January 8, 2019

Dear Governor Kristi Noem and Members of the 2019 Legislature:

Pursuant to SDCL 24-7-37, Pheasantland Industries has published its Annual Report for Fiscal Year 2018. This report provides a general overview of Pheasantland Industries as well as summaries of activities and notable production numbers for the year. The complete report is accessible at http://doc.sd.gov/about/publications/. If you would like a printed copy of the complete report, please let me know and I will be happy to have one delivered to you. A synopsis of the year’s activities can be found on the pages below.

Pheasantland Industries recorded operating income of $289,095 on sales of $2,990,450 for Fiscal Year 2018. Profits from Pheasantland Industries are used to fund programs and services designed to enhance inmates’ ability to lead productive lives upon their release from prison.

Our focus continues to be on developing a solid work ethic, enhancing inmates’ opportunities for employment upon their release from prison and on producing high quality goods and services for South Dakota governmental entities, federal agencies and nonprofit organizations.

Sincerely,

Laurie Feiler
Interim Secretary of Corrections
Mission

To provide products and services to South Dakota governmental entities, federal agencies, non-profit organizations and state employees. To provide work opportunities for inmates and prepare them for successful return to their communities.

Outlook for FY2019

Pheasantland Industries will continue to look for new industries that will provide more opportunity for inmate employment. As always, we will not expand to any industry that would be in direct competition with the local private sector. Introducing any new trades to Pheasantland Industries would require the approval of the Corrections Commission.

Traditional Industries

At the close of Fiscal Year 2018, the Pheasantland Industries staff consisted of 16 FTE. The inmate work force totaled 217 inmates. In Fiscal Year 2018, Pheasantland Industries consisted of traditional prison industries: License Plates/Decals, Carpentry, Upholstery, Print/Bookbindery, Braille Shop/Tactile Graphics, Sign, Machine and Garments/Screen Printing. Industries in a prison environment operate differently than businesses in a free society. Strict security procedures and scheduling are set by prison officials. Industry shops operate Monday through Friday from 7:30 a.m. to 3:30 p.m.

Inmates earn $.25-.80 per hour. We strive to teach the inmates a tangible skill they can use upon release, but just as important, we try to teach them “soft skills”. Those skills include a good work ethic, interaction with other employees and pride in their work.

All traditional industries operate at the State Penitentiary in Sioux Falls, except the Garment/Screen Print shop which is located at the Mike Durfee State Prison in Springfield. Prison industry shops are designed to meet standards established by the Occupational Safety and Health Administration. They are also inspected annually by the State Fire Marshal and Risk Management and must meet all standards established by those offices.

By policy, traditional prison industries can provide work only for government agencies, non-profit organizations and employees of the State of South Dakota.
Industry Descriptions:

License Plates/Decal Shop: Produces auto and truck, motorcycle, trailer, apportioned vehicle, tribal and state vehicle plates and license decals for mobile homes, boats and snowmobiles.

Carpentry Shop: Builds kitchen and bathroom cabinets, vanities, counter tops, linen cabinets, trim, desks, credenzas, conference tables, bookshelves, chairs, bed frames and wardrobes. They also refurbish wood items such as church pews or antique furniture.

Upholstery Shop: Provides a full line of office seating, reupholsters all types of furniture in fabric, vinyl and leather, manufactures mattresses, sound proofing panels, towels, pet harnesses, sensory items and pillows.

Print/Bindery Shop: Prints business cards, envelopes, brochures, letterhead, and business forms. Repairs and binds books, magazines and meeting minutes.

Braille/Tactile Graphic/Laser Engraving Shop: Workers are individually certified by the Library of Congress for transcription. Transcribe books, magazines, greeting cards, business cards, and brochures into Braille. Large print books are also produced for those with limited sight. The services of the Braille unit are available to the South Dakota State Library, students and teachers nationwide. Tactile Graphics includes the production of maps, graphs, and science pictures for textbooks. The Tactile Graphics Shop is setting the standards for graphics and is well known nationally for its quality of work.

Sign Shop: Produces highway and road signs for the South Dakota Department of Transportation and other local governments, as well as decals for county sheriffs, city police departments, South Dakota Highway Patrol and state and local government vehicles.

Machine Shop: Provides metal fabrication and welding services. Current products include steel bed frames, belly chains, inmate clothing lockers, live traps, hand rails and hazardous materials cabinets.

Garment Shop: Manufactures khaki trousers and shirts, jackets, coveralls, boxers, blankets, sheets, safety green garments and T-shirts. They also offer silk screening and embroidery.

Data Entry Shop: The shop closed at the end of the fiscal year 2017.
## Shop Production Numbers for FY2017/FY2018

