

M. MICHAEL ROUNDS,
GOVERNOR

TIM REISCH,
DOC SECRETARY



SOUTH DAKOTA DEPARTMENT OF CORRECTIONS



PERFORMANCE BASED STANDARDS [PBS] REPORT

January 2009

Data from October 2007 and April 2008 collections

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January 1, 2009

To: South Dakota State Legislature

From: Doug Herrmann
SD Department of Corrections

RE: Annual report as required by Executive Order 2003-01 signed by Governor M. Michael Rounds.

This report demonstrates our continued participation in the Performance-based Standards (*PbS*) Project as administered by the Council of Juvenile Correctional Administrators. This report includes the two latest data collections that occurred in the months of October 2007 and April 2008. The Department of Corrections juvenile division continues to utilize the *PbS* project to ensure quality care in its facilities as it pertains to conditions of confinement and as it relates to reintegration standards for youth transitioning back to the community.

OJJDP's Performance-based Standards for Youth Correction and Detention Facilities was one of five recipients of the 2004 Innovations in American Government Award from the Ash Institute for Democratic Governance and Innovation at Harvard University and the Council for Excellence in Government. The South Dakota Department of Corrections juvenile division was used as an example of implementing the *PbS* principles for this award.

This report provides jurisdiction graphs with each STAR Academy program's performance as it relates to the outcome measures of the *PbS* project. The jurisdiction graph also indicates STAR Academy program performance comparison and how it compares to other facilities nationwide that participate in the project.

With Governor Rounds' commitment and Secretary Reisch's support, the SD Department of Corrections Juvenile Division continues to be a leader in the nation for juvenile correctional care and this report is a reflection of our data quality and high standards.

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Executive Summary



1 Executive Summary

The Office of Juvenile Justice and Delinquency Prevention funds the *PbS* project. The Council of Juvenile Correctional Administrators [CJCA] was awarded a competitive grant to implement *PbS*. *PbS* is working to improve the conditions of confinement in youth correction and detention facilities through the development and implementation of outcome measures. The Ash Institute for Democratic Governance and Innovation announced that the Council of Juvenile Correctional Administrators' (CJCA) Performance-based Standards (*PbS*) project was the winner of the Innovations in American Government Awards competition in 2004. The Innovations in American Government program is part of a larger effort of Harvard University's John F. Kennedy School of Government, in partnership with the Council of Excellence in Government. The goal of Innovations is to communicate information to the public about government effectiveness. Taken collectively, recognized Innovations Programs demonstrate that government can work and that it deserves greater public trust. The Innovations Program also seeks to improve government performance by identifying federal, state and local programs worthy of replication. The Ford Foundation is a founding partner of the program, having provided resources for activities beginning in 1986.

Furthermore, CJCA has credited the State of South Dakota as being one of the top five states to assist in the success of the *PbS* Project. The SD Department of Corrections, at CJCA's request, has provided consultation and continues to be a mentor to other states that are implementing *PbS*. CJCA commented, "Through the efforts of our many dedicated participants, *PbS* has become the energizing force for continuous improvement of juvenile justice that it is today.

1.1 Main Goals

The Main Goals of the Project are to:

- Develop a set of standards that individual facilities should strive to meet.
- Create tools to help facilities attain these goals through regular self-assessment and self-improvement.
- Allow facilities to evaluate their performance over time and in comparison to other facilities nationwide.
- Promote effective practices and help facilities support each other.

The South Dakota Department of Corrections was accepted into the Performance-based Standards Project in April 2001 with four sites participating. In October 2002, South Dakota added two girls programs for *PbS* participation: QUEST and ExCEL. Up until January 2007, South Dakota had six facilities at the State Treatment and Rehabilitation Academy [STAR] near Custer participating in the *PbS* project. Due to organizational changes and restructuring, STAR Academy closed the Living Center male program leaving the other five facilities continuing with the *PbS* project. In regards to reintegration standards we have community-based juvenile corrections agents integrated into the *PbS* project.

1.2 STAR Facilities

Star Facilities include:

- Patrick Brady Academy (BA) for males, located in Custer.
- STAR Admissions (ADM) for males, located in Custer.
- Youth Challenge Center (YCC) for males, located in Custer.
- QUEST (QU) for females, located in Custer.
- ExCEL (EX) for females, located in Custer.

1.3 Project Staff

There are numerous staff who contribute to the success of the *PbS* project in our state. The *PbS* project consists of a State Coordinator / Quality Assurance Specialist, five Site Coordinators, and five coordinator back ups. Each STAR Academy program has a designated *PbS* Site Coordinator who oversees the project by coordinating and conducting data collections for each cycle. The Site Coordinator ensures the validity and quality of the data, ensures compliance with *PbS* privacy certificate and policy, analyzes and reviews the results of the data collections, and presents site report findings. The aforementioned *PbS* staff are together responsible for the following:

- Facilitating communications among all *PbS* staff and meeting with the *PbS* team;
- Coordinating and assisting in conducting data collections/ensuring the validity and quality of data;
- Adhering to project definitions;
- Reviewing site report findings and coordinating the analysis of the findings to team members, management and agency directors;
- Developing the Facility Improvement Plans (FIP) while ensuring incorporation of the FIP into each facility plans, the State's juvenile division budget, and the facility's daily operations;
- Maintaining regular review of the FIP's on line and entering progress updates; and
- Participating in all required training, as well as conduct training for new members of the facility *PbS* team.

Staff of the *PbS* project are:

Doug Herrmann – Director of Juvenile Services
Tonya Wright-Cook –Quality Assurance Specialist, SD *PbS* State Coordinator
Scott Jones– Site Coordinator for STAR Admissions
Jennifer Mechaley– Site Coordinator for Youth Challenge Center
Carl Bassemier – Site Coordinator for Brady Academy
Danielle Meyer– Site Coordinator for Quest
Michaelyn Mieczkowski- Site Coordinator for ExCel
Kristi Bunkers –Director of Community Corrections and Classification
Larry Hudlemeyer– West River Foster Care Specialist
Kim Tvedt –East River Foster Care Specialist
Steve Polchow – East River Juvenile Corrections Agent Supervisor
Tammi Archbold– West River Juvenile Corrections Agent Supervisor
Amy Lein– South East Juvenile Corrections Agent Supervisor
Lisa Whitley – Juvenile Corrections Agent
Jamie Year- Juvenile Corrections Agent
Linda Pierson- Senior Secretary
Kim Edson-Data Systems Manager

In addition to the aforementioned *PbS* staff, we also have a *PbS* Coach who provides guidance with data collections, assists with problem solving, and participates in the final review of the site reports and the development of the Facility Improvement Plan. Our *PbS* Coach maintains regular contact with *PbS* staff, monitors the progress of our *PbS* project, and provides feedback on our facility improvements. Each site also has a *PbS* team that meets with the *PbS* Coach, *PbS* State Coordinator/ Quality Assurance Specialist and Site Coordinator to review the results of the Outcome Measures (OM). Once the OM's are reviewed, the team helps determine what OM's need improvement and then begin working on goals, timelines, tasks, and person's responsible for completing the tasks, which make up the Facility Improvement Plan.

1.4 Project Overview

The outcome measures in *PbS* help move agencies beyond merely reviewing paper policies toward measuring results. Each STAR Academy program is able to independently assess how well it functions, what practices contribute to success and what may be missing that would improve performance. *PbS* addresses the specific mission of STAR Academy's programs, which is "to provide a safe and secure environment for staff and juvenile offenders (or delinquents), provide the opportunity for positive change for incarcerated youth, and to protect society".

In April and October of each year, Site Coordinators at each program are responsible for gathering data and assuring it is accurately entered into the *PbS* web-site. This includes:

- An administrative report that assesses daily population and human resource data such as staff misconduct.
- File reviews of all juveniles who were released to aftercare during the data collection period.
- Direct interviews with 30 juveniles and 30 direct care staff from each facility. These individuals are randomly selected from a list of all juveniles and direct care staff currently at each facility.
- Review of all incident reports that occur in all participating facilities during the month of data collection.
- Collection of reintegration information provided by each juvenile's JCA (Juvenile Correction Agent).

During our first year of participation, the *PbS* team from South Dakota attended training in Boston and additional training a year later in Phoenix to gain a complete and thorough understanding of the *PbS* project. In addition, CJCA sent an Implementation Director from Massachusetts to STAR Academy to review our data collection process, and to provide hands-on training to the two new STAR programs that began implementing *PbS*. The Implementation Director also provided 'refresher' training for those programs already involved in the project. Later on, CJCA sent Project Consultants from Michigan and Illinois to STAR Academy to audit the data results that were submitted and to ensure that the information STAR provided was valid and reliable.

2003 Highlights

In March of 2003, CJCA sent a written commendation to South Dakota's Director of Juvenile Services. This letter complimented South Dakota's six programs that participate in *PbS*, and complimented the *PbS* staff who works to meet *PbS* timelines and requirements of the project. A copy of this letter was provided in the January 2003 *PbS* Public Report.

In November of 2003, the STAR Academy underwent a detailed Data Quality Certification Review, which was performed by the CJCA *PbS* Project Manager and Consultant. Due to the high standards of the *PbS* project, STAR Academy was one of three sites chosen for this review. The purpose of the review was to help CJCA/*PbS* identify which facilities have the highest probability of successfully meeting data collection and compliance with project methodology, thus resulting in improving the conditions of confinement. South Dakota's review results confirmed that South Dakota is implementing *PbS* at a more effective level than any other site in the nation, and is now a model state for the *PbS* Project.

In December 2003, STAR Academy *PbS* Site Coordinators and State Coordinator began to participate in monthly Distant Learning Conference Calls with *PbS*. CJCA regionalized the monthly *PbS* Distance Learning Calls placing South Dakota in the Mid-West Region along with Illinois, Indiana, Iowa, Kansas, Kentucky, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, and Wisconsin.

2004 Highlights

In May 2004, STAR Academy *PbS* staff teamed up with the State *PbS* Coordinator from the North Dakota Youth Correction's Center at the CJCA Mid-West Region Conference hosted by STAR Academy. They presented an overview from both states on the *PbS*'s Data Quality Certification.

In September 2004, former South Dakota State *PbS* Coordinator, Jodi Kirschenman, assisted CJCA with the initial *PbS* training in Alaska and served as the primary consultant for that state's implementation of *PbS*.

2005 Highlights

In January 2005, two representatives from the Arkansas Division of Youth Services visited STAR Academy to conduct a feasibility study on the benefits of the Performance-based Standards process for their juvenile programs. CJCA had indicated that they utilize South Dakota as the first jurisdiction for other states/sites to witness and learn about *PbS* implementation.

In June 2005 *PbS* published their first issue of the Performance-based Standards (*PbS*) E-Newsletter, a quarterly electronic periodical for *PbS* participants. It includes regular news about *PbS* developments and events and will feature individual facility and/or agency successes. South Dakota was featured in the December 2005 issue and highlighted on their continual success and growth with the *PbS* process as well as collaborating with other state facilities. To date, South Dakota STAR Academy has been published in six of the *PbS* newsletters.

In August 2005, Hawaii's Executive Director for the Office of Youth Services and *PbS* State Coordinator toured STAR Academy. Also in August 2005, South Carolina Department of Juvenile Justice sent six team members to South Dakota to spend two days with STAR Academy program staff. South Carolina has been involved with *PbS* since October 2002. These site visits allowed STAR Academy to share information on how their programs active and on-going involvement in the Performance Based Standards Process has been successful.

2006 Highlights

In February 2006, three researchers from the Colorado Division of Criminal Justice visited STAR Academy. *PbS* Project Manager, Bob Dugan, recommended that they tour and interview STAR Academy to help document promising practices in prevention, investigation or responses to inmate sexual assault. STAR Academy uses Performance-Based Standards data to manage programs, and promote safety. STAR Academy will be featured in an upcoming bulletin called *Building Blocks for Institutional Safety*. As of December 2008, this project is still pending.

In May 2006, Tonya Wright-Cook, Quality Assurance Specialist at STAR Academy, is one of six representatives named to a national board for the Performance based Standards (*PbS*) Learning Institute. The board provides guidance to the *PbS* project on a national scale and will continue to play an instrumental role in providing leadership for the project well into the future. This invitation to serve on the board is a reflection of STAR Academy's outstanding contribution to the *PbS* process and once again demonstrates that SD continues to be a leader in the field of juvenile corrections and *PbS*.

In September 2006, South Dakota State *PbS* Coordinator, Tonya Wright-Cook, provided a session at the *PbS* State Coordinators Training Conference in Boston. The focus of the presentation was how South Dakota has been able to assimilate *PbS* into their respective jurisdiction in such a manner that *PbS* has become a process and not an event.

STAR Academy hosted the Western States Conference in September 2006. *PbS* Project Manager, Bob Dugan, collaborated with STAR Academy and presented at the conference for all attending states, all of who were *PbS* participants. This conference has traditionally been held annually since the 1950's in rotating state facility locations among 20 western states.

2007 Highlights

In August of 2007 STAR Academy corrections facilities were recently honored for their work in monitoring and improving their programs. State Treatment and Rehabilitation (STAR) Academy staff received the Barbara Allen- Hagen award from the Performance based Standards (*PbS*) project during a ceremony in Kansas City. "STAR Academy has distinguished itself as a model for other juvenile programs to replicate," said Secretary of Corrections, Tim Reisch. "I am very proud of the way our staff has utilized the Performance Based Standards program to strive for excellence.

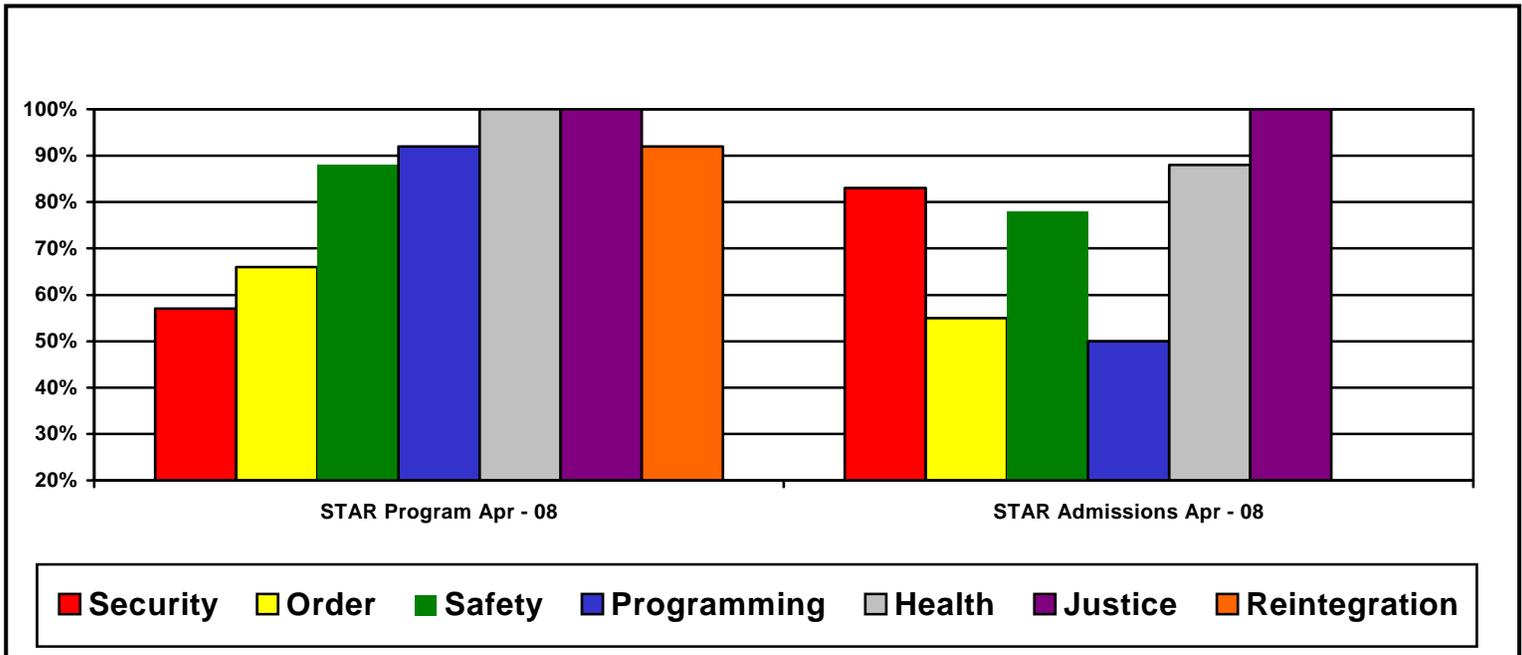
The Youth Challenge Center program at STAR Academy was given the Barbara Allen-Hagen Correction Facility award based on its focus on safety issues and integration of *PbS* into daily management operations. "The team at STAR Academy is to be commended for winning this prestigious award and they have solidified their leadership within the field of juvenile corrections," said Doug Herrmann, Director of Juvenile Services.

In November 2007 SD State *PbS* Coordinator, Tonya Wright-Cook attend an annual *PbS* State Coordinator training in Providence, Rhode Island where she presented on how STAR Academy has made *PbS* a process. STAR Academy and juvenile community corrections have integrated *PbS* into an ongoing organizational process for the division rather than a one-time event. A *PbS* update and refresher training was provided in the fall to the SD Community Corrections Agents.

STAR Academy Admissions *PbS* data will now be compared to other admissions, intake and detention centers nation wide. All data previous to April 2008 data collection was compared to other correctional facilities. Data for April 2008 is compared to intake, assessment and detention centers only.

With the April 2008 data collection, STAR Academy has completed its 15th cycle of data collection. STAR Academy programs are compared to other facilities that have participated in the project for more than two data collection cycles. There are a total of 105 outcome measures that fall into the Security, Order, Safety, Programming, Health, Justice, and Reintegration categories.

The following graph displays the percent of PbS outcome measures that STAR Academy exceeded the national average as a jurisdiction for the most current data collection, April 2008. Please review individual jurisdiction graphs for more details.



1.4.1 Current National Average Comparison STAR Academy Programs April 2008

- Security - STAR Academy Programs met or exceeded the National Average in 57% of the outcome measures.
- Order - STAR Academy Programs met or exceeded the National Average in 66% of the outcome measures.
- Safety - STAR Academy Programs met or exceeded the National Average in 88% of the outcome measures.
- Programming - STAR Academy Programs met or exceeded the National Average in 92% of the outcome measures.
- Health - STAR Academy Programs met or exceeded the National Average in 100% of the outcome measures.
- Justice - STAR Academy Programs met or exceeded the National Average in 100% of the outcome measures.
- Reintegration - STAR Academy Programs met or exceeded the National Average in 92% of the outcome measures.

1.4.2 Current National Average Comparison STAR Academy Admissions April 2008

- Security - STAR Academy Admissions met or exceeded the National Average in 83% of the outcome measures.
- Order - STAR Academy Admissions met or exceeded the National Average in 55% of the outcome measures.
- Safety - STAR Academy Admissions met or exceeded the National Average in 78% of the outcome measures.
- Programming - STAR Academy Admissions met or exceeded the National Average in 50% of the outcome measures.
- Health - STAR Academy Admissions met or exceeded the National Average in 88% of the outcome measures.
- Justice - STAR Academy Admissions met or exceeded the National Average in 100% of the outcome measures.
- Reintegration - STAR Academy Admissions does not measure Reintegration outcomes.

1.5 Individual Program Analysis

The following pages contain a jurisdiction analysis for the October 2007 and April 2008 data collections. Each jurisdiction analysis contains outcome measures, an analysis of how each site did per outcome measure, a comparison to the national average when applicable, and information regarding the Facility Improvement Plans. The results for the individual PbS outcome measures are as follows:

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Facility Improvement Plans	All Programs	Pages 42, 46, 121, 124

1.6 PbS Program Wins Prestigious Award

OJJDP's Performance-based Standards (*PbS*) for Youth Correction and Detention Facilities was one of five recipients of the 2004 Innovations in American Government Award from the Ash Institute for Democratic Governance and Innovation at Harvard University and the Council for Excellence in Government. The annual Innovation Award recognizes federal, state, and local programs that exemplify creative and effective government at its best. Winning programs receive \$100,000 grants to support replication and dissemination activities. The 2004 winners were chosen from among nearly 1,000 applicants. OJJDP launched the *PbS* program in 1995 to collect and analyze data to improve conditions and services in juvenile facilities. Developed under the direction of Edward J. Loughran, Executive Director, CJCA, *PbS* sets national standards for safety, education, health and mental health services, security, justice, and order within facilities and gives agencies tools to collect data, analyze performance results, design improvements, implement change, and measure effectiveness. For additional information about the *PbS* program, visit www.pbstandards.org

1.7 STAR Academy Wins Prestigious Award

The Council of Juvenile Correctional Administrators (CJCA) and the Performance-based Standards Learning Institute (PbS Li) have selected three juvenile facilities from around the country as winners of a national award recognizing outstanding and exemplary work to ensure that facilities are safe for youths and staff, hold youths accountable and provide effective rehabilitation services that prevent future crime.

CJCA, the national organization for juvenile correctional agency leadership, announced the winners of the 2007 Performance-based Standards (*PbS*) Barbara Allen-Hagen Award on Aug. 12. *PbS* is a program developed by CJCA that establishes national standards governing facility operations and provides performance outcomes twice a year that indicate how well correction and detention facilities are meeting the standards. The 2007 award winners listed below were selected based on their successful use of *PbS* data and outcomes to strategically plan, implement and sustain improvement for youths and staff:

- **Corrections: STAR Youth Challenge Center in Custer, South Dakota;**
- **Detention: Bethel Youth Detention Facility in Bethel, Alaska; and**
- **Co-located: Mountain View Youth Development Center in Charleston, Maine.**

PbS began in 1995, when CJCA was charged with the task of finding a way to improve juvenile facilities across the United States in response to the Congressionally mandated 1994 Conditions of Confinement Study. The program was funded by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) and launched by Barbara Allen-Hagen, Program Manager. CJCA and the *PbS* Learning Institute established the Barbara Allen-Hagen Award in her honor to recognize facilities that show extraordinary implementation of *PbS* and a long-lasting commitment to operating facilities that positively change young lives.

1.8 PbS Recognizes STAR Academy



9-28-2007



"One of the bright spots for me on the day that retired in May of 2006 was the surprise announcement that the Council of Juvenile Correctional Administrators (CJCA) would be making an annual award in my name. It was to go to the facility or agency that best demonstrated that they "got it", that is, they understood and applied the principles of the Performance-based Standards (PbS) Program in their programs.

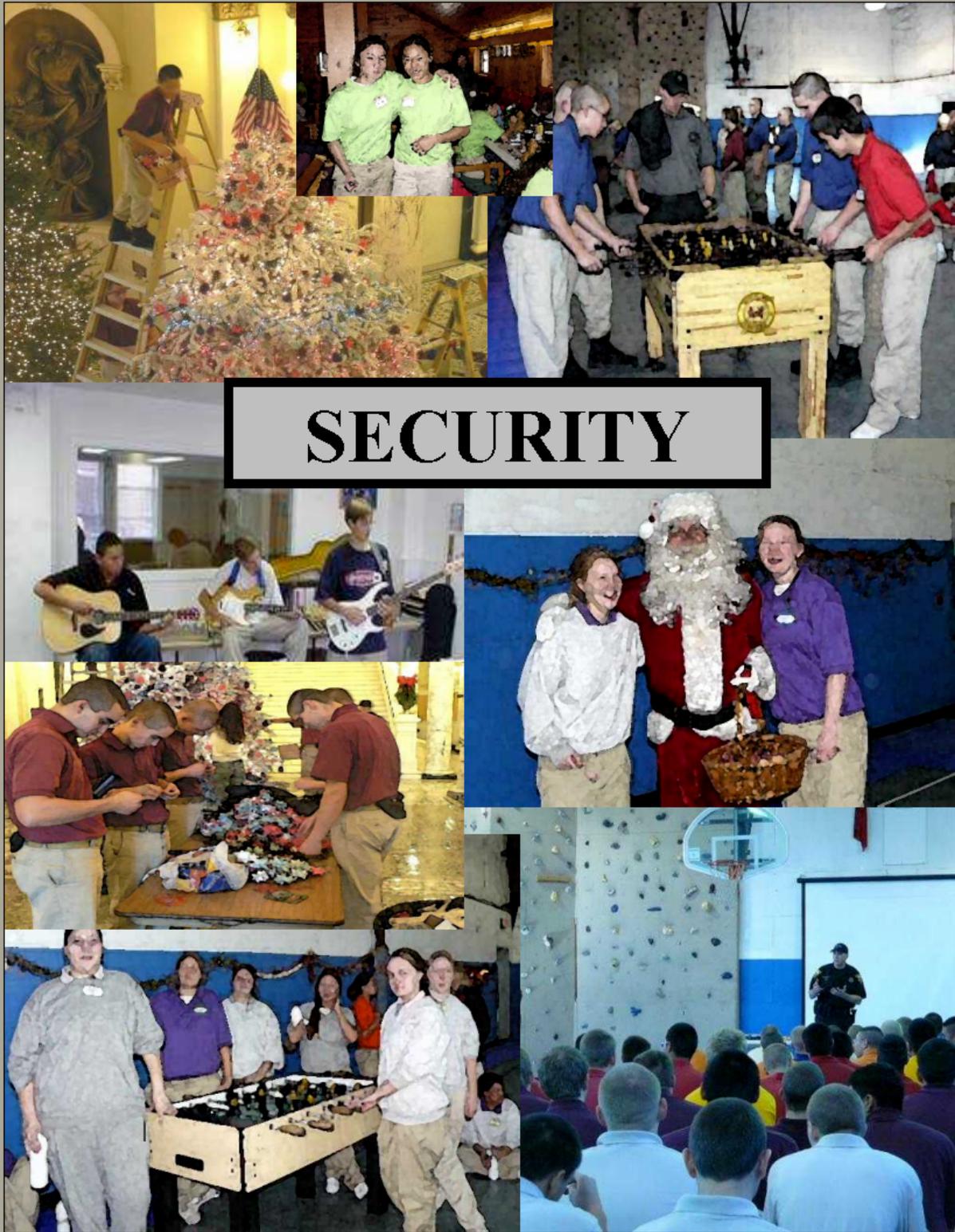
A little over a year later, I was honored to help present the first such award to Ms. Tonya Wright-Cook and her team from the South Dakota STAR Academy Youth Challenge Center at the CJCA meeting in Kansas City. I felt a little bit like Dorothy—it was really happening. When I read the following statement from your application, I knew you "got it." You said:

"It –PbS--is process to measure what they do and why they do what they do. Partnership, mentorship and friendship with the PbS staff has guided STAR Academy Youth Challenge Center to harness the project, not become a slave to it."

Working on so many different areas, involving people from all levels in problem solving demonstrated that you had indeed put your words into practice. Your initiative with the aftercare planning is what truly made your effort stand out. There is probably no more difficult standard to meet than making the process for the youth begin with the end in mind. It takes a team and you have put it together in a way that warrants recognition and continued commitment. That is always the hardest, to keep on with it and take it to the next level. I trust that you will do it. I am happy that you are sharing this award and the spirit of PbS with your Community Corrections Field Agents along with your institution staff. I am honored to have your efforts receive one of the first Barbara Allen-Hagen awards.

Sincerely,

Barbara Allen-Hagen



2 STAR Academy

2.1 Security

This includes measures such as escapes, contraband and lost or misplaced equipment.

2.1.1 Security 1 Escapes: Completed

Completed escapes, walk-aways, and AWOL's, per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

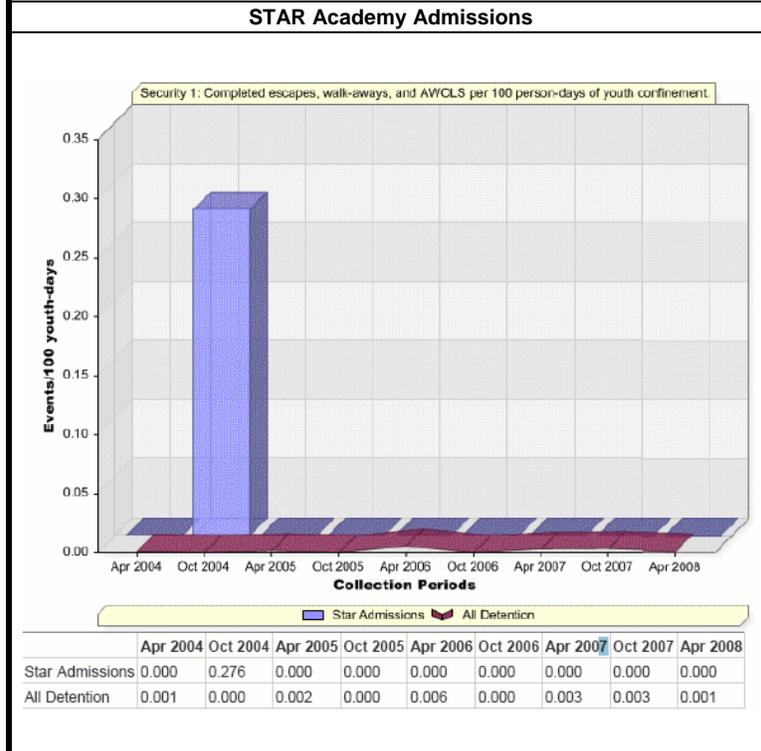
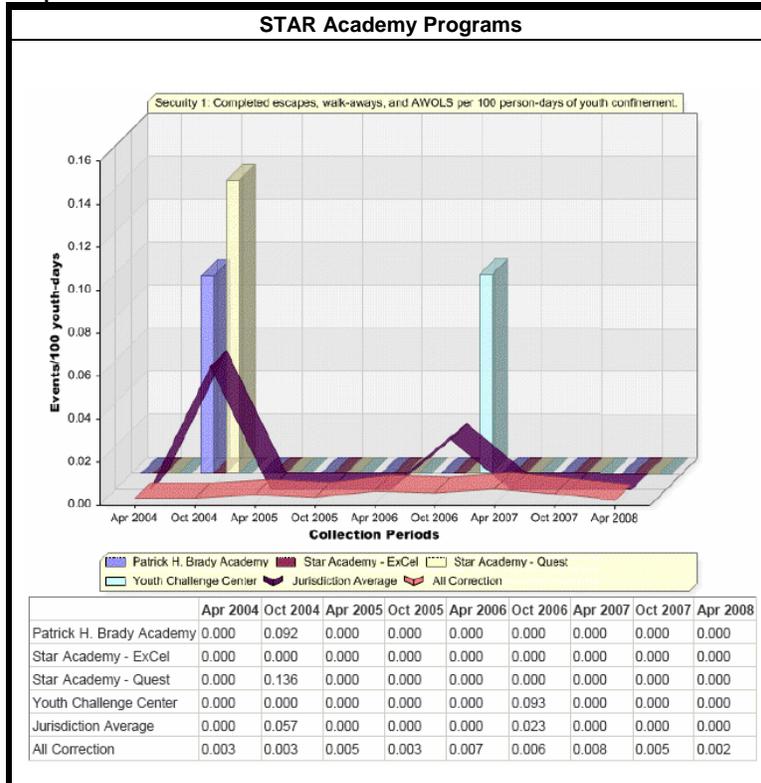
The national average for this outcome measure (OM) is currently 0.002%.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.



Brady Academy

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

ExCEL

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

Quest

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

Youth Challenge Center

Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

STAR Admissions Completed escapes, walk-aways, and AWOL's remain at zero incidents for October and April.

2.1.2 Security 2 Escapes: Attempted

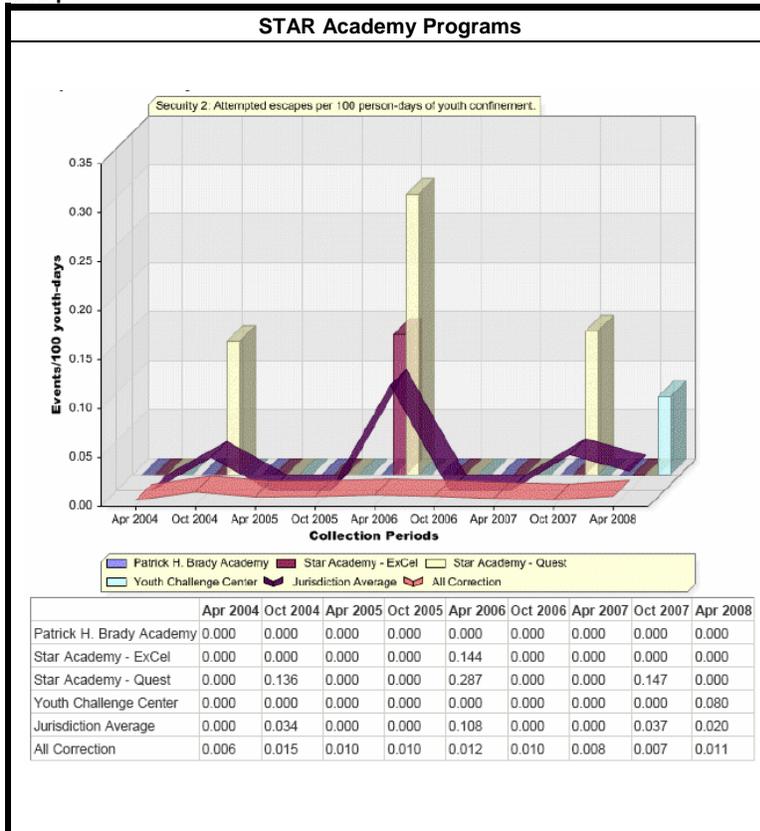
Attempted escapes per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.020%.

National Average

The national average for this outcome measure (OM) is currently 0.011%.



Brady Academy

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

ExCEL

Attempted escapes per 100 person days of youth confinement remain at zero incidents for October and April.

Quest

Attempted escapes per 100 person days of youth confinement increased to (.147) for October and decreased to zero incidents for April.

Youth Challenge Center

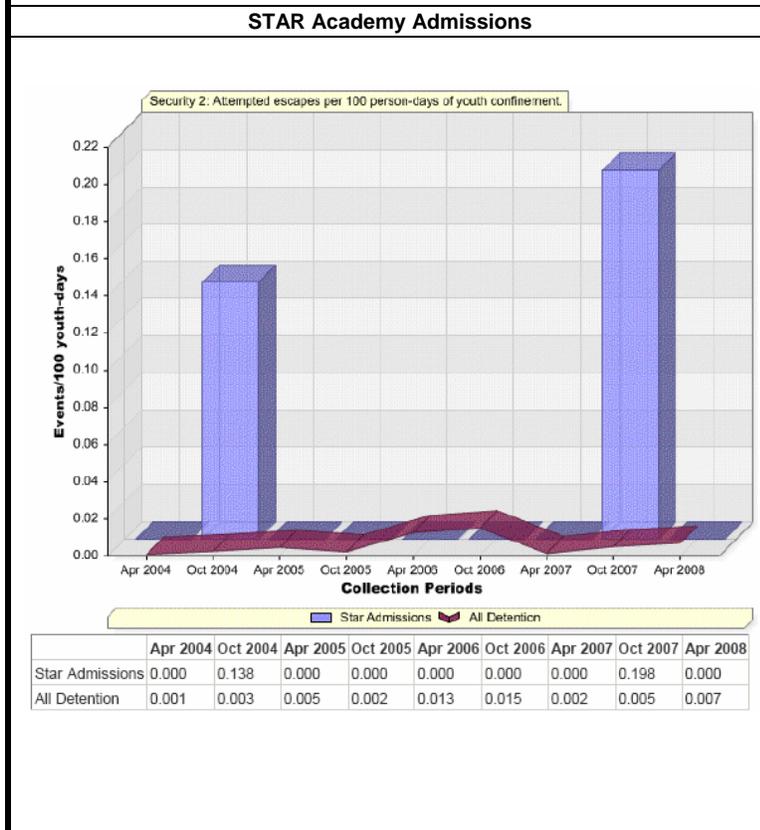
Attempted escapes per 100 person days of youth confinement remains at zero incidents for October and increased to (.020) incidents for April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.007%.



STAR Admissions

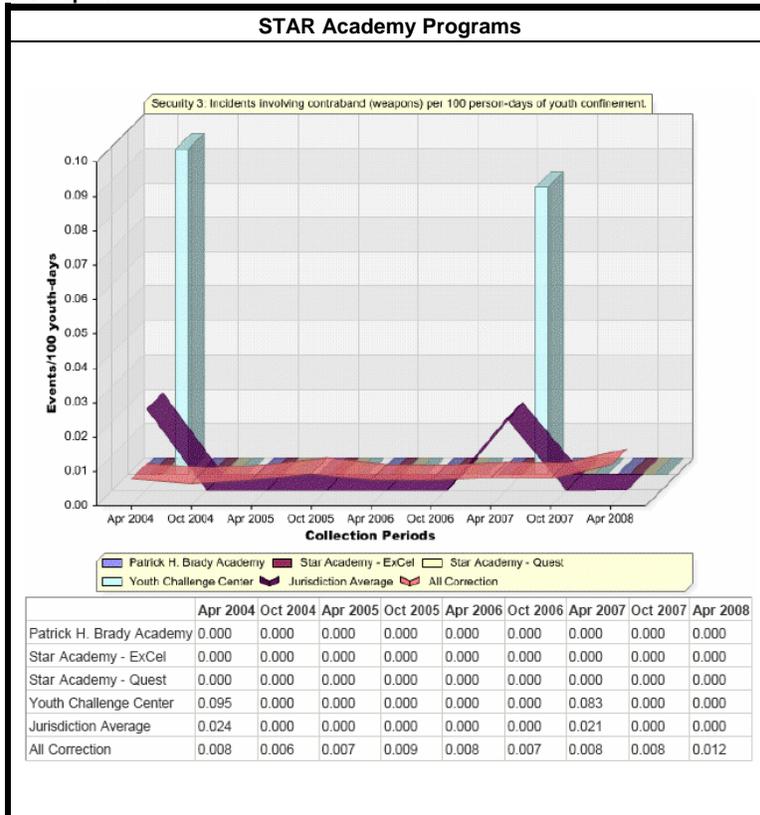
Attempted escapes per 100 person days of youth confinement increased to (.198) for October and decreased to zero incidents for April.

2.1.3 Security 3 Contraband: Weapons

Incidents involving contraband (weapons) per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.012%.



Brady Academy
There were no incidents involving contraband (weapons) for October and April.

ExCEL
There were no incidents involving contraband (weapons) for October and April.

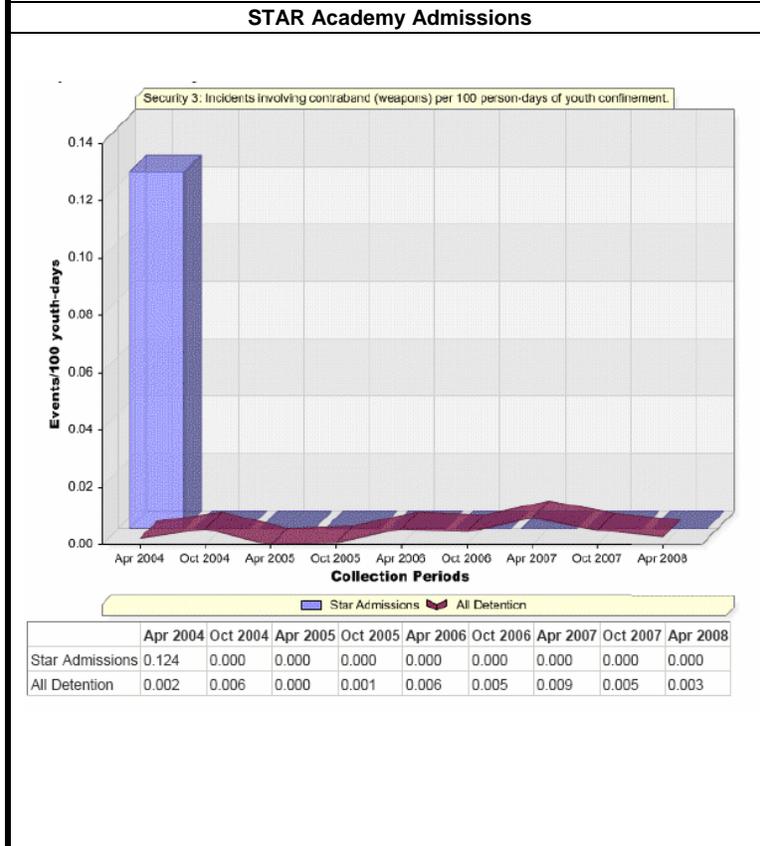
Quest
There were no incidents involving contraband (weapons) for October and April.

Youth Challenge Center
There were no incidents involving contraband (weapons) for October and April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.003%.

STAR Admissions
A (FIP) was developed for this (OM) in May 2002 and has been deemed successful and formally closed.



