,203.85	429,677.56	39,403.33	141,792.54	34,932.07
Operating Income (Loss)	(781.18)	(14,358.17)	77,121.85	(1,664.95)	(8,103.51)	36,381.09	31,029.76
Nonoperating Revenue (Expenses):							
Loss on Disposal of Assets			(14,344.00)		-		
Interest Income	1,165.71		62,083.75	14,617.45	1,700.22	7,698.38	15,789.68
Other Income (Expense)	<u>(1.00)</u>		<u>-</u>				
Total Nonoperating Revenue (Expenses)	1,164.71	-	47,739.75	14,617.45	1,700.22	7,698.38	15,789.68
Income (Loss) Before Operating Transfers	383.53	(14,358.17)	124,861.60	12,952.50	(6,403.29)	44,079.47	46,819.44
Transfers:							
Transfers In		-	246,048.97				
Transfers Out		-	(94,106.24)		-		
Net Transfers in (Out)	-	-	151,942.73	-	-	-	-
Change in Net Assets	383.53	(14,358.17)	276,804.33	12,952.50	(6,403.29)	44,079.47	46,819.44
Net Assets at Beginning of Year	782.18	11,100.34	2,083,902.52	539,381.38	43,423.69	234,147.30	411,826.35
Net Assets at End of Year	\$ 1,165.71	\$ (3,257.83)	\$ 2,360,706.85	\$ 552,333.88	\$ 37,020.40	\$ 278,226.77	\$ 458,645.79

Statement of Revenues, Expenses and Changes in Fund Net Assets (continued)

<u>Machine Shop</u>	<u>Customer Model-BSI</u>	<u>Customer Model-TLDW</u>	<u>Print</u>	<u>Garment</u>	<u>Private Sector</u>	<u>Decals</u>	<u>Customer Model</u>	<u>Data Entry</u>	<u>Total</u>
4,511.95	382,701.07		225,257.56	385,610.52	256,415.67	\$ 45,718.30	\$ 55,814.40	257,238.39	\$ 2,803,847.09
					240.00				\$ 240.00
	<u>44,095.82</u>				3,300.00		5,273.10		<u>\$ 284,326.71</u>
4,511.95	426,796.89	-	225,257.56	385,610.52	259,955.67	45,718.30	61,087.50	257,238.39	3,088,413.80
	338,875.54		50,760.71	53,433.65	147,354.48	3,517.56	49,923.32		1,040,261.33
				50.09					7,868.22
1,156.03	29,023.37		37,846.41	21,375.55	3,078.89	1,920.43	3,225.09	172,834.38	425,887.17
2,595.44	19,287.99		102,877.83	217,384.17	1,190.45	31,016.73		2,251.89	967,402.32
1,225.08	347.49		20,933.24	714.82	29,678.76				109,077.61
376.93	31,971.29		18,818.28	32,214.35	71,152.20	3,300.31	4,662.80	21,490.01	279,981.04
								-	-
5,353.48	419,505.68	-	231,236.47	325,172.63	252,454.78	39,755.03	57,811.21	196,576.28	2,830,477.69
(841.53)	7,291.21	-	(5,978.91)	60,437.89	7,500.89	5,963.27	3,276.29	60,662.11	257,936.11
									(14,344.00)
952.48		25.19		782.79	14,445.55			10,457.31	129,718.51
			(601.64)						(602.64)
<u>952.48</u>	<u>-</u>	<u>25.19</u>	<u>(601.64)</u>	<u>782.79</u>	<u>14,445.55</u>	<u>-</u>	<u>-</u>	<u>10,457.31</u>	<u>114,771.87</u>
110.95	7,291.21	25.19	(6,580.55)	61,220.68	21,946.44	5,963.27	3,276.29	71,119.42	372,707.98
									246,048.97
					-	(246,048.97)	-	-	(340,155.21)
-	-	-	-	-	-	(246,048.97)	-	-	(94,106.24)
110.95	7,291.21	25.19	(6,580.55)	61,220.68	21,946.44	(240,085.70)	3,276.29	71,119.42	278,601.74
35,844.25	(41,268.95)	631.42	31,257.92	179,242.11	867,661.02	240,085.70	462.09	239,626.48	4,878,105.80
<u>\$ 35,955.20</u>	<u>\$ (33,977.74)</u>	<u>\$ 656.61</u>	<u>\$ 24,677.37</u>	<u>\$ 240,462.79</u>	<u>\$ 889,607.46</u>	<u>\$ 0.00</u>	<u>\$ 3,738.38</u>	<u>\$ 310,745.90</u>	<u>\$ 5,156,707.54</u>