<table>
<thead>
<tr>
<th>Shop Description</th>
<th>FY2017</th>
<th>FY2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>License Plate Shop (SDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Decals for boats, snowmobiles, prorate tags and housing</td>
<td>45,471</td>
<td>15,135</td>
</tr>
<tr>
<td>Individual license plates</td>
<td>606,265</td>
<td>310,539</td>
</tr>
<tr>
<td><strong>Carpentry Shop (SDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sets of cabinets for the Governor’s Housing Program and daycare centers</td>
<td>89</td>
<td>80</td>
</tr>
<tr>
<td>Faith Chests</td>
<td>133</td>
<td>146</td>
</tr>
<tr>
<td><strong>Upholstery Shop (SDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mattresses</td>
<td>1,104</td>
<td>1,400</td>
</tr>
<tr>
<td>Pillows</td>
<td>1,198</td>
<td>1,320</td>
</tr>
<tr>
<td>Bath towels</td>
<td>12,560</td>
<td>6,900</td>
</tr>
<tr>
<td>Chairs, recliners and sofas reupholstered</td>
<td>54</td>
<td>264</td>
</tr>
<tr>
<td>Stackable chairs assembled</td>
<td>12</td>
<td>0</td>
</tr>
<tr>
<td>Weight bench pads reupholstered</td>
<td>47</td>
<td>66</td>
</tr>
<tr>
<td>New office chairs assembled and upholstered</td>
<td>19</td>
<td>7</td>
</tr>
<tr>
<td><strong>Print/Book Bindery Shop (SDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Printing impressions</td>
<td>6,412,593</td>
<td>6,808,107</td>
</tr>
<tr>
<td>Books refurbished</td>
<td>1,105</td>
<td>978</td>
</tr>
<tr>
<td>Individual business cards</td>
<td>697,040</td>
<td>455,600</td>
</tr>
<tr>
<td><strong>Braille Transcription/Graphics Shop (SDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pages of Braille, transcribed and printed</td>
<td>53,257</td>
<td>92,732</td>
</tr>
<tr>
<td>Tactile pages of graphics produced</td>
<td>1,245</td>
<td>3,859</td>
</tr>
<tr>
<td>Large print pages printed</td>
<td>133,821</td>
<td>9,280</td>
</tr>
<tr>
<td><strong>Sign Shop (SDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Square feet of signage</td>
<td>89,166</td>
<td>87,683</td>
</tr>
<tr>
<td><strong>Garment/Screen Print Shop (MDSP)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Garments screened</td>
<td>26,058</td>
<td>25,667</td>
</tr>
<tr>
<td>Khaki pants</td>
<td>7,620</td>
<td>8,280</td>
</tr>
<tr>
<td>Khaki shirts</td>
<td>948</td>
<td>1,014</td>
</tr>
<tr>
<td>T-shirts</td>
<td>17,712</td>
<td>21,376</td>
</tr>
<tr>
<td>Boxer shorts</td>
<td>20,895</td>
<td>25,488</td>
</tr>
<tr>
<td>Fleece blankets, pillowcases, sheets</td>
<td>2,774</td>
<td>7,551</td>
</tr>
<tr>
<td>Kitchen pants, shirts and jackets</td>
<td>1,656</td>
<td>290</td>
</tr>
<tr>
<td>Navy pants</td>
<td>2,233</td>
<td>1,931</td>
</tr>
<tr>
<td>Safety green clothing</td>
<td>4,065</td>
<td>5,353</td>
</tr>
<tr>
<td>Black &amp; white uniform</td>
<td>77</td>
<td>934</td>
</tr>
<tr>
<td><strong>Data Entry and Scan Shop (Women’s Prison)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Keystrokes</td>
<td>204,988,205</td>
<td>0</td>
</tr>
<tr>
<td>Pages scanned</td>
<td>1,119,322</td>
<td>0</td>
</tr>
<tr>
<td><strong>Machine Shop</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beds</td>
<td>30</td>
<td>12</td>
</tr>
<tr>
<td>Flammable Cabinets</td>
<td>4</td>
<td>10</td>
</tr>
<tr>
<td>Live Trap</td>
<td>77</td>
<td>168</td>
</tr>
</tbody>
</table>
Private Industry Enhancement

There is always a demand for more work opportunities for inmates. Traditional industries also have a very limited market in which to sell their goods. These two facts prompted the decision to explore private sector industry possibilities. In June of 1989, the Department of Corrections applied for certification in the Private Sector/Prison Industries Enhancement Program. This application was forwarded to the United States Bureau of Justice Assistance after the South Dakota Legislature passed legislation permitting private sector involvement in prison industries. South Dakota was granted certification in 1990.

Federal law requires that inmates working for private industry must be paid prevailing, local market wages for the type of work performed. Payroll deductions for inmates working at private industry jobs include social security, federal income taxes, incarceration fees, victim compensation and family support. A percentage of their wage is also retained in an inmate account for use upon release or parole.

In addition to the State's certification, each private sector enterprise must be approved by the federal government. The application for each enterprise must include the enterprise market, the number of inmates to be employed, the wages to be paid, and verification that the venture will not impact the local market.

Private Industry FY 2018 Activities

Inmate wages paid in the private sector for FY 2018 was $802,271. Fifty-five inmates employed in these industries paid out of their wages $48,136 to the South Dakota Crime Victims' Compensation Fund, $320,908 for incarceration costs, $48,136 in a family support account, $64,537 in federal taxes and $61,371 in social security.

Private sector businesses operating during FY2018 included Metalcraft Industries, which has welding and machine tool operations at the Jameson Annex and a window component assembly line at the Penitentiary and Badlands Quilting, which does quilting operations at the Women’s Prison in Pierre, SD. Metalcraft Industries and Badlands Quilting are a Prison Industries Enhanced Program so they must pay their inmate employees’ wages that are comparable to local industry.

Outside FY 2018 Contracts

Pheasantland Industries during FY2018 contracted with:
   Metalcraft Industries for the Private Industries Enhancement Program
   Hope Haven Ministries for the Wheelchair Restoration Program (Community Service Program)
   Badlands Quilting for the Private Industries Enhancement Program
Pheasantland Industries’ total sales, operating income and net income (does not include non-operating revenue, i.e. interest income) since FY 2009 is as follows:

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Amount</th>
<th>% Income to Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$2,990,450</td>
<td>9.67%</td>
</tr>
<tr>
<td>Total Sales</td>
<td>$289,095</td>
<td></td>
</tr>
<tr>
<td>Operating Income</td>
<td>$86,238</td>
<td></td>
</tr>
<tr>
<td>Transferred $206,864 to General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>$4,050,679</td>
<td>10.53%</td>
</tr>
<tr>
<td>Operating Income</td>
<td>$426,530</td>
<td></td>
</tr>
<tr>
<td>Net Income</td>
<td>$(927,322)</td>
<td></td>
</tr>
<tr>
<td>Transferred $1,354,954 to General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>$9,604,953</td>
<td>15.03%</td>
</tr>
<tr>
<td>Operating Income</td>
<td>$1,443,419</td>
<td></td>
</tr>
<tr>
<td>Net Income</td>
<td>$(650,051)</td>
<td></td>
</tr>
<tr>
<td>Transferred $444,340 to Department of Corrections</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transferred $1,698,380 to General Fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>$2,740,892</td>
<td>12.83%</td>
</tr>
<tr>
<td>Operating Income</td>
<td>$351,772</td>
<td></td>
</tr>
<tr>
<td>Net Income</td>
<td>$(425,584)</td>
<td></td>
</tr>
<tr>
<td>Transferred $806,168 to Department of Corrections</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>$2,584,148</td>
<td>6.84%</td>
</tr>
<tr>
<td>Operating Income</td>
<td>$176,698</td>
<td></td>
</tr>
<tr>
<td>Net Income</td>
<td>$3,517</td>
<td></td>
</tr>
<tr>
<td>Transferred $204,918 to Department of Corrections</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>$2,561,878</td>
<td>8.31%</td>
</tr>
<tr>
<td>Operating Income</td>
<td>$212,915</td>
<td></td>
</tr>
<tr>
<td>Net Income</td>
<td>$(693,107)</td>
<td></td>
</tr>
<tr>
<td>Transferred $920,295 to Department of Corrections</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fiscal Year</td>
<td>Total Sales</td>
<td>Amount</td>
</tr>
<tr>
<td>------------</td>
<td>------------</td>
<td>---------</td>
</tr>
<tr>
<td>2012</td>
<td></td>
<td>2,605,355</td>
</tr>
<tr>
<td></td>
<td>Operating Income</td>
<td>220,539</td>
</tr>
<tr>
<td></td>
<td>Net Income</td>
<td>(1,054,955)</td>
</tr>
</tbody>
</table>