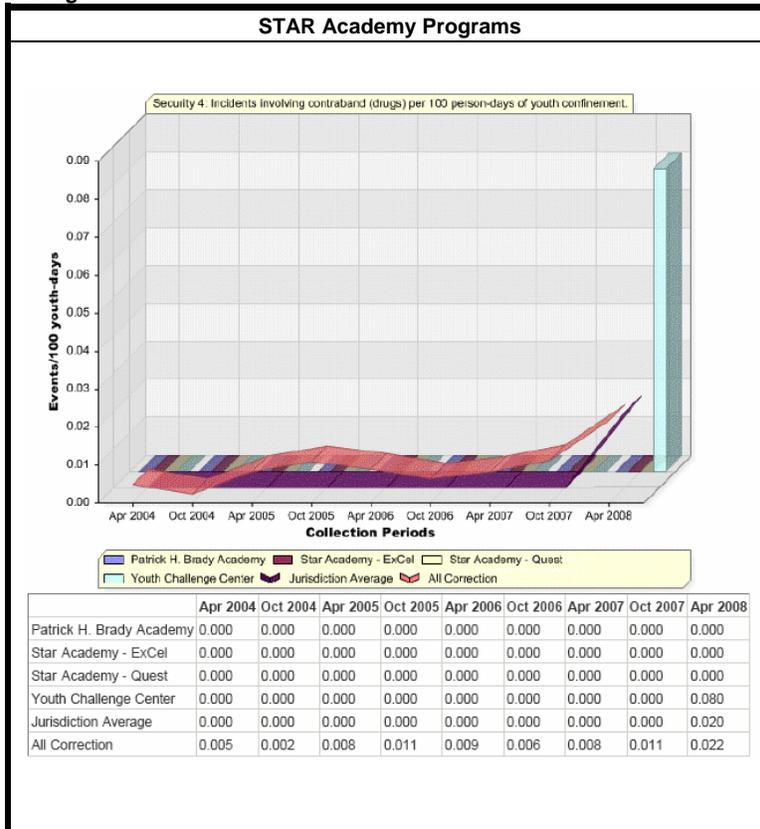
STAR Admissions
There were no incidents involving contraband (weapons) for October and April.

2.1.4 Security 4 Contraband: Drugs

Incidents involving contraband (drugs) per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.020%.

National Average
The national average for this outcome measure (OM) is currently 0.022%.



Brady Academy

There were no incidents involving contraband (drugs) for October and April.

ExCEL

There were no incidents involving contraband (drugs) for October and April.

Quest

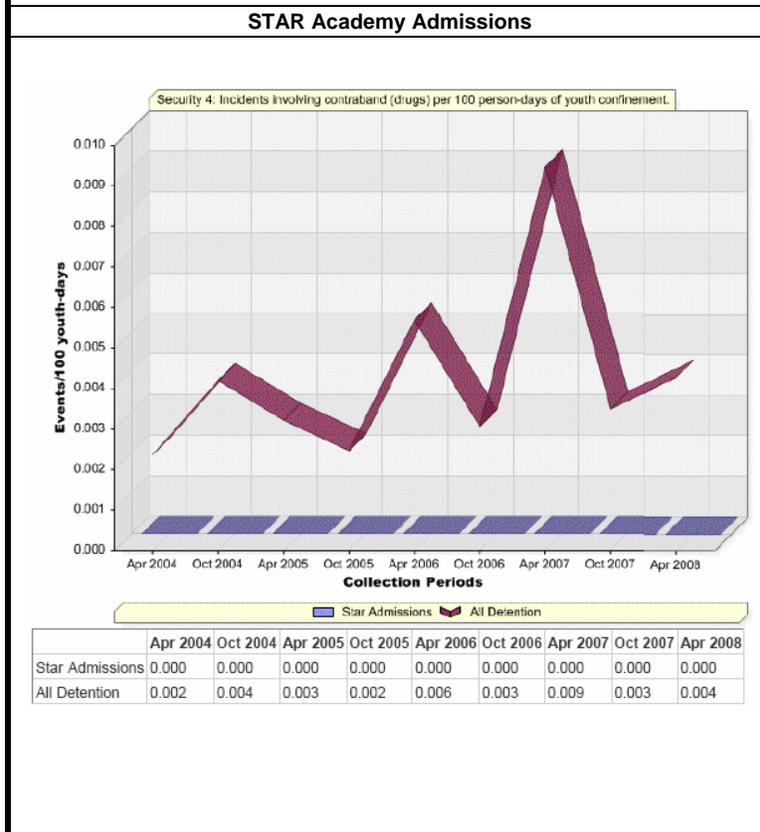
There were no incidents involving contraband (drugs) for October and April.

Youth Challenge Center

There were no incidents involving contraband (drugs) for October but increased to .080% for the month of April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.004%.



STAR Admissions

There were no incidents involving contraband (drugs) for October and April.

2.1.5 Security 5 Contraband: Other

Incidents involving contraband (other) per 100 person days of youth confinement.

Jurisdiction Average

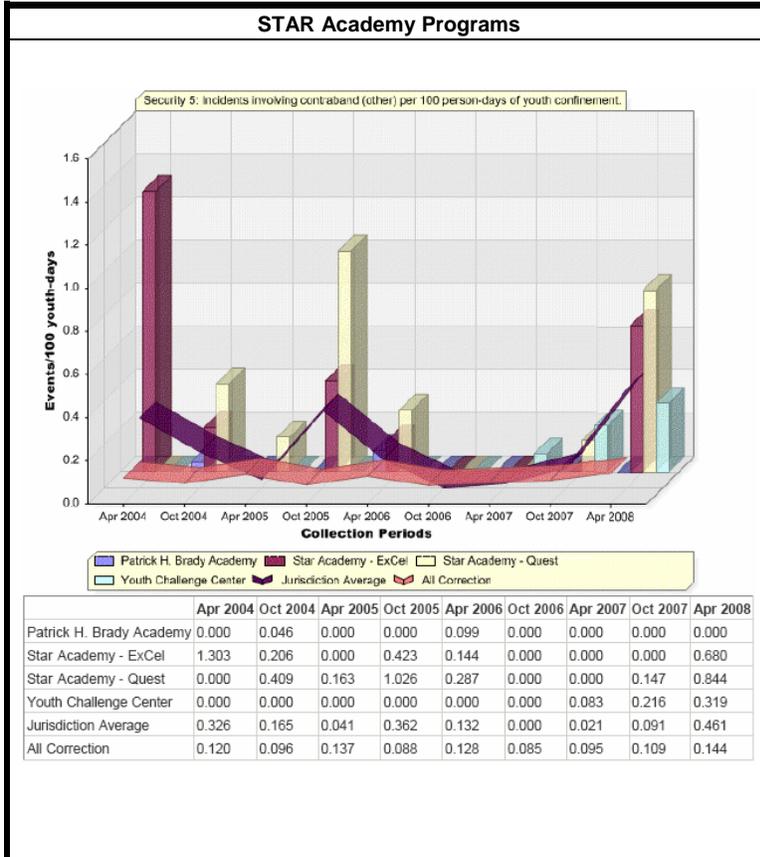
The jurisdiction average for this outcome measure (OM) is currently 0.461%.

National Average

The national average for this outcome measure (OM) is currently 0.144%.

Quest

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in April 2003 and has been formally closed. The FIP team continues to monitor this OM closely.



Brady Academy

There were zero incidents involving contraband (other) for the October and April data collection.

ExCEL

There were zero incidents involving contraband (other) for the October data collection and increased to (0.680) in April. (Four incidents)

Quest

Incidents involving contraband (other) was (0.147) for the October data collection and increased to (0.844) in April. (Six incidents)

Youth Challenge Center

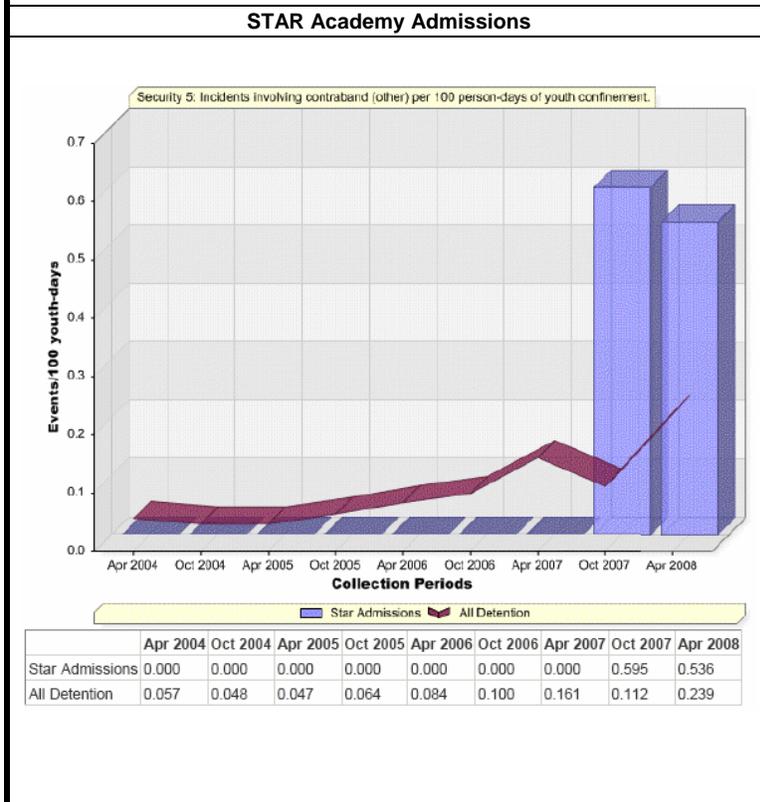
Incidents involving contraband (other) was (0.216) for the October data collection and increased to (0.319) in April. (Four incidents)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.536%.

National Average

The national average for this outcome measure (OM) is currently 0.239%.



STAR Admissions

Incidents involving contraband (other) was (0.595) for the October data collection and decreased to (0.536) in April. (Two incidents)

2.1.6 Security 6 Lost Keys

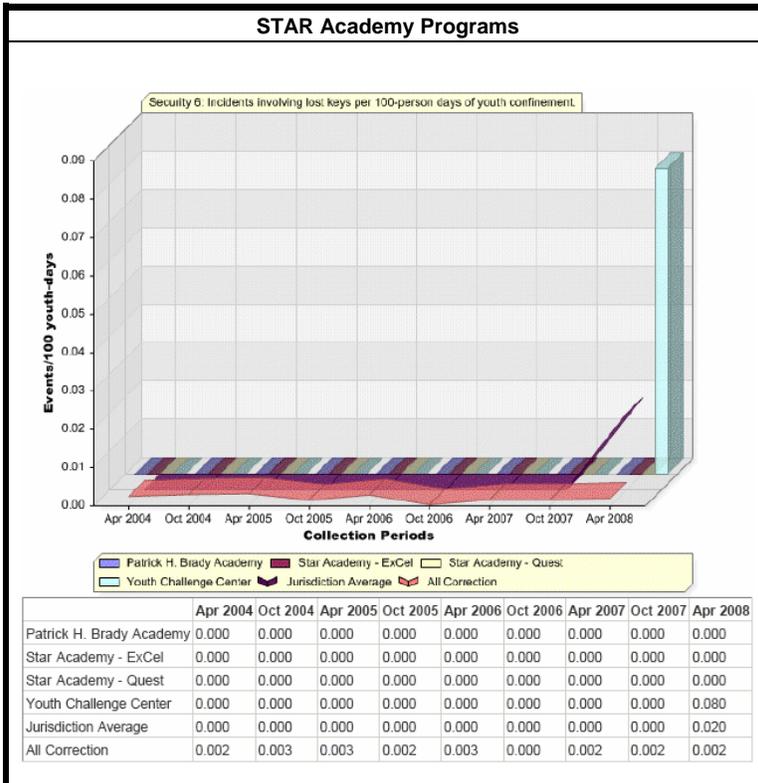
Incidents involving lost keys per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.020%.

National Average

The national average for this outcome measure (OM) is currently 0.002%.



Brady Academy

There were no incidents involving lost keys for the October and April data collection.

ExCEL

There were no incidents involving lost keys for the October and April data collection.

Quest

There were no incidents involving lost keys for the October and April data collection.

Youth Challenge Center

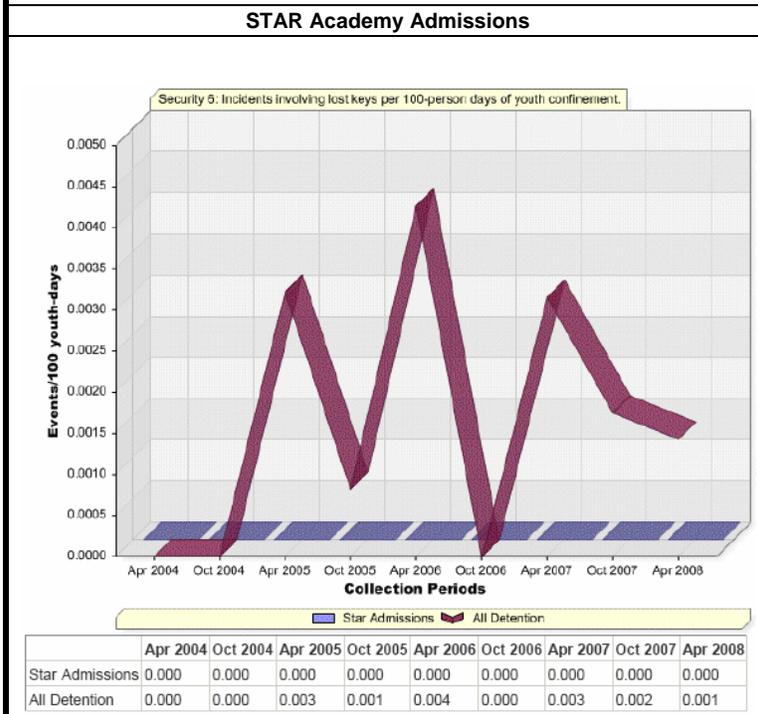
There were no incidents involving lost keys for the October data collection and increased to (0.080) in April. (one incident)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.



STAR Admissions

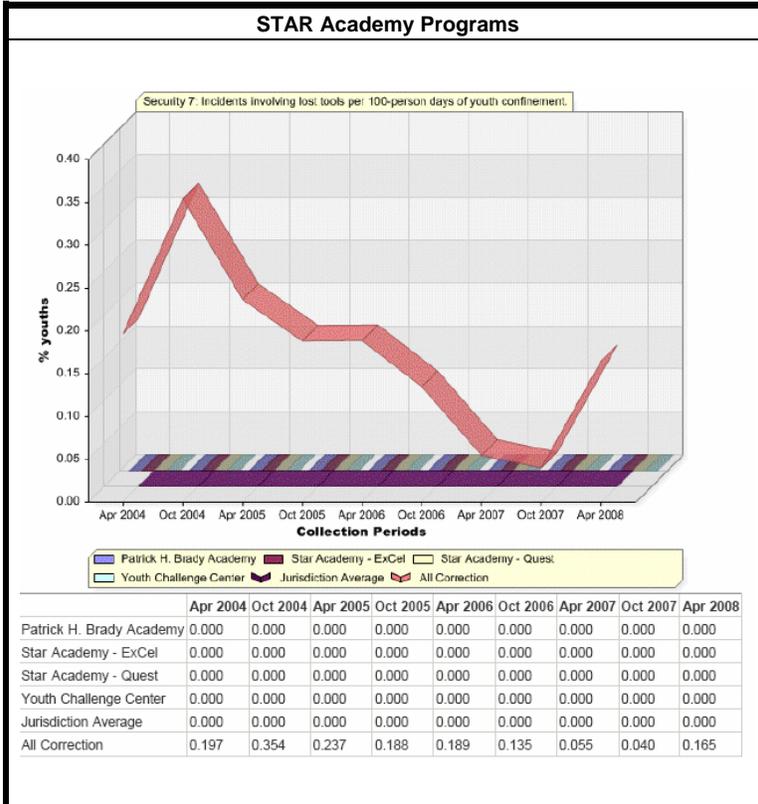
There were no incidents involving lost keys for the October and April data collection.

2.1.7 Security 7 Lost Tools

Incidents involving lost tools per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.165%.



Brady Academy
There were no incidents involving tools for the October and April data collection.

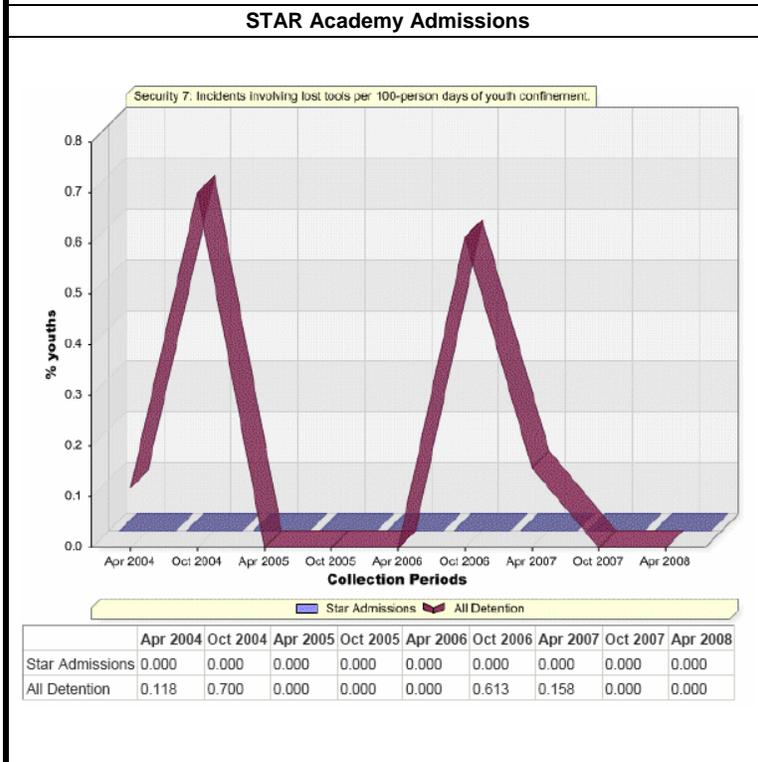
ExCEL
There were no incidents involving tools for the October and April data collection.

Quest
There were no incidents involving tools for the October and April data collection.

Youth Challenge Center
There were no incidents involving tools for the October and April data collection.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions
There were no incidents involving tools for the October and April data collection.



ORDER



2.2 Order

This includes measures such as misconduct, use of restraints and isolation, and idle waking hours.

2.2.1 Order 1 Youth Misconduct

Incidents of youth misconduct per 100 person days of youth confinement.

Jurisdiction Average

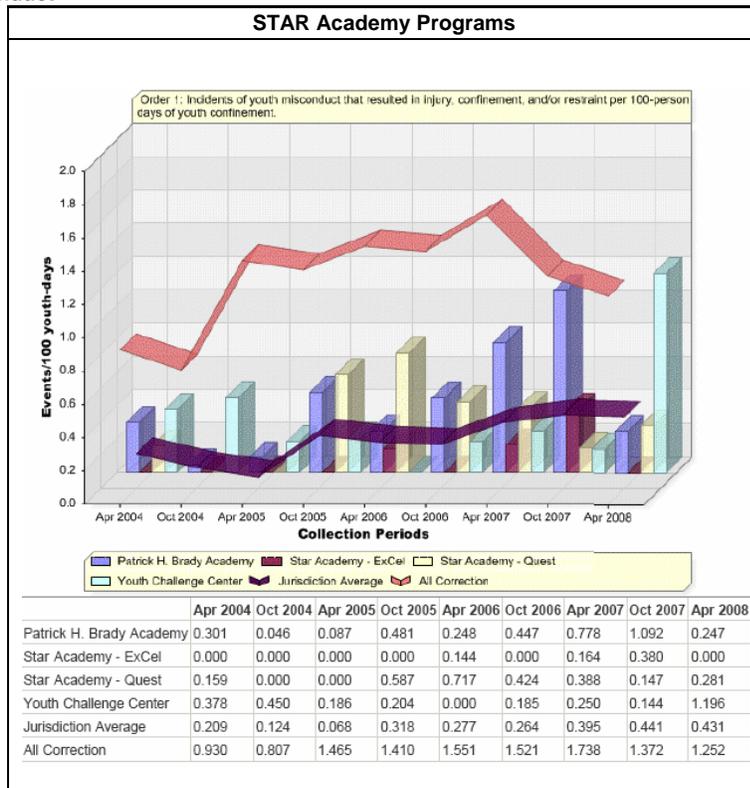
The jurisdiction average for this outcome measure (OM) is currently 0.431%.

National Average

The national average for this outcome measure (OM) is currently 1.252%.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this OM in October 2002 and has been deemed successful and closed.



Brady Academy

Incidents of youth misconduct per 100 person days of youth confinement increased to (1.092) in October and decreased to (0.247) in April.

ExCEL

Incidents of youth misconduct per 100 person days of youth confinement increased to (0.380) in October and decreased to zero incidents in April.

Quest

Incidents of youth misconduct per 100 person days of youth confinement decreased to (0.147) in October and increased to (0.281) in April.

Youth Challenge Center

Incidents of youth misconduct per 100 person days of youth confinement decreased to (0.144) in October and increased to (1.196) in April.

Jurisdiction Average

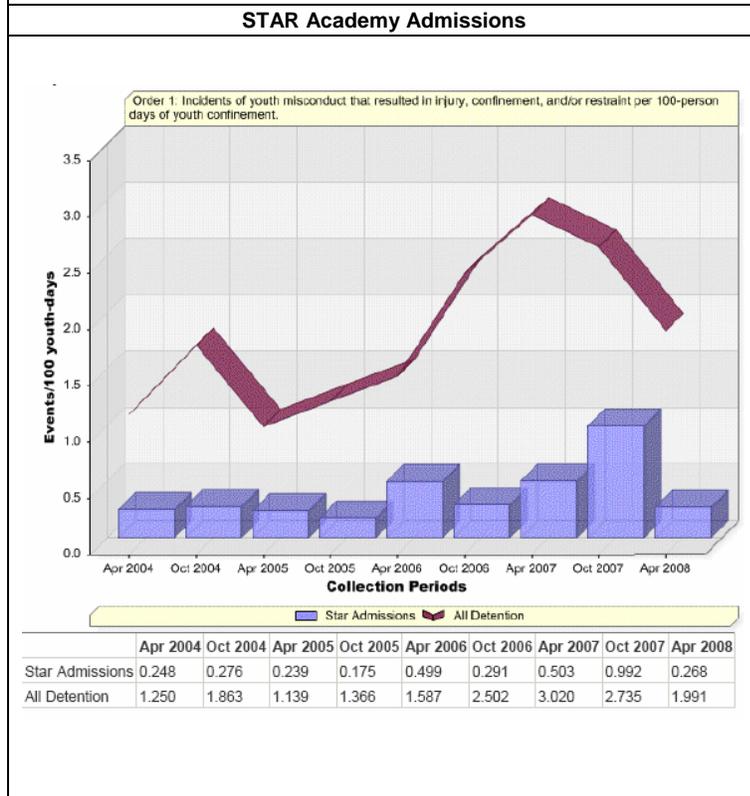
The jurisdiction average for this outcome measure (OM) is currently 0.268%.

National Average

The national average for this outcome measure (OM) is currently 1.991%.

STAR Admissions

A Facility Improvement Plan (FIP) was developed for this Outcome Measure (OM) in April 2001 and has been deemed successful and formally closed.



STAR Admissions

Incidents of youth misconduct per 100 person days of youth confinement increased to (0.992) in October and decreased to (0.268) in April.

2.2.2 Order 2 Administrative Sanction: Staff Involvement

Staff involvement in administrative sanction for conduct related to youth (suspension, letter of reprimand, demotion, etc) per 100 staff days of employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.159%.

National Average

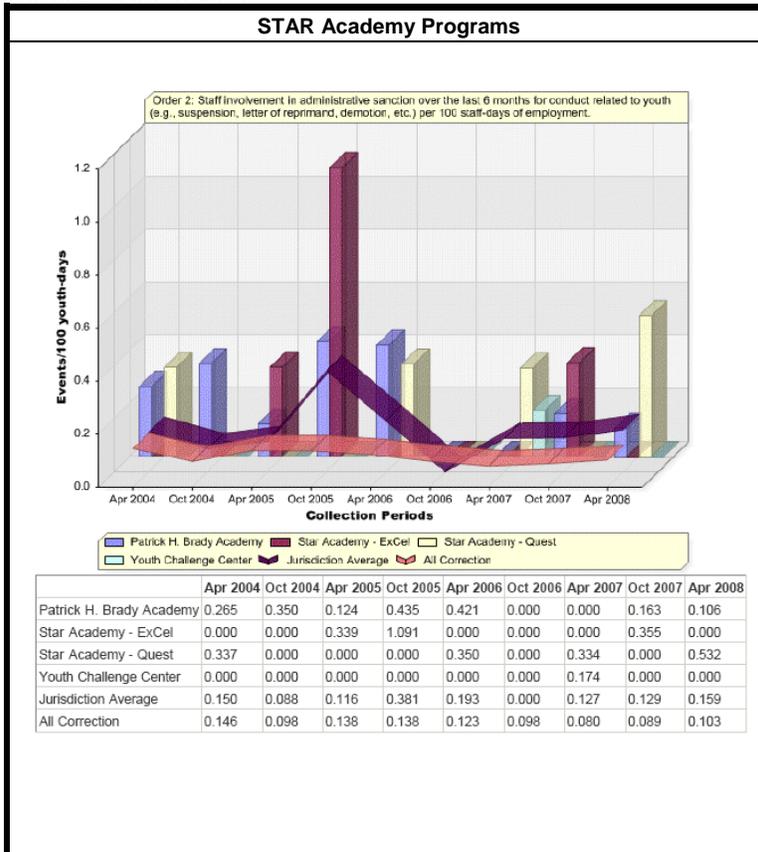
The national average for this outcome measure (OM) is currently 0.103%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2002 and has been deemed successful and formally closed.

ExCel

A FIP was developed for this OM in October 2005, which has been deemed successful and formally closed.



Brady Academy

Staff involvement in administrative sanction for conduct related to youth per 100 staff days increased to (0.163) incidents in October and decreased to (0.106) in April.

ExCEL

Staff involvement in administrative sanction for conduct related to youth per 100 staff days increased to (0.355) incidents in October and decreased to zero in April.

Quest

Staff involvement in administrative sanction for conduct related to youth per 100 staff days decreased to zero incidents in October and increased to (0.532) April.

Youth Challenge Center

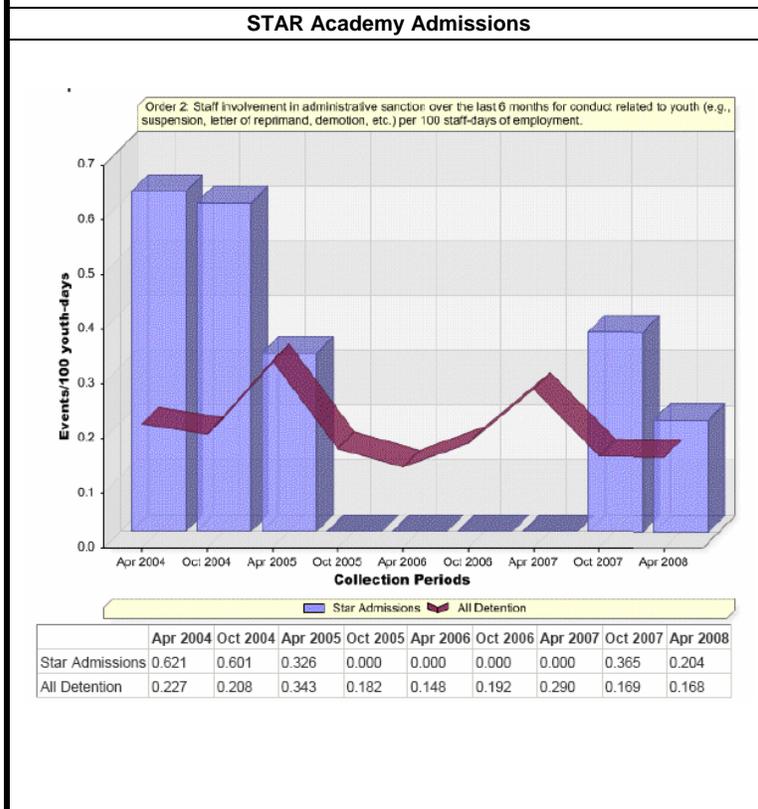
Staff involvement in administrative sanction for conduct related to youth per 100 staff days decreased to zero incidents in October and in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.204%.

National Average

The national average for this outcome measure (OM) is currently 0.168%.



STAR Admissions

Staff involvement in administrative sanction for conduct related to youth per 100 staff days increased to (0.365) incidents in October and decreased to (0.204) in April.

2.2.3 Order 3 Restraints: Physical

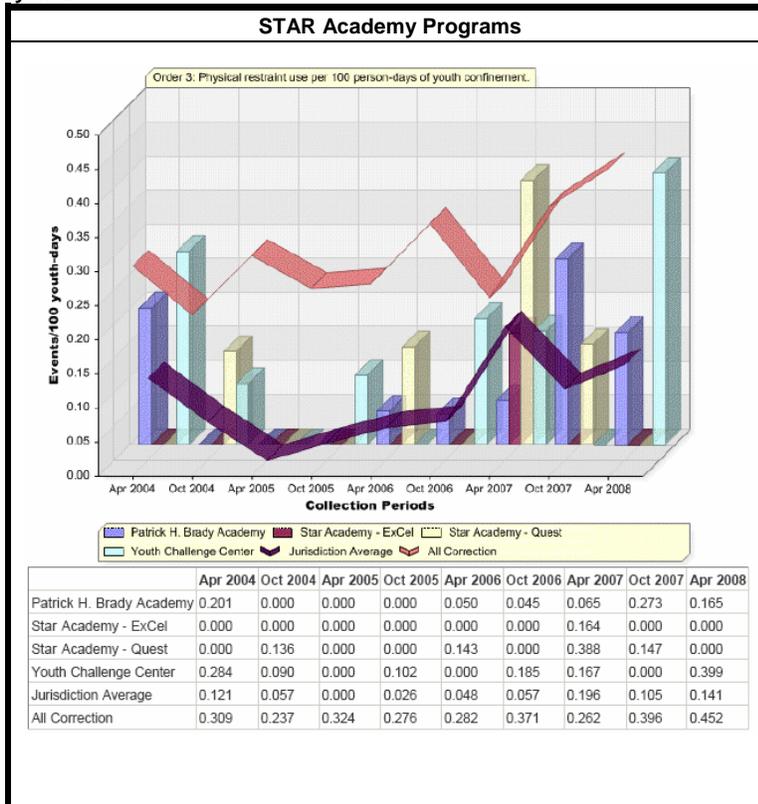
Physical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.141%.

National Average

The national average for this outcome measure (OM) is currently 0.452%.



Brady Academy

Physical restraint use increased to (0.273) incidents per 100 days in October and decreased to (0.165) in April. (three incidents)

ExCEL

Physical restraint use was zero incidents per 100 days in October and April.

Quest

Physical restraint use decreased to (0.147) incidents per 100 days in October and decreased to zero incidents in April.

Youth Challenge Center

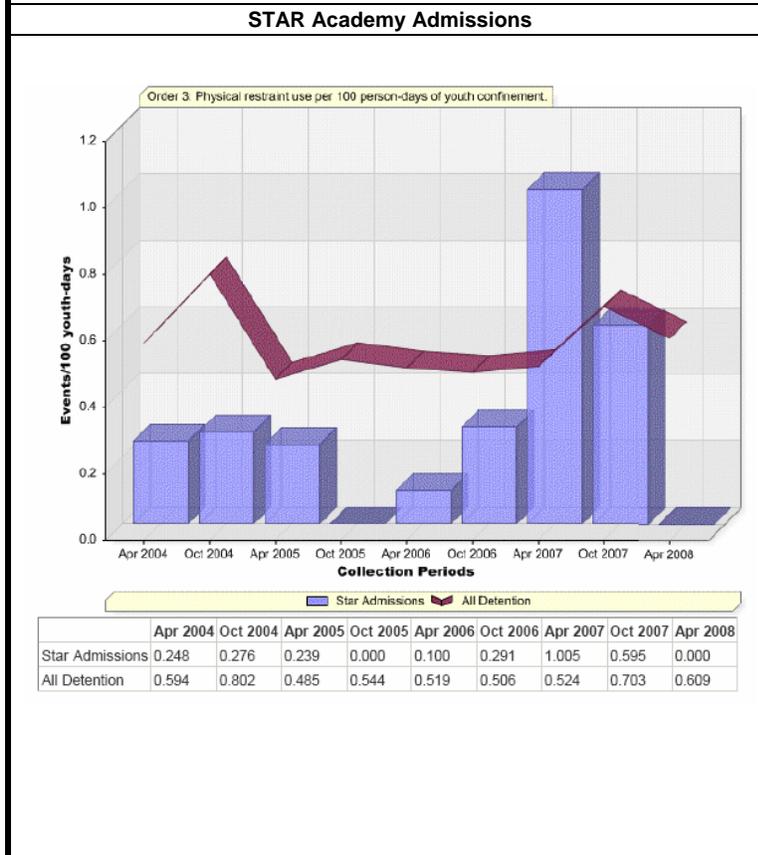
Physical restraint use decreased to zero incidents per 100 days in October and increased to (0.399) in April. (eight incidents)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.609%.



STAR Admissions

Physical restraint use decreased to (0.595) incidents per 100 days in October and decreased to zero incidents in April.

2.2.4 Order 4 Restraints: Mechanical

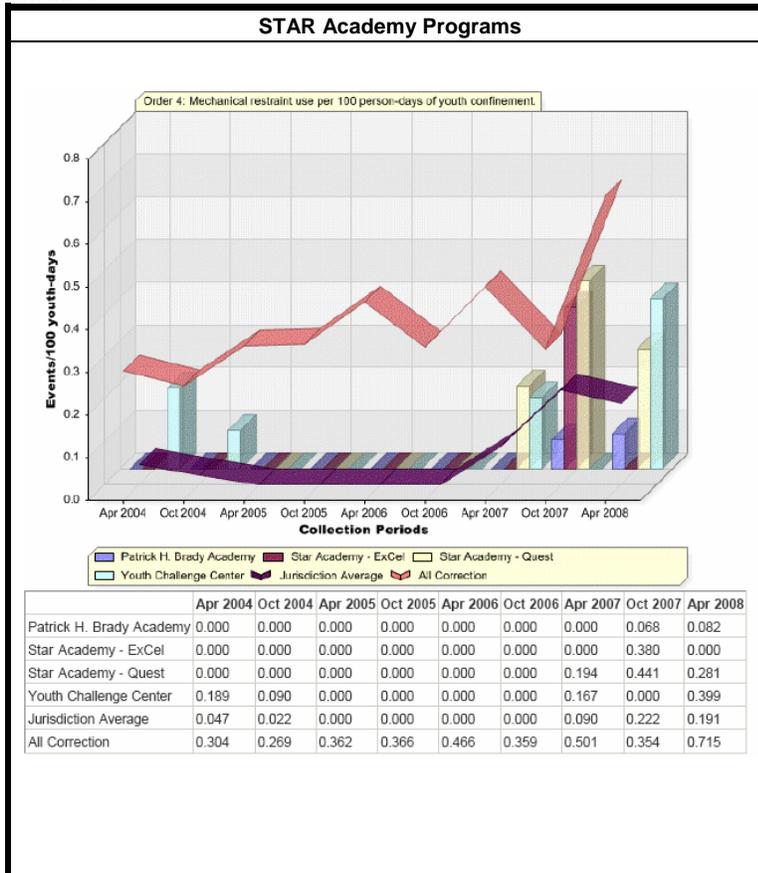
Mechanical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.191%.

National Average

The national average for this outcome measure (OM) is currently 0.715%.



Brady Academy

Mechanical restraint use increased to 0.068 incidents in October and to (0.082) incidents in April.

ExCEL

Mechanical restraint use increased to 0.380 incidents in October and decreased to zero incidents in April.

Quest

Mechanical restraint use increased to (0.441) incidents in October and decreased to (0.281) incidents in April.

Youth Challenge Center

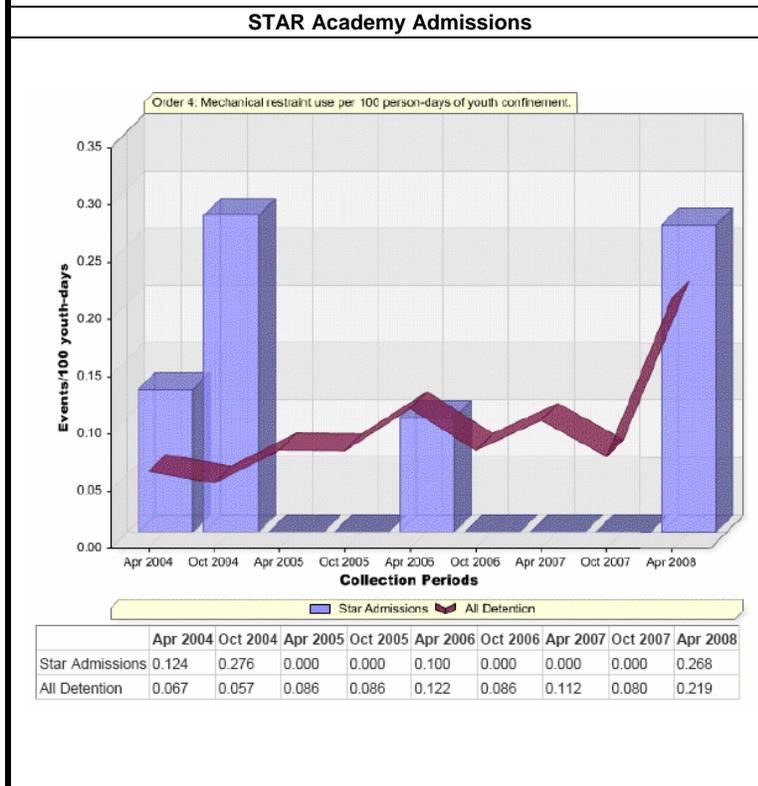
Mechanical restraint use decreased to zero incidents in October and increased to (0.399) incidents in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.268%.

National Average

The national average for this outcome measure (OM) is currently 0.219%.



STAR Admissions

Mechanical restraint use remained at zero for the October data collection and increased to (0.268) in April.

2.2.5 Order 5 Restraints: Other

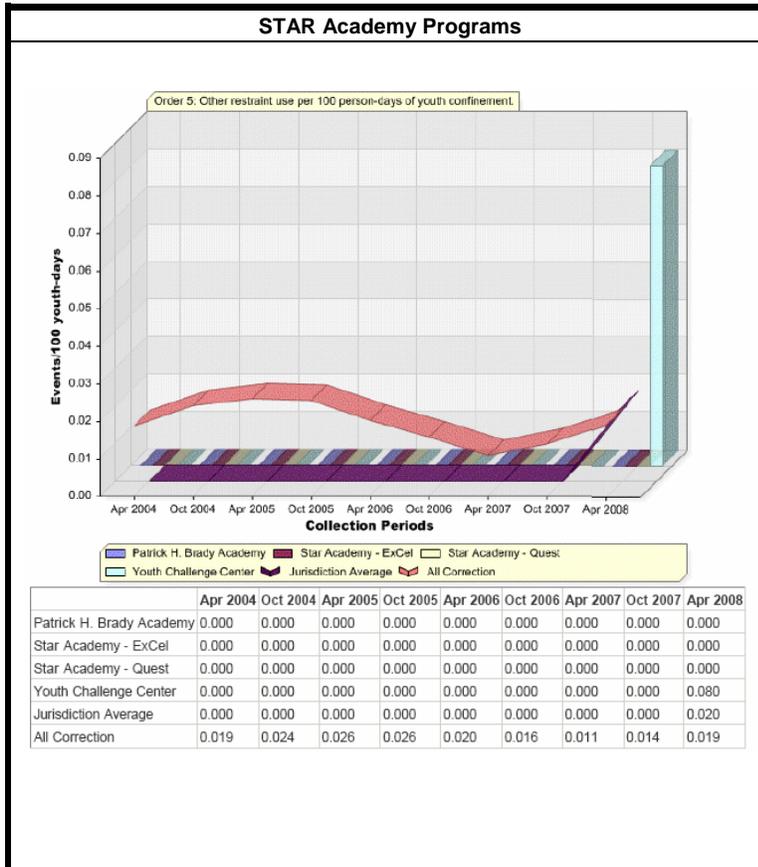
Other restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.020%.

National Average

The national average for this outcome measure (OM) is currently 0.019%.



Brady Academy

There have consistently been no incidents of other restraint use.

ExCEL

There have consistently been no incidents of other restraint use.

Quest

There have consistently been no incidents of other restraint use.

Youth Challenge Center

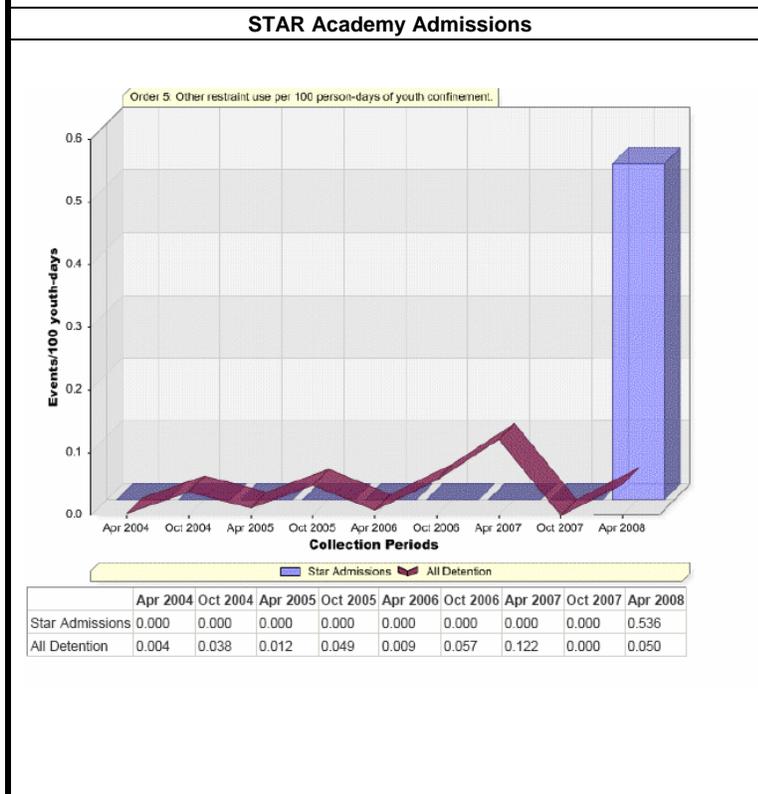
There were no incidents of other restraint use in October but increased to (0.080) incidents in April. (one incident)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.536%.