Statement of Net Cash Flow

STATE OF SOUTH DAKOTA							
DEPARTMENT OF CORRECTIONS							
PHEASANTLAND INDUSTRIES							
TWELVE MONTHS ENDED 06/30/08							
	Admin. Office	License Plate	Furniture	Books	Braille	Sign	Machine
Cash Flows From Operating Activities							
Receipts From Customers And Users	929.42	2,204.89	307,137.79	20,048.12	101,043.17	32,651.13	735.00
Receipts from Interfund Services Provided	223,305.89	299,991.42	116,174.39	12,159.32	73,843.40	28,699.35	8,833.95
Payments to Supplies	(33,415.60)	(176,496.41)	(291,246.28)	(15,876.69)	(55,728.62)	(23,856.86)	(3,513.71)
Payments for Employee Services	(122,724.23)	(59,773.99)	(111,240.80)	(14,068.75)	(66,343.92)	(12,479.87)	
Payments for Interfund Services Used	(23,113.86)	(77,319.77)	(36,510.78)	(4,143.98)	(34,750.14)	(8,425.46)	(1,898.80)
Net Cash Provided by Operating Activities	44,981.62	(11,393.86)	(15,685.68)	(1,881.98)	18,063.89	16,588.29	4,156.44
Cash Flows From Capital And Related Financing							
Activities:							
Purchase of Fixed Assets	(8,887.00)	(44,151.10)			(7,500.00)		
Construction In Progress	-						
Sales of Fixed Assets	-	1,000.00	-	-	-	-	-
Net Cash	(8,887.00)	(43,151.10)	-	-	(7,500.00)	-	-
Cash Flows from Non capital Financing							
Residual Equity transfer Out		(96,106.24)			173.62		
Operating Transfer in	-	331,123.07	-	-	-	-	-
Net Cash	-	235,016.83	-	-	173.62	-	-
Cash Flows From Investing							
Investment Income	781.18	33,989.60	10,246.28	1,226.83	3,762.44	10,191.27	598.57
Rent Income	-	-	-	-	-	-	-
Net Cash	781.18	33,989.60	10,246.28	1,226.83	3,762.44	10,191.27	598.57
Net increase	36,875.80	214,461.47	(5,439.40)	(655.15)	14,499.95	26,779.56	4,755.01
Beginning	(801,591.77)	1,440,099.27	409,621.15	39,114.35	213,190.27	393,277.96	20,608.30
Ending	(764,715.97)	1,654,560.74	404,181.75	38,459.20	227,690.22	420,057.52	25,363.31
Reconciliation of Operating Income To							
Net Cash Provided by Operating Activities							
Operating Income	(15,139.35)	77,121.85	(1,664.95)	(8,103.51)	36,381.09	31,029.76	(841.53)
Adjustments to Reconcile Operating Income to							
Net Cash Provided by Operating Activities							
Depreciation Expense	31,134.60	12,354.55	6,535.44	-	6,153.63	-	1,225.08
Increase/Decrease in Assets:							
(Increase)/Decrease In Accounts Receivable			(84.39)	(186.27)	(6,857.65)	(2,603.31)	
(Increase)/Decrease In Due From Other Funds	22,776.63	(25.03)	1,568.51	528.72		17.25	
(Increase)/Decrease In Due From Component			3,888.95	11.00		(1,015.57)	
(Increase)/Decrease In Due From other Agency	1,080.28	(74,088.36)	(10,372.07)	28.44	4,427.59	(965.06)	4,200.00
(Increase)/Decrease in Prepaid Expense			(11,954.00)			(256.90)	
(Increase)/Decrease In Inventory		79,197.37	(16,396.92)	3,160.74	(7,161.83)	(4,616.94)	258.16
Increase/Decrease in Liabilities:							
Increase/(Decrease) in Accounts Payable	6,983.31	23,743.86	17,320.99	189.70	(866.77)	(64.57)	(316.74)
Increase/(Decrease) in Empl Benefits Payable	(3,206.35)	739.23	1,726.08	714.72	415.89	636.96	
Increase/(Decrease) in Deferred Revenue		(98,182.53)	210.00				
Increase/(Decrease) in Due to other funds	161.50	(32,884.54)	(7,221.63)	284.55	(14,396.08)	(5,202.91)	(148.33)
Increase/(Decrease) in Due to Other Components	(829.68)	(158.29)	(167.23)	(1,036.57)	(31.98)	(51.52)	(220.20)
Increase/(Decrease) in Accrued Leave Liability	2,020.68	788.03	925.54	2,526.50	-	(318.90)	-
Total adjustments	60,120.97	(88,515.71)	(14,020.73)	6,221.53	(18,317.20)	(14,441.47)	4,997.97
Net Cash Proved by Operating Activities	44,981.62	(11,393.86)	(15,685.68)	(1,881.98)	18,063.89	16,588.29	4,156.44