Transferred $1,341,848 to Department of Corrections

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total Sales</th>
<th>Amount</th>
<th>% Income to Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td></td>
<td>2,402,787</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Operating Income</td>
<td>287,135</td>
<td>11.95%</td>
</tr>
<tr>
<td></td>
<td>Net Income</td>
<td>1,280,126</td>
<td></td>
</tr>
</tbody>
</table>

Transferred $1,000,000 from the Department of Revenue due to delaying the re-issuance of license plates and $110,033 was transferred to Department of Corrections

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total Sales</th>
<th>Amount</th>
<th>% Income to Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td></td>
<td>2,541,571</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Operating Income</td>
<td>133,438</td>
<td>5.25%</td>
</tr>
<tr>
<td></td>
<td>Net Income</td>
<td>(883,267)</td>
<td></td>
</tr>
</tbody>
</table>

Transferred $1,000,000 to the General Fund per General Appropriations Act and transferred $96,342 to Department of Corrections
### Statement of Net Position

**STATE OF SOUTH DAKOTA**  
**DEPARTMENT OF CORRECTIONS**  
**PEHASANTLAND INDUSTRIES**  
**STATEMENT OF NET POSITION**  
**June 30, 2018**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Admin. Office</th>
<th>License Plate</th>
<th>Carpentry</th>
<th>Upholstery</th>
<th>Books/</th>
<th>Braille Unit</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash equivalents</td>
<td>$290.13</td>
<td>$501,037.01</td>
<td>$ -</td>
<td>$72.19</td>
<td>$7.51</td>
<td>$ -</td>
</tr>
<tr>
<td>Receivables:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest and Dividends</td>
<td>157.20</td>
<td>1,808.66</td>
<td>-</td>
<td>125.90</td>
<td>13.10</td>
<td>-</td>
</tr>
<tr>
<td>Other Funds</td>
<td>288,325.87</td>
<td>316,118.25</td>
<td>14,239.14</td>
<td>84,796.85</td>
<td>43,449.04</td>
<td>4,340.74</td>
</tr>
<tr>
<td>Component Units</td>
<td>210.00</td>
<td>-</td>
<td>21,742.85</td>
<td>4.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>5.09</td>
<td>2,317.55</td>
<td>7,012.42</td>
<td>4,390.10</td>
<td>31,219.32</td>
<td>65.00</td>
</tr>
<tr>
<td>Total Current Assets</td>
<td>289,200.01</td>
<td>949,694.32</td>
<td>114,691.68</td>
<td>56,638.30</td>
<td>105,893.13</td>
<td>54,482.64</td>
</tr>
<tr>
<td><strong>Other Restricted Assets</strong></td>
<td>754.00</td>
<td>340.00</td>
<td>255.00</td>
<td>45.00</td>
<td>250.00</td>
<td>205.00</td>
</tr>
<tr>
<td><strong>Capital Assets:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, Plant and Equipment</td>
<td>801,612.16</td>
<td>276,273.38</td>
<td>135,299.96</td>
<td>-</td>
<td>169,643.39</td>
<td>58,165.13</td>
</tr>
<tr>
<td>Accumulated Depreciation</td>
<td>(489,722.18)</td>
<td>(252,941.38)</td>
<td>(76,598.02)</td>
<td>-</td>
<td>(107,519.09)</td>
<td>(25,158.18)</td>
</tr>
<tr>
<td>Total Capital Assets</td>
<td>311,889.98</td>
<td>23,332.00</td>
<td>58,701.94</td>
<td>-</td>
<td>62,124.30</td>
<td>33,006.95</td>
</tr>
<tr>
<td><strong>Other Noncurrent Assets</strong></td>
<td>4,942.60</td>
<td>68,524.05</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>606,786.59</td>
<td>1,041,890.37</td>
<td>210,869.84</td>
<td>209,766.27</td>
<td>168,267.43</td>
<td>87,694.59</td>
</tr>
<tr>
<td><strong>Deferred Outflows of Resources</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred Amount from Refunding of Bonds</td>
<td>12,092.00</td>
<td>5,446.00</td>
<td>4,089.00</td>
<td>713.00</td>
<td>4,002.00</td>
<td>3,289.00</td>
</tr>
<tr>
<td>Deferred Outflow Related to Pensions</td>
<td>70,217.00</td>
<td>31,632.00</td>
<td>23,743.00</td>
<td>4,141.00</td>
<td>23,238.00</td>
<td>19,100.00</td>
</tr>
<tr>
<td><strong>Total Deferred Outflows or Resources</strong></td>
<td>82,309.00</td>
<td>37,078.00</td>
<td>27,832.00</td>
<td>4,854.00</td>
<td>27,240.00</td>
<td>22,389.00</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>823.22</td>
<td>1,711.98</td>
<td>9,306.29</td>
<td>9,746.38</td>
<td>5,169.64</td>
<td>1,436.22</td>
</tr>
<tr>
<td>Due to Other Funds</td>
<td>725,277.34</td>
<td>98,642.50</td>
<td>145,877.12</td>
<td>25,465.57</td>
<td>38,193.84</td>
<td>46,314.33</td>
</tr>
<tr>
<td>Component Units</td>
<td>4,660.90</td>
<td>1,050.01</td>
<td>3,810.73</td>
<td>1,791.82</td>
<td>4,025.92</td>
<td>6,133.36</td>
</tr>
<tr>
<td>Salaries Payable</td>
<td>13,094.78</td>
<td>3,992.04</td>
<td>4,163.61</td>
<td>2,921.71</td>
<td>4,191.27</td>
<td>4,559.98</td>
</tr>
<tr>
<td>Benefits Payable</td>
<td>20,190.57</td>
<td>11,405.26</td>
<td>3,815.28</td>
<td>1,410.13</td>
<td>3,635.57</td>
<td>57.43</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,500.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Net Pension Liability</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>764,046.81</td>
<td>116,801.79</td>
<td>166,883.03</td>
<td>48,835.61</td>
<td>55,216.24</td>
<td>58,501.32</td>
</tr>
<tr>
<td><strong>Noncurrent Liabilities</strong></td>
<td></td>
<td></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Accrued Employee Benefits - LT</td>
<td>17,840.26</td>
<td>10,077.61</td>
<td>3,371.15</td>
<td>1,245.98</td>
<td>3,212.37</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>781,887.07</td>
<td>126,879.40</td>
<td>170,254.18</td>
<td>50,081.59</td>
<td>58,428.61</td>
<td>58,552.06</td>
</tr>
<tr>
<td><strong>Deferred Inflows of Resources</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred Inflow Related to Pensions</td>
<td>14,707.00</td>
<td>6,625.00</td>
<td>4,973.00</td>
<td>868.00</td>
<td>4,868.00</td>
<td>3,999.00</td>
</tr>
<tr>
<td><strong>Total Deferred Inflows or Resources</strong></td>
<td>14,707.00</td>
<td>6,625.00</td>
<td>4,973.00</td>
<td>868.00</td>
<td>4,868.00</td>
<td>3,999.00</td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unreserved Retained Earnings</td>
<td>$(107,498.48)</td>
<td>945,463.97</td>
<td>63,474.66</td>
<td>163,715.68</td>
<td>132,210.82</td>
<td>47,532.53</td>
</tr>
<tr>
<td><strong>Total Net Position</strong></td>
<td>$(107,498.48)</td>
<td>945,463.97</td>
<td>63,474.66</td>
<td>163,715.68</td>
<td>132,210.82</td>
<td>47,532.53</td>
</tr>
</tbody>
</table>
## Statement of Net Position (continued)