National Average

The national average for this outcome measure (OM) is currently 0.050%.



STAR Admissions

There were no incidents of other restraint use in October but increased to (0.536) incidents in April. (two incidents)

2.2.6 Order 6 Restraints: Chemical

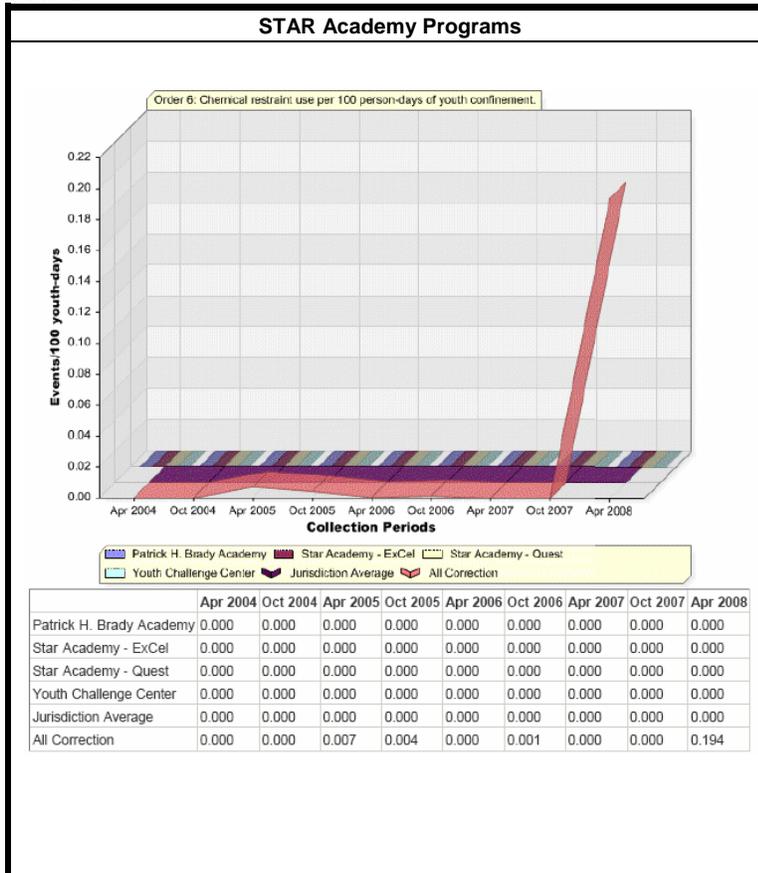
Chemical restraint use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.194%.



Brady Academy

There have consistently been no incidents of chemical restraint use.

ExCEL

There have consistently been no incidents of chemical restraint use.

Quest

There have consistently been no incidents of chemical restraint use.

Youth Challenge Center

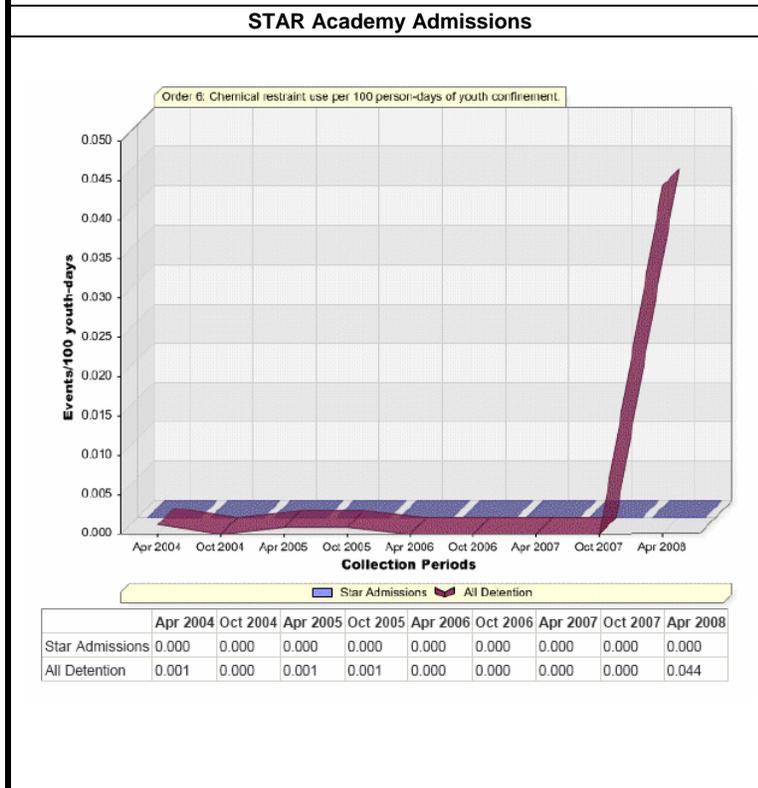
There have consistently been no incidents of chemical restraint use.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.044%.



STAR Admissions

There have consistently been no incidents of chemical restraint use.

2.2.7 Order 7 Restraints: Chair / Bed

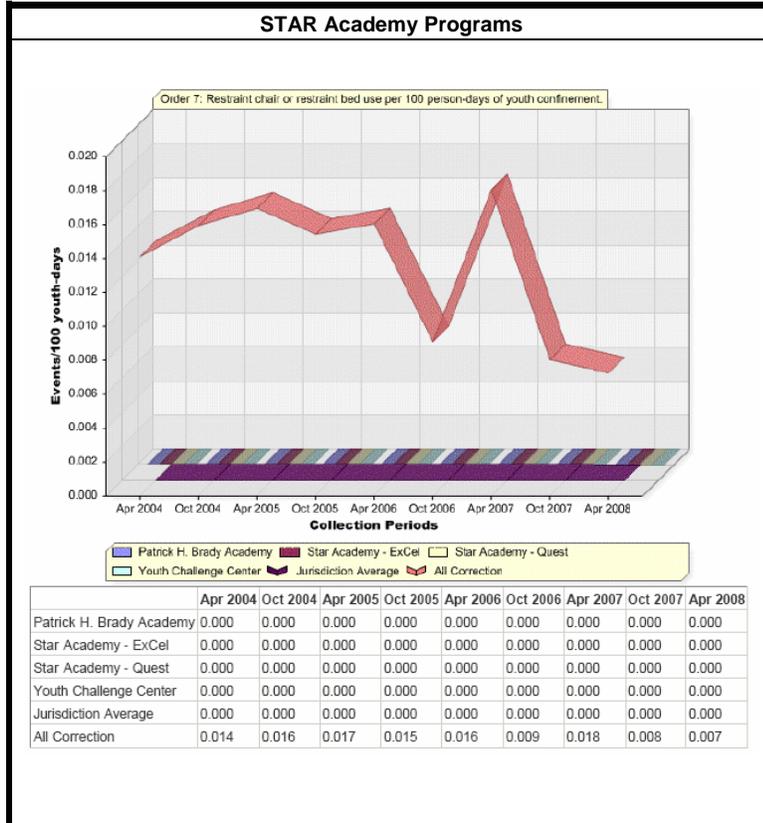
Restraint chair or restraint bed use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.007%.



Brady Academy

Restraint chair/restraint bed use remains at zero for all data collections to date.

ExCEL

Restraint chair/restraint bed use remains at zero for all data collections to date.

Quest

Restraint chair/restraint bed use remains at zero for all data collections to date.

Youth Challenge Center

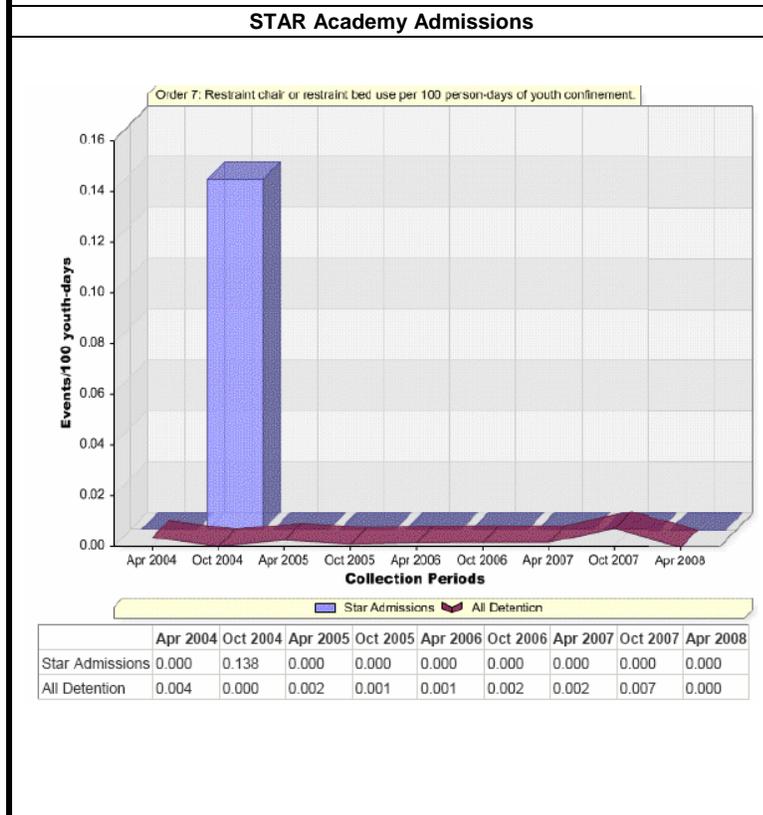
Restraint chair/restraint bed use remains at zero for all data collections to date.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

Restraint chair/restraint bed use remains at zero for all data collections to date.

2.2.8 Order 8 Confinement: Isolation /Room

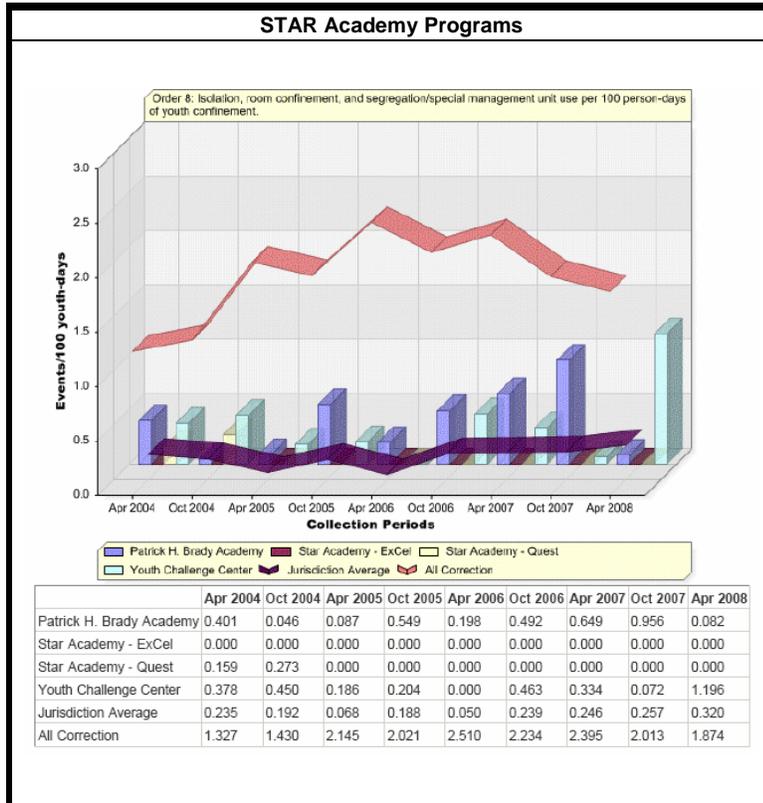
Use of isolation and room confinement and segregation/special management unit use per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.320%.

National Average

The national average for this outcome measure (OM) is currently 1.874%.



Brady Academy

In October, use of isolation and room confinement was (0.956) incidents per 100 person days of youth confinement and decreased to (0.082) incidents in April. (one incident)

ExCEL

The use of isolation and room confinement remained at zero incidents per 100 person days of youth confinement for October and April data collections.

Quest

The use of isolation and room confinement remained at zero incidents per 100 person days of youth confinement for October and April data collections.

Youth Challenge Center

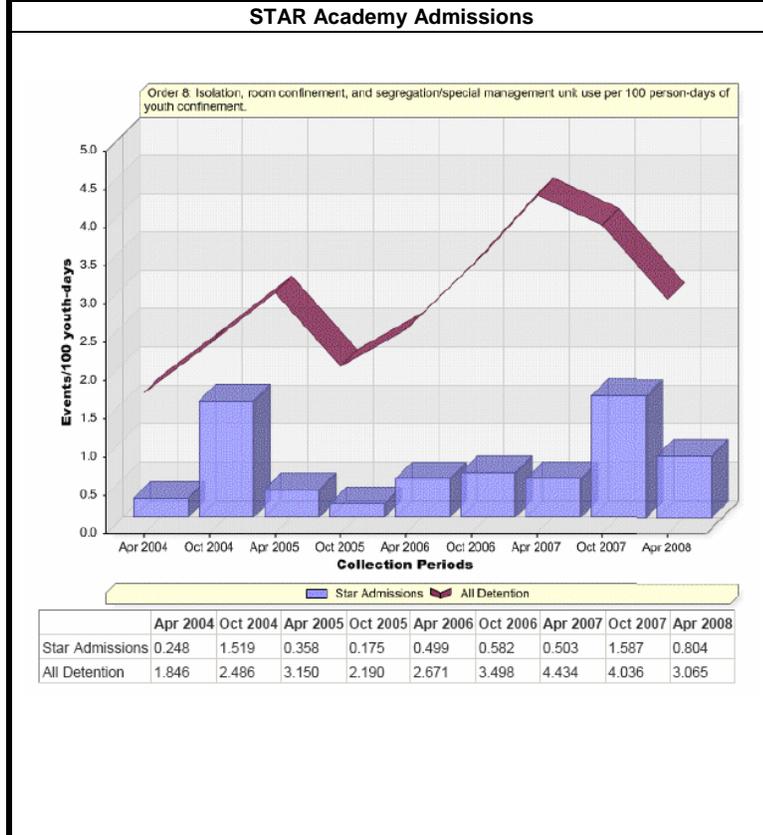
In October, use of isolation and room confinement was (0.257) incidents per 100 person days of youth confinement and increased to (1.196) incidents in April. (13 incident incidents)

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.804%.

National Average

The national average for this outcome measure (OM) is currently 3.065%.



STAR Admissions

In October, use of isolation and room confinement increased to (1.587) incidents per 100 person days of youth confinement and decreased to (0.804) in April. (two incidents)

2.2.9 Order 9 Confinement: Isolation /Room

Average duration of isolation and room confinement and segregation/special management unit in hours.

Jurisdiction Average

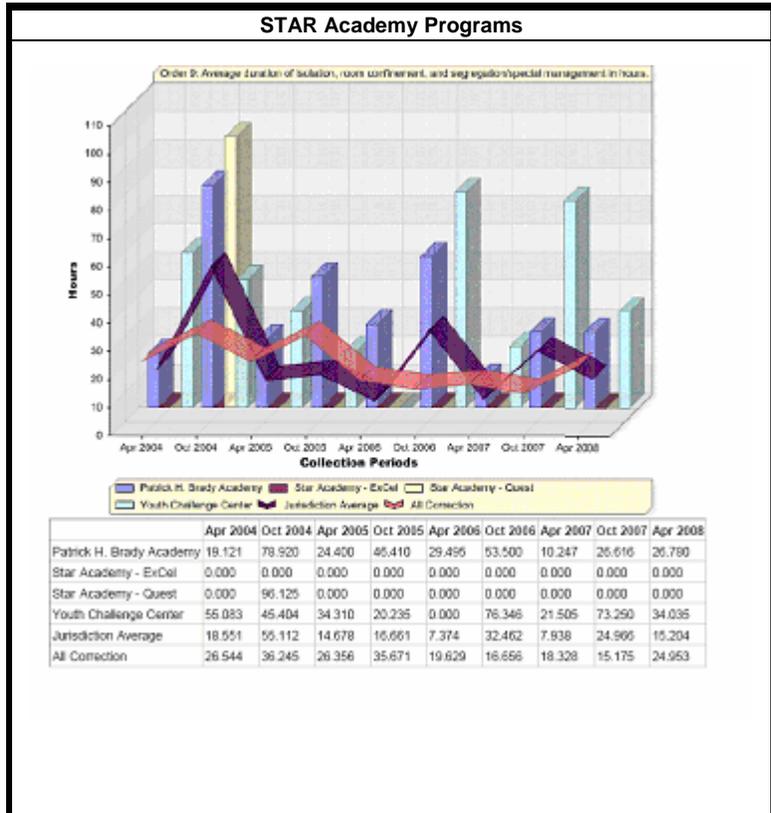
The jurisdiction average for this outcome measure (OM) is currently 15.204%.

National Average

The national average for this outcome measure (OM) is currently 24.953%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2005 and has been deemed successful and formally closed.



Brady Academy

Average duration of isolation and room confinement in hours for October was (25.516) hours and (26.790) hours for April.

ExCEL

Average duration of isolation and room confinement in hours for did not apply for April and October.

Quest

Average duration of isolation and room confinement in hours for did not apply for April and October.

Youth Challenge Center

Average duration of isolation and room confinement in hours for October was (73.250) hours and (34.035) hours for April.

Jurisdiction Average

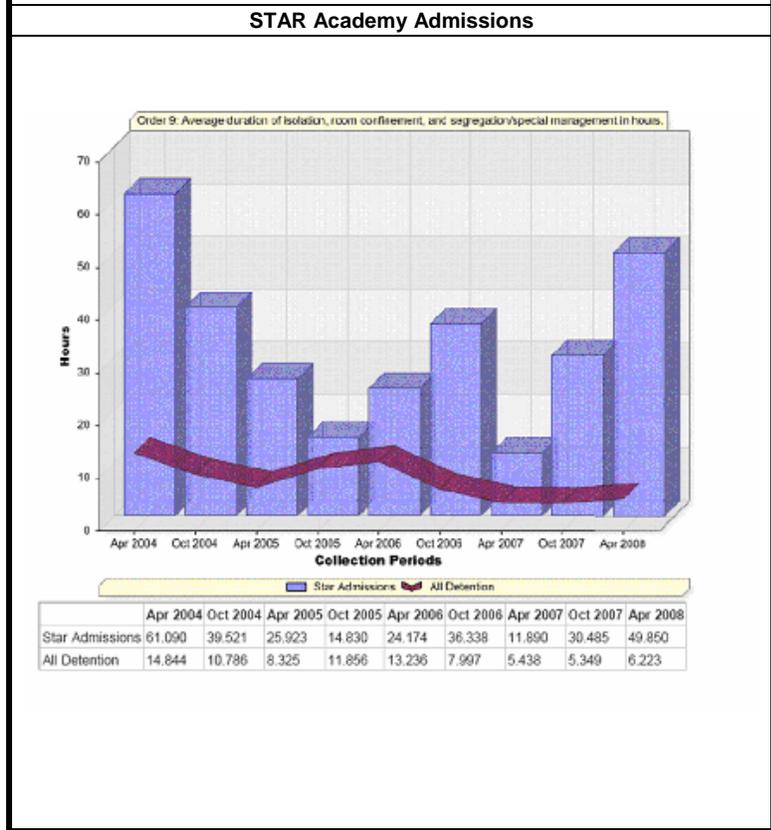
The jurisdiction average for this outcome measure (OM) is currently 49.850%.

National Average

The national average for this outcome measure (OM) is currently 6.223%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

In October, use of isolation and room confinement increased to (30.485) hours and (49.850) hours in October.

2.2.10 Order 10 Confinement: Termination Time 4 hours or less

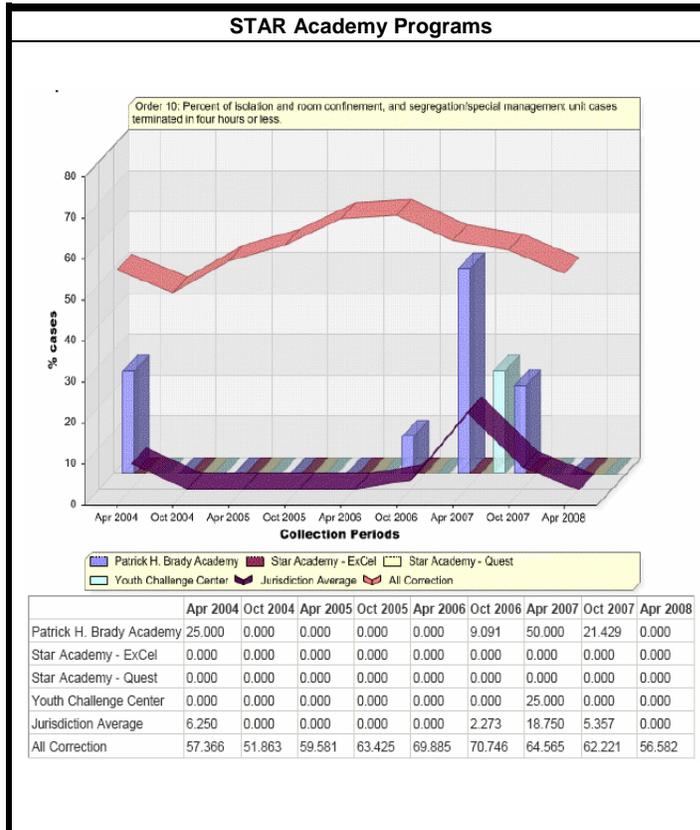
Percent of isolation or room confinement and segregation/special management unit cases terminated in four hours or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 56.582%.



Brady Academy

Percent of isolation or room confinement terminated in four hours or less decreased in October to (21.429) percent and decreased again in April to zero percent.

ExCEL

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Quest

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Youth Challenge Center

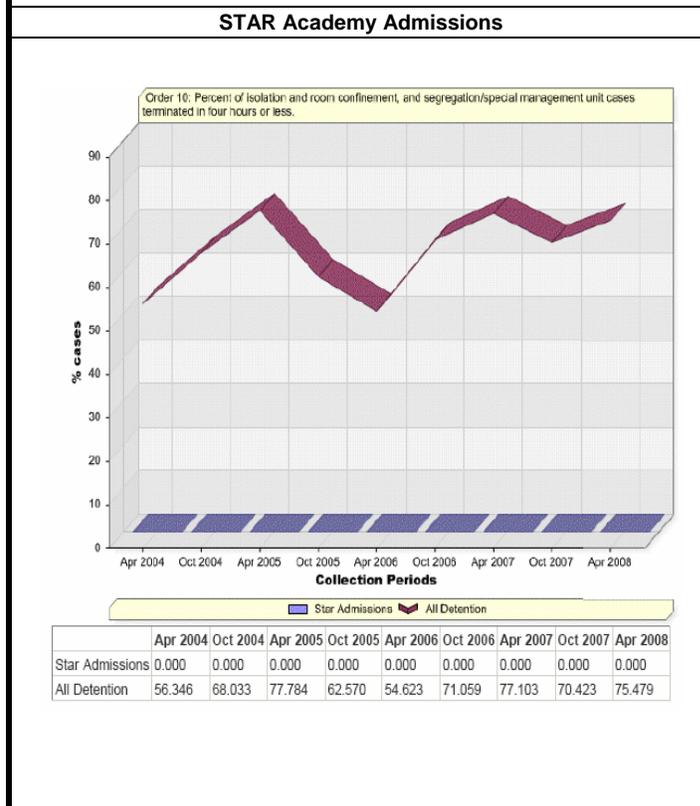
Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 75.479%.



STAR Admissions

Percent of isolation or room confinement terminated in four hours or less is zero percent for October and April.

2.2.11 Order 11 Confinement: Termination Time 8 hours or less

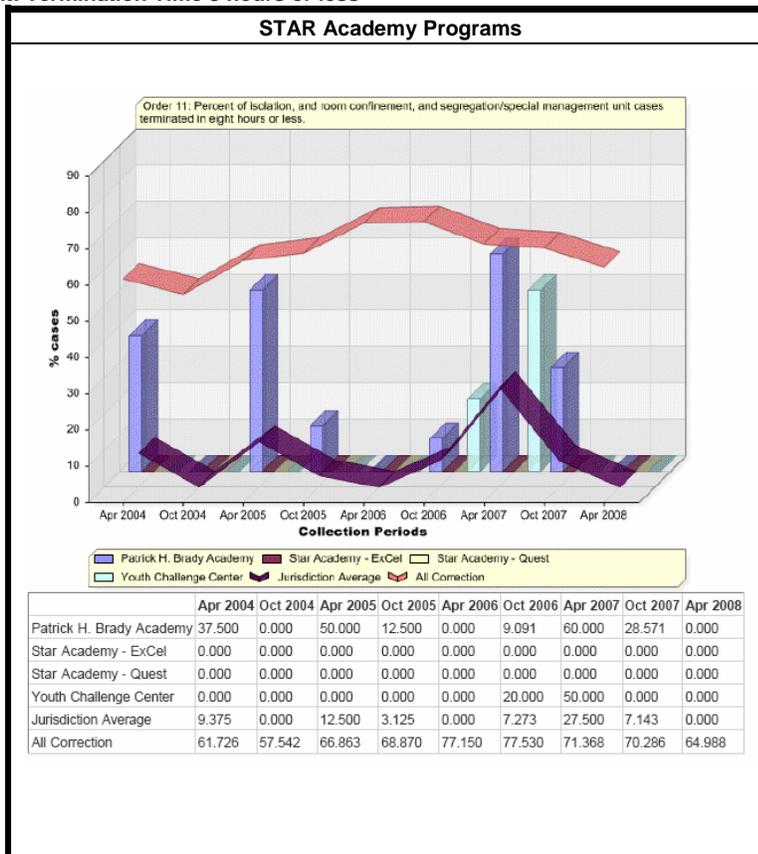
Percent of isolation or room confinement and segregation/special management unit cases terminated in eight hours or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 64.988%.



Brady Academy

Percent of isolation or room confinement cases terminated in eight hours or less decreased to (28.571) percent in October and decreased to zero percent in April.

ExCEL

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Quest

Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Youth Challenge Center

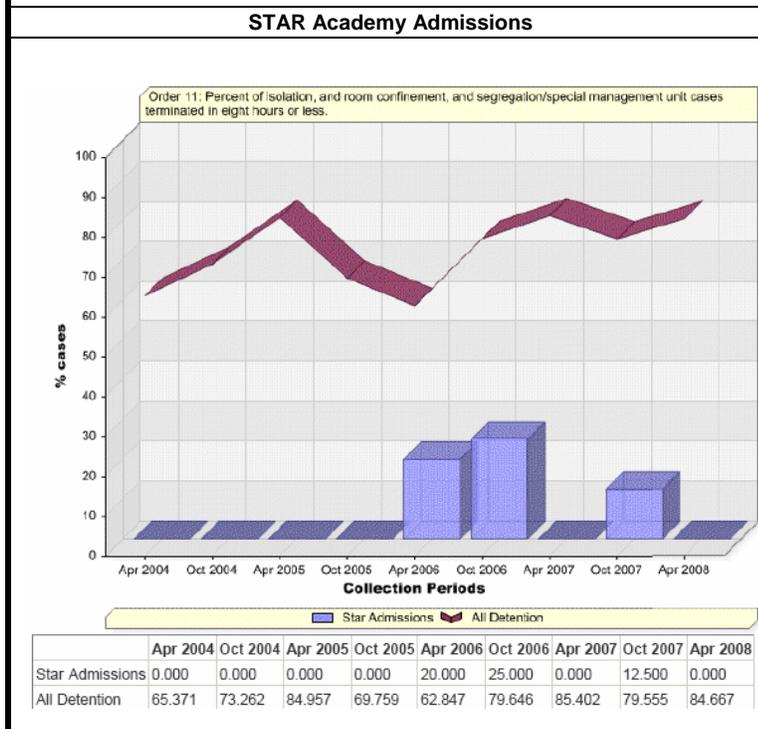
Percent of isolation or room confinement terminated in eight hours or less is zero percent for October and April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 84.667%.



STAR Admissions

Percent of isolation or room confinement cases terminated in eight hours or less increased to (12.5) percent in October and decreased in April to zero percent.

2.2.12 Order 12 Confinement: Isolation /Room

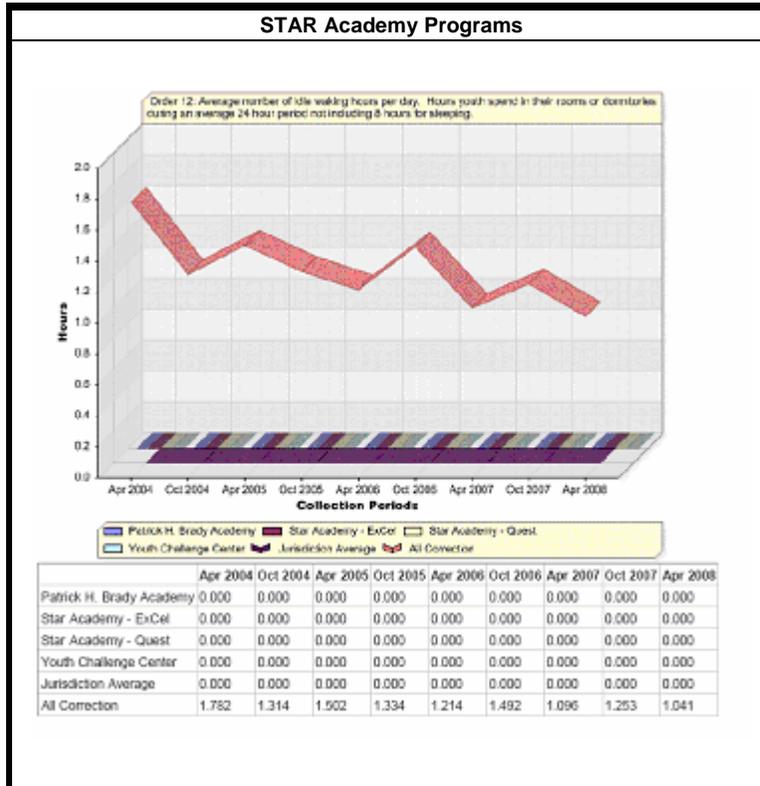
Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleeping.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 1.041%.



Brady Academy

Number of idle hours youth spend in their rooms or dorms not including 8 hours is zero percent for both data collections.

ExCEL

Number of idle hours youth spend in their rooms or dorms not including 8 hours is zero percent for both data collections.

Quest

Number of idle hours youth spend in their rooms or dorms not including 8 hours is zero percent for both data collections.

Youth Challenge Center

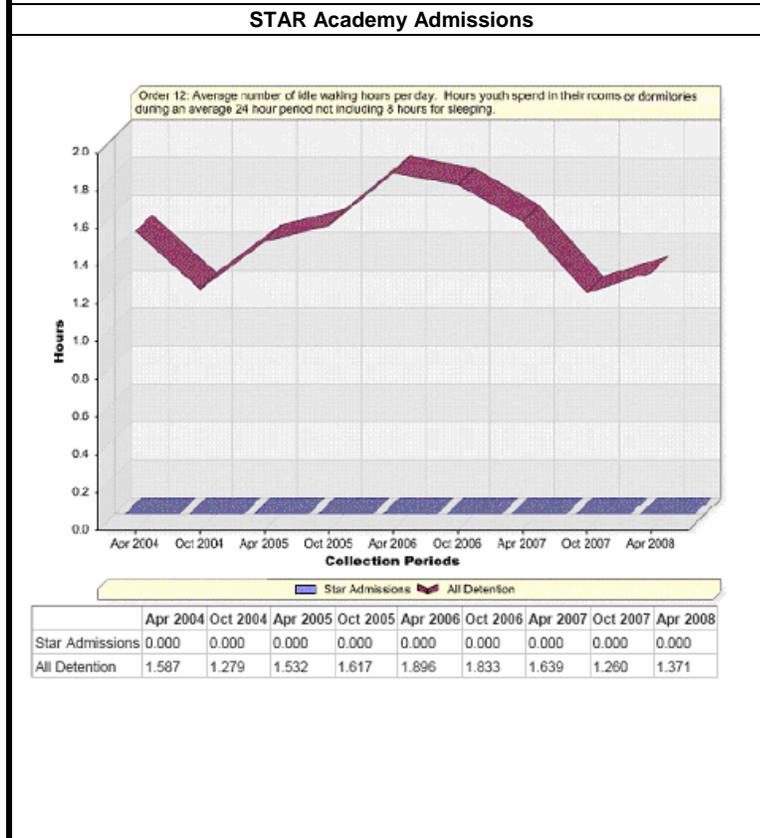
Number of idle hours youth spend in their rooms or dorms not including 8 hours is zero percent for both data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

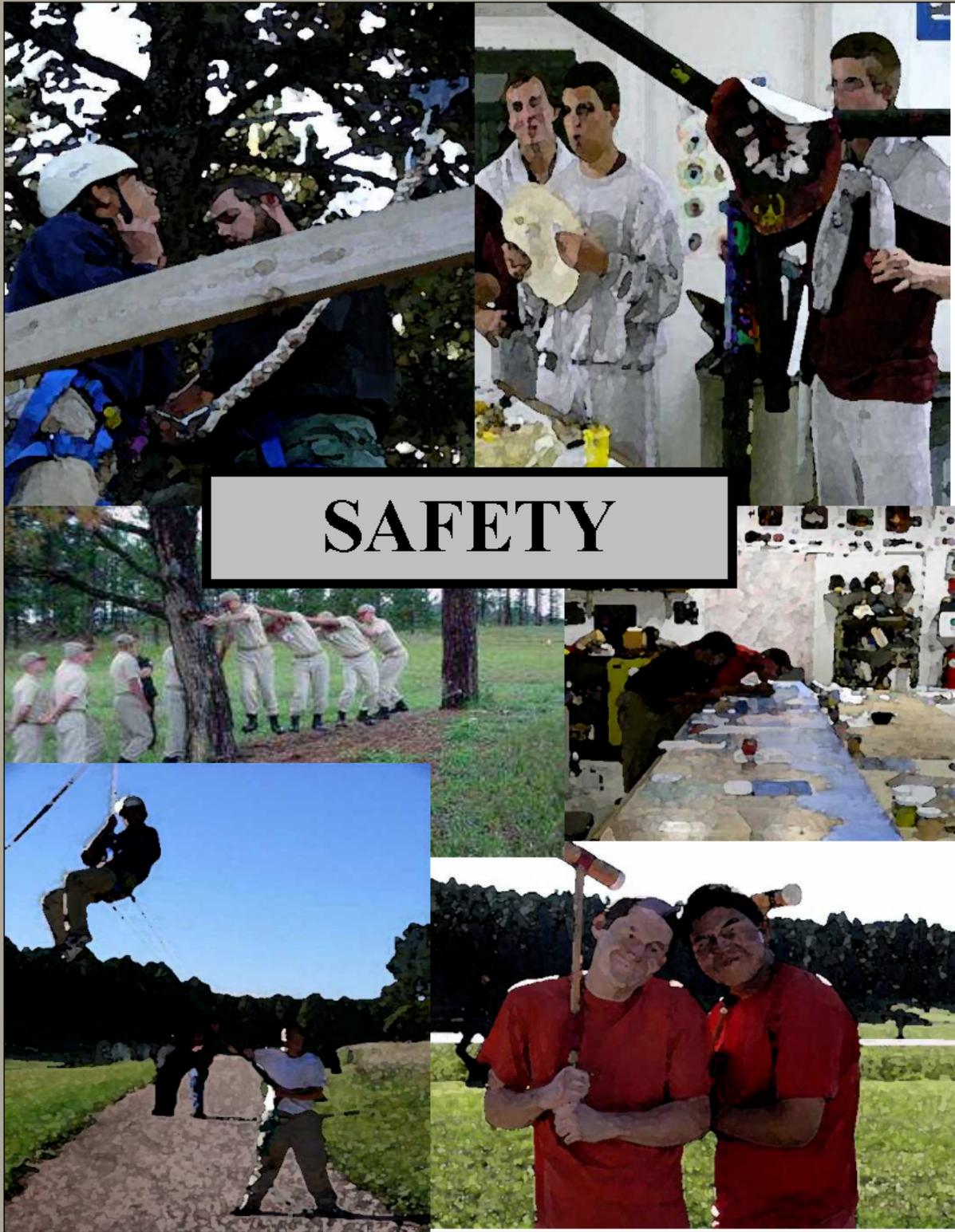
National Average

The national average for this outcome measure (OM) is currently 1.371%.



STAR Admissions

Number of idle hours youth spend in their rooms or dorms not including 8 hours is zero percent for both data collections.



2.3 Safety

This includes injuries, overpopulation, self-destructive behavior, assaults, and fear for safety:

2.3.1 Safety 1 Abuse or Neglect

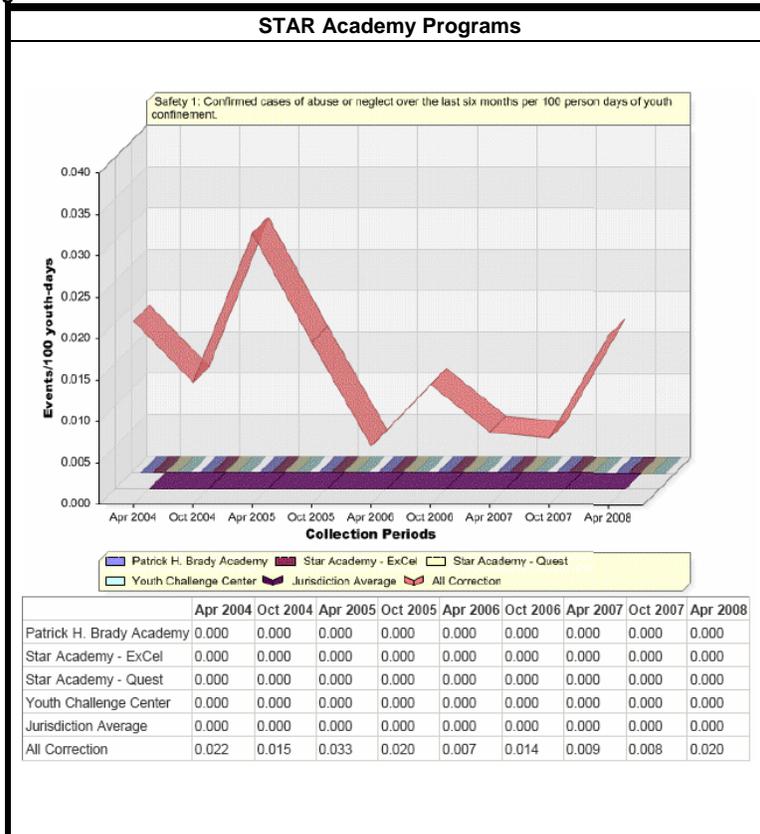
Number of confirmed cases of abuse or neglect over the last six months per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.020%.



Brady Academy

Confirmed cases of abuse or neglect has been zero for all data collections.

ExCEL

Confirmed cases of abuse or neglect has been zero for all data collections.

Quest

Confirmed cases of abuse or neglect has been zero for all data collections.

Youth Challenge Center

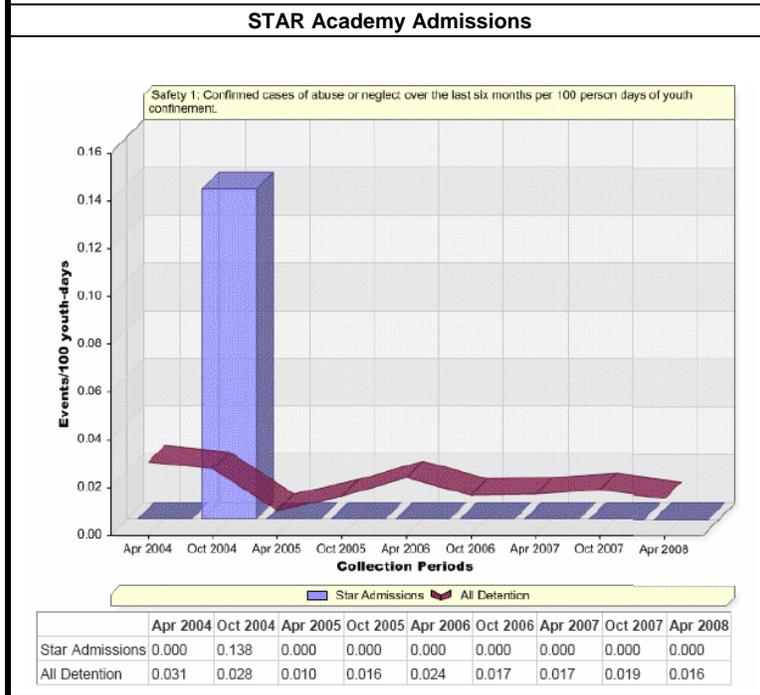
Confirmed cases of abuse or neglect has been zero for all data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.016%.



STAR Admissions

Confirmed cases of abuse or neglect has been zero for all data collections.

2.3.2 Safety 2 Injuries: Youth

Injuries to youth per 100 person days of youth confinement.