Statement of Net Cash Flow (continued)

	Customer	Customer			Private		Customer	Data	
Machine	Model-BSI	Model-TLDW	Print	Garment	Sector	Decals	Model	Entry	Total
735.00	361,987.26	-	45,468.54	51,713.38	4,591.24	108.41	67,269.10		995,887.45
8,833.95	42,025.36	-	177,948.18	357,176.22	266,090.16	52,263.03	5,474.92	237,239.46	1,901,225.05
(3,513.71)	(22,172.56)		(147,912.10)	(297,860.31)	4,121.64	(9,096.66)	-	(118,739.81)	(1,191,793.97)
	(323,337.82)		(54,476.67)	(52,800.60)	(144,793.37)	(3,853.59)	(55,357.47)		(1,021,251.08)
(1,898.80)	(41,314.84)	-	(21,446.48)	(48,626.49)	(69,371.17)	(17,024.38)	(6,932.44)	(60,027.56)	(450,906.15)
4,156.44	17,187.40	-	(418.53)	9,602.20	60,638.50	22,396.81	10,454.11	58,472.09	233,161.30
	(347.49)			(5,125.00)					(66,010.59)
									-
-	-	-	347.49	-	-	-	-	-	1,347.49
-	(347.49)	-	347.49	(5,125.00)	-	-	-	-	(64,663.10)
				(85,074.10)					(181,006.72)
-	-	-	-	-	-	(246,048.97)	-	-	85,074.10
-	-	-	-	(85,074.10)	-	(246,048.97)	-	-	(95,932.62)
598.57	-	16.72	(601.64)		7,987.33	5,613.94	23.40	5,871.89	79,707.81
-	-	-	-	-	-	-	-	-	-
598.57	-	16.72	(601.64)	-	7,987.33	5,613.94	23.40	5,871.89	79,707.81
4,755.01	16,839.91	16.72	(672.68)	(80,596.90)	68,625.83	(218,038.22)	10,477.51	64,343.98	152,273.39
<u>20,608.30</u>	<u>(49,465.25)</u>	<u>614.70</u>	<u>24,008.86</u>	<u>116,836.61</u>	<u>332,063.33</u>	<u>221,338.53</u>	<u>(1,996.18)</u>	<u>246,518.83</u>	<u>2,604,238.96</u>
25,363.31	(32,625.34)	631.42	23,336.18	36,239.71	400,689.16	3,300.31	8,481.33	310,862.81	2,756,512.35
(841.53)	7,291.21	-	(5,978.91)	60,437.89	7,500.89	5,963.27	3,276.29	60,662.11	257,936.11
									-
1,225.08	347.49	-	20,933.24	714.82	29,678.76	-	-	-	109,077.61
	(20,713.81)		(274.59)	1,183.98	10,381.61		11,454.70		(7,699.73)
	(269.18)		(182.99)	176.94		7.27	580.06		25,178.18
			(37.65)						2,846.73
4,200.00			(915.51)	24,092.36	9,674.49			(19,998.93)	(62,836.77)
					915.60				(11,295.30)
258.16			90.28	(76,874.23)		31,789.02			9,445.65
									-
(316.74)	637.07		(17,227.84)	1,078.19	(404.26)	(8,757.77)	(143.99)	7,632.90	29,804.08
	13,030.66		415.94	139.30	7.38		(3,867.12)		10,752.69
				(2,160.00)		(3,395.27)			(103,527.80)
(148.33)	17,116.66		1,445.52	2,390.45	6,159.69	(5,025.79)	(5,149.81)	9,235.96	(33,234.76)
(220.20)	(252.70)		1,313.98	(2,071.25)	(3,504.34)	3,084.22		940.05	(2,985.51)
-	-	-	-	493.75	228.68	(1,268.14)	4,303.98	-	9,700.12
4,997.97	9,896.19	-	5,560.38	(50,835.69)	53,137.61	16,433.54	7,177.82	(2,190.02)	(24,774.81)
4,156.44	17,187.40	-	(418.53)	9,602.20	60,638.50	22,396.81	10,454.11	58,472.09	233,161.30