**STATE OF SOUTH DAKOTA**  
**DEPARTMENT OF CORRECTIONS**  
**PHEASANTLAND INDUSTRIES**  
**STATEMENT OF NET POSITION**  
**June 30, 2018**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Sign</th>
<th>Machine</th>
<th>Shop</th>
<th>Garment</th>
<th>Private Sector</th>
<th>Data Entry</th>
<th>Total</th>
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<tbody>
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<td><strong>ASSETS</strong></td>
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<td><strong>Current Assets:</strong></td>
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<tr>
<td>Cash and Cash equivalents</td>
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<td>$135.93</td>
<td>$424.95</td>
<td>-</td>
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<td>Receivables:</td>
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<td>Interest and Dividends</td>
<td>135.75</td>
<td>237.08</td>
<td>741.17</td>
<td>-</td>
<td>3,218.86</td>
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<tr>
<td>Other Funds</td>
<td>80,225.03</td>
<td>210,983.72</td>
<td>478,389.54</td>
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<td>1,524,942.97</td>
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</tr>
<tr>
<td>Component Units</td>
<td>-</td>
<td>90.74</td>
<td>-</td>
<td>-</td>
<td>22,047.59</td>
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<tr>
<td>Other</td>
<td>4,464.04</td>
<td>8,436.42</td>
<td>11,633.73</td>
<td>-</td>
<td>70,556.49</td>
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<td></td>
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<tr>
<td>Other Governments</td>
<td>4,763.88</td>
<td>47,963.75</td>
<td>-</td>
<td>-</td>
<td>64,230.17</td>
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<td></td>
</tr>
<tr>
<td>Inventory</td>
<td>47,165.16</td>
<td>369,774.70</td>
<td>-</td>
<td>-</td>
<td>451,597.15</td>
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<tr>
<td><strong>Total Current Assets</strong></td>
<td>136,831.69</td>
<td>45,519.80</td>
<td>595,451.23</td>
<td>539,153.14</td>
<td>3,077,905.13</td>
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<tr>
<td>Other Restricted Assets</td>
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<td>254.00</td>
<td>194.00</td>
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<td><strong>Capital Assets:</strong></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, Plant and Equipment</td>
<td>5,215.00</td>
<td>20,725.50</td>
<td>17,275.00</td>
<td>801,320.63</td>
<td>844,536.13</td>
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<tr>
<td>Accumulated Depreciation</td>
<td>(5,215.00)</td>
<td>(15,882.39)</td>
<td>(17,275.00)</td>
<td>(612,581.56)</td>
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<td><strong>Total Capital Assets</strong></td>
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<td>4,843.11</td>
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<td>Other Noncurrent Assets</td>
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<td>-</td>
<td>-</td>
<td>73,466.65</td>
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<td>595,645.23</td>
<td>728,542.21</td>
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<td><strong>Deferred Outflows of Resources</strong></td>
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<td></td>
<td></td>
<td></td>
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</tr>
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<td>Deferred Amount from Refunding of Bonds</td>
<td>1,281.00</td>
<td>3,109.00</td>
<td>10,409.00</td>
<td>-</td>
<td>18,874.00</td>
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<tr>
<td>Deferred Outflow Related to Pensions</td>
<td>7,436.00</td>
<td>18,054.00</td>
<td>60,444.00</td>
<td>-</td>
<td>109,595.00</td>
<td></td>
<td></td>
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<tr>
<td><strong>Total Deferred Outflows or Resources</strong></td>
<td>8,717.00</td>
<td>21,163.00</td>
<td>70,853.00</td>
<td>-</td>
<td>330,171.00</td>
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<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Liabilities</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>391.49</td>
<td>3,079.99</td>
<td>3,504.70</td>
<td>-</td>
<td>35,168.91</td>
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<tr>
<td>Due to Other Funds</td>
<td>20,119.10</td>
<td>64,622.97</td>
<td>88,836.19</td>
<td>-</td>
<td>1,524,942.97</td>
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<td></td>
</tr>
<tr>
<td>Component Units</td>
<td>4,475.77</td>
<td>3,838.71</td>
<td>1,735.01</td>
<td>-</td>
<td>33,607.32</td>
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<td>Salaries Payable</td>
<td>4,103.91</td>
<td>3,180.05</td>
<td>5,048.64</td>
<td>-</td>
<td>50,645.66</td>
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<td>Benefits Payable</td>
<td>1,586.16</td>
<td>4,367.77</td>
<td>6,746.99</td>
<td>-</td>
<td>56,574.06</td>
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<tr>
<td>Deferred Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,500.00</td>
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<tr>
<td>Net Pension Liability</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
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<td>21,163.00</td>
<td>70,853.00</td>
<td>-</td>
<td>1,708,438.92</td>
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<tr>
<td>Noncurrent Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accrued Employee Benefits - LT</td>
<td>1,401.52</td>
<td>3,859.33</td>
<td>5,961.59</td>
<td>-</td>
<td>49,988.45</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>32,077.95</td>
<td>83,373.53</td>
<td>108,328.42</td>
<td>-</td>
<td>1,758,427.37</td>
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<tr>
<td><strong>Deferred Inflows of Resources</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred Inflow Related to Pensions</td>
<td>1,558.00</td>
<td>3,782.00</td>
<td>12,662.00</td>
<td>-</td>
<td>58,998.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Deferred Inflows or Resources</strong></td>
<td>1,558.00</td>
<td>3,782.00</td>
<td>12,662.00</td>
<td>-</td>
<td>58,998.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unreserved Retained Earnings</td>
<td>111,992.74</td>
<td>529,652.70</td>
<td>678,404.79</td>
<td>-</td>
<td>2,349,781.76</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Net Position</strong></td>
<td>$111,992.74</td>
<td>$(215,167.65)</td>
<td>$529,652.70</td>
<td>$678,404.79</td>
<td>$2,349,781.76</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
STATE OF SOUTH DAKOTA  
DEPARTMENT OF CORRECTIONS  
PHEASANTLAND INDUSTRIES  
STATEMENT OF REVENUES, EXPENSES  
AND CHANGES IN FUND NET POSITION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th>Admin. License</th>
<th>Operating Revenue:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office</td>
<td>Sales and Services</td>
</tr>
<tr>
<td>Plate</td>
<td>Rent Revenue</td>
</tr>
</tbody>
</table>