Jurisdiction Average

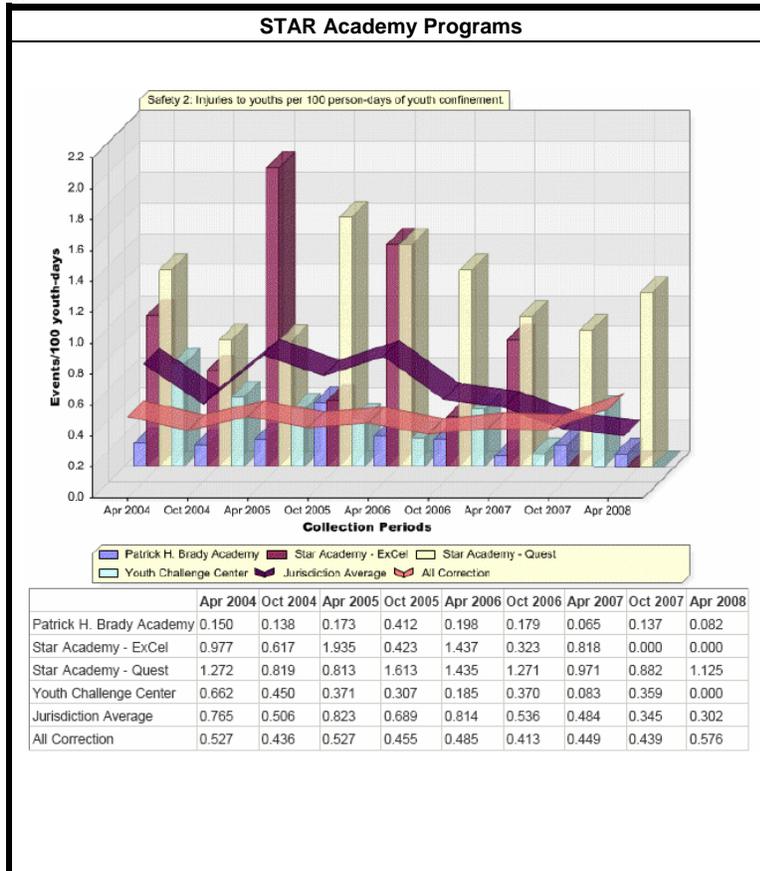
The jurisdiction average for this outcome measure (OM) is currently 0.302%.

National Average

The national average for this outcome measure (OM) is currently 0.576%.

Youth Challenge Center

A FIP was developed for this OM in October 2002 and has been deemed successful and closed.



Brady Academy

Injuries to youth per 100 person days increased to two incidents (.137), for the October data collection. In April the number of injuries decreased to one incident for a rate of (.082).

EXCEL

Injuries to youth per 100 person days decreased to zero incidents for October and April data collections.

Quest

Injuries to youth per 100 person days increased to six incidents (.882), for October data collection. In April the number of injuries increased to eight incidents for a rate of (1.125).

Youth Challenge Center

Injuries to youth per 100 person days increased to five incidents (.359), for October data collection. In April the number of injuries decreased to zero incidents.

Jurisdiction Average

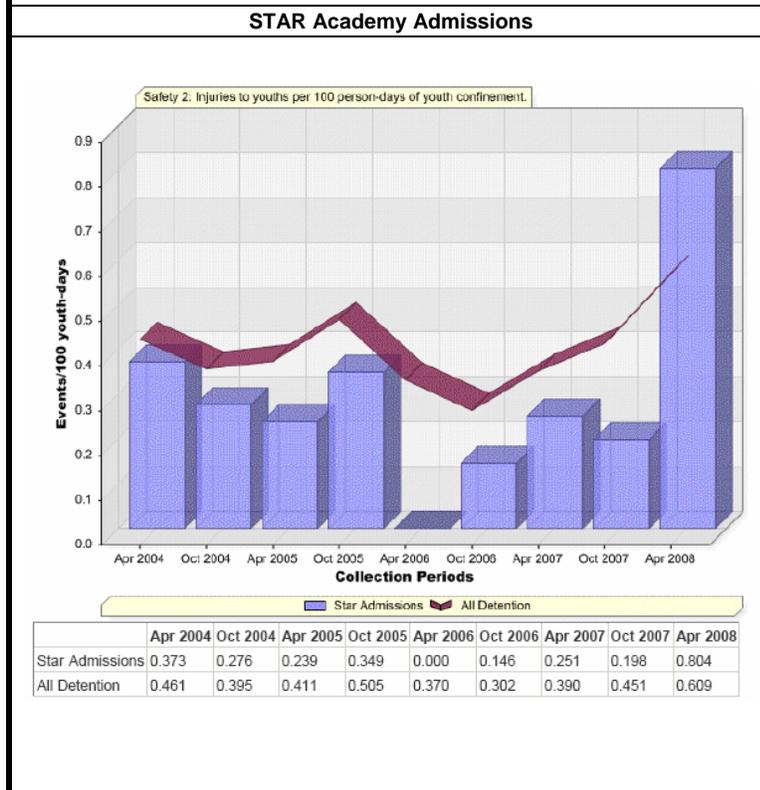
The jurisdiction average for this outcome measure (OM) is currently 0.804%.

National Average

The national average for this outcome measure (OM) is currently 0.609%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

Injuries to youth per 100 person days was one incident (.198), for October data collection. In April the number of injuries increased to three incidents for a rate of .804.

2.3.3 Safety 3 Injuries: Staff

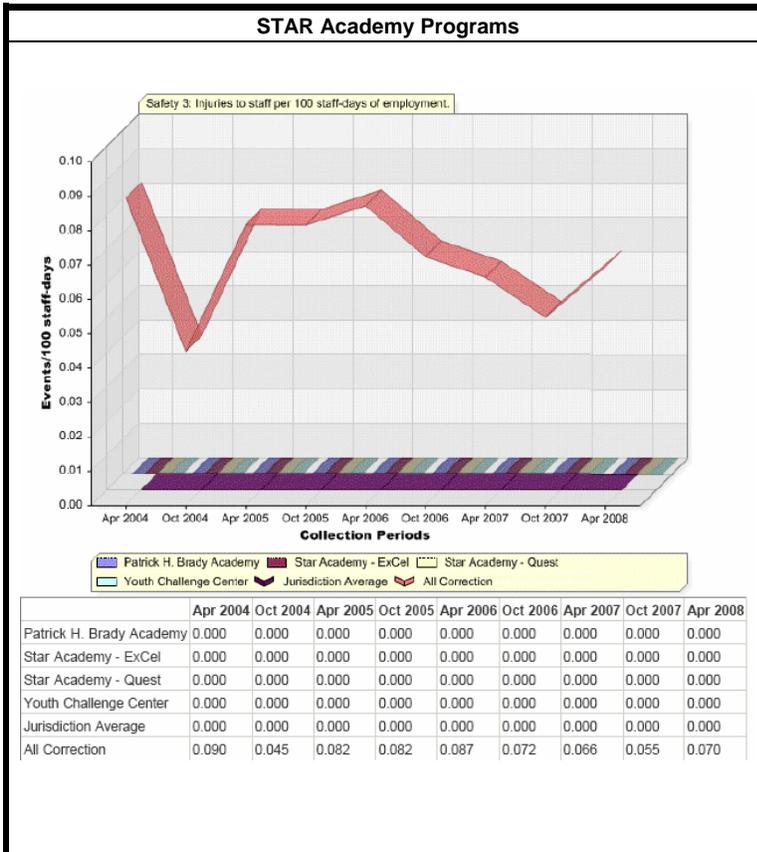
Injuries to staff per 100 staff days of employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.070%.



Brady Academy

Reported injuries to staff has consistently been zero for all data collections to date.

ExCEL

Reported injuries to staff has consistently been zero for all data collections to date.

Quest

Reported injuries to staff has consistently been zero for all data collections to date.

Youth Challenge Center

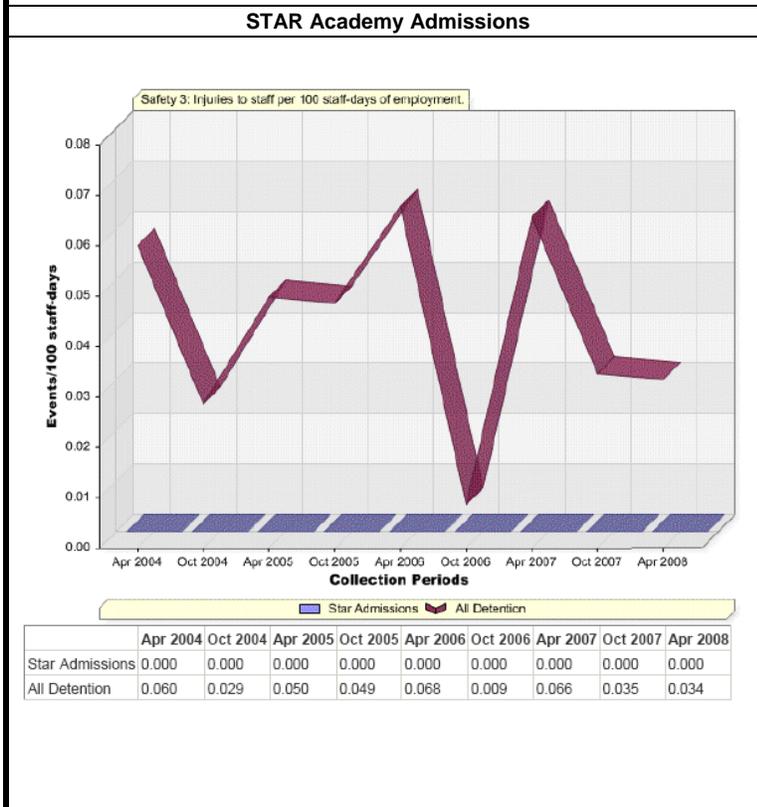
Reported injuries to staff has consistently been zero for all data collections to date.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.034%.



STAR Admissions

Reported injuries to staff has consistently been zero for all data collections to date.

2.3.4 Safety 4 Injuries Youths by Youths

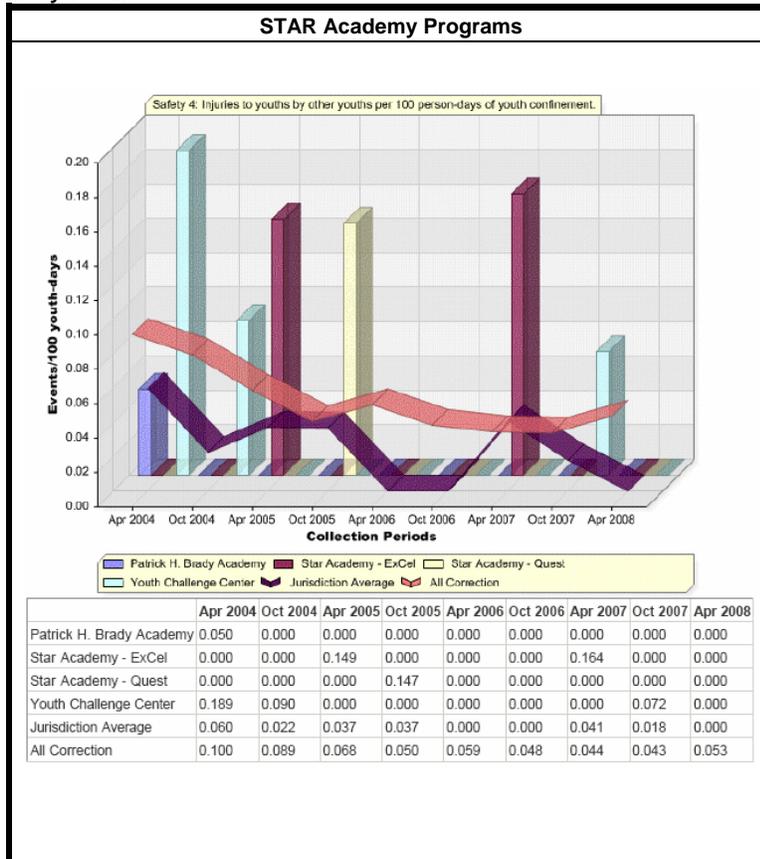
Injuries to youth by other youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.053%.



Brady Academy

Injuries to youth by other youth per 100 person days of confinement remained at zero for October and April data collections.

ExCEL

Injuries to youth by other youth per 100 person days of confinement remained at zero for October and April data collections.

Quest

Injuries to youth by other youth per 100 person days of confinement remained at zero for October and April data collections.

Youth Challenge Center

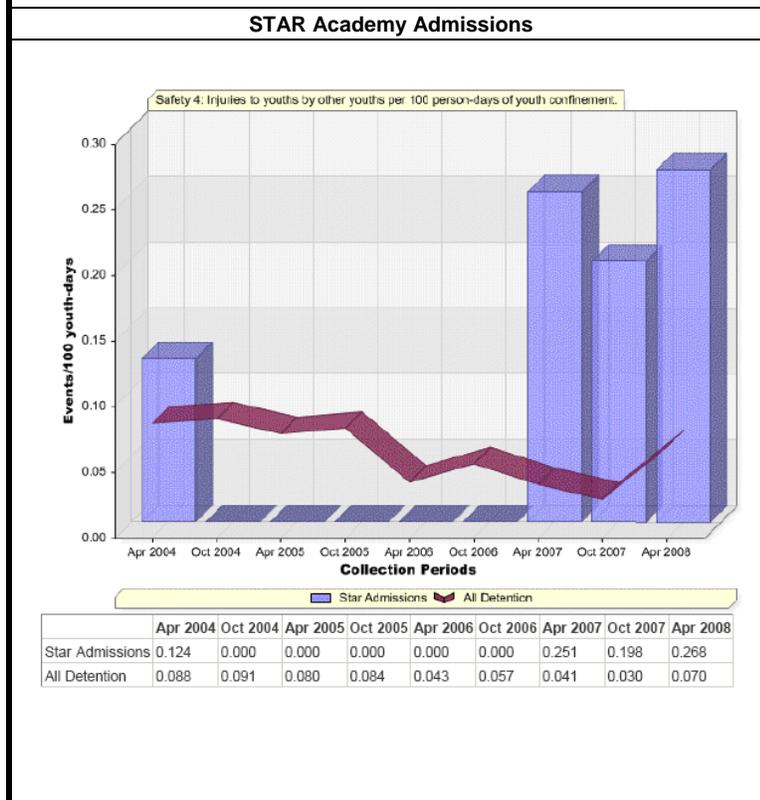
Injuries to youth by other youth per 100 person days of confinement increased to one incident at a rate of (.072) and decreased to zero incidents for the April data collection.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.268%.

National Average

The national average for this outcome measure (OM) is currently 0.070%.



STAR Admissions

Injuries to youth by other youth per 100 person days of confinement remained at one incident at a rate of (.072) and one incident for the April data collection, a rate of (.268).

2.3.5 Safety 5 Injuries: Youth by Staff

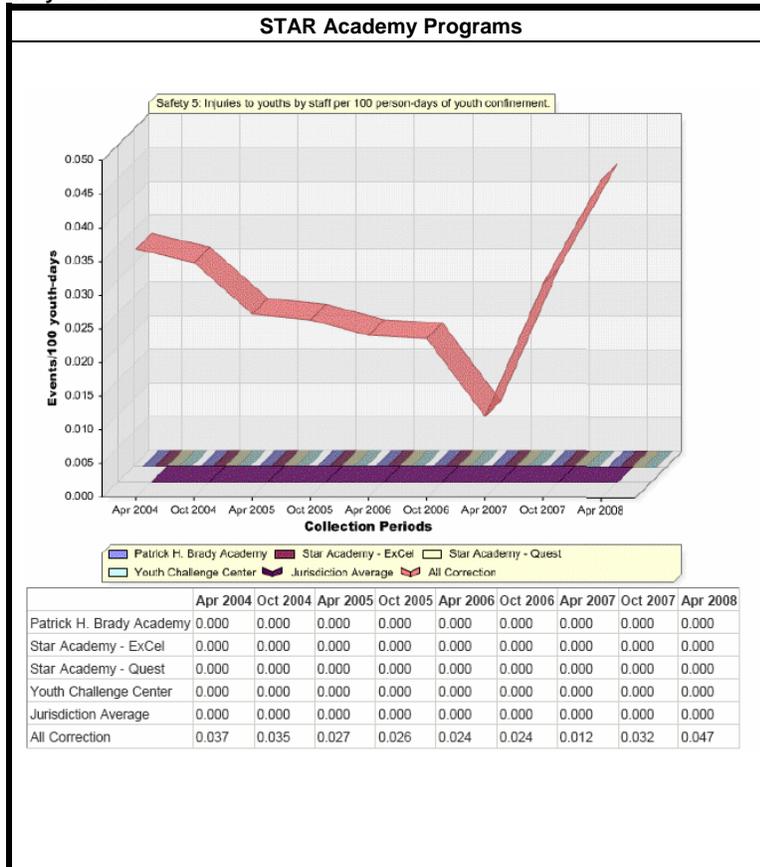
Injuries to youth by staff per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.047%.



Brady Academy

Injuries to youth by staff have remained at zero for all data collections.

EXCEL

Injuries to youth by staff have remained at zero for all data collections.

Quest

Injuries to youth by staff have remained at zero for all data collections.

Youth Challenge Center

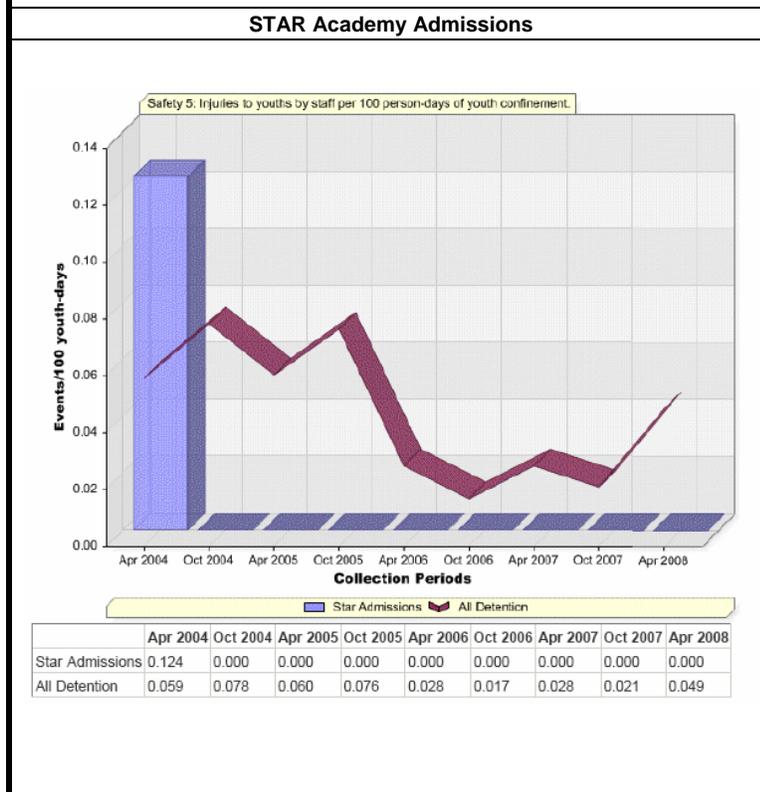
Injuries to youth by staff have remained at zero for all data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.049%.



STAR Admissions

Injuries to youth by staff remained at zero for October and April data collections.

2.3.6 Safety 6 Suicidal Behavior : With Injuries

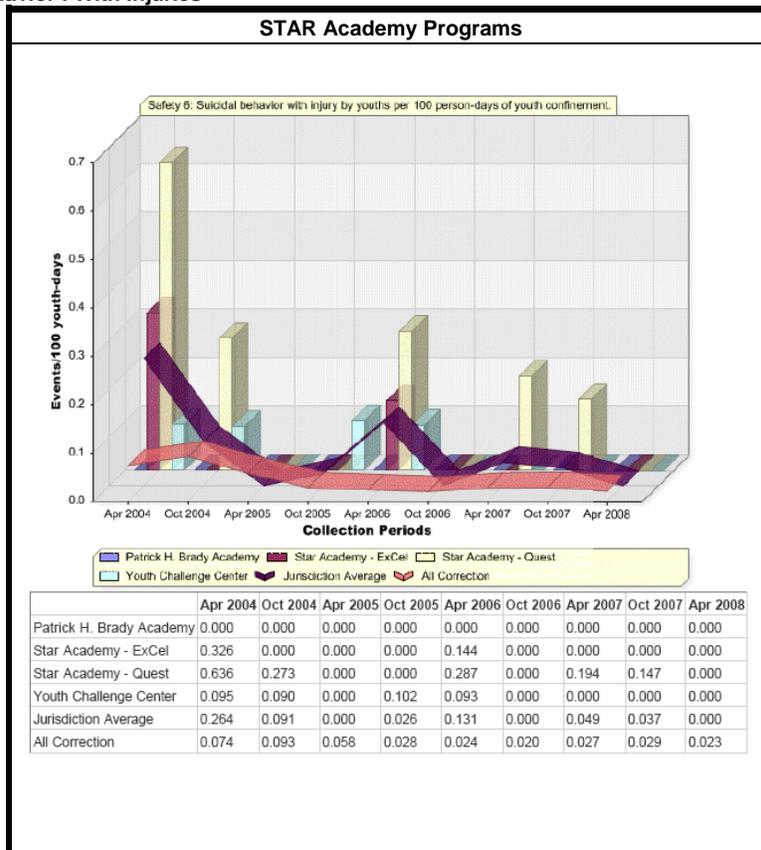
Suicidal behavior with injury by youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.023%.



Brady Academy

Suicidal behavior with injury by youth remains at zero for October and April data collections.

ExCEL

Suicidal behavior with injury by youth remains at zero for October and April data collections.

Quest

Suicidal behavior with injury by youth was one incident in October and zero incidents for the April data collection

Youth Challenge Center

Suicidal behavior with injury by youth remains at zero for October and April data collections.

Jurisdiction Average

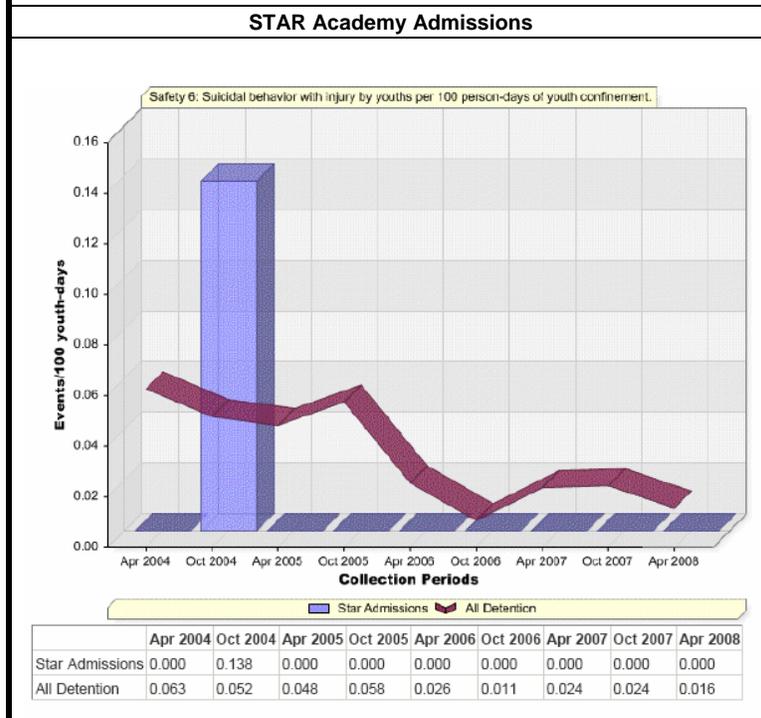
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.016%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

Suicidal behavior with injury by youth remains at zero for October and April data collections.

2.3.7 Safety 7 Suicidal Behavior: Without Injuries

Suicidal behavior without injury by youth per 100 person days of youth confinement.

Jurisdiction Average

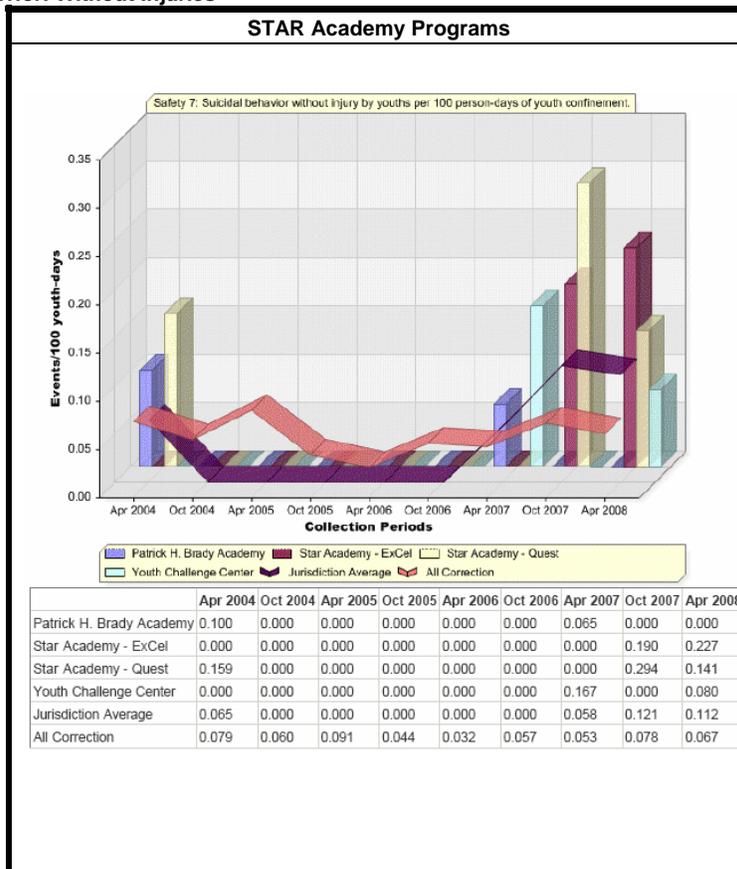
The jurisdiction average for this outcome measure (OM) is currently 0.112%.

National Average

The national average for this outcome measure (OM) is currently 0.067%.

Youth Challenge Center

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.



Brady Academy

Suicidal behavior without injury by youth is zero incidents for October and April data collections.

ExCEL

Suicidal behavior without injury by youth increased to one incident for October and April data collections.

Quest

Suicidal behavior without injury by youth increased to two incidents for October and one incident for the April data collection.

Youth Challenge Center

Suicidal behavior without injury by youth decreased to zero incidents for October and one incident for the April data collection.

Jurisdiction Average

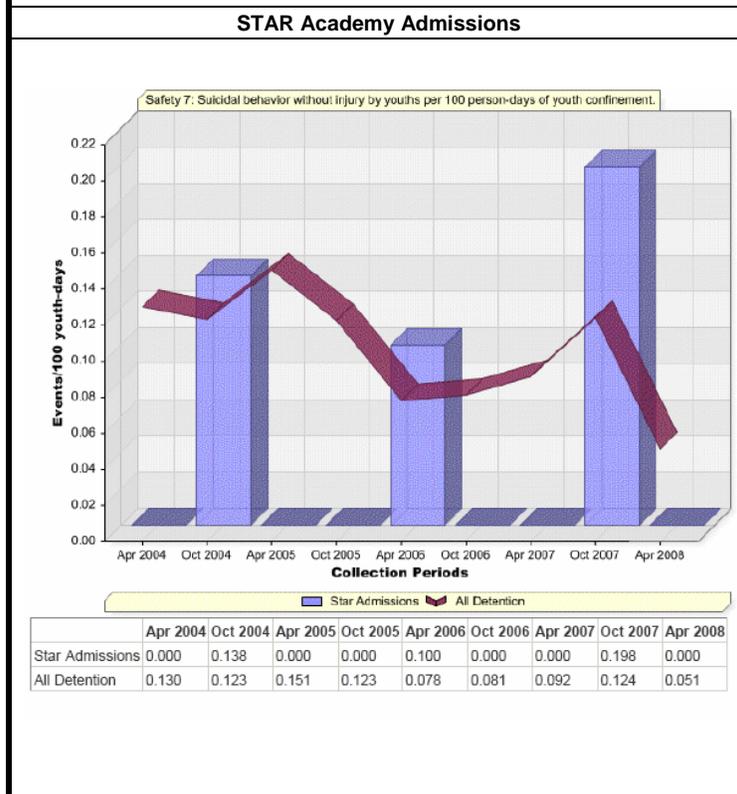
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.051%.

STAR Admissions

A FIP was developed for this OM in May 2002 and has been deemed successful and formally closed.



STAR Admissions

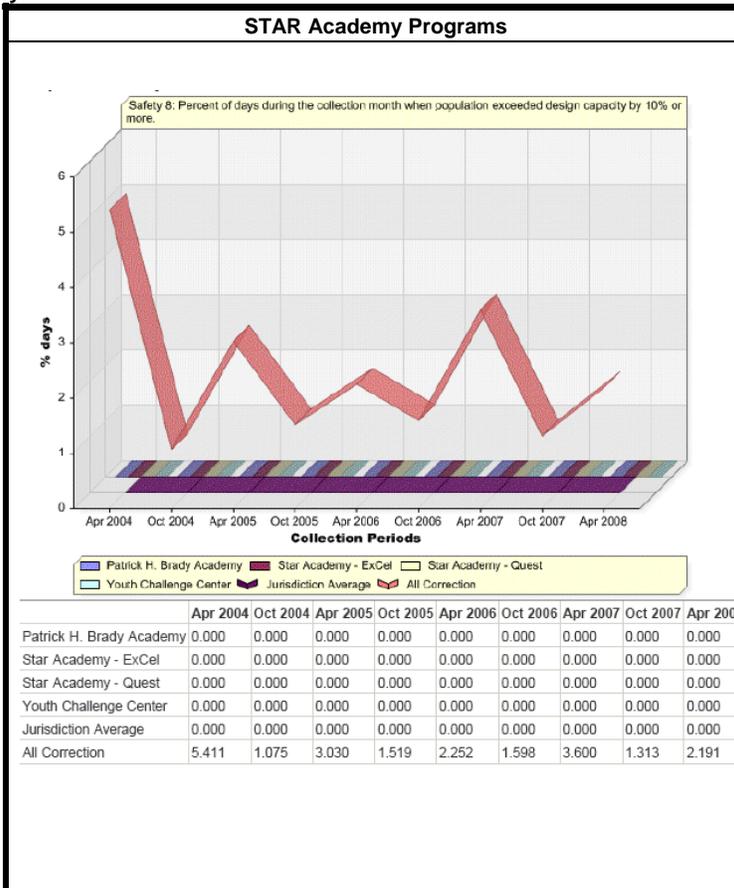
Suicidal behavior without injury by youth increased to one incident for October and zero incidents for the April data collection.

2.3.8 Safety 8 Design Capacity:

Percent of days during the data collection month when the population exceeded design capacity by 10 percent or more.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 2.191%.



Brady Academy

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

ExCEL

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Quest

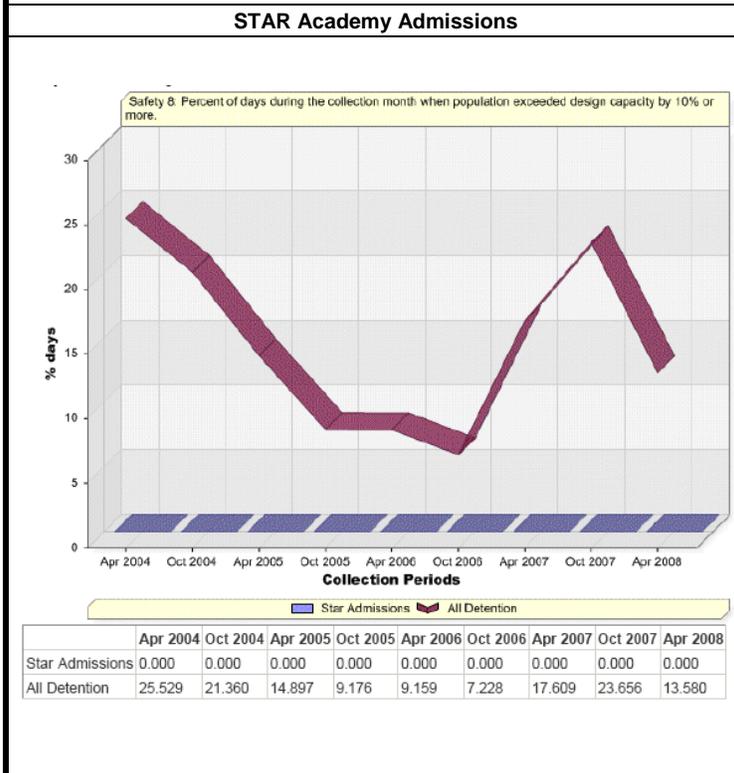
Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Youth Challenge Center

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 13.580%.



STAR Admissions

Percent of days during the assessment period when the population exceeded design capacity by 10 percent or more is again zero for October and April.

2.3.9 Safety 9 Ratio: Direct Care Staff to Youth

Average ratio of direct care staff to youth for each day during the collection month.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.843%.

National Average

The national average for this outcome measure (OM) is currently 0.721%.

Brady Academy

A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest

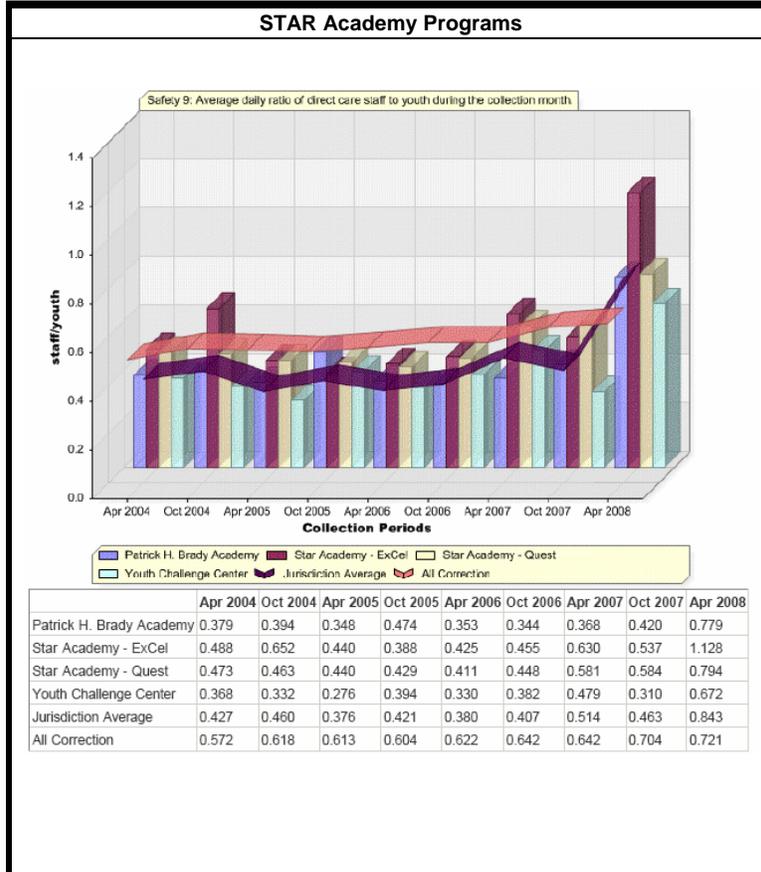
A FIP was developed for this OM in October '02 which has been deemed successful and formally closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 1.312%.

National Average

The national average for this outcome measure (OM) is currently 0.810%.



Brady Academy

Average ratio of staff to youth increased in October to (.420) and increased again in April to (.779).

ExCEL

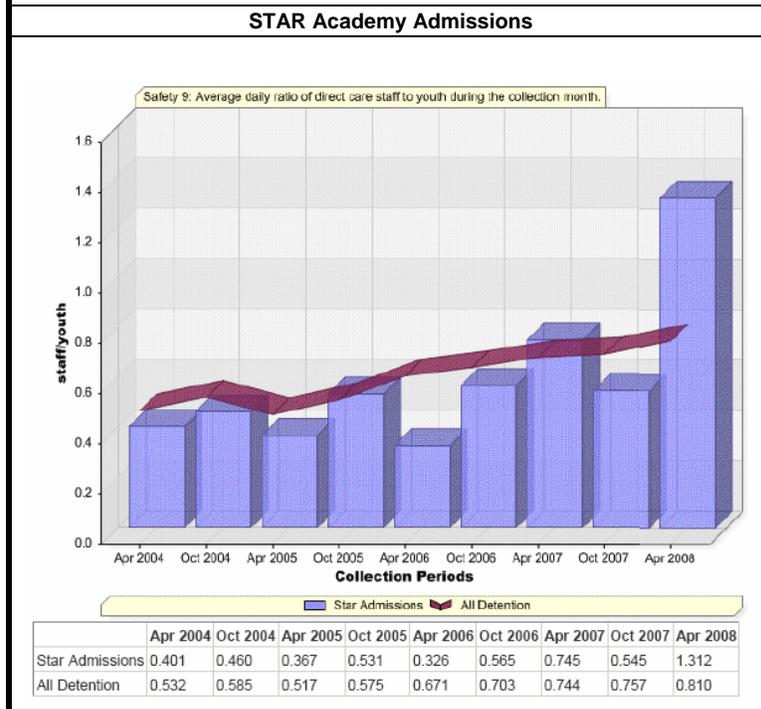
Average ratio of staff to youth decreased in October to (.537) and increased in April to (1.128).

Quest

Average ratio of staff to youth increased in October to (.584) and increased again in April to (.794).

Youth Challenge Center

Average ratio of staff to youth decreased in October to (.310) and increased in April to (.672).



STAR Admissions

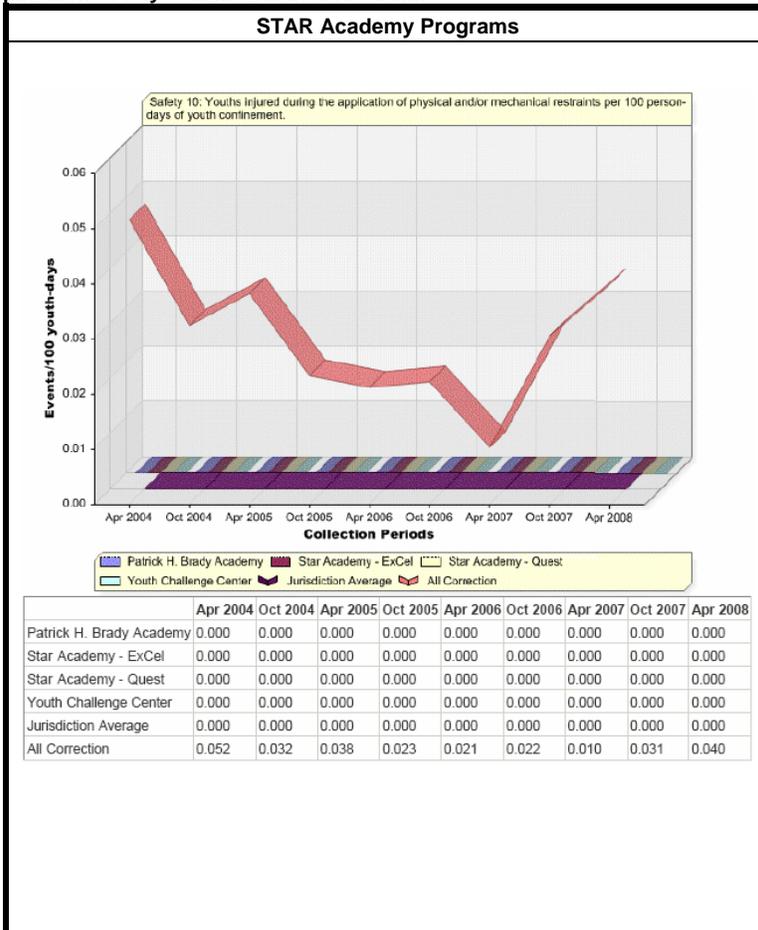
Average ratio of staff to youth decreased in October to (.545) and increased in April to (1.312).

2.3.10 Safety 10 Injuries: Application of Physical/Mechanical Restraints

Youth injured during the application of physical and/or mechanical restraints per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.040%.



Brady Academy
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

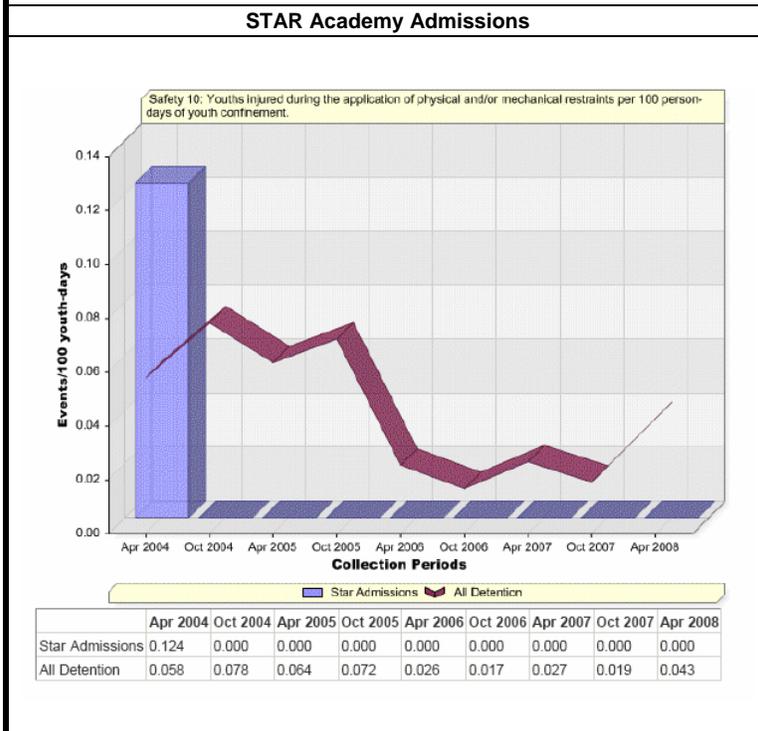
ExCEL
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

Quest
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

Youth Challenge Center
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.043%.