**Total Operating Revenue:**  
$21,681.61 | $1,093,877.43 | $370,443.94 | $161,947.65 | $274,545.46 | $112,557.69 |  

**Operating Expenses:**  

| Personal Services and Benefits | 231,818.45 | 63,652.16 | 101,895.54 | 25,087.63 | 63,218.90 | 67,159.99 |  
| Contractual Services | 38,473.07 | 10,707.68 | 23,213.67 | 11,498.59 | 52,105.90 | 47,817.03 |  
| Supplies | 15,280.22 | 776,451.36 | 233,851.40 | 15,304.59 | 91,899.78 | 37,979.25 |  
| Depreciation | 27,510.87 | 1,744.06 | 7,574.44 | - | 962.70 | 2,089.05 |  
| Other Expense | 286,753.24 | 98,642.50 | 37,270.58 | 16,293.65 | 27,622.18 | 11,324.50 |  

**Total Operating Expenses**  
$38,279.96 | $951,197.76 | $403,805.63 | $168,184.46 | $235,809.46 | $166,369.82 |  

**Operating Income (Loss):**  

| 16,598.35 | 142,679.67 | (33,361.69) | (6,236.81) | 38,736.00 | (53,812.13) |  

**Nonoperating Revenue (Expenses):**  

| Interest Income | 137.32 | 2,409.20 | - | 167.14 | 9.56 | (64.76) |  
| Other Income (Expense) | (7.76) | (89.32) | - | (6.21) | (0.64) | - |  

**Total Nonoperating Revenue (Expenses):**  
$129.56 | $2,319.88 | - | 160.93 | 8.92 | (64.76) |  

**Income (Loss) Before Transfers**  
$16,468.79 | $144,999.55 | (33,361.69) | (6,075.88) | 38,744.92 | (53,876.89) |  

**Transfers:**  

| Transfers In | 434.73 | 37,686.14 | 14,239.14 | 6,224.95 | 10,552.99 | 4,326.50 |  
| Transfers Out | - | (106,266.06) | - | 9,171.92 | (3,052.31) | - |  