STAR Admissions
Youth injured during the application of physical or mechanical restraints has continued to be zero for October and April data collections.

2.3.11 Safety 11 Assaults: Youth

Assaults on youth per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.135%.

National Average

The national average for this outcome measure (OM) is currently 0.393%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2006 and has been deemed successful and formally closed.

Youth Challenge Center

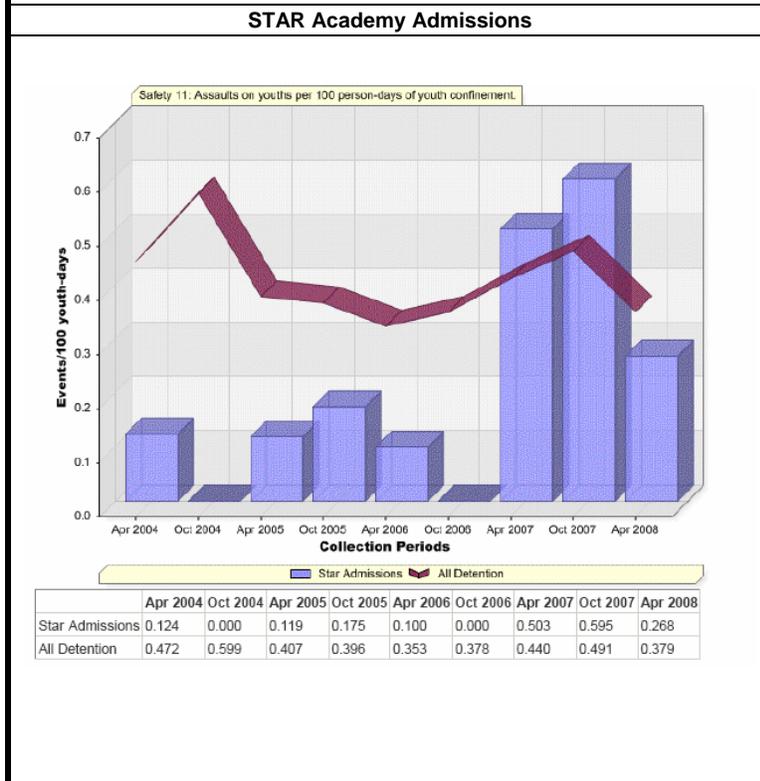
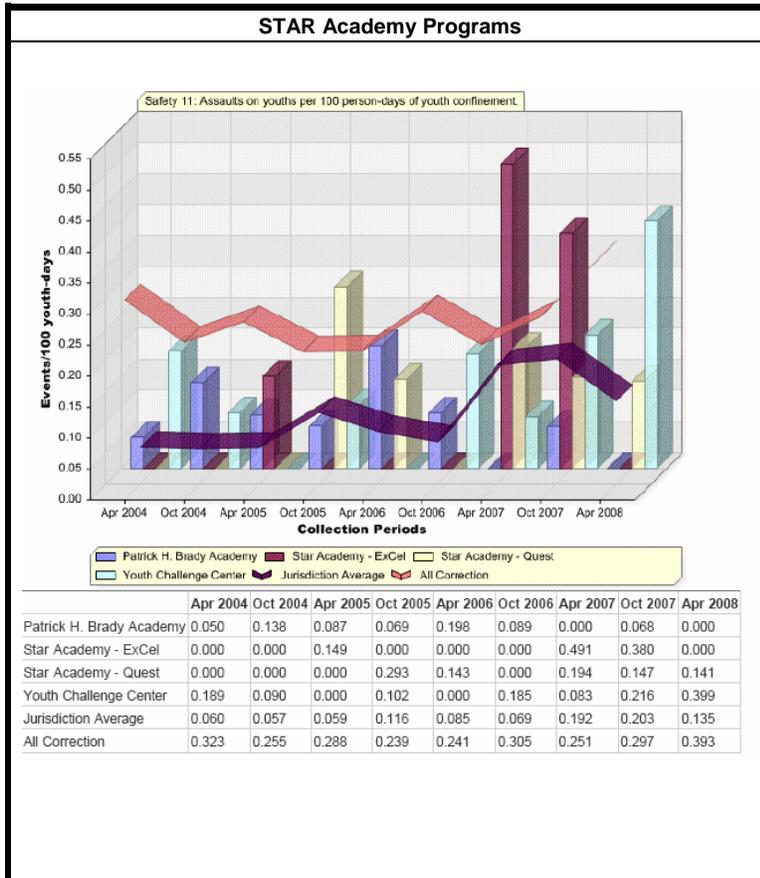
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2008 and is currently in progress **See details on next page.**

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.268%.

National Average

The national average for this outcome measure (OM) is currently 0.379%.



Brady Academy

Assaults on youth per 100 person days of youth confinement increased to one incident, a rate of (.068) in October and then decreased to zero incidents in April.

ExCEL

Assaults on youth per 100 person days of youth confinement decreased to two incidents, a rate of (.380) in October and decreased to zero incidents in April.

Quest

Assaults on youth per 100 person days of youth confinement decreased to one incident, a rate of (.147) in October and one incident in April at a rate of (.141).

Youth Challenge Center

Assaults on youth per 100 person days of youth confinement increased to three incidents, a rate of (.216) in October and increased to five incidents in April, a rate of (.399).

STAR Admissions

Assaults on youth per 100 person days of youth confinement increased to three incidents, a rate of (.595) in October and decreased to one incident in April, a rate of (.268).

Facility Improvement Plan for Youth Challenge Center- Safety 11**2.3.11.1****Problem**

The Facility Improvement Team felt that youth assaults among youth were slowly increasing.

Solution

The Facility Improvement wanted to address this issue by offering more training to STAR Academy staff to help them connect with youth and feel more comfortable in their roles. De-escalation techniques will be taught on a continuous basis in hopes to reduce the risk of a youth escalating to a possible assault on another youth or staff.

Completed/ On-going Actions Steps

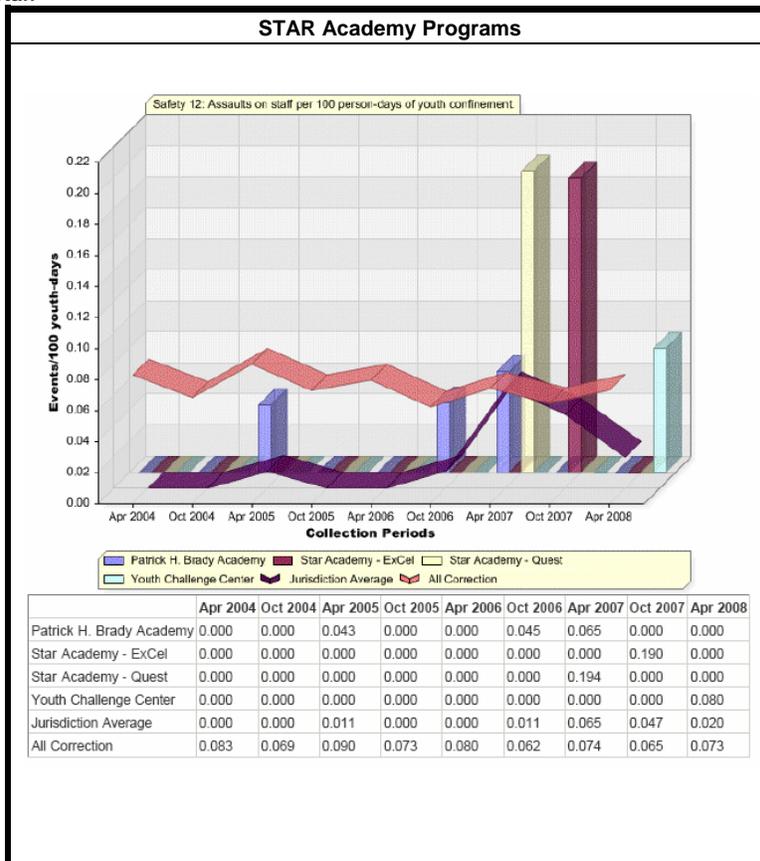
- Specialized trainings have been offered to all staff within the program in areas of mental health, counseling techniques, motivational interviewing, corrective thinking, communication skills and de-escalation skills.
- Staff have been surveyed confidentially in regards to their overall job satisfaction, the implementation of new training currently offered, and provide input about improving their work environment and safety concerns.
- Survey results have been compiled and discuss amongst the senior staff and a plan of action has been formulated to address the needs and concerns of the staff responses.

2.3.12 Safety 12 Assaults: Staff

Assaults on staff per 100 person days of youth confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.020%.

National Average
The national average for this outcome measure (OM) is currently 0.073%.



Brady Academy

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

ExCEL

Assaults on staff per 100 days of youth confinement increase to one incident, a rate of (.190) in October and decreased to zero incidents in April.

Quest

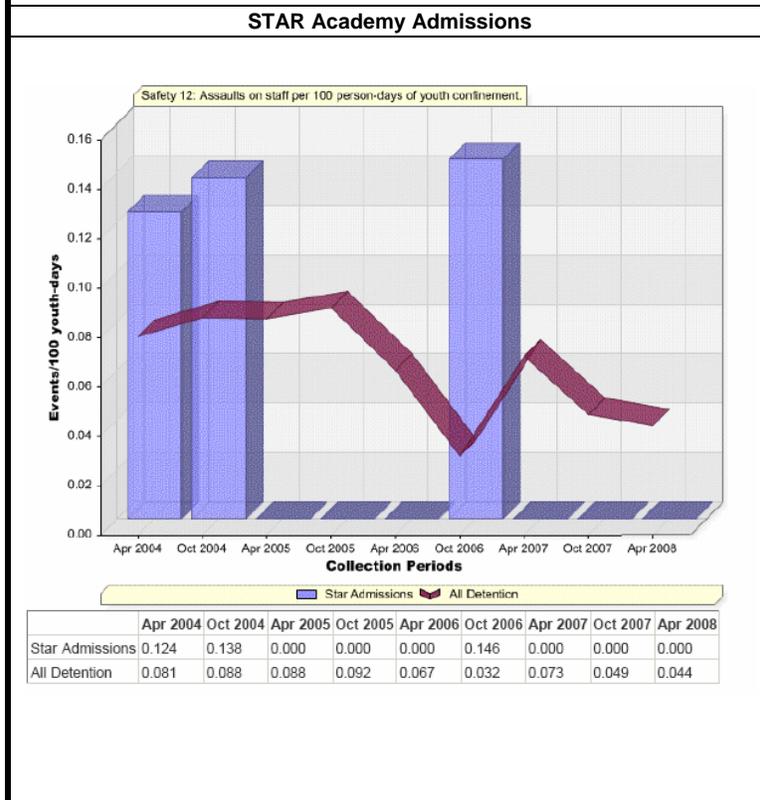
Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

Youth Challenge Center

Assaults on staff per 100 days of youth confinement remained at zero incidents in October and increased to one incident, a rate of (.020) in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.044%.



STAR Admissions

Assaults on staff per 100 days of youth confinement remained at zero incidents for October and April.

2.3.13 Safety 13 Fear For safety: Youth

Percent of interviewed youth who report that they fear for their safety.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 25.039%.

National Average

The national average for this outcome measure (OM) is currently 19.140%.

Brady Academy

A FIP was developed for this OM in May 2001 and April 2002. This FIP has been deemed successful and formally closed.

ExCel

A FIP was developed for this OM in October 2002, which has been deemed successful and formally closed.

Quest

A FIP has been developed for this OM October 2004 and has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2002 and re-opened in October 2006.

Jurisdiction Average

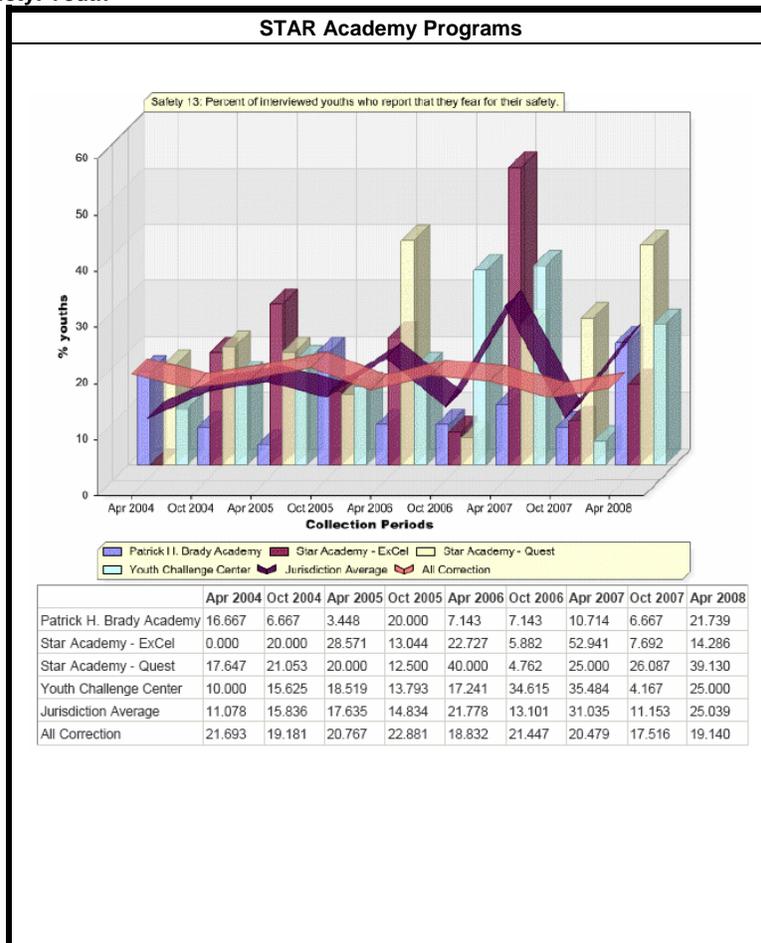
The jurisdiction average for this outcome measure (OM) is currently 10.714%.

National Average

The national average for this outcome measure (OM) is currently 14.461%.

STAR Admissions

A FIP was developed for this OM in October 2001, October 2002, and April 2005. It was deemed successful and formally closed.



Brady Academy

The percent of interviewed youth that report fearing for their safety decreased to two youth, a rate of (6.667) in October and increased to five youth, at a rate of (21.739) in April.

ExCEL

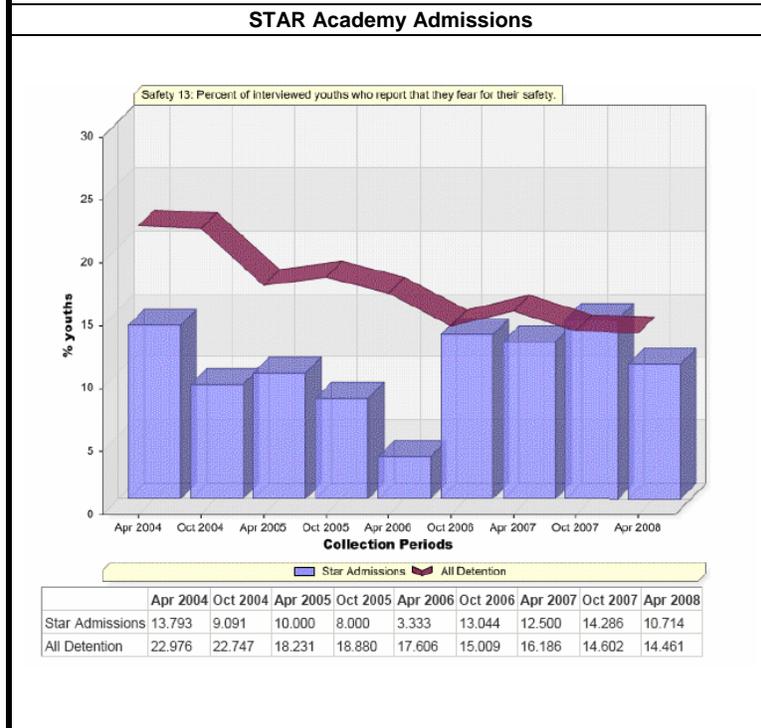
The percent of interviewed youth that report fearing for their safety decreased to one youth, a rate of (7.692) in October and increased to two youth, at a rate of (14.286) in April.

Quest

The percent of interviewed youth that report fearing for their safety increased to six youth, a rate of (26.087) in October and increased to nine youth, at a rate of (39.130) in April.

Youth Challenge Center

The percent of interviewed youth that report fearing for their safety decreased to one youth, a rate of (4.167) in October and increased to eight youth, a rate of (25.00) in April.



STAR Admissions

The percent of interviewed youth that report fearing for their safety increased to four youth, a rate of (14.286) in October and decreased to three youth, at a rate of (10.714) in April.

2.3.14 Safety 14 Fear For Safety: Staff

Percent of interviewed staff who report that they fear for their safety.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.15.060%.

National Average

The national average for this outcome measure (OM) is currently 16.001%.

Brady Academy

A FIP was developed for this OM in all STAR Academy Programs in April 2007. **See details on next page.**

ExCel

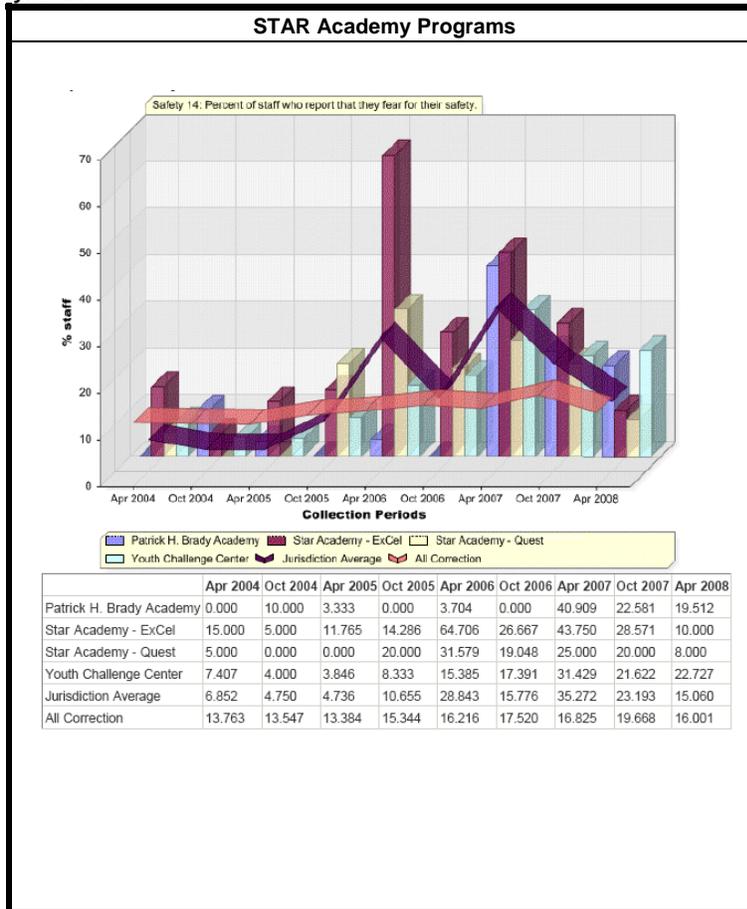
A FIP was created for this OM in October 2005 and April 2007.

Quest

A FIP was developed for this OM in October 2005, and April 2007.

Youth Challenge Center

A FIP was developed for this OM in April 2005 and April 2007.



Brady Academy

Percent of interviewed staff who reports that they fear for their safety decreased to seven staff, a rate of (22.581) percent in October and increased to eight staff, a rate of (19.512) percent in April.

ExCEL

Percent of interviewed staff who reports that they fear for their safety decreased to four staff, a rate of (28.571) percent in October and decreased to two staff, a rate of (10.00) percent in April.

Quest

Percent of interviewed staff who reports that they fear for their safety increased to five staff, a rate of (20.00) percent in October and decreased to two staff, a rate of (8.00) percent in April.

Youth Challenge Center

Percent of interviewed staff who reports that they fear for their safety decreased to eight staff, a rate of (21.622) percent in October and increased to ten staff, a rate of (22.727) percent in April.

Note: Definition of Direct Care Staff
Staff members who have routine contact with youths, including youth care staff, teachers, chaplains, counselors, nurses, food care workers who supervise residents and employees present on a temporary or contractual basis

Jurisdiction Average

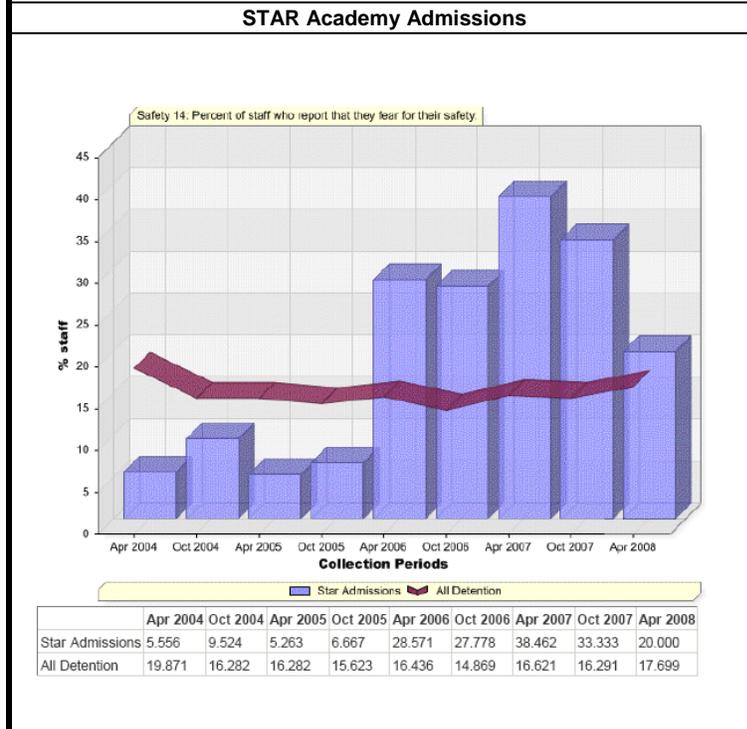
The jurisdiction average for this outcome measure (OM) is currently 20.00%.

National Average

The national average for this outcome measure (OM) is currently 17.699%.

STAR Admissions

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2007. **See details on next page.**



STAR Admissions

Percent of interviewed staff who reports that they fear for their safety increased to six staff, a rate of (33.333) percent in October and decreased to five staff, a rate of (20.00) percent in April.

Organizational Facility Improvement Plan -Safety 14 2.3.14.1

Problem

STAR Academy staff reporting that they fear for their safety has significantly increased in all programs. With new staff and new program management a fresh approach to the staff concerns will take place. Staff surveys will be administered not only to direct care program staff but also to direct care education staff and staff who work with youth on a daily basis. The Facility Improvement Team will then identify what the fears are, and what organizational program they are coming from (program, education, maintenance team members) and take appropriate actions in hopes to minimize any fear and safety issues that can be controlled.

Solution

The program treatment director's will take the lead on this Facility Improvement Plan (FIP) and communicate the survey outcomes back to the senior staff involved. One goal is to determine if the known fears can be remedied or if it is beyond our control. Discussion of fear concerns from past fear surveys dealt with the following items: (poor radios, difficult youth, lack of staff) Many transitional changes have occurred at STAR Academy this last year and many staff have shifted responsibilities. A new "Youth Conduct of Standards" operational memorandum has been established to help with the program transition. New radios have been ordered and each staff will be responsible for their own radio equipment. Overfill positions have been approved as well as hiring more temporary employees. New de-escalation training has become available and will be reviewed with staff (JIREH). Better communication among program staff is being monitored. ALERT sheets and an "ALL STAFF" email grouping has been established to promote better communications among staff. An "On Site Supervisor" (OSS) position and roaming security staff have been established which will assist in youth behavioral situations and staff coverage. SD State PbS Coordinator will continue to collaborate with other jurisdictions to gather advice and suggestions in order to reduce staff fear.

Completed/ On-going Actions Steps

- An all staff email has been sent out informing staff that safety/ de-escalation educational materials and videos are available at any time to be checked out through our training department.
- Treatment Director's and Program Manager will reassess the current internal staff fear survey and make adjustments and any necessary changes.
- Surveys will be administered to direct care staff and other direct care staff, such as work therapy supervisors, teachers, and chemical dependency counselors, to determine reasons staff fear and ways to help with those fears.
- Program Manager and Treatment Director will review the results of the internal staff fear survey and report the findings to the Assistant Superintendent and Superintendent as well as to the Quality Assurance Specialist.
- Superintendent will send out a formal response to all staff in reference to the staff feedback on the surveys.
- New techniques in de-escalation and crisis prevention will be taught to all staff.
- Program Managers will continue administering internal fear survey to program staff. This will be done in January and March. Program Manager, Treatment Supervisors and PbS Site Coordinator will review the results. Information gathered from the internal fear surveys will be discussed with all program staff at team meetings.
- Organization wide, all staff will continue with JIREH refreshers. All five programs will be offering JIREH refreshers on a continuous basis. Practicing de-escalation techniques on a regular basis will help reduce staff fear.
- Communication between staff and supervisors needs to occur on a consistent basis. At any time if a staff feels anxiety or stress they need to discuss this problem with a supervisor before the issue(s) escalates. Review of PbS Staff Climate Survey questions and discussion on what can be improved will take place at staff meetings.
- Programs will consult with Operations Manager to see if additional security lights can be added to bed area.
- Debriefs will take place after all major incidents. Strengths and weaknesses will be discussed. Improvements will be implemented as needed.
- Daily Alert log sent by security (information provided by each program) will be viewed by all program staff, teachers, non-direct care staff. STAR Academy staff will stay informed of any youth behavioral issues.
- Verbal shift change briefs will occur on a consistent basis.
- When fully staffed, programs will maintain a 1:8 staff to youth ratio.
- Universal "SAM" (staff assistance mandatory) radio call will continue to be utilized by all staff who require additional staff support when youth behavior escalates.

An additional STAR Academy Staff Climate Assessment was developed and administered by the Quality Assurance Specialist and Human Resource Manager. Confidential feedback was gathered and appropriate action and improvements have taken place to improve working conditions and staff concerns.



PROGRAMMING



2.4 Programming

This includes academic progress as well as measures pertaining to mental health, social skills, substance abuse, individual treatment plans [ITP], family contacts, and volunteers.

2.4.1 Programming 1 Scores: Math

Percent of youth confined for over 6 months whose math scores increased between admission and discharge.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 76.786%.

National Average

The national average for this outcome measure (OM) is currently 49.109%.

ExCel

A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed

Quest

A FIP was developed for this OM in April 2004 and has been formally closed.

Youth Challenge Center

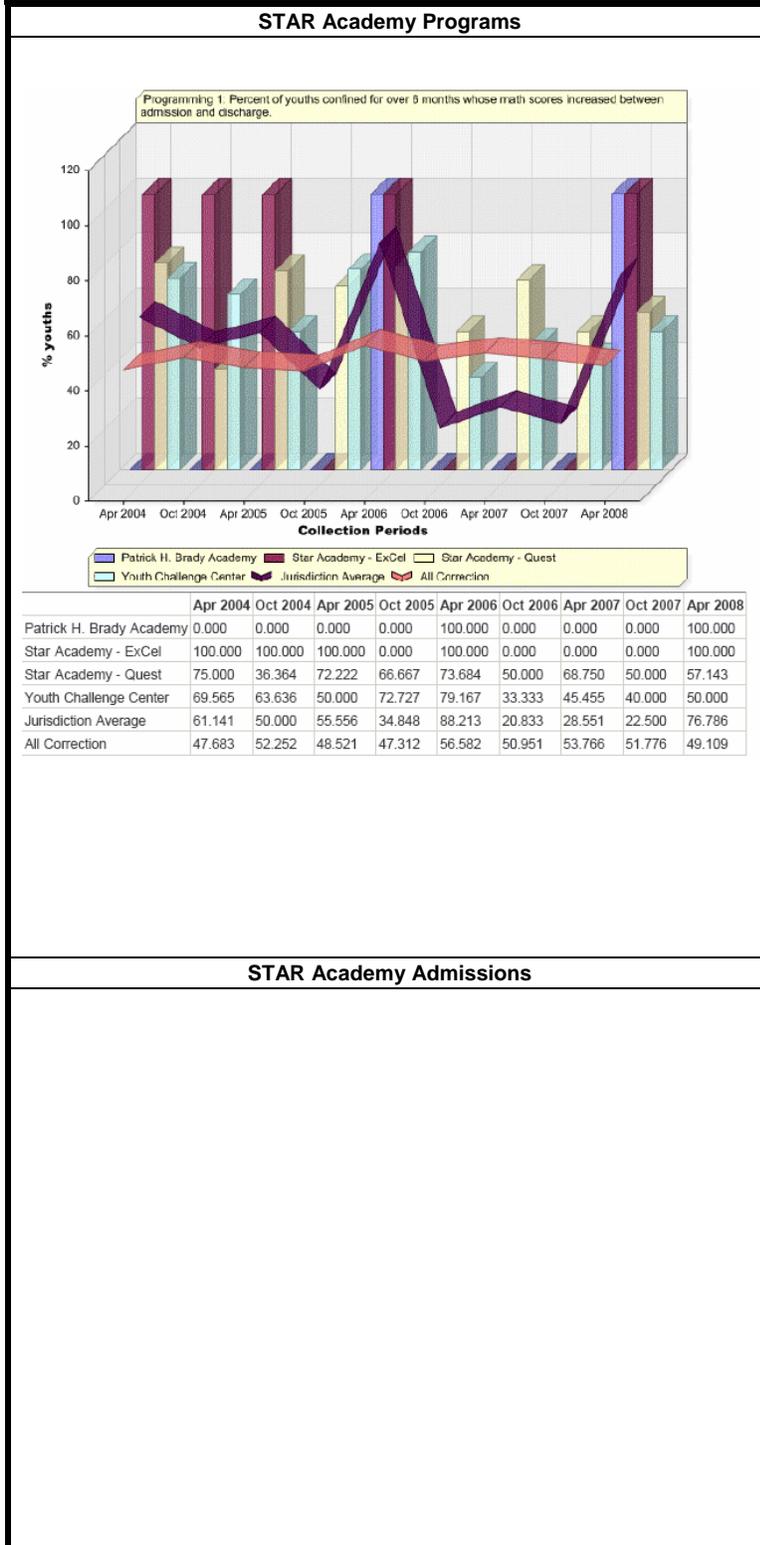
A FIP was developed for this OM in October 2001 and April 2005 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Youth are generally not confined in this short-term program for over six-months. Zero youth were confined for six month or longer in October. Two youth in the April data collection were confined for six month or longer and showed an increase in their math scores between admission and discharge, a rate of (100.00) percent.

ExCEL

Youth are generally not confined in this short-term program for over six-months. Zero youth were confined for six month or longer in October. Two youth in the April data collection were confined for six month or longer and showed an increase in their math scores between admission and discharge, a rate of (100.00) percent.

Quest

Youth confined for over 6 months whose math scores increased between admission and discharge was (50.00) percent n October and (57.143) percent in April.

Youth Challenge Center

Youth confined for over 6 months whose math scores increased between admission and discharge was (40.00) percent in October and (50.00) percent in April.

Note: If a youths exit test is at the same grade level as his/her initial test then no credit for PbS purposes is granted.

STAR Admissions
Data Not Measured

2.4.2 Programming 2 Scores: Reading

Percent of youth confined for over 6 months whose reading scores increased between admission and discharge.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 64.286%.

National Average

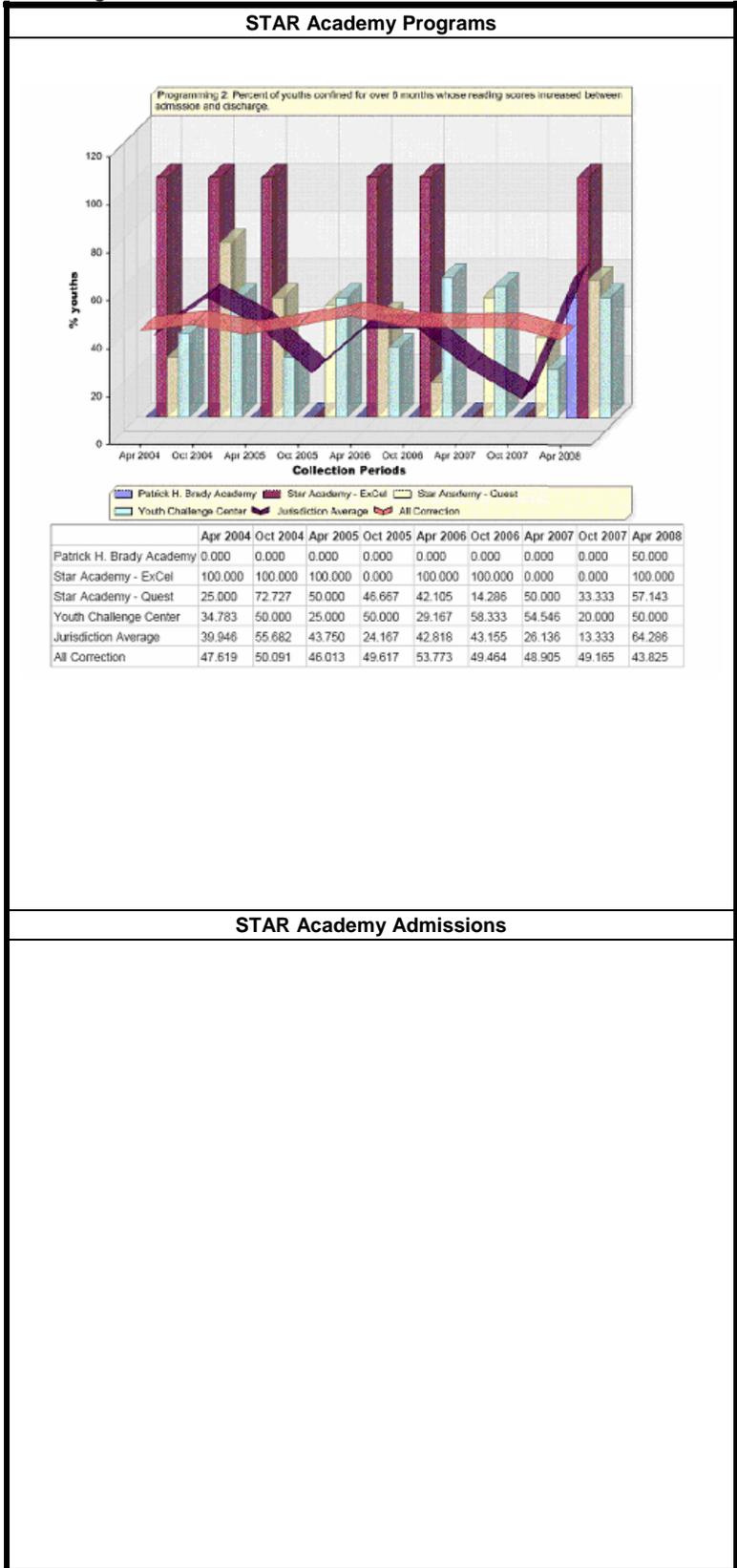
The national average for this outcome measure (OM) is currently 43.825%.

Quest

A FIP was developed for this OM in April 2004 and has been formally closed.

Youth Challenge Center

A Facility Improvement Plan (FIP) was developed for this OM in October 2001 and April 2005 and has been deemed successful and closed.



Brady Academy

Youth are generally not confined in this short-term program for over six-months. Zero youth were confined for six month or longer in October. Two youth in the April data collection were confined for six month or longer and (50.00) percent showed an increase in their reading scores between admission and discharge.

ExCEL

Youth are generally not confined in this short-term program for over six-months. Zero youth were confined for six month or longer in October. Two youth in the April data collection were confined for six month or longer and showed an increase in their reading scores between admission and discharge, a rate of (100.00) percent.

Quest

Youth confined for over 6 months whose reading scores increased between admission and discharge was (33.333) percent in October and (57.143) percent in April.

Youth Challenge Center

Youth confined for over 6 months whose reading scores increased between admission and discharge was (20.00) percent in October and (50.00) percent in April.

Note: If a youths exit test is at the same grade level as his/her initial test then no credit for PbS purposes is granted.

STAR Academy Admissions

STAR Admissions
Data Not Measured

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

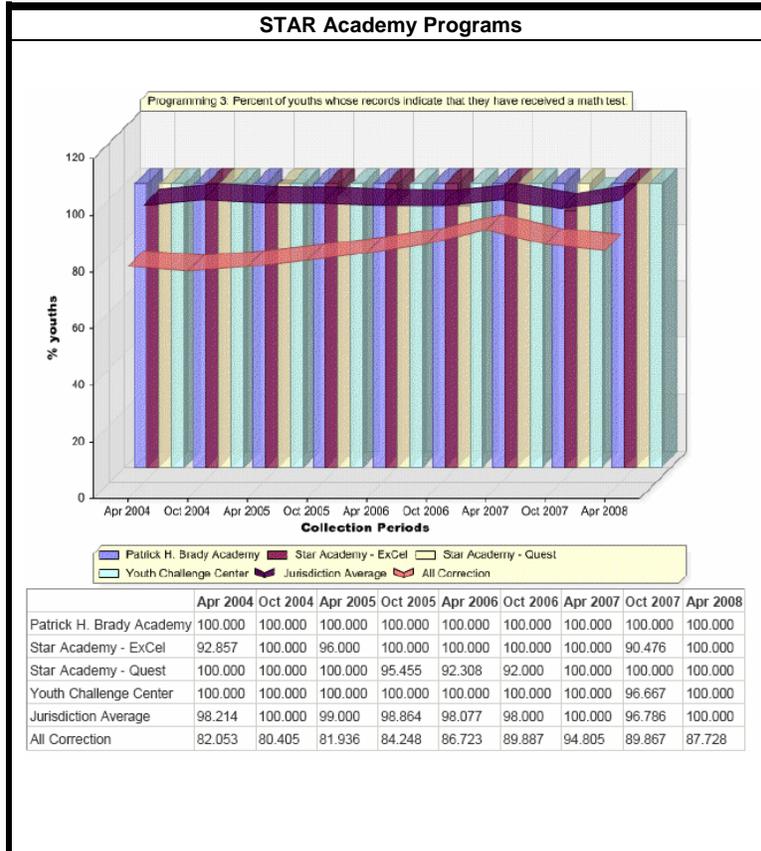
The national average for this outcome measure (OM) is currently 0.000%.

2.4.3 Programming 3 Admission: Math Test

Percent of youth whose records indicate that they received a math test at admission.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 87.728%.



Brady Academy

Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

ExCEL

Percent of youth whose records indicate they have received a math test at admission was (90.476) percent in October and (100.00) percent in April.

Quest

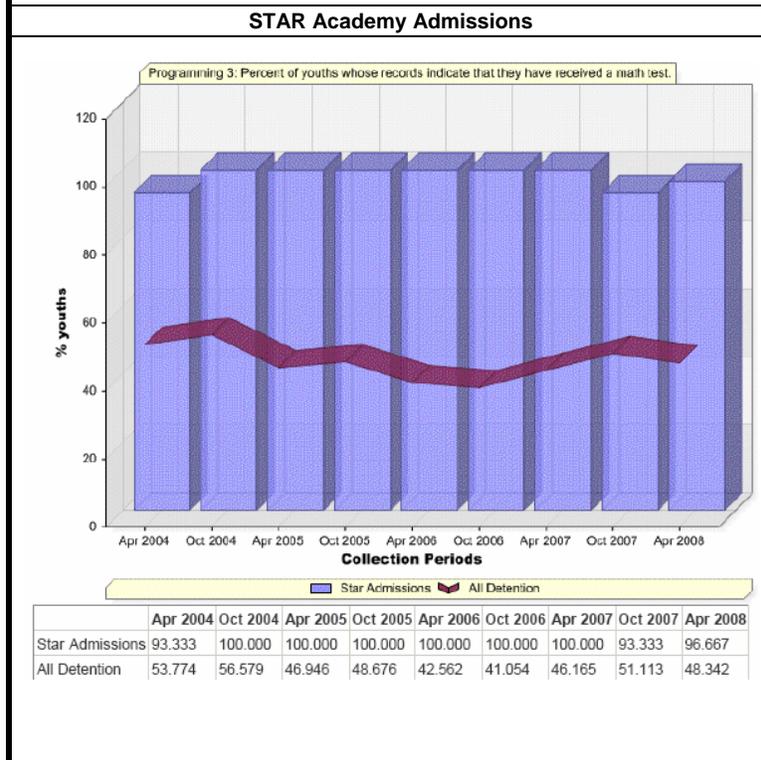
Percent of youth whose records indicate they have received a math test at admission has consistently been (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth whose records indicate they have received a math test at admission was (96.667) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.667%.

National Average
The national average for this outcome measure (OM) is currently 48.342%.