**Net Transfers in (Out):**  
$434.73 | (68,579.92) | 14,239.14 | (2,946.97) | 7,500.68 | 4,326.50 |  

**Change in Net Position**  
$16,034.06 | 76,419.63 | (19,122.55) | (9,022.85) | 46,245.60 | (49,550.39) |  

**Net Position at Beginning of Year**  
$91,464.42 | 869,044.34 | 82,597.21 | 172,738.53 | 85,965.22 | 97,082.92 |  

**Net Position at End of Year**  
$(107,498.48) | $945,463.97 | $63,474.86 | $163,715.68 | $132,210.82 | $47,532.53 |
STATE OF SOUTH DAKOTA  
DEPARTMENT OF CORRECTIONS  
PHEASANTLAND INDUSTRIES  
STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN FUND NET POSITION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th></th>
<th>Sign</th>
<th>Machine Shop</th>
<th>Garment Sector</th>
<th>Private Entry</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Revenue:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales and Services</td>
<td>$108,495.58</td>
<td>$104,023.83</td>
<td>$410,841.24</td>
<td>$326,420.85</td>
<td>$2,990,035.28</td>
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<tr>
<td>Rent Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>415.00</td>
</tr>
<tr>
<td>Total Operating Revenue:</td>
<td>108,495.58</td>
<td>104,023.83</td>
<td>410,841.24</td>
<td>326,835.85</td>
<td>2,990,450.28</td>
</tr>
<tr>
<td>Operating Expenses:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personal Services and Benefits</td>
<td>14,559.96</td>
<td>67,565.13</td>
<td>42,402.32</td>
<td>78,249.53</td>
<td>755,609.61</td>
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<tr>
<td>Travel</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>11,950.59</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>11,971.48</td>
<td>12,071.52</td>
<td>22,364.51</td>
<td>7,989.70</td>
<td>243,413.15</td>
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<tr>
<td>Supplies</td>
<td>66,360.44</td>
<td>62,962.92</td>
<td>214,972.94</td>
<td>4,549.06</td>
<td>1,619,611.96</td>
</tr>
<tr>
<td>Depreciation</td>
<td>-</td>
<td>1,210.79</td>
<td>-</td>
<td>29,678.53</td>
<td>70,770.44</td>
</tr>
<tr>
<td>Other Expense</td>
<td>10,915.80</td>
<td>10,465.90</td>
<td>41,334.98</td>
<td>-</td>
<td>32,883.15</td>
</tr>
<tr>
<td>Total Operating Expenses</td>
<td>103,807.68</td>
<td>154,276.26</td>
<td>321,074.75</td>
<td>153,349.97</td>
<td>2,701,355.75</td>
</tr>
<tr>
<td>Operating Income (Loss)</td>
<td>4,687.90</td>
<td>(50,252.43)</td>
<td>89,766.49</td>
<td>173,485.88</td>
<td>-</td>
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<tr>
<td>Nonoperating Revenue (Expenses):</td>
<td>169.51</td>
<td>-</td>
<td>326.86</td>
<td>1,011.35</td>
<td>4,166.18</td>
</tr>
<tr>
<td>Interest Income</td>
<td>(6.70)</td>
<td>-</td>
<td>(11.70)</td>
<td>(36.63)</td>
<td>(158.96)</td>
</tr>
<tr>
<td>Total Nonoperating Revenue (Expenses)</td>
<td>162.81</td>
<td>-</td>
<td>315.16</td>
<td>974.72</td>
<td>-</td>
</tr>
<tr>
<td>Income (Loss) Before Transfers</td>
<td>4,850.71</td>
<td>(50,252.43)</td>
<td>90,081.65</td>
<td>174,460.60</td>
<td>-</td>
</tr>
<tr>
<td>Transfers:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfers In</td>
<td>4,170.36</td>
<td>3,998.47</td>
<td>15,791.93</td>
<td>12,562.93</td>
<td>109,988.14</td>
</tr>
<tr>
<td>Transfers Out</td>
<td>(9,132.90)</td>
<td>-</td>
<td>(23,287.99)</td>
<td>(55,953.04)</td>
<td>(316,852.36)</td>
</tr>
<tr>
<td>Net Transfers in (Out)</td>
<td>(4,962.54)</td>
<td>3,998.47</td>
<td>(7,496.06)</td>
<td>(43,390.11)</td>
<td>(206,864.22)</td>
</tr>
<tr>
<td>Change in Net Position</td>
<td>(111.83)</td>
<td>(46,253.96)</td>
<td>82,585.59</td>
<td>131,070.49</td>
<td>86,237.53</td>
</tr>
<tr>
<td>Net Position at Beginning of Year</td>
<td>112,104.57</td>
<td>(168,913.69)</td>
<td>447,067.11</td>
<td>547,334.30</td>
<td>1,047,580.43</td>
</tr>
<tr>
<td>Net Position at End of Year</td>
<td>$111,992.74</td>
<td>$(215,167.65)</td>
<td>$529,652.70</td>
<td>$678,404.79</td>
<td>$2,349,761.76</td>
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</tbody>
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## Statement of Cash Flows

**STATE OF SOUTH DAKOTA**  
**DEPARTMENT OF CORRECTIONS**  
**PHEASANTLAND INDUSTRIES**  
**STATEMENT OF CASH FLOWS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

<table>
<thead>
<tr>
<th>Admin. Office</th>
<th>License Plate</th>
<th>Carpentry</th>
<th>Upholstery</th>
<th>Print</th>
<th>Braille</th>
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<tbody>
<tr>
<td><strong>Receipts From Customers And Users</strong></td>
<td>$ 14,508.60</td>
<td>$ -</td>
<td>$ 363,434.05</td>
<td>$ 39,946.91</td>
<td>$ 82,067.28</td>
</tr>
<tr>
<td><strong>Payments to Supplies</strong></td>
<td>(32,376.35)</td>
<td>(825,443.39)</td>
<td>(217,960.41)</td>
<td>(109,101.50)</td>
<td>(132,241.07)</td>
</tr>
<tr>
<td><strong>Payments for Employee Services</strong></td>
<td>(285,167.28)</td>
<td>(74,486.78)</td>
<td>(114,462.44)</td>
<td>(24,267.88)</td>
<td>(72,143.19)</td>
</tr>
<tr>
<td><strong>Payments for Interfund Services Used</strong></td>
<td>(36,499.49)</td>
<td>(1,742,571.70)</td>
<td>(166,918.40)</td>
<td>(89,098.24)</td>
<td>(60,618.18)</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Operating Activities</strong></td>
<td>11,972.45</td>
<td>57,747.53</td>
<td>(14,573.04)</td>
<td>2,181.40</td>
<td>43,620.84</td>
</tr>
</tbody>
</table>

| **Cash Flows From Capital And Related Financing Activities:** |   |   |   |   |   |   |
| **Purchase of Fixed Assets** | (13,051.00) | - | - | - | - | (52,183.00) | (35,096.00) |
| **Sales of Fixed Assets** | - | - | - | - | - | - | - |
| **Net Cash Provided (Used) by Capital and Related Financing Activities** | (13,051.00) | - | - | - | - | (52,183.00) | (35,096.00) |

| **Cash Flows from Noncapital Financing Activities** |   |   |   |   |   |
| **Transfers In** | 434.73 | 37,686.14 | 14,239.14 | 6,224.95 | 10,552.99 | 4,326.50 |
| **Transfers Out** | - | (106,266.06) | - | (9,171.92) | (3,052.31) | - |
| **Net Cash Provided (Used) by Noncapital Financing Activities** | 434.73 | (68,579.92) | 14,239.14 | (2,946.97) | 7,500.68 | 4,326.50 |

| **Cash Flows From Investing Activities** |   |   |   |   |   |
| **Investment Income** | 159.49 | 3,275.59 | - | 230.30 | 55.95 | 264.69 |
| **Investment Expense** | (7.76) | (89.32) | - | (6.21) | (0.64) | - |
| **Net Cash Provided (Used) by Investing Activities** | 151.73 | 3,186.27 | - | 224.09 | 55.31 | 264.69 |

| **Net Increase (Decrease) in Cash and Cash Equivalents during the Fiscal Year** | (492.09) | (7,646.12) | (333.90) | (541.48) | (1,006.17) | (5,089.09) |

| **Cash and Cash Equivalents at Beginning of Year** | 782.22 | 508,683.13 | 333.90 | 613.67 | 1,013.68 | 5,089.09 |

| **Cash and Cash Equivalents at End of Year** | $ 290.13 | $ 501,037.01 | - | $ 72.19 | $ 7.51 | - |
## STATEMENT OF CASH FLOWS