STAR Admissions

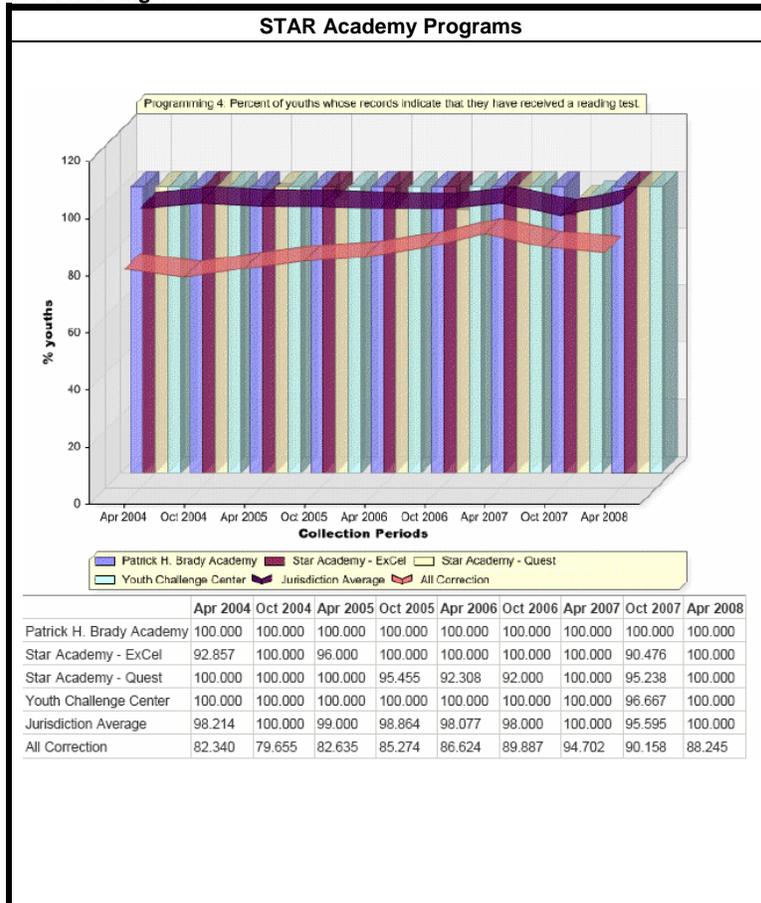
Percent of youth whose records indicate they have received a math test at admission was (93.333) percent in October and (96.667) percent in April.

2.4.4 Programming 4 Admission: Reading Test

Percent of youth whose records indicated that they received a reading test at admission.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 88.245%.



Brady Academy

Percent of youth whose records indicate they have received a reading test at admission has consistently been (100.00) percent for October and April data collections.

ExCEL

Percent of youth whose records indicate they have received a reading test at admission was (90.476) percent in October and (100.00) percent in April.

Quest

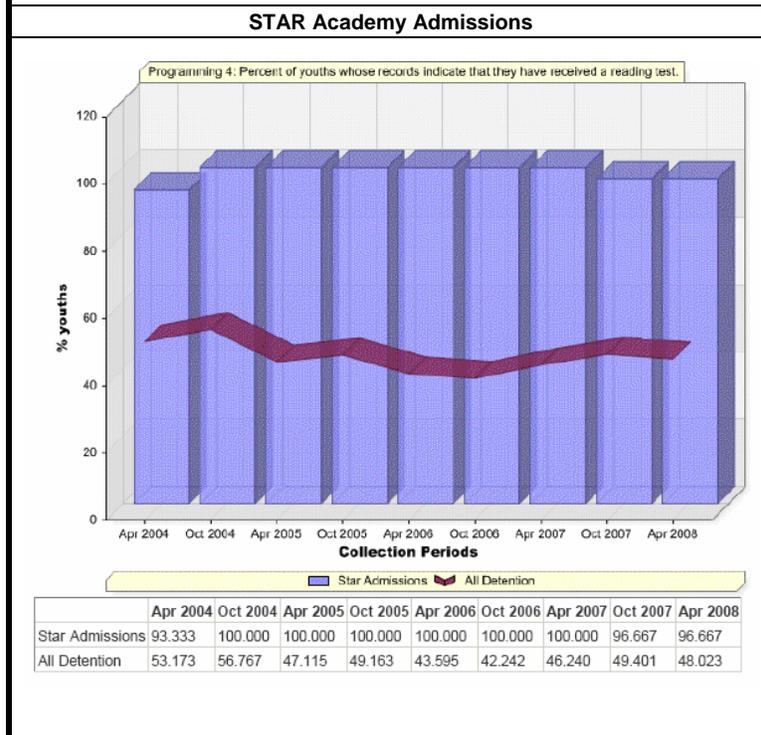
Percent of youth whose records indicate they have received a reading test at admission was (95.238) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth whose records indicate they have received a reading test at admission was (96.667) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.667%.

National Average
The national average for this outcome measure (OM) is currently 48.023%.



STAR Admissions

Percent of youth whose records indicate they have received a reading test at admission was (96.667) percent in October and (96.667) percent in April.

2.4.5 Programming 5 Admission: Vocational Assessment

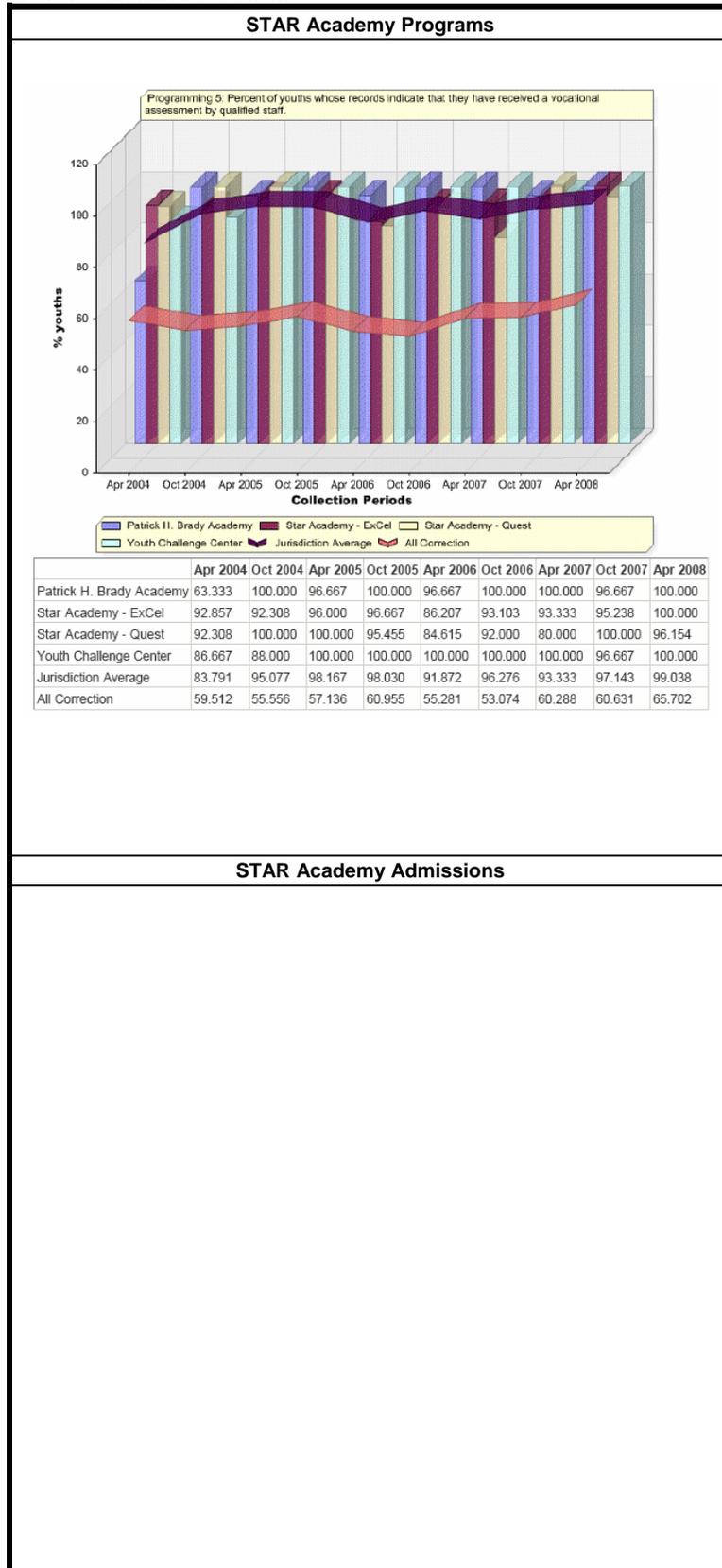
Percent of youth whose records indicate that they received a vocational assessment by qualified staff.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 99.038%.

National Average

The national average for this outcome measure (OM) is currently 65.702%.



Brady Academy

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (96.667) percent in October and (100.00) percent in April.

ExCEL

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (95.238) percent in October and (100.00) percent in April.

Quest

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (100.00) percent in October and (96.154) percent in April.

Youth Challenge Center

Percent of youth whose records indicate they have received a vocational assessment by qualified staff was (96.667) percent in October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

STAR Admissions

Data Not Measured

2.4.6 Programming 6 Programming: Vocational Skills

Percent of youth confined for more than 60 days whose records indicate that they received the vocational skills programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 25.833%.

National Average

The national average for this outcome measure (OM) is currently 82.103%.

Youth Challenge Center

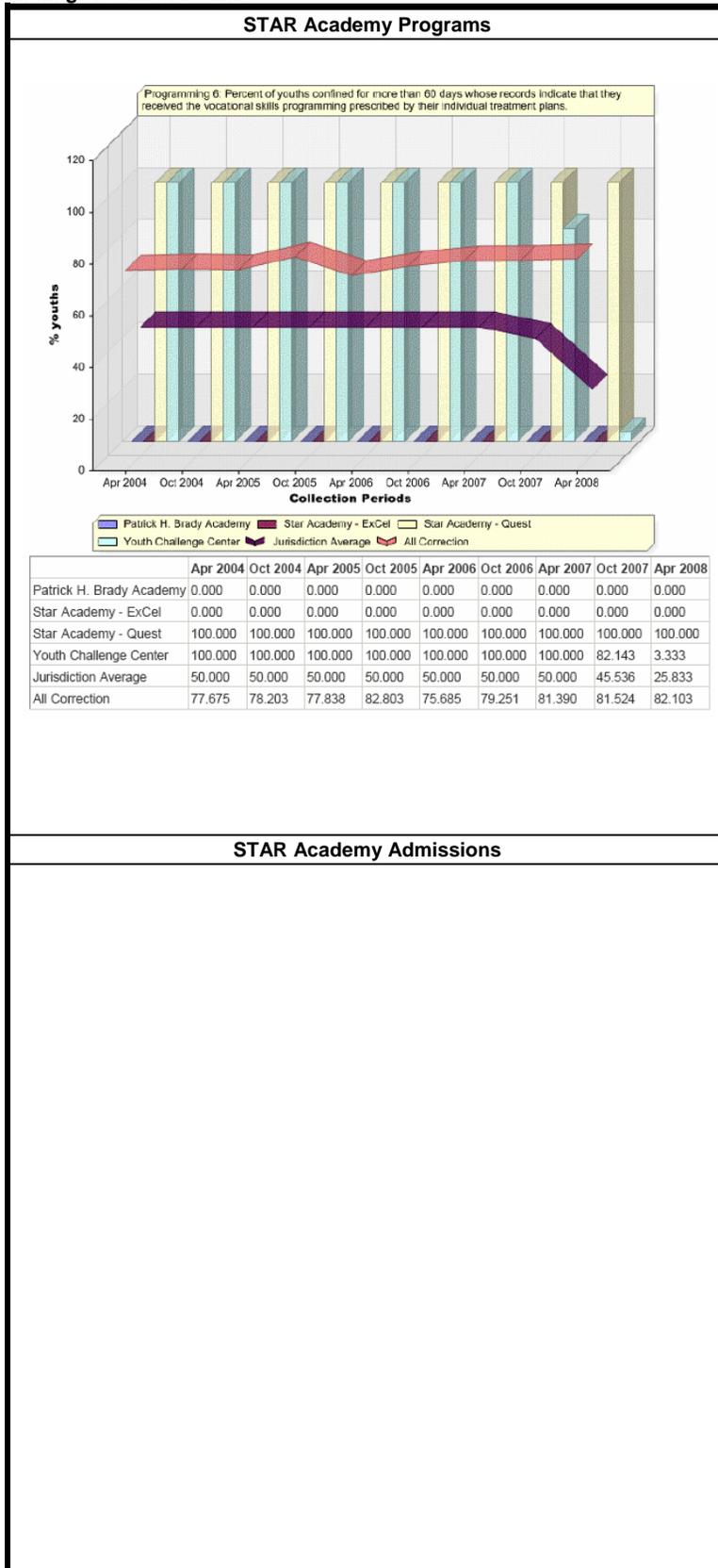
A FIP was developed for this OM in April 2003 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming is not applicable to this program as vocational skills programming is not provided.

ExCEL

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming is not applicable to this program as vocational skills programming is not provided.

Quest

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming was (82.143) percent in October and decreased to (3.333) percent in April. YCC does not include vocational skills programming information in their treatment plans.

STAR Admissions

Data Not Measured

2.4.7 Programming 7 Curriculum: Vocational Skills

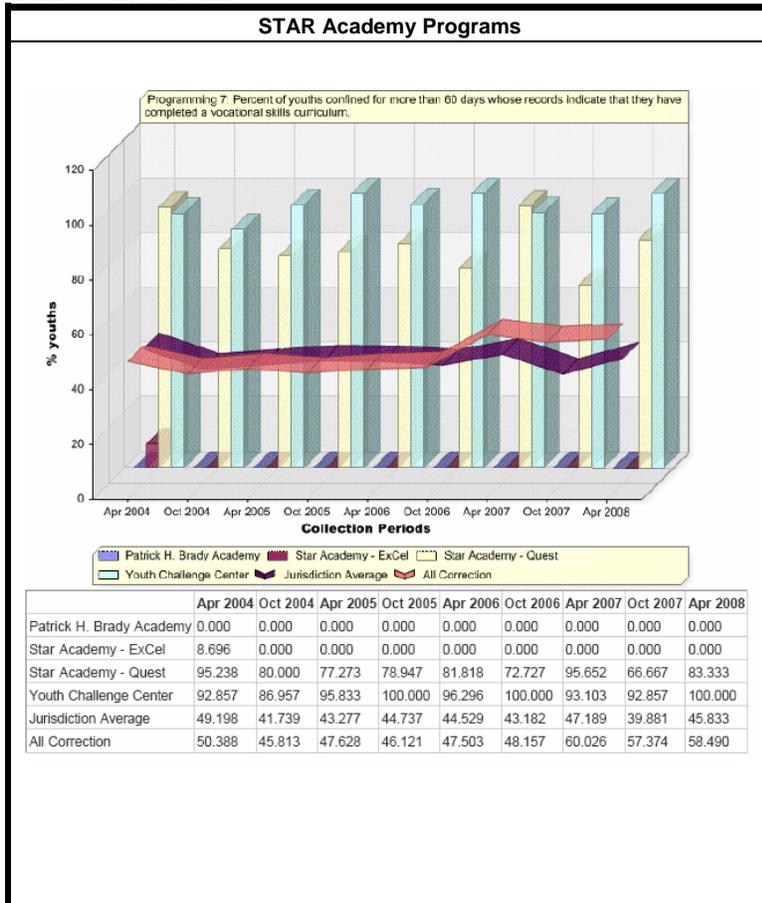
Percent of youth confined for more than 60 days whose records indicate that they have completed a vocational skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 45.833%. However, 91.666 percent accurately reflects the two programs that provide vocational programming.

National Average

The national average for this outcome measure (OM) is currently 58.490%.



Brady Academy

This program does vocational skills assessments but does not have a vocational skills curriculum; therefore, the percent of youth confined for more than 60 days whose records indicate that they've completed a vocational skills curriculum is zero percent.

ExCEL

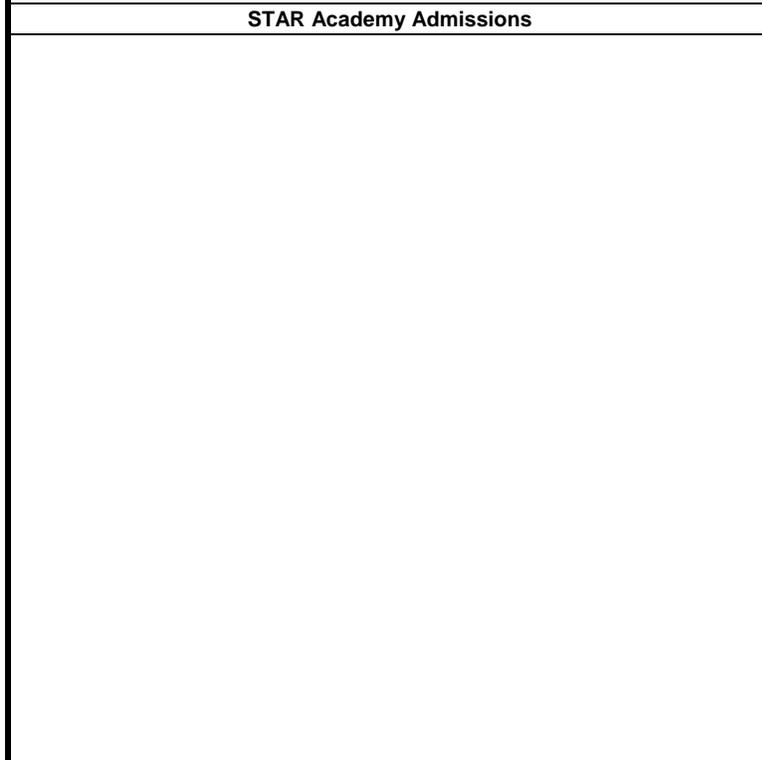
This program does vocational skills assessments but does not have a vocational skills curriculum; therefore, the percent of youth confined for more than 60 days whose records indicate that they've completed a vocational skills curriculum is zero percent.

Quest

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (66.667) percent in October and increased to (83.333) percent in April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate that they have completed vocational skills curriculum was (92.857) percent in October and increased to (100.00) percent in April.



STAR Admissions
Data Not Measured

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

2.4.8 Programming 8 Programming: Educational

Percent of youth confined for more than 60 days whose records indicate that they received the educational programming prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 97.826%.

National Average

The national average for this outcome measure (OM) is currently 93.968%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2001 and has been deemed successful and formally closed.

ExCel

A FIP was developed for this OM in October '03 along with Programming 17 and has been deemed successful and formally closed.

Youth Challenge Center

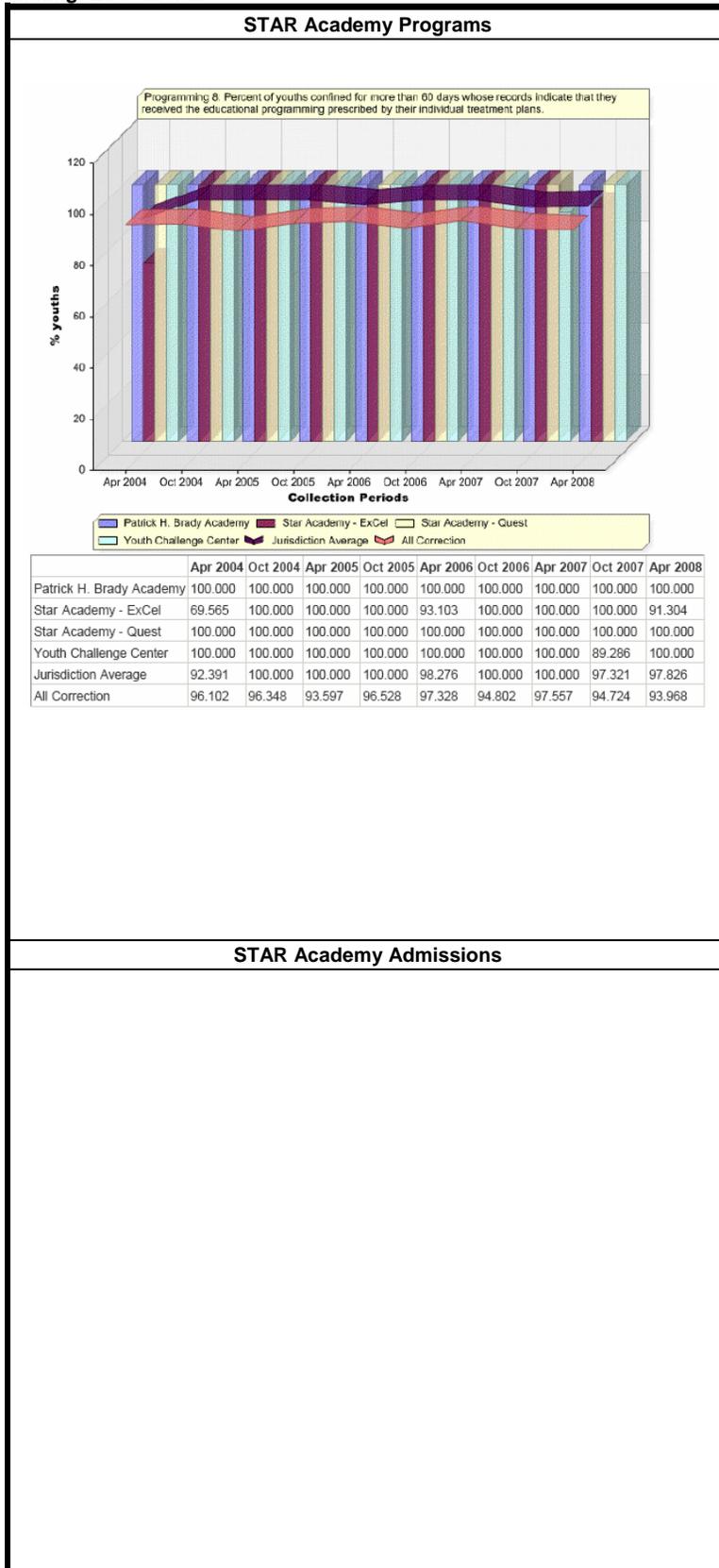
A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and April.

ExCEL

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and (91.304) percent for April.

Quest

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they have received the education programming as prescribed in their Individual Treatment Plan (ITP) is (89.286) percent for October and (100.00) percent for April.

STAR Academy Admissions

STAR Admissions

Data Not Measured

2.4.9 Programming 9 Non English Speaking Youth

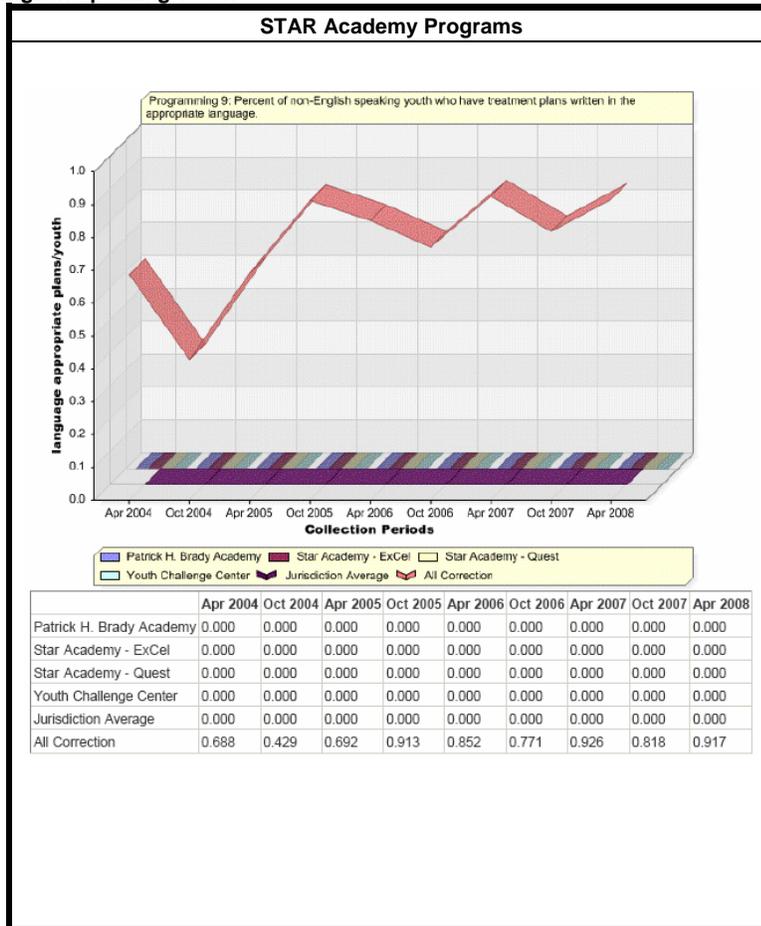
Percent of non-English speaking youth who have treatment plans in the appropriate language.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.917%.



Brady Academy

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

ExCEL

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Quest

Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Youth Challenge Center

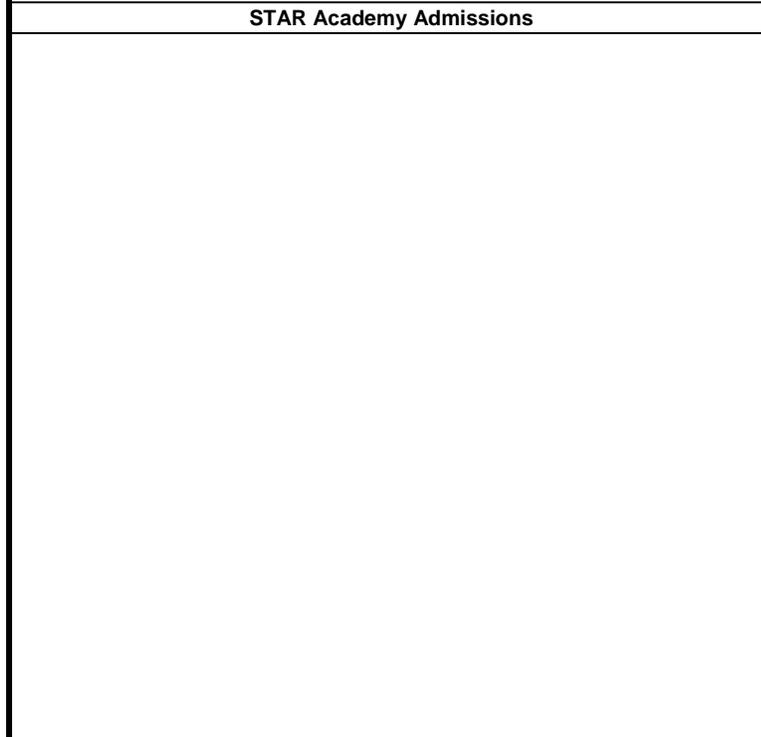
Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to this program for October and April data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

Data Not Measured

2.4.10 Programming 10 Minority Ratio

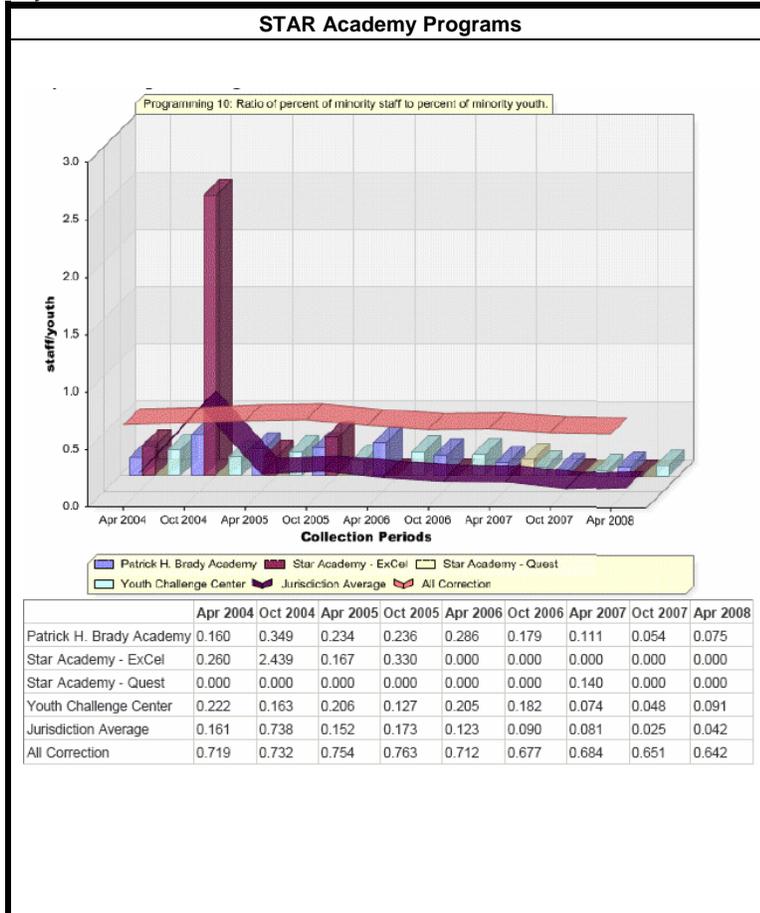
Ratio of percent of minority staff to percent of minority youth.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.042%.

National Average

The national average for this outcome measure (OM) is currently 0.642%.



Brady Academy

Ratio of minority staff to minority youth was (0.054) percent in October and (0.75) percent in April.

ExCEL

Ratio of minority staff to minority youth was zero percent for this program in October and April.

Quest

Ratio of minority staff to minority youth was zero percent for this program in October and April.

Youth Challenge Center

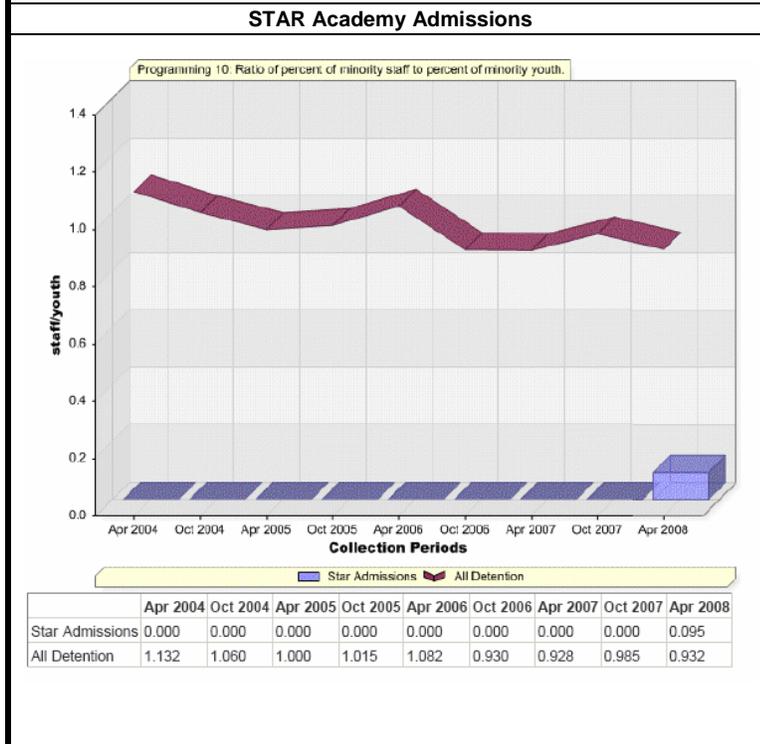
Ratio of minority staff to minority youth was (0.048) percent in October and (0.91) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.095%.

National Average

The national average for this outcome measure (OM) is currently 0.932%.



STAR Admissions

Ratio of minority staff to minority youth was zero percent in October and (0.95) percent in April.

2.4.11 Programming 11 Programming: Psychosocial/Social Skills

Percent of youth confined for more than 60 days whose reports indicated that they received psychosocial/social skills programming prescribed by their individual treatment plans.

Jurisdiction Average

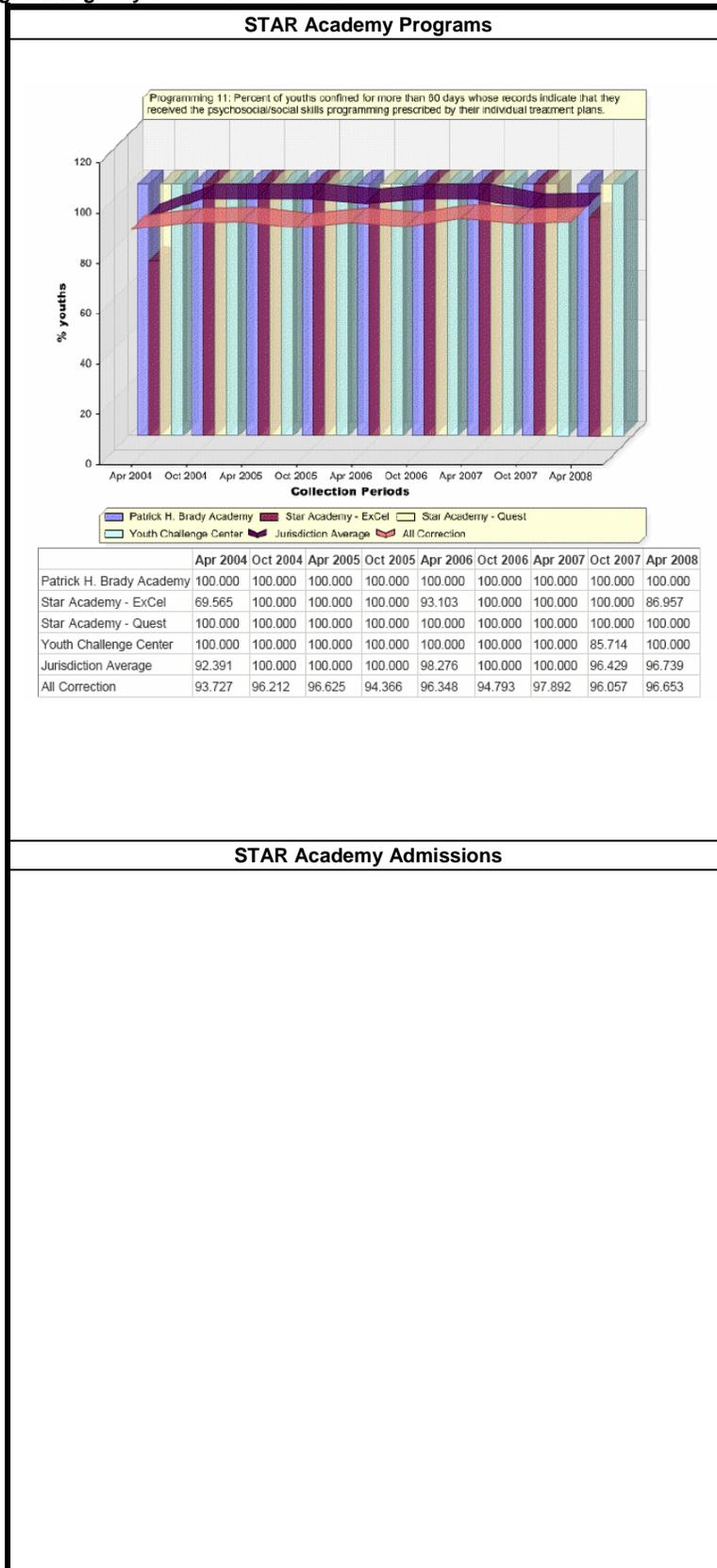
The jurisdiction average for this outcome measure (OM) is currently 96.739%.

National Average

The national average for this outcome measure (OM) is currently 96.653%.

Youth Challenge Center

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.



Brady Academy

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

ExCEL

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and (86.957) percent in April.

Quest

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (100.00) percent for October and April.

Youth Challenge Center

Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was (85.714) percent for October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

STAR Admissions

Data Not Measured

2.4.12 Programming 12 Monthly Progress Notes

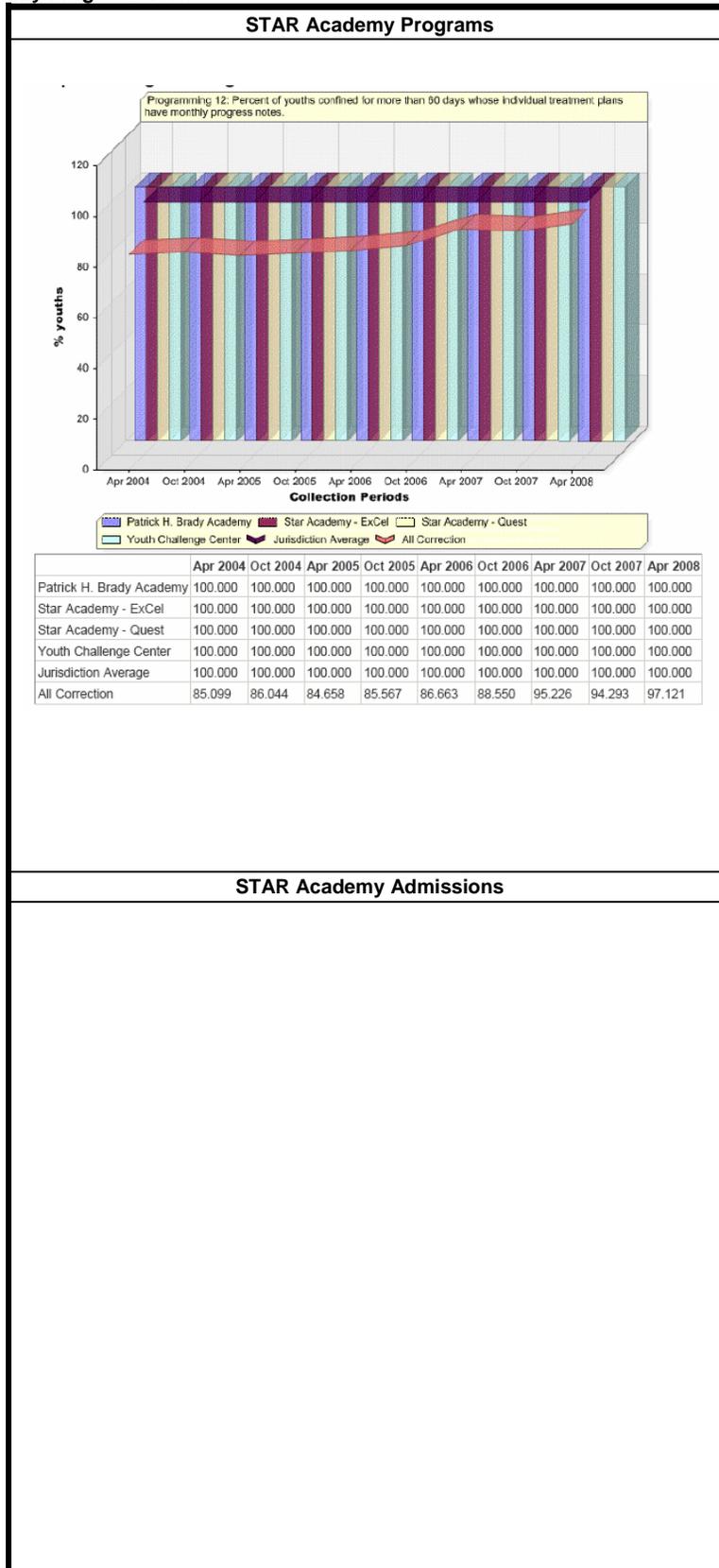
Percent of youth confined for more than 60 days whose individual treatment plans have monthly progress notes.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 97.121%.



Brady Academy

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

ExCEL

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Quest

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth confined for more than 60 days whose ITP's have monthly progress notes are (100.00) percent for October and April data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

STAR Admissions
Data Not Measured

2.4.13 Programming 13 Annual Summary Treatment Progress

Percent of youth confined for more than 1 year whose records include an annual summary of treatment progress.

Jurisdiction Average

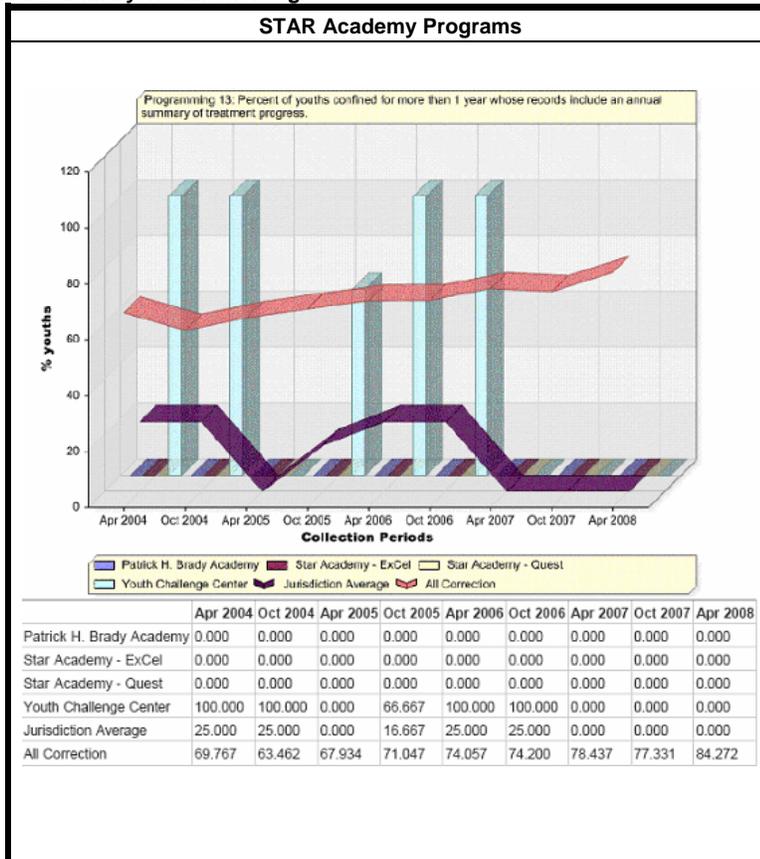
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 84.272%.