### STATE OF SOUTH DAKOTA
### DEPARTMENT OF CORRECTIONS
### PHEASANTLAND INDUSTRIES
### STATEMENT OF CASH FLOWS
### FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th></th>
<th>Sign</th>
<th>Machine</th>
<th>Garment</th>
<th>Private</th>
<th>Data</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash Flows From Operating Activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>773,976.06</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Receipts From Customers And Users</strong></td>
<td>$49,171.28</td>
<td>$41,881.54</td>
<td>$87,057.73</td>
<td>$12,039.05</td>
<td><strong>$773,976.06</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Receipts from Interfund Services Provided</strong></td>
<td>125,480.31</td>
<td>299,120.29</td>
<td>440,658.70</td>
<td>585,937.98</td>
<td>1,585,996.27</td>
</tr>
<tr>
<td></td>
<td><strong>Payments to Supplies</strong></td>
<td>(60,897.25)</td>
<td>(57,603.87)</td>
<td>(252,671.62)</td>
<td>(11,283.27)</td>
<td>(396,004.66)</td>
</tr>
<tr>
<td></td>
<td><strong>Payments for Employee Services</strong></td>
<td>(16,838.69)</td>
<td>(79,413.86)</td>
<td>(50,046.47)</td>
<td>(104,852.47)</td>
<td>(241,151.49)</td>
</tr>
<tr>
<td></td>
<td><strong>Payments for Interfund Services Used</strong></td>
<td>(93,373.26)</td>
<td>(207,982.57)</td>
<td>(223,487.06)</td>
<td>(446,418.86)</td>
<td>(970,291.75)</td>
</tr>
<tr>
<td></td>
<td><strong>Net Cash Provided (Used) by Operating Activities</strong></td>
<td><strong>3,542.39</strong></td>
<td><strong>(3,998.47)</strong></td>
<td><strong>1,511.28</strong></td>
<td><strong>35,422.43</strong></td>
<td><strong>108,205.84</strong></td>
</tr>
<tr>
<td><strong>Cash Flows From Capital And Related Financing Activities:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>108,205.84</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Purchase of Fixed Assets</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td><strong>Sales of Fixed Assets</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td><strong>Net Cash Provided (Used) by Capital and Related Financing Activities</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td><strong>(100,330.00)</strong></td>
</tr>
<tr>
<td><strong>Cash Flows from Noncapital Financing Activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>(100,330.00)</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Transfers In</strong></td>
<td>4,170.36</td>
<td>3,998.47</td>
<td>15,791.93</td>
<td>12,562.93</td>
<td>45,423.67</td>
</tr>
<tr>
<td></td>
<td><strong>Transfers Out</strong></td>
<td>(9,132.90)</td>
<td>-</td>
<td>(23,287.99)</td>
<td>(55,953.04)</td>
<td>(109,340.93)</td>
</tr>
<tr>
<td></td>
<td><strong>Net Cash Provided (Used) by Noncapital Financing Activities</strong></td>
<td>(4,962.54)</td>
<td>3,998.47</td>
<td>15,791.93</td>
<td>12,562.93</td>
<td>45,423.67</td>
</tr>
<tr>
<td><strong>Cash Flows From Investing Activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>271,048.37</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Investment Income</strong></td>
<td>292.04</td>
<td>-</td>
<td>384.10</td>
<td>1,243.98</td>
<td>1,924.96</td>
</tr>
<tr>
<td></td>
<td><strong>Investment Expense</strong></td>
<td>(6.70)</td>
<td>-</td>
<td>(11.70)</td>
<td>(36.63)</td>
<td>(55.03)</td>
</tr>
<tr>
<td></td>
<td><strong>Net Cash Provided (Used) by Investing Activities</strong></td>
<td><strong>285.34</strong></td>
<td>-</td>
<td><strong>372.40</strong></td>
<td><strong>1,207.35</strong></td>
<td><strong>2,186.07</strong></td>
</tr>
<tr>
<td><strong>Net Increase (Decrease) in Cash and Cash Equivalents during the Fiscal Year</strong></td>
<td><strong>1,134.81</strong></td>
<td><strong>(5,612.38)</strong></td>
<td><strong>(6,760.33)</strong></td>
<td><strong>1,362.54</strong></td>
<td><strong>(29,978.91)</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Cash and Cash Equivalents at Beginning of Year</strong></td>
<td>1,212.64</td>
<td>-</td>
<td>5,748.31</td>
<td>7,185.28</td>
<td>15,146.23</td>
</tr>
<tr>
<td></td>
<td><strong>Cash and Cash Equivalents at End of Year</strong></td>
<td><strong>$77.83</strong></td>
<td>-</td>
<td><strong>$135.93</strong></td>
<td><strong>$424.95</strong></td>
<td><strong>$271,048.37</strong></td>
</tr>
</tbody>
</table>