Youth Challenge Center

A FIP was developed for this OM in May 2002 and has been deemed successful and closed.



Brady Academy

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

ExCEL

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Quest

Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Youth Challenge Center

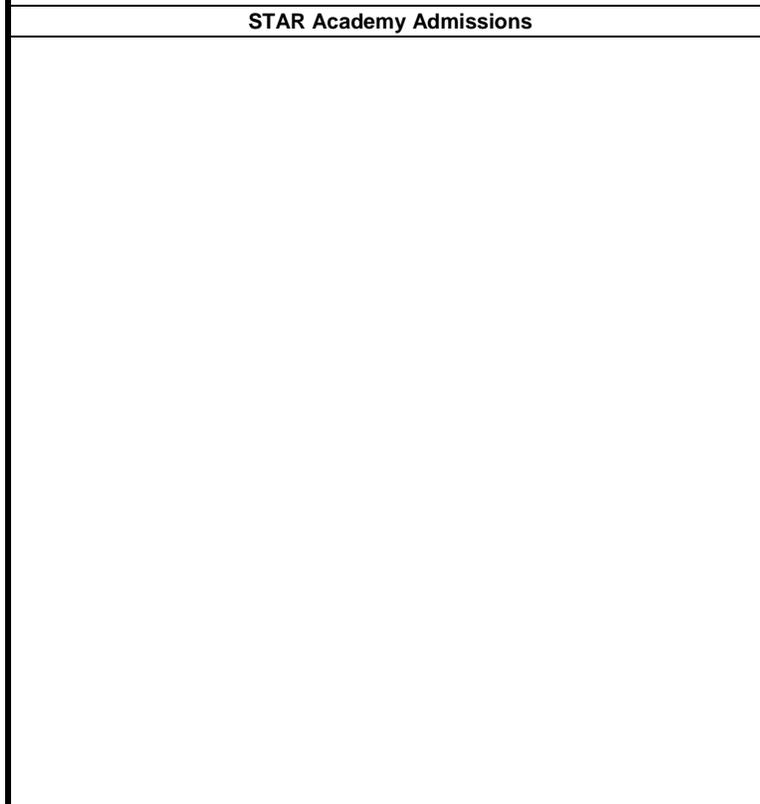
Percent of youth confined for more than 1 year whose records include an annual summary did not apply to this program for the October and April data collections as no youth were in the program for that length of time.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

Data Not Measured

2.4.14 Programming 14 Curriculum: Health

Percent of youth confined for more than 60 days whose records indicate that they have completed the health curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 98.913%.

National Average

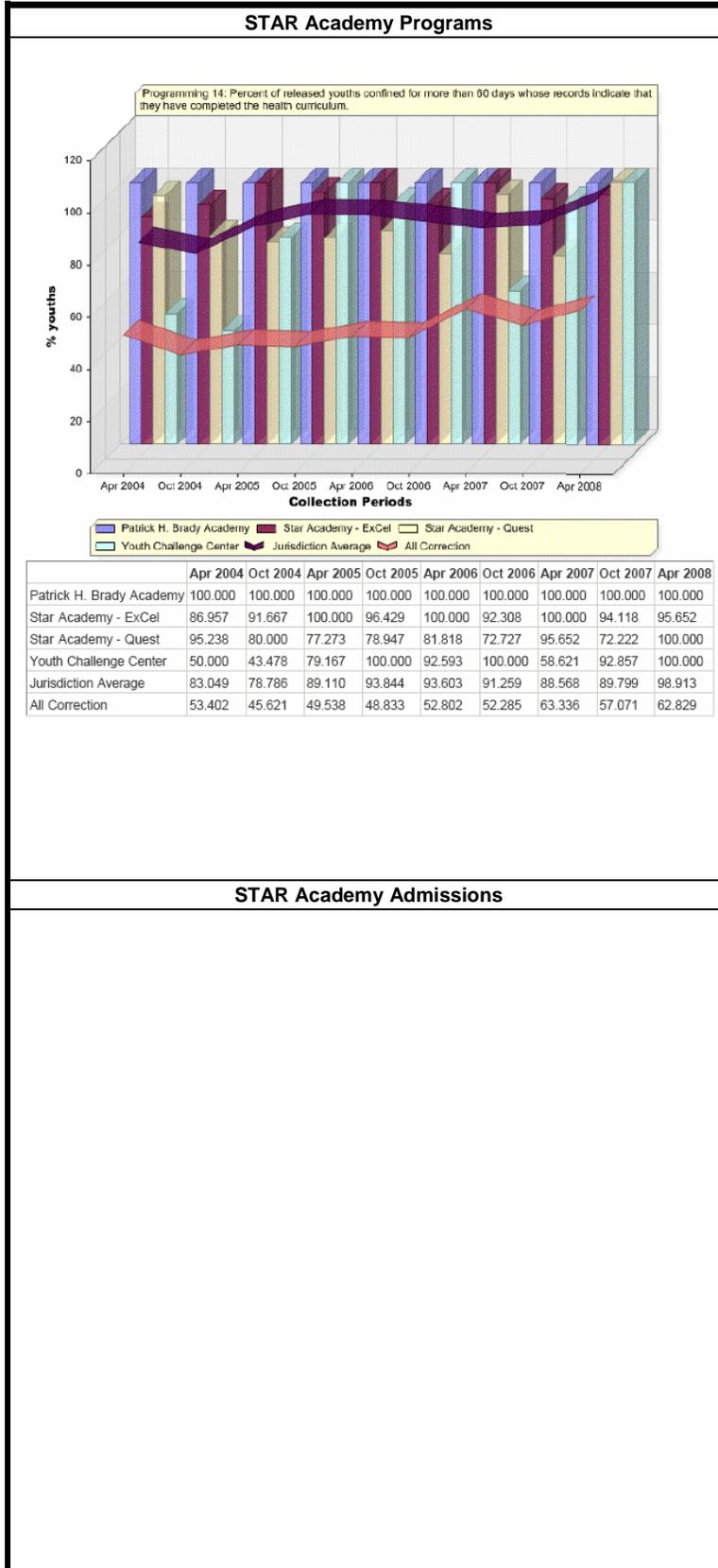
The national average for this outcome measure (OM) is currently 62.829%.

ExCel

A FIP was developed for the OM in October '02 and has been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in October 2001 and again in April 2004 and has been deemed successful and closed.



Brady Academy

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (100.00) percent for October and April data collections.

ExCEL

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (94.118) percent for October and (95.6520) percent in April.

Quest

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (72.222) percent for October and (100.000) percent in April.

Youth Challenge Center

Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is (92.857) percent for October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.15 Programming 15 Curriculum: Psychosocial/Social Skills

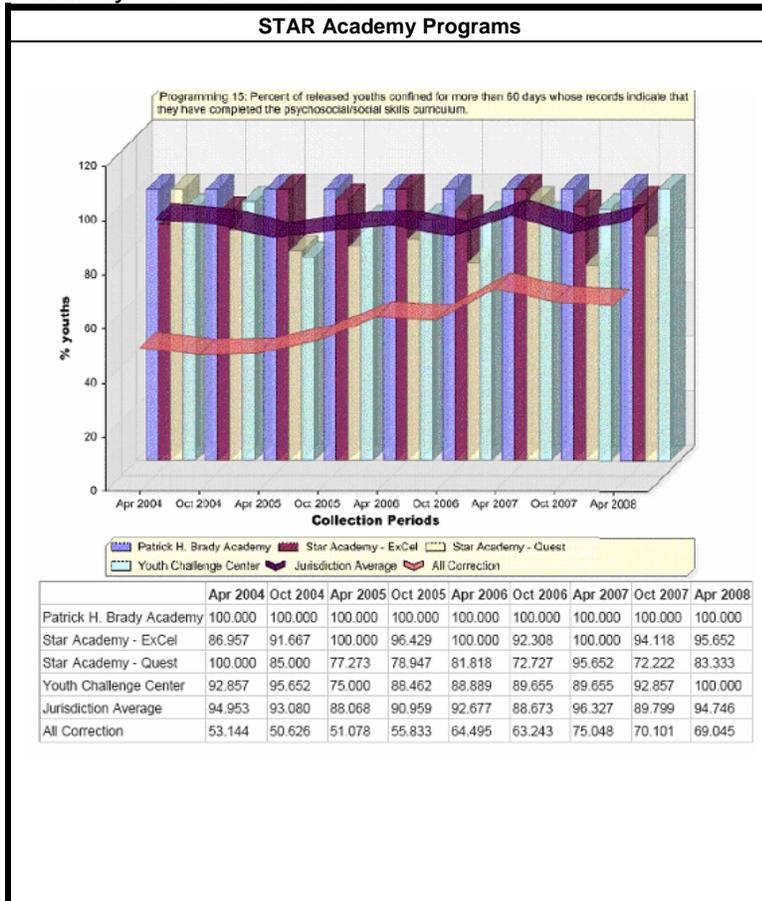
Percent of youth confined for more than 60 days whose records indicate that they have completed the psychosocial/social skills curriculum.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 94.746%.

National Average

The national average for this outcome measure (OM) is currently 69.045%.



Brady Academy

In October and April (100.00) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum.

ExCEL

In October (94.118) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum and (95.652) percent of youth in April.

Quest

In October (72.222) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum and (83.333) percent of youth in April.

Youth Challenge Center

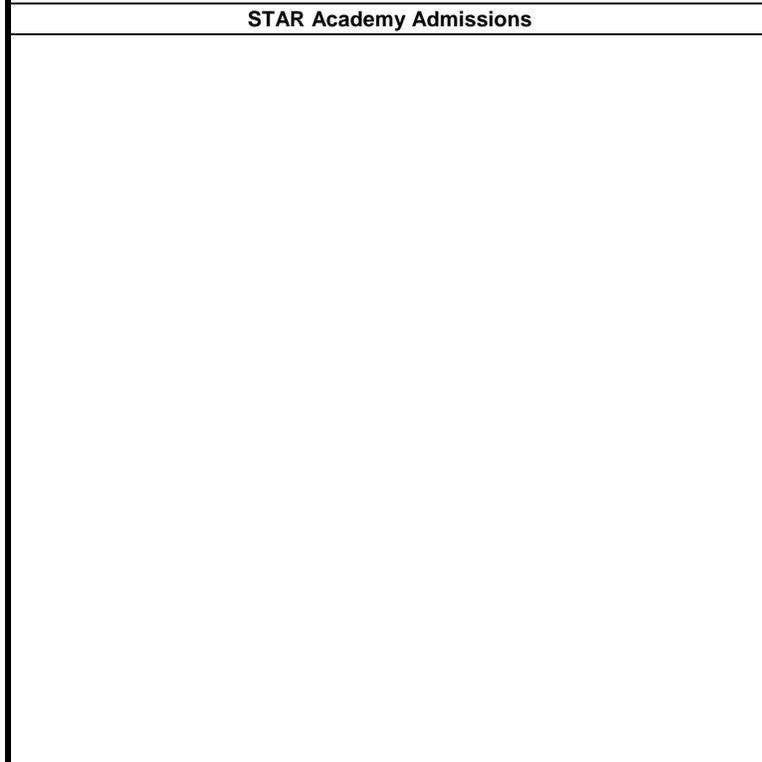
In October (92.857) percent of youth confined over 60 days had records to indicate they have completed the social skills curriculum and (100.00) percent of youth in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

Data Not Measured

2.4.16 Programming 16 Assessment: Psychosocial/Social Skills

Percent of youth whose records indicate they have received a psychosocial/social skills assessment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average

The national average for this outcome measure (OM) is currently 76.181%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2001 and has been deemed successful and formally closed.

Youth Challenge Center

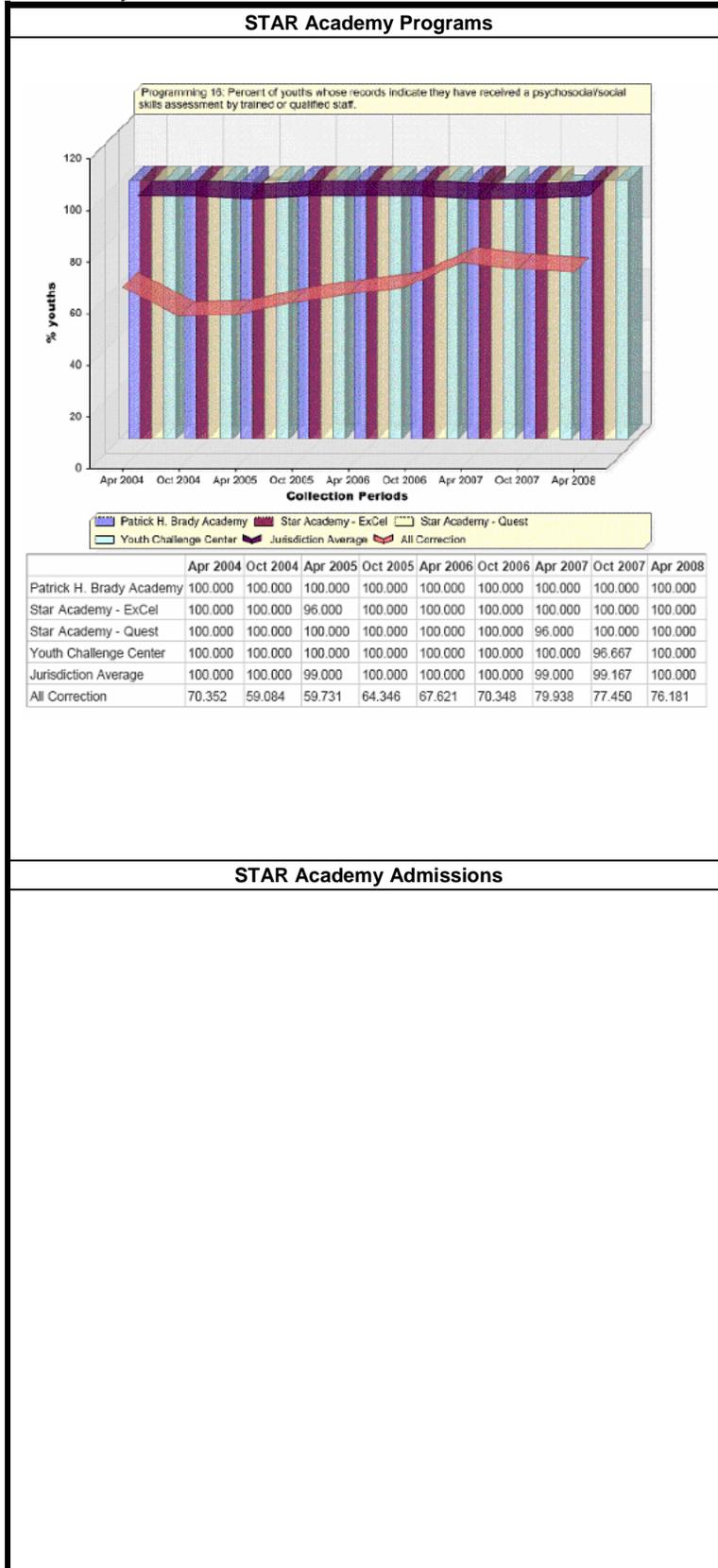
A FIP was developed for this OM in October 2001 and has since been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

ExCEL

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

Quest

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (100.00) percent for October and April data collections.

Youth Challenge Center

Percent of youth whose records indicate they've received a psychosocial/social skills assessment was (96.667) percent in October and (100.00) percent in April.

STAR Admissions

Data Not Measured

2.4.17 Programming 17 ITP

Percent of youth confined for more than 30 days whose records include a written individual treatment plan.

Jurisdiction Average

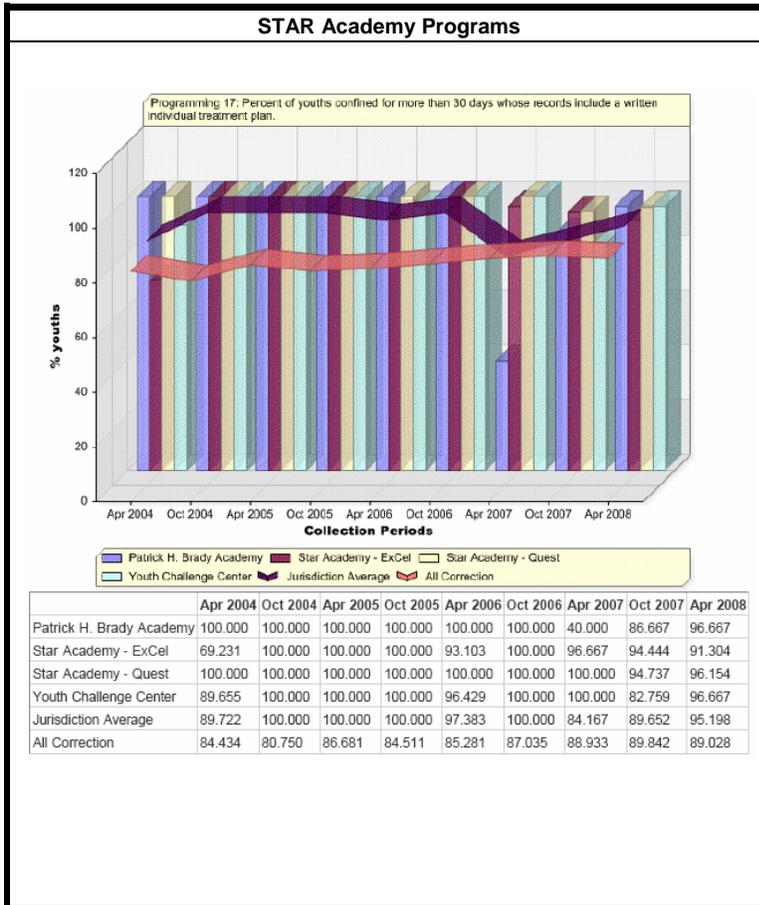
The jurisdiction average for this outcome measure (OM) is currently 95.198%.

National Average

The national average for this outcome measure (OM) is currently 89.028%.

ExCel

A FIP was developed for the OM in April '03 and has been deemed successful and formally closed.



Brady Academy

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (86.557) percent in October and (96.667) percent in April.

ExCEL

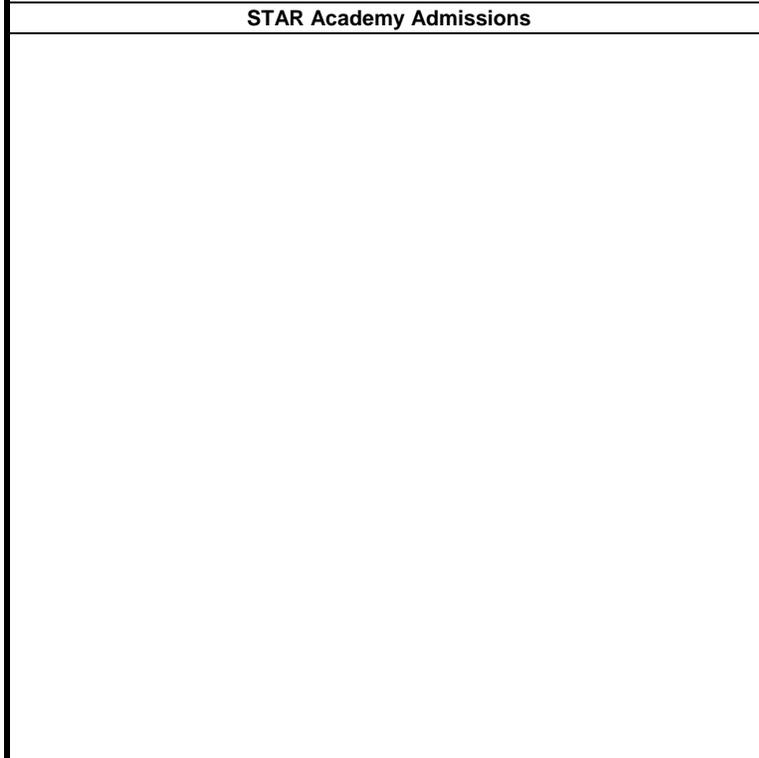
Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (94.444) percent in October and (91.304) percent in April.

Quest

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (94.737) percent in October and (96.154) percent in April.

Youth Challenge Center

Percent of youth confined for more than 30 days whose records include a written individual treatment plan was (82.652) percent in October and (96.667) percent in April.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.18 Programming 18 Rate of Contact

Rate of contact between facility staff and youth family including phone, email and/or visit.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 3.879%.

National Average
The national average for this outcome measure (OM) is currently 2.918%.

Brady Academy
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

ExCel
A FIP was developed for the OM in April '05 and has been deemed successful and formally closed.

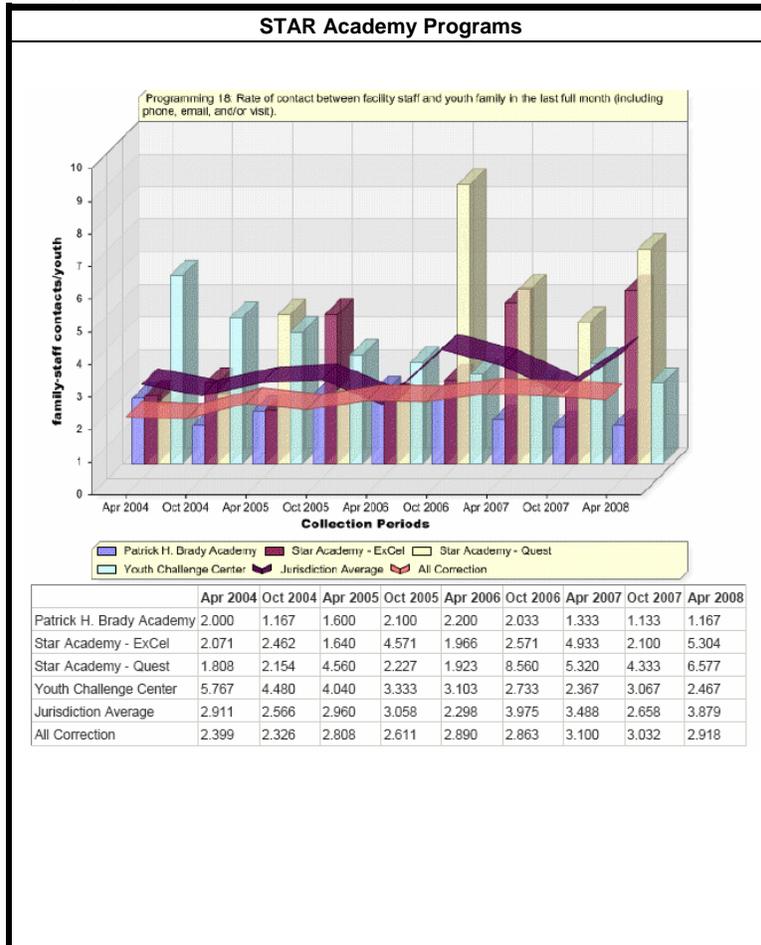
Quest
A FIP was developed for this OM in October 2004 and has been deemed successful and formally closed.

Youth Challenge Center
A FIP was developed for this OM in May 2002 and has been deemed successful and closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.433%.

National Average
The national average for this outcome measure (OM) is currently 3.230%.

STAR Admissions
A FIP was developed for this OM in April 2003. It was deemed successful and formally closed.

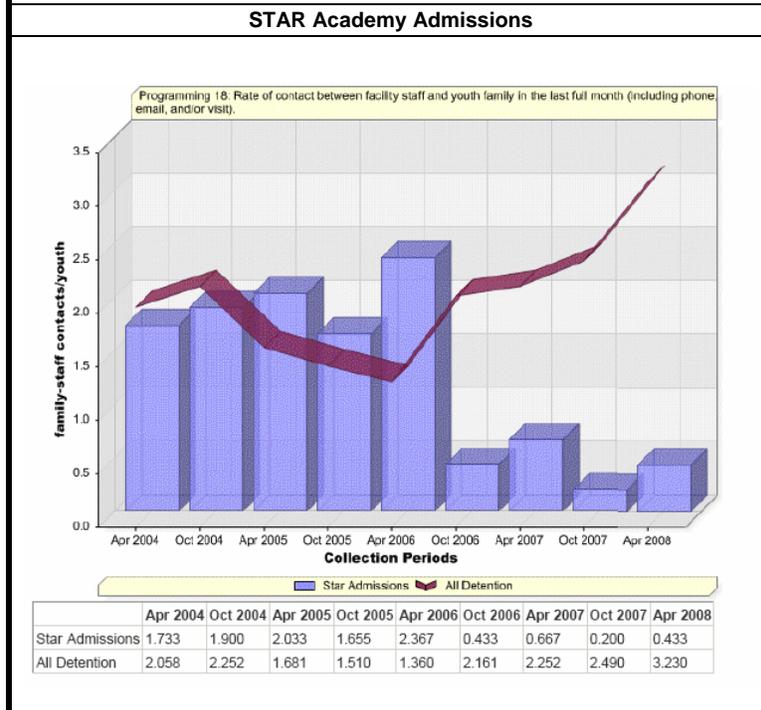


Brady Academy
Rate of contact between facility staff and youth family is (1.133) contacts per month in October and (1.167) contacts for April.

ExCEL
Rate of contact between facility staff and youth family is (2.100) contacts per month in October and (5.304) contacts for April.

Quest
Rate of contact between facility staff and youth family is (4.333) contacts per month in October and (6.577) contacts for April.

Youth Challenge Center
Rate of contact between facility staff and youth family is (3.067) contacts per month in October and (2.467) contacts for April.



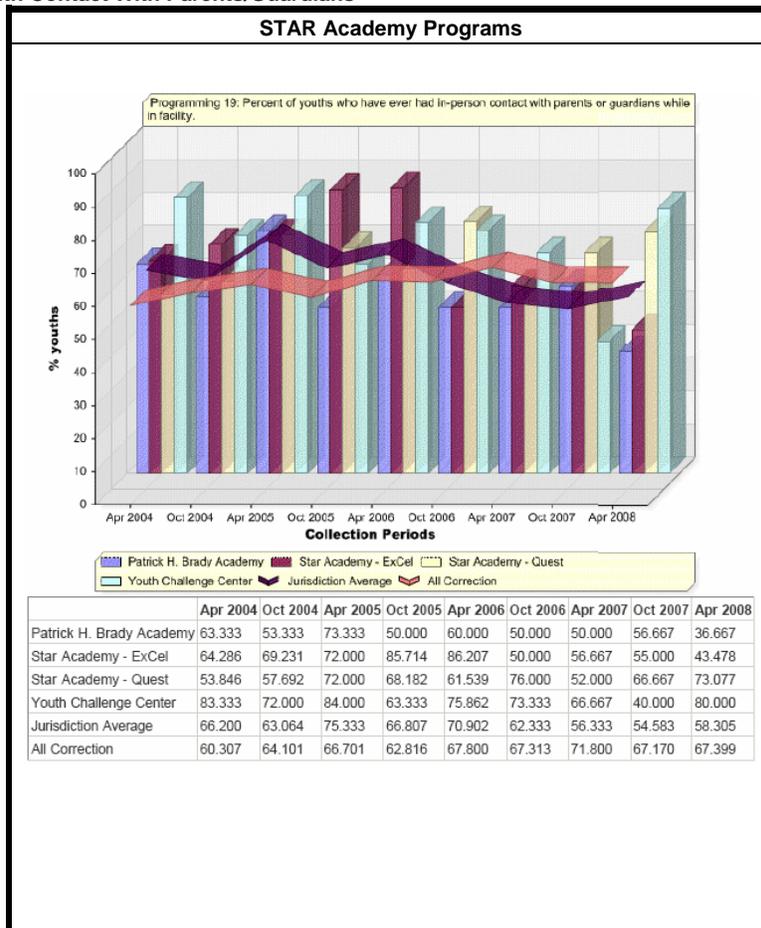
STAR Admissions
Rate of contact between facility staff and youth family is (0.200) contacts per month in October and (0.433) contacts for April.

2.4.19 Programming 19 Youth Contact With Parents/Guardians

Percent of youth who have ever had in-person contact with parents or guardians while in facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 58.305%.

National Average
The national average for this outcome measure (OM) is currently 67.399%.



Brady Academy

Percent of youth who have ever had in-person contact with parents or guardians while in facility was (56.667) percent in October and (36.667) percent in April.

ExCEL

Percent of youth who have ever had in-person contact with parents or guardians while in facility was (55.000) percent in October and (43.478) percent in April.

Quest

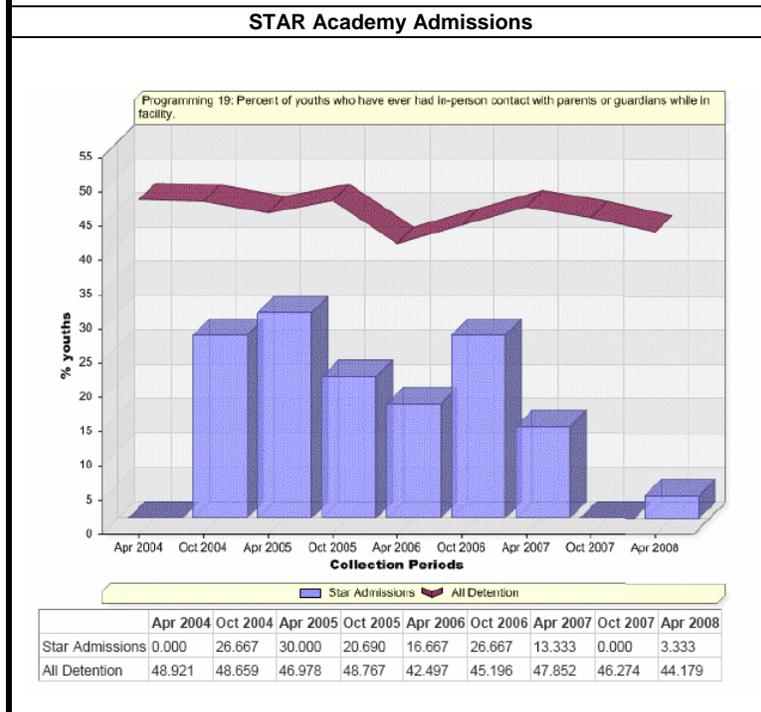
Percent of youth who have ever had in-person contact with parents or guardians while in facility was (66.667) percent in October and (73.077) percent in April.

Youth Challenge Center

Percent of youth who have ever had in-person contact with parents or guardians while in facility was (40.00) percent in October and (80.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 3.333%.

National Average
The national average for this outcome measure (OM) is currently 44.179%.



STAR Admissions

Percent of youth who have ever had in-person contact with parents or guardians while in facility was zero percent in October and (3.333) percent in April.

2.4.20 Programming 20 Telephone Policies

Percent of youth who report those policies governing telephone calls are implemented consistently.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 68.234%.

National Average

The national average for this outcome measure (OM) is currently 58.524%.

Brady Academy

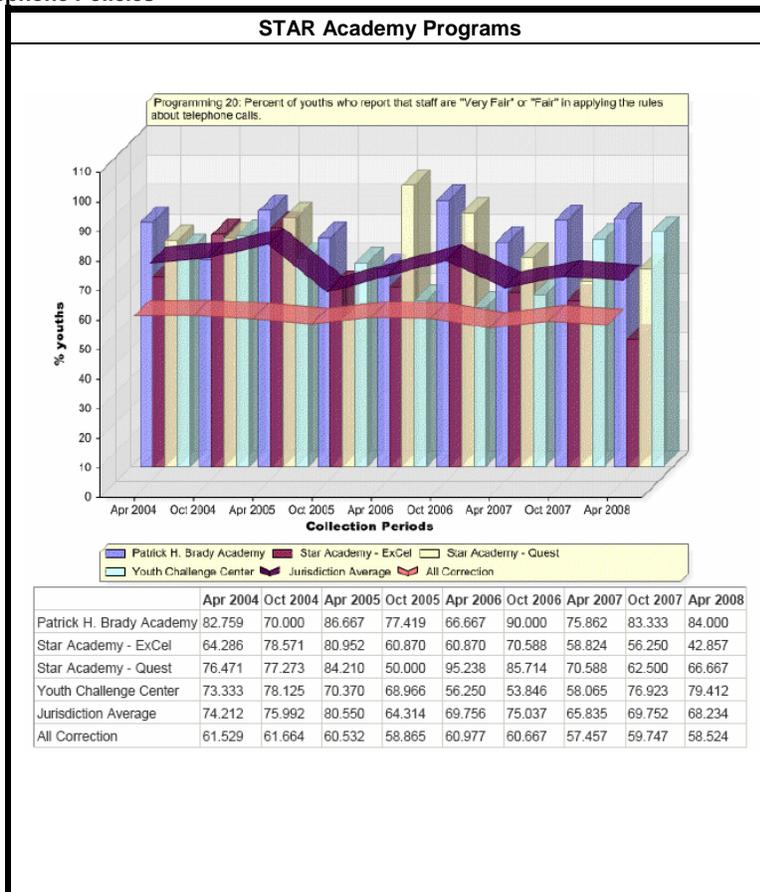
A FIP was developed for this outcome measure OM in May 2002 and has been deemed successful and formally closed.

Quest

A FIP was developed for this OM in April 2003 and has since been deemed successful and formally closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002 and has been deemed successful and closed.



Brady Academy

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (83.333) percent and increased again in April to (84.000) percent.

ExCEL

Percent of youth who report that policies governing telephone calls are implemented consistently decreased in October to (56.250) percent and decreased again in April to (42.857) percent.

Quest

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (83.333) percent and increased again in April to (84.000) percent.

Youth Challenge Center

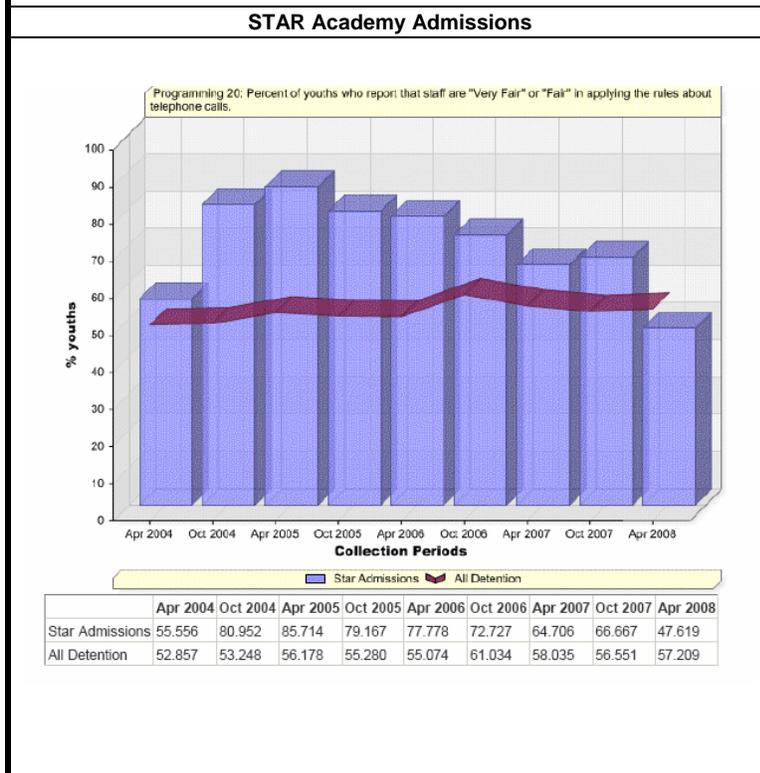
Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (76.923) percent and increased again in April to (79.412) percent.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 47.619%.

National Average

The national average for this outcome measure (OM) is currently 57.209%.



STAR Admissions

Percent of youth who report that policies governing telephone calls are implemented consistently increased in October to (66.667) percent and decreased in April to (47.619) percent.

2.4.21 Programming 21 Phone Contact

Percent of youth who report that they have had phone contact with a parent or guardian.

Jurisdiction Average

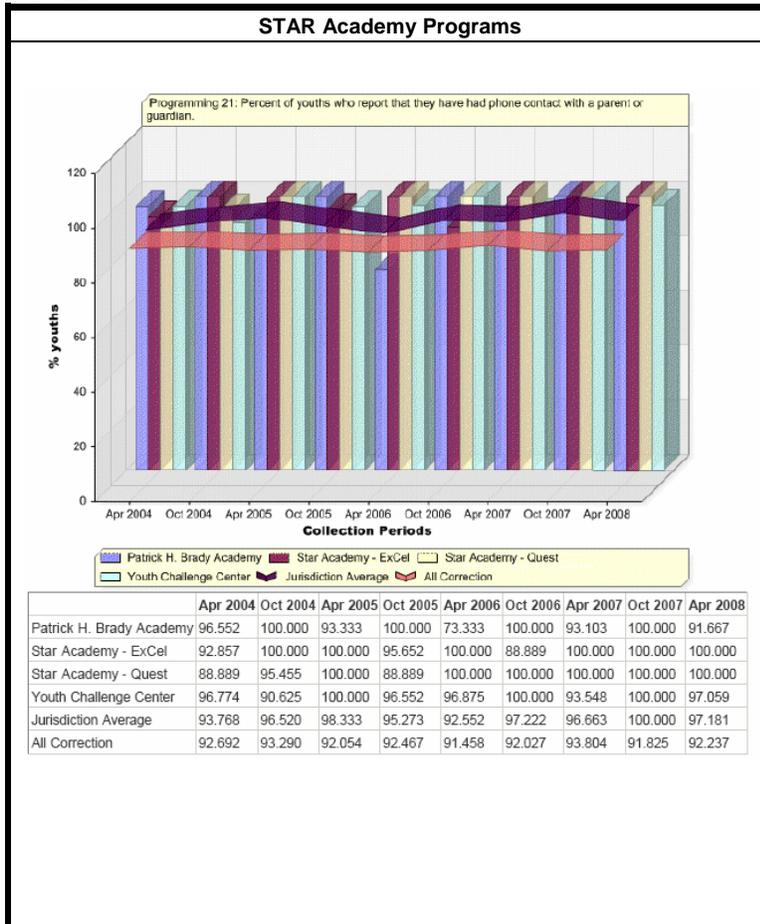
The jurisdiction average for this outcome measure (OM) is currently 97.181%.

National Average

The national average for this outcome measure (OM) is currently 92.237%.

Youth Challenge Center

A FIP was developed for this OM, along with the following OM's: (Programming 21, Justice 1, and Justice 6) in May 2002 and has been deemed successful and closed.



Brady Academy

Percent of youth who report that they've had phone contact with a parent or guardian increased to (100.00) percent in October and decreased to (93.00) percent in April.

ExCEL

Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and in April.

Quest

Percent of youth who report that they've had phone contact with a parent or guardian was (100.00) percent in October and in April.

Youth Challenge Center

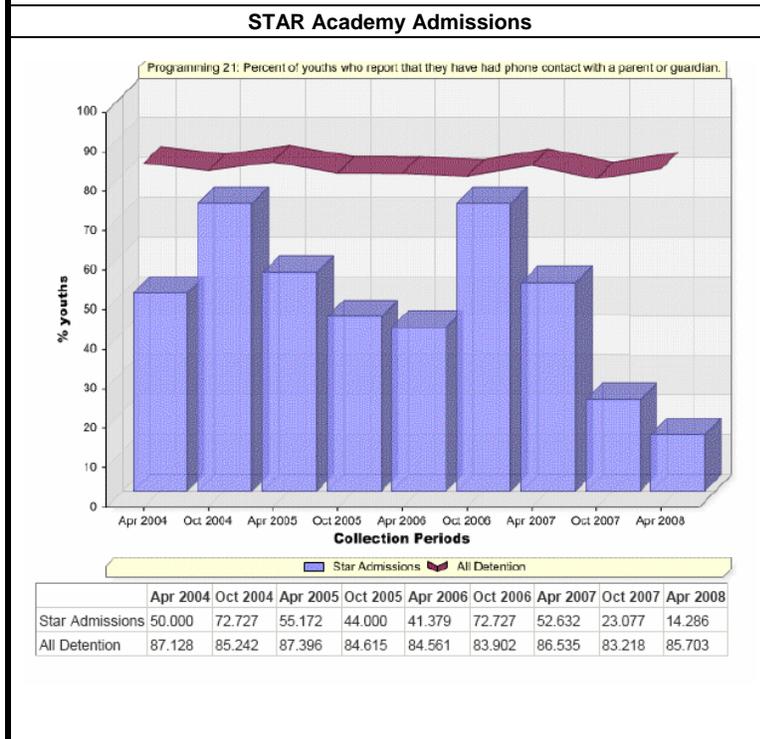
Percent of youth who report that they've had phone contact with a parent or guardian increased to (100.00) percent in October and decreased to (97.059) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 14.286%.

National Average

The national average for this outcome measure (OM) is currently 85.703%.



STAR Admissions

Percent of youth who report that they've had phone contact with a parent or guardian decreased to (23.077) percent in October and decreased again to (14.286) percent in April.

Note: The average length of stay for youth in Admissions sometimes does not warrant a phone call prior to moving onto program placement.

2.4.22 Programming 22 Visitation

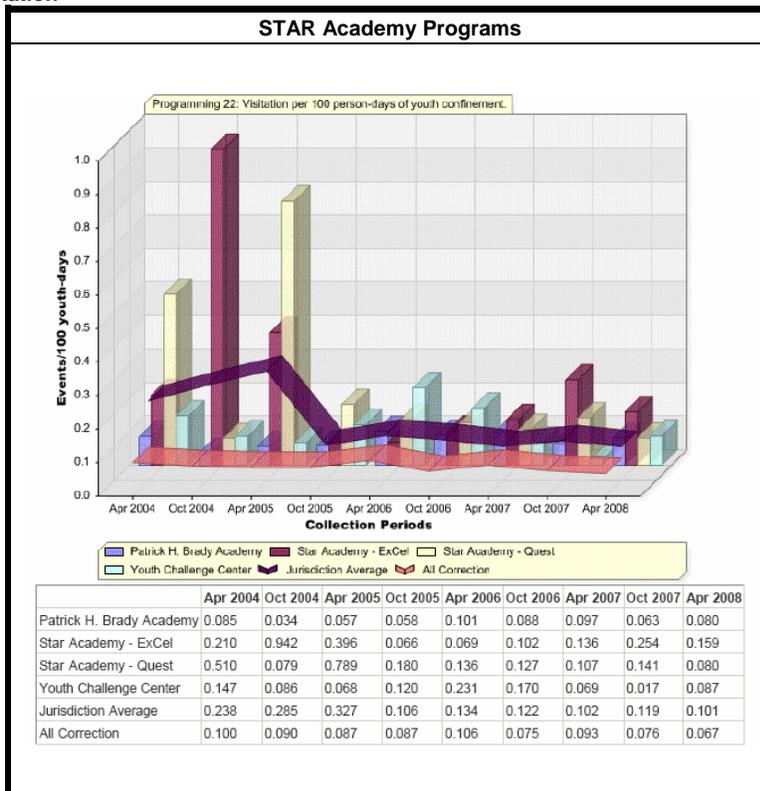
Visitation per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.101%.

National Average

The national average for this outcome measure (OM) is currently 0.067%.



Brady Academy

The rate of visitation per 100 person days of confinement decreased slightly in October to a rate of (.063) percent and then increased in April to (0.080) percent.

ExCEL

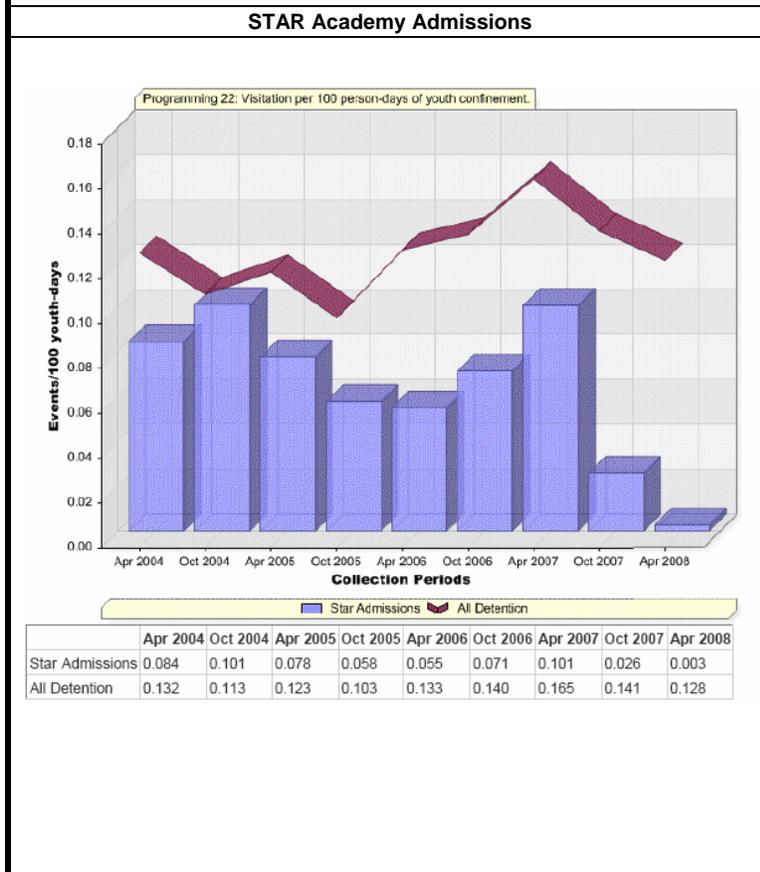
The rate of visitation per 100 person days of confinement increased in October to a rate of (0.254) percent and then decreased in April to (0.159) percent.

Quest

The rate of visitation per 100 person days of confinement increased in October to a rate of (0.141) percent and then decreased in April to (0.080) percent.

Youth Challenge Center

The rate of visitation per 100 person days of confinement decreased in October to a rate of (0.17) percent and then increased in April to (0.187) percent.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.003%.

National Average

The national average for this outcome measure (OM) is currently 0.128%.

STAR Admissions

The rate of visitation per 100 person days of confinement decreased in October to a rate of (0.026) percent and then decreased in April to (0.003) percent.

Note: The average length of stay for youth in Admissions sometimes does not warrant a visit prior to moving onto program placement.

2.4.23 Programming 23 Community Volunteers

The number of community volunteers providing programming in the facility over the average daily youth population.

Jurisdiction Average

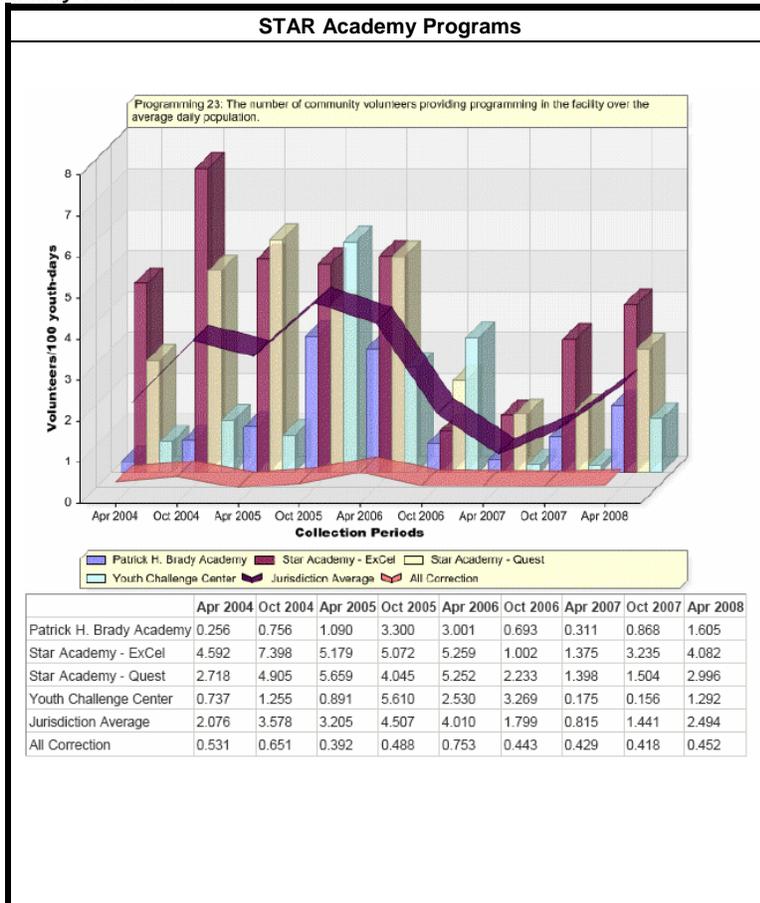
The jurisdiction average for this outcome measure (OM) is currently 2.494%.

National Average

The national average for this outcome measure (OM) is currently 0.452%.

ExCel

A FIP was developed for this OM in April 2003 and has been deemed successful and formally closed.



Brady Academy

The number of community volunteers providing programming over the average day count increased to a rate of (0.868) percent in October and increased to (1.605) percent in April.

ExCEL

The number of community volunteers providing programming over the average day count increased to a rate of (3.235) percent in October and increased to (4.082) percent in April.

Quest

The number of community volunteers providing programming over the average day count increased to a rate of (1.504) percent in October and increased to (2.996) percent in April.

Youth Challenge Center

The number of community volunteers providing programming over the average day count decreased to a rate of (0.156) in October and increased to (1.292) percent in April.

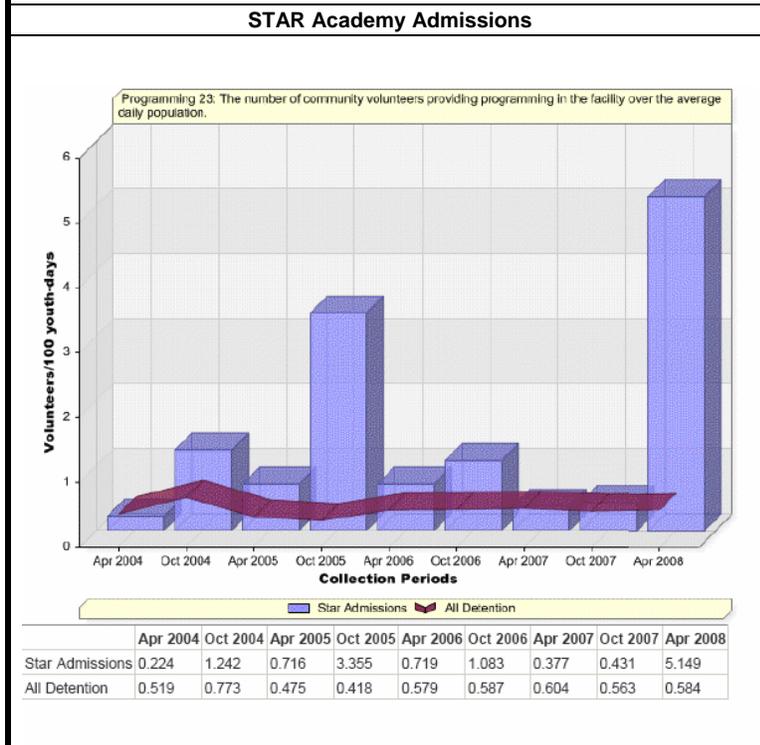
Note: Reporting of volunteers must be for the data collection month only, not for the last 6 months.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 5.149%.

National Average

The national average for this outcome measure (OM) is currently 0.584%.



STAR Admissions

The number of community volunteers providing programming over the average day count increased to a rate of (0.431) percent in October and increased to (5.149) percent in April. Note: Reporting of volunteers must be for the data collection month only, not for the last 6 months.

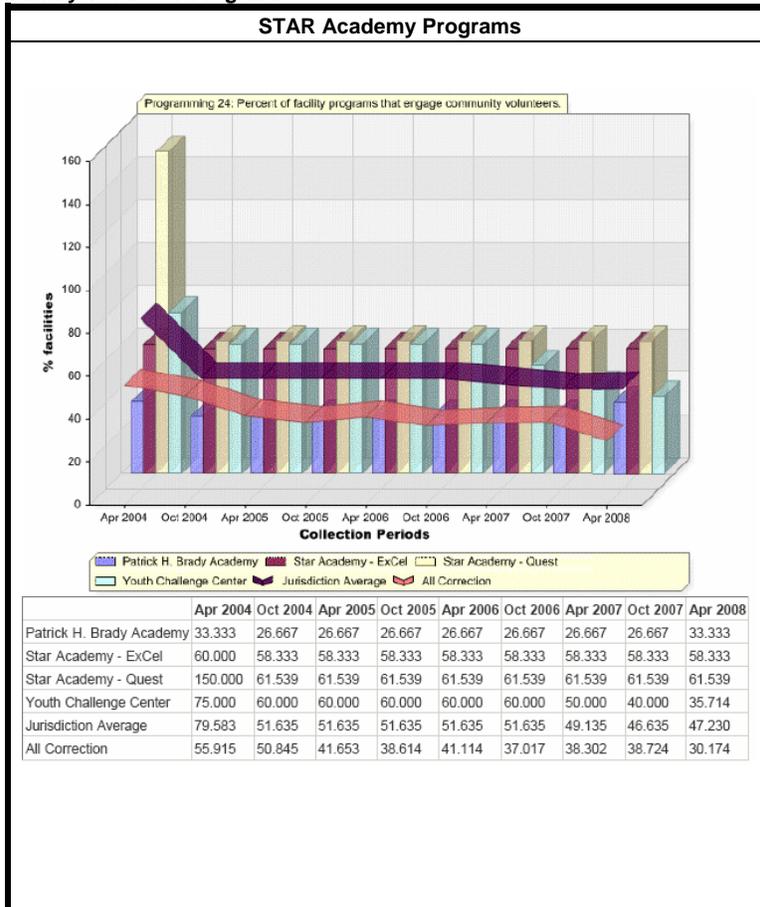
2.4.24 Programming 24 Community Volunteer Programs

Percent of facility programs that engages community volunteers.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 47.230%.

National Average
The national average for this outcome measure (OM) is currently 30.174%.

Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in October 2001 and has been deemed successful and formally closed.



Brady Academy
Percent of facility programs that engage community volunteers was (26.667) percent in October and (33.333) percent in April.

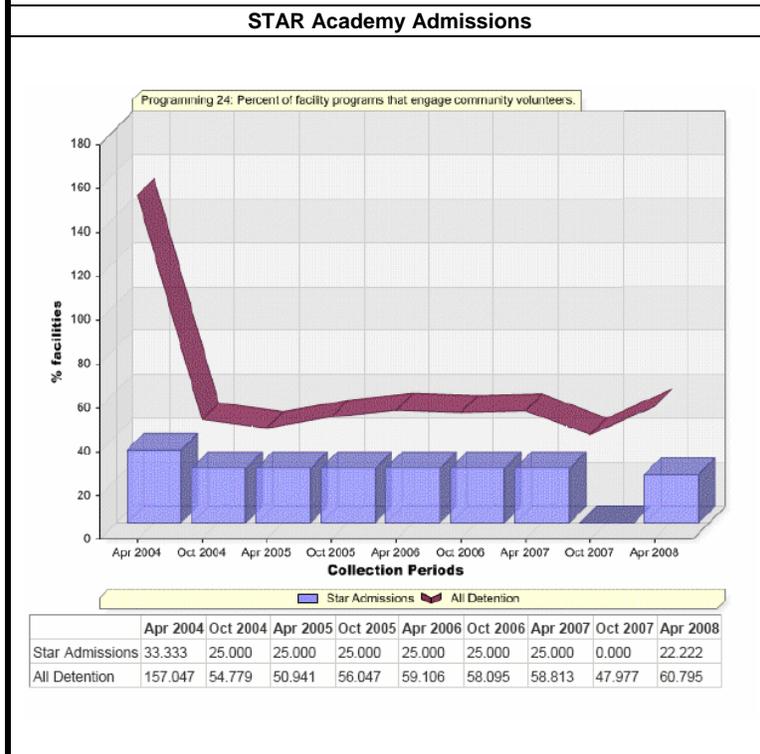
ExCEL
Percent of facility programs that engage community volunteers was (58.333) percent in October and in April.

Quest
Percent of facility programs that engage community volunteers was (61.539) percent in October and in April.

Youth Challenge Center
Percent of facility programs that engage community volunteers was (40.000) percent in October and (35.714) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 22.222%.

National Average
The national average for this outcome measure (OM) is currently 60.795%.



STAR Admissions
Percent of facility programs that engage community volunteers was zero percent in October and (22.222) percent in April.

2.4.25 Programming 25 Higher Level at Release

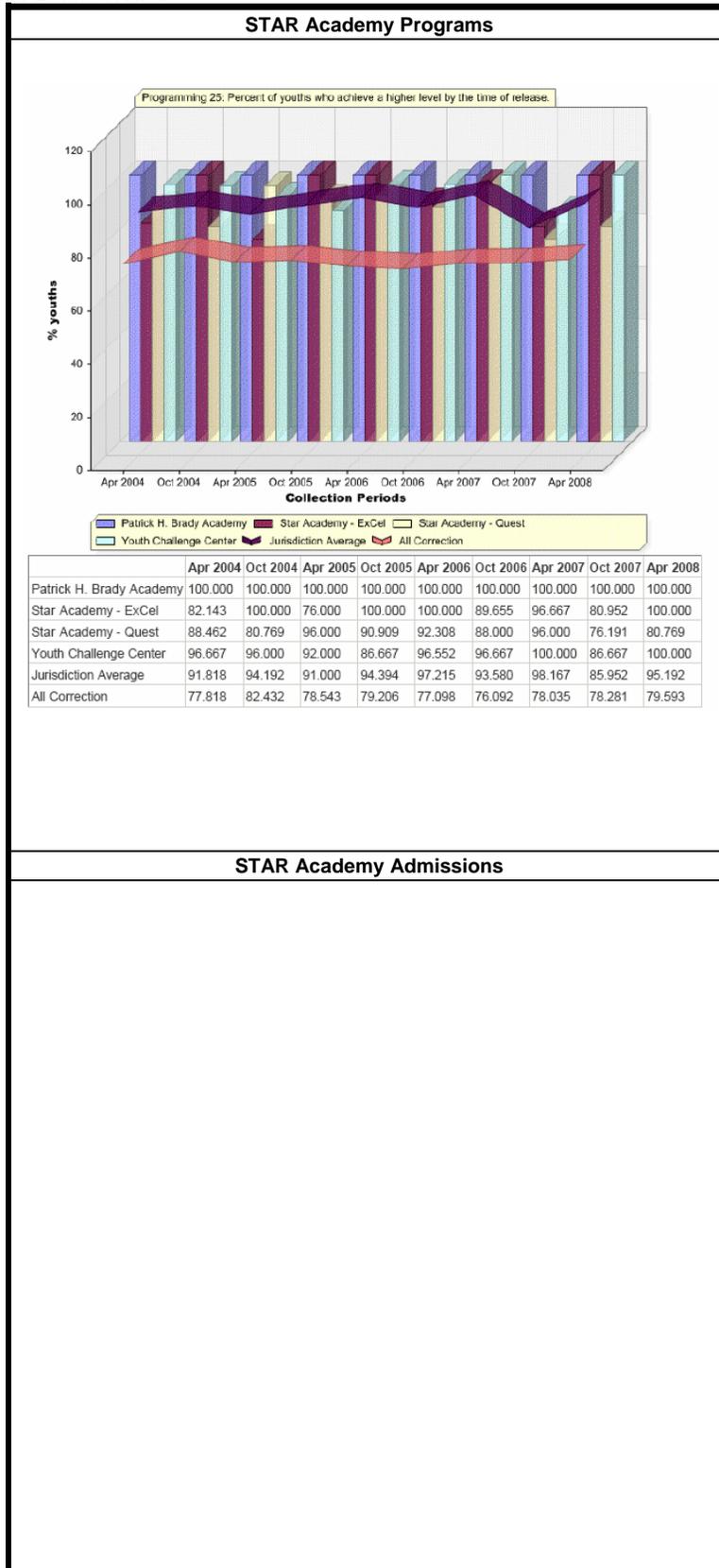
Percent of youth who achieve a higher level by the time of release.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 95.192%.

National Average

The national average for this outcome measure (OM) is currently 79.593%.



Brady Academy

Percent of youth who achieve a higher level by the time of their release is (100.00) percent for October and April.

ExCEL

Percent of youth who achieve a higher level by the time of their release is (80.952) percent for October and (100.00) percent for April.

Quest

Percent of youth who achieve a higher level by the time of their release is (76.191) percent for October and (80.769) percent for April.

Youth Challenge Center

Percent of youth who achieve a higher level by the time of their release is (86.667) percent for October and (100.00) percent for April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.4.26 Programming 26 Youth's Understanding of Facility Level System

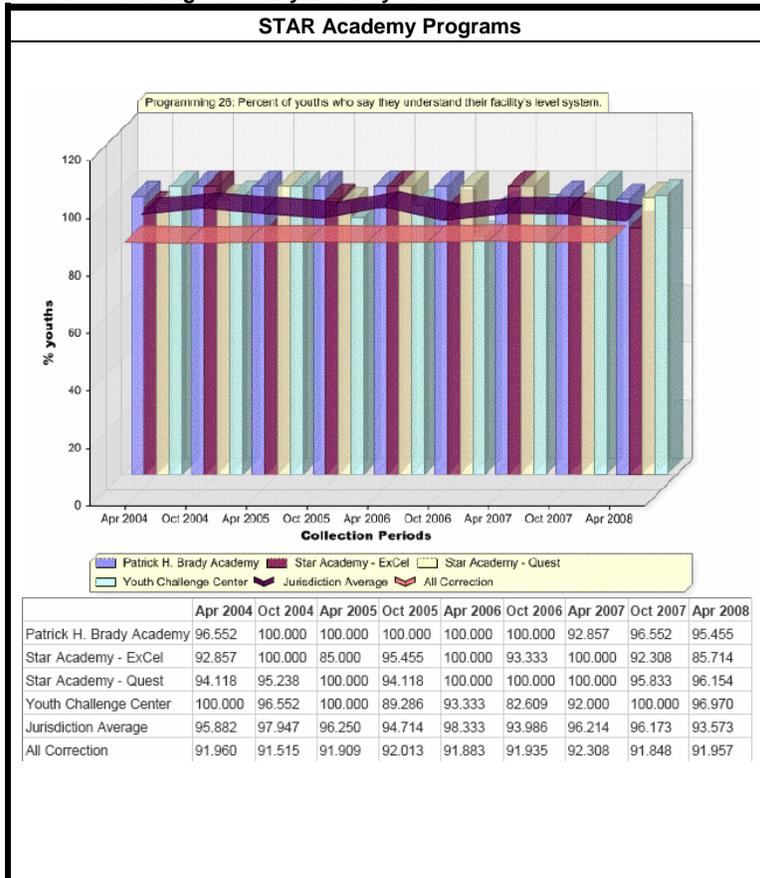
Percent of youth who say they understand their facility's level system.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 93.573%.

National Average

The national average for this outcome measure (OM) is currently 91.957%.



Brady Academy

In October (96.552) percent of youth say they understand their facility's level system. This decreased slightly in April to (95.455) percent.

ExCEL

In October (92.308) percent of youth say they understand their facility's level system. This decreased slightly in April to (85.714) percent.

Quest

In October (95.833) percent of youth say they understand their facility's level system. This increased slightly in April to (96.154) percent.

Youth Challenge Center

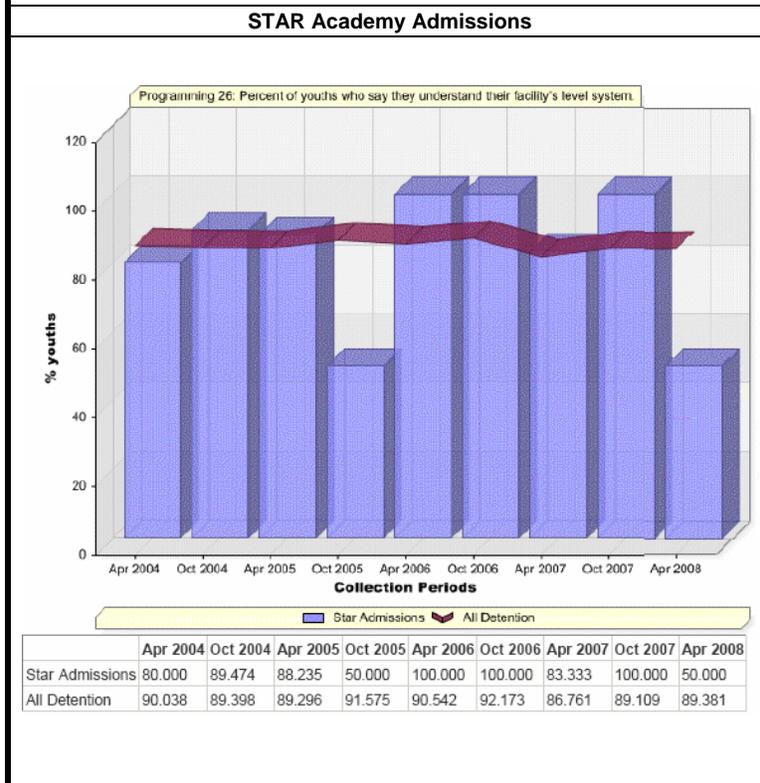
In October (100.00) percent of youth say they understand their facility's level system. This decreased slightly in April to (96.970) percent.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.50%.

National Average

The national average for this outcome measure (OM) is currently 89.381%.



STAR Admissions

In October (100.00) percent of youth say they understand their facility's level system. This decreased slightly in April to (50.00) percent.

Note: Admissions does not have a level system but has a point system that links behavior to rewards.

2.4.27 Programming 27 Youth's Knowing Level

Percent of Youth who know what level they are on.

Jurisdiction Average

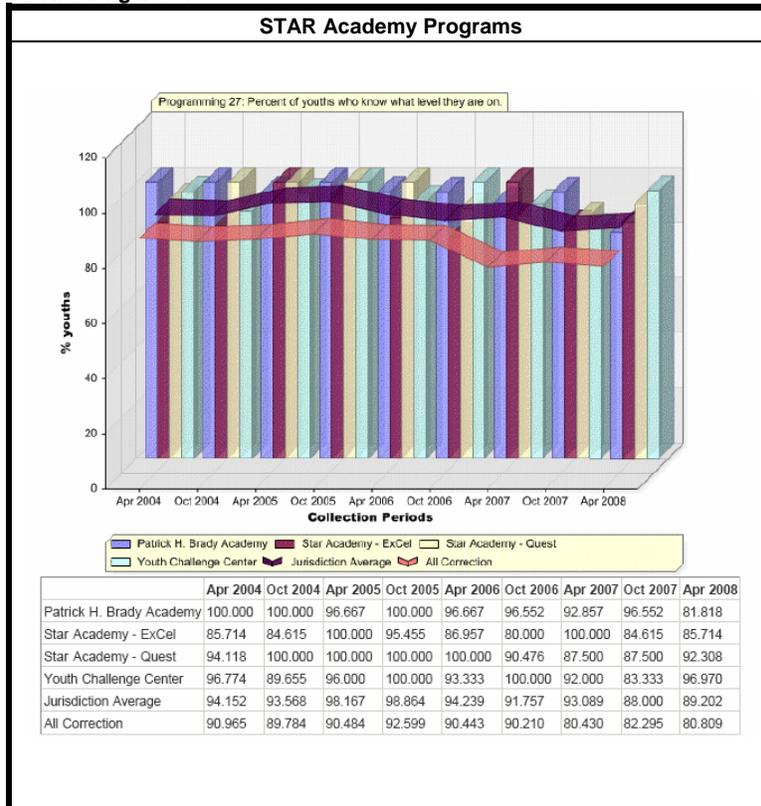
The jurisdiction average for this outcome measure (OM) is currently 89.202%.

National Average

The national average for this outcome measure (OM) is currently 80.809%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in May 2002 and has been deemed successful and formally closed.



Brady Academy

In October (96.552) percent of youth knew what level they were on and (81.818) percent of youth knew what level they were on in April.

ExCEL

In October (84.615) percent of youth knew what level they were on and (85.818) percent of youth knew what level they were on in April.

Quest

In October (87.500) percent of youth knew what level they were on and (92.308) percent of youth knew what level they were on in April.

Youth Challenge Center

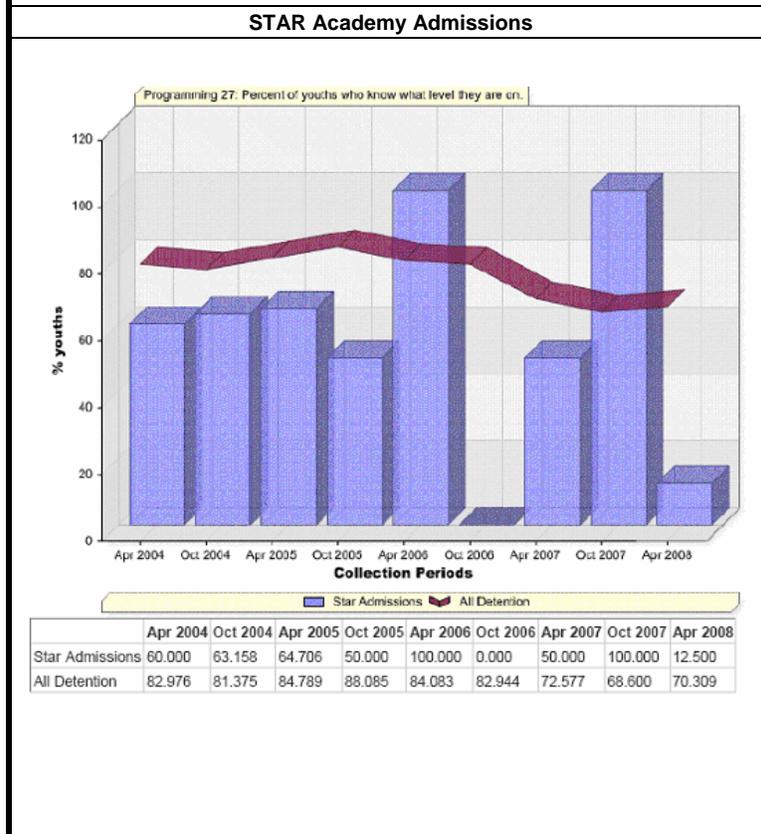
In October (83.333) percent of youth knew what level they were on and (96.970) percent of youth knew what level they were on in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 12.500%.

National Average

The national average for this outcome measure (OM) is currently 89.381%.



STAR Admissions

In October (100.00) percent of youth knew what level they were on and (12.500) percent of youth knew what level they were on in April.

Note: Admissions does not have a level system but has a point system that links behavior to rewards.



2.5 Health

This includes intake, ITP implementation and juvenile awareness of services.

2.5.1 Health 1 Intake Screening: Complete

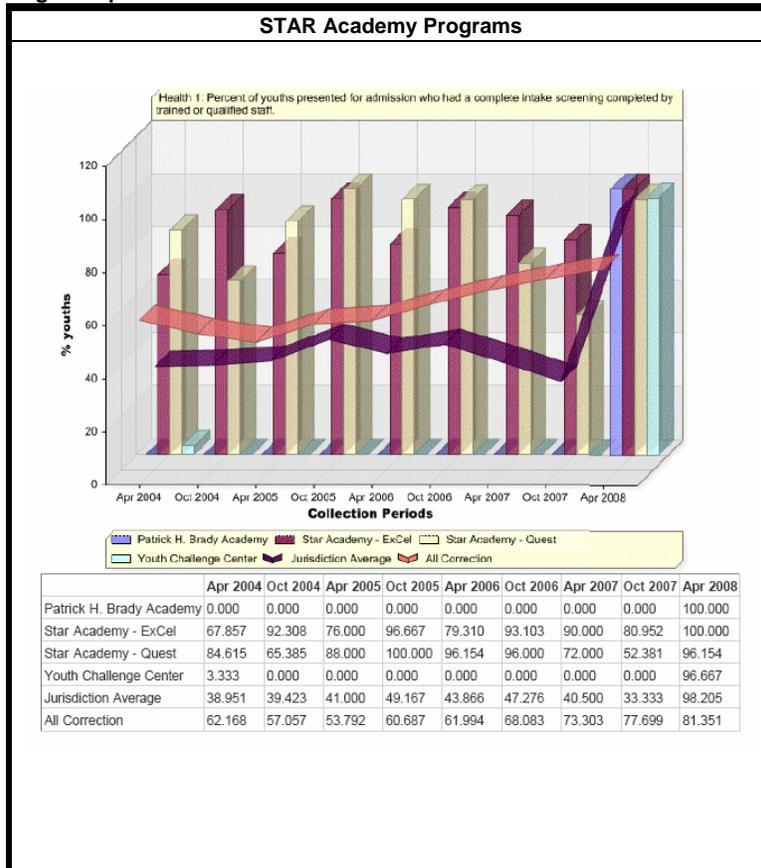
Percent of youth presented for admission who had a complete intake screening by trained or qualified staff.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 98.205%.

National Average

The national average for this outcome measure (OM) is currently 81.351%.



Brady Academy

In October zero percent of youth had complete intake screenings completed since they were completed in the Admissions program. In April STAR adjusted their procedures and (100.00) percent of youth screenings were recorded.

ExCEL

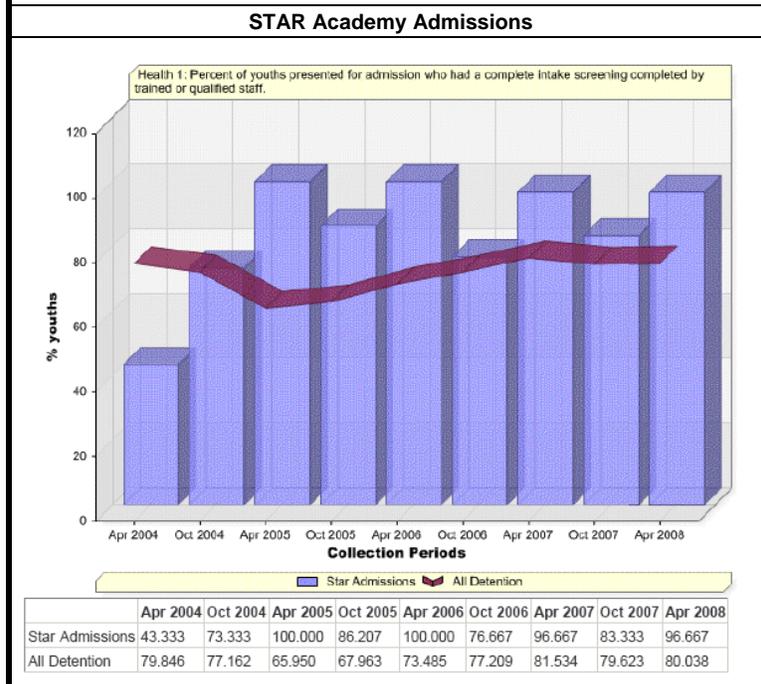
In October (80.00) percent of youth had complete intake screenings completed. In April STAR adjusted their procedures and (100.00) percent of youth screenings were recorded.

Quest

In October (52.381) percent of youth had complete intake screenings completed. In April STAR adjusted their data collection procedures and (96.154) percent of youth screenings were recorded.

Youth Challenge Center

In October zero percent of youth had complete intake screenings completed in this program since they were completed in the Admissions program. In April STAR adjusted their data collection procedures and (96.667) percent of youth screenings were recorded.



Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 96.667%.

National Average

The national average for this outcome measure (OM) is currently 80.038%.

STAR Admissions

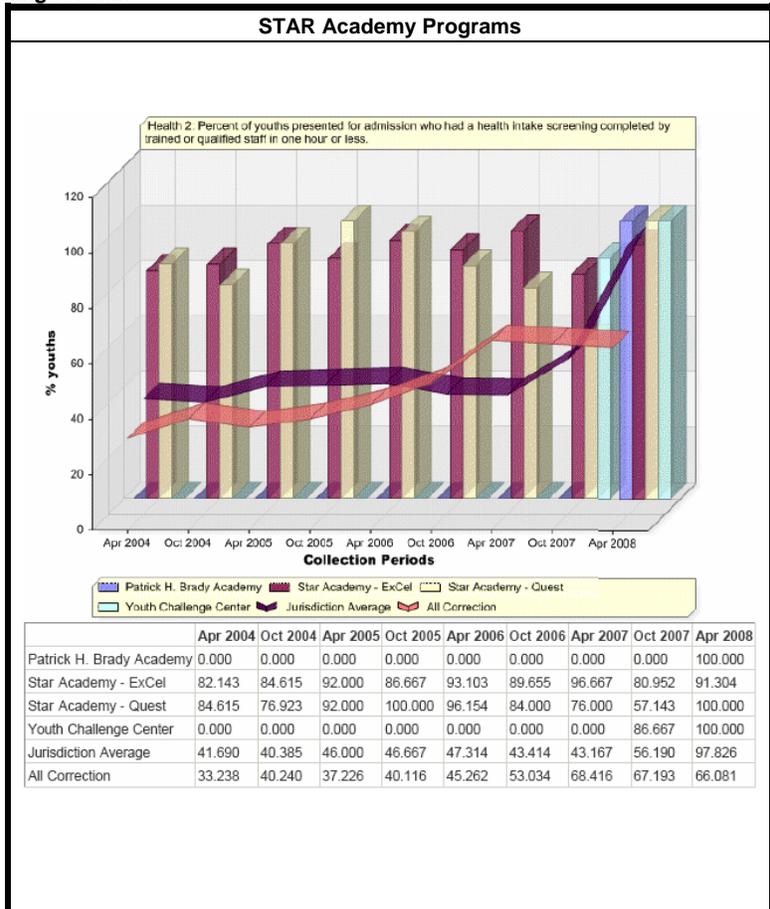
In October (83.333) percent of youth had complete intake screenings completed. In April (96.667) percent of youth screenings were recorded for Admissions.

2.5.2 Health 2 Intake Screening : Health

Percent of youth presented for admission who had a health intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.826%.

National Average
The national average for this outcome measure (OM) is currently 66.081%.



Brady Academy

In October zero percent of youth had health screenings completed in this program since they were completed in the Admissions program. In April STAR Academy adjusted their data collection procedures and (100.00) percent of youth health screenings were recorded.

ExCEL

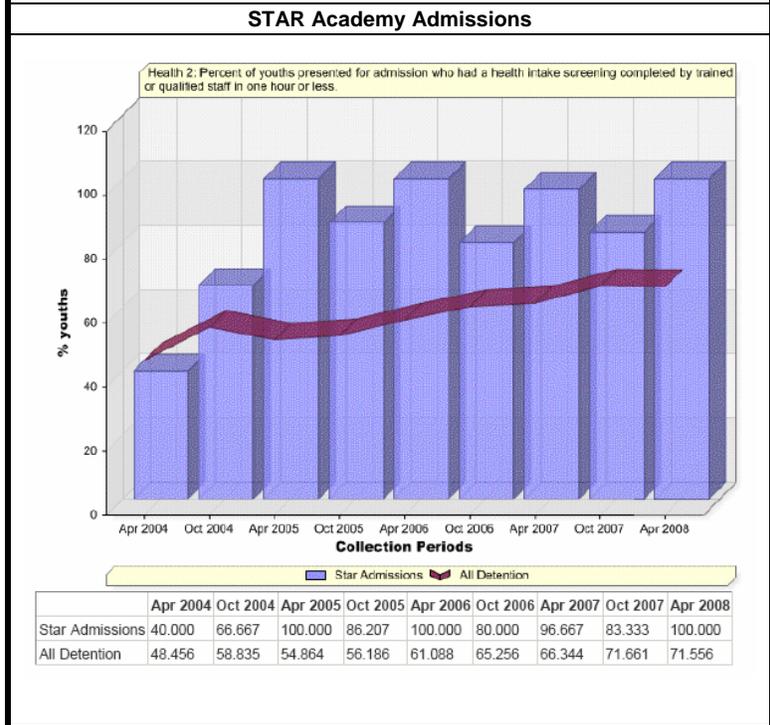
In October (80.952) percent of youth had health screenings completed. In April STAR Academy adjusted their data collection procedures and (91.304) percent of youth health screenings were recorded.

Quest

In October (57.143) percent of youth had health screenings completed. In April STAR Academy adjusted their data collection procedures and (100.00) percent of youth health screenings were recorded.

Youth Challenge Center

In October (86.667) percent of youth had health screenings completed in this program since they were completed in the Admissions program. In April STAR Academy adjusted their data collection procedures and (100.00) percent of youth health screenings were recorded.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

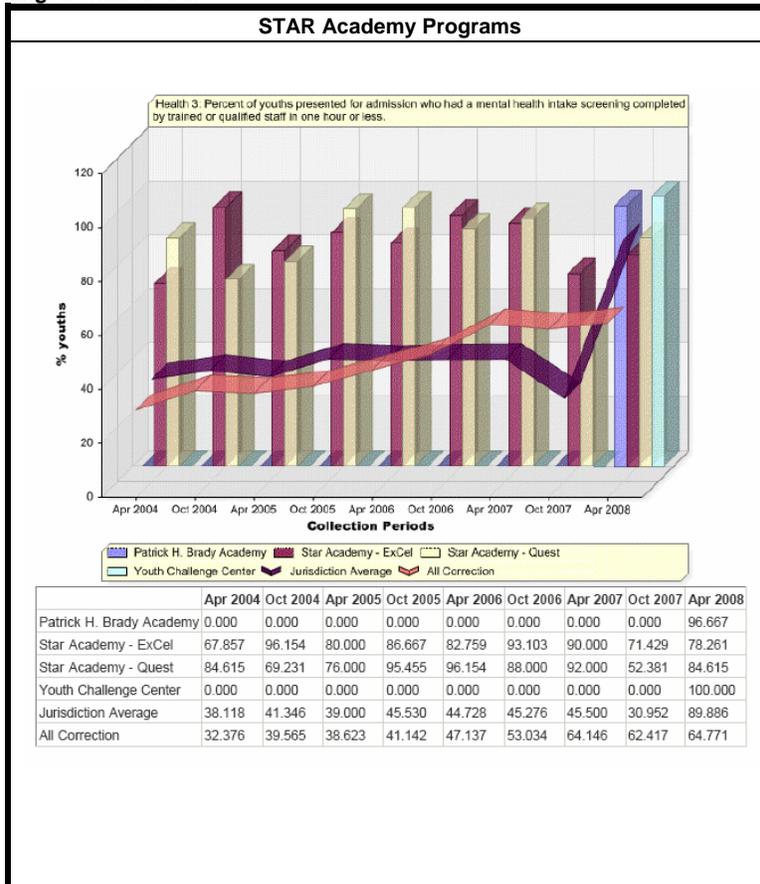
In October (83.333) percent of youth had health screenings completed. In April (100.00) percent of youth screenings were recorded for Admissions.

2.5.3 Health 3 Intake Screening: Mental Health

Percent of youth presented for admission that had a mental health intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 89.886%.

National Average
The national average for this outcome measure (OM) is currently 64.771%.



Brady Academy

In October zero percent of youth had MH screenings completed in this program since they were completed in the Admissions program. In April STAR Academy adjusted their data collection procedures and (96.667) percent of youth MH screenings were recorded.

ExCEL