---

Private Data

**Total: $773,976.06**

**Sign Machine Garment Sector Entry Total**
STATE OF SOUTH DAKOTA  
DEPARTMENT OF CORRECTIONS  
PHEASANTLAND INDUSTRIES  
STATEMENT OF CASH FLOWS (continued)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th>Net Cash Provided by Operating Activities</th>
<th>Admin. Office</th>
<th>License Plate</th>
<th>Carpentry Upholstery</th>
<th>Books/ Print</th>
<th>Braille</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Income (Loss)</td>
<td>$ (16,598.35)</td>
<td>$ 142,679.67</td>
<td>$ (33,361.69)</td>
<td>$ (6,236.81)</td>
<td>$ 38,736.00</td>
</tr>
<tr>
<td>Adjustments to Reconcile Operating Income (Loss):</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation Expense</td>
<td>27,510.87</td>
<td>1,744.06</td>
<td>7,574.44</td>
<td>-</td>
<td>962.70</td>
</tr>
<tr>
<td>Miscellaneous Non Operating Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Decrease/(Increase) in Assets:</td>
<td>(5.09)</td>
<td>1,757.06</td>
<td>2,321.14</td>
<td>1,633.73</td>
<td>(18,870.25)</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>55,831.31</td>
<td>707,778.42</td>
<td>(14,239.14)</td>
<td>(24,776.54)</td>
<td>6,154.98</td>
</tr>
<tr>
<td>Due From Component</td>
<td>849.88</td>
<td>-</td>
<td>26,980.72</td>
<td>(4.00)</td>
<td>202.50</td>
</tr>
<tr>
<td>Due From other Agency</td>
<td>(211.72)</td>
<td>120,161.44</td>
<td>(1,159.00)</td>
<td>6,452.77</td>
<td>(310.32)</td>
</tr>
<tr>
<td>Prepaid Expense</td>
<td>96.33</td>
<td>(68,524.05)</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Decrease in Inventory</td>
<td>(579.15)</td>
<td>-</td>
<td>10,307.28</td>
<td>(2.96)</td>
<td>(5,329.33)</td>
</tr>
<tr>
<td>Decrease in Net Pension Asset</td>
<td>(754.00)</td>
<td>(340.00)</td>
<td>(255.00)</td>
<td>(45.00)</td>
<td>(250.00)</td>
</tr>
<tr>
<td>Increase/(Decrease) in Deferred Outflow of Resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred Amount from Refunding of Bonds</td>
<td>(2,664.00)</td>
<td>(1,199.00)</td>
<td>(901.00)</td>
<td>(157.00)</td>
<td>(881.00)</td>
</tr>
<tr>
<td>Deferred outflow of Resources Related to Pensions</td>
<td>(13,699.00)</td>
<td>(6,133.00)</td>
<td>(4,602.00)</td>
<td>(803.00)</td>
<td>(4,506.00)</td>
</tr>
<tr>
<td>Increase/(Decrease) in Liabilities:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>(803.08)</td>
<td>22,637.24</td>
<td>4,752.23</td>
<td>9,683.96</td>
<td>(398.85)</td>
</tr>
<tr>
<td>Accrued Liabilities</td>
<td>(2,165.93)</td>
<td>(185.74)</td>
<td>(3,230.57)</td>
<td>(2,920.19)</td>
<td>311.89</td>
</tr>
<tr>
<td>Compensated Absences Payable</td>
<td>(21,334.90)</td>
<td>2,797.12</td>
<td>(1,031.73)</td>
<td>(54.08)</td>
<td>614.82</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>-</td>
<td>-</td>
<td>(5,400.00)</td>
<td>7,500.00</td>
<td>-</td>
</tr>
<tr>
<td>Due to other funds</td>
<td>(2,246.30)</td>
<td>(857,342.52)</td>
<td>2,470.78</td>
<td>11,592.87</td>
<td>9,536.28</td>
</tr>
<tr>
<td>Due to Other Agencies</td>
<td>897.43</td>
<td>127.04</td>
<td>99.58</td>
<td>385.24</td>
<td>1,357.44</td>
</tr>
<tr>
<td>Net Pension Liability</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Deferred Inflow</td>
<td>(12,821.00)</td>
<td>(5,774.00)</td>
<td>(4,335.00)</td>
<td>(755.00)</td>
<td>(4,241.00)</td>
</tr>
</tbody>
</table>

Net Cash Provided (Used) by Operating Activities

<table>
<thead>
<tr>
<th>Admin. Office</th>
<th>License Plate</th>
<th>Carpentry Upholstery</th>
<th>Books/ Print</th>
<th>Braille</th>
</tr>
</thead>
<tbody>
<tr>
<td>$ 11,972.45</td>
<td>$ 57,747.53</td>
<td>$ (14,573.04)</td>
<td>$ 2,181.40</td>
<td>$ 43,620.84</td>
</tr>
<tr>
<td>$ 25,415.72</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Reconciliation of Operating Income (Loss) To Net Cash Provided by Operating Activities
STATE OF SOUTH DAKOTA  
DEPARTMENT OF CORRECTIONS  
PHEASANTLAND INDUSTRIES  
STATEMENT OF CASH FLOWS (continued)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2018  

## Reconciliation of Operating Income (Loss) To Net Cash Provided by Operating Activities

<table>
<thead>
<tr>
<th>Sign</th>
<th>Machine</th>
<th>Garment</th>
<th>Private</th>
<th>Data</th>
<th>Sector</th>
<th>Entry</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>4,687.90</td>
<td>(50,252.43)</td>
<td>89,766.49</td>
<td>$173,485.88</td>
<td>$ -</td>
<td>289,094.53</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Adjustments to Reconcile Operating Income (Loss):

- **Depreciation Expense**
  - 1,210.79
- **Miscellaneous Non Operating Revenue**
  - -

### Decrease/(Increase) in Assets:

- **Accounts Receivable**
  - (77.49)
- **Due From Other Funds**
  - (6,025.17)
- **Due From other Agency**
  - (610.35)
- **Prepaid Expense**
  - -
- **Decrease In Inventory**
  - 211.42
- **Decrease In Net Pension Asset**
  - (80.00)

### Increase/(Decrease) in Deferred Outflow of Resources:

- **Deferred Amount from Refunding of Bonds**
  - (283.00)
- **Deferred outflow of Resources Related to Pensions**
  - (1,441.00)

### Increase/(Decrease) in Liabilities:

- **Accounts Payable**
  - 247.46
- **Accrued Liabilities**
  - (92.86)
- **Compensated Absences Payable**
  - 51.57
- **Deferred Revenue**
  - (2,839.98)
- **Due to other funds**
  - 11,252.16
- **Due to Other Agencies**
  - (107.97)
- **Net Pension Liability**
  - -
- **Deferred Inflow**
  - (1,357.00)

### Net Cash Provided (Used) by Operating Activities

| Activities | $3,542.39 | $3,998.47 | $1,511.28 | $108,205.84 | $271,048.37 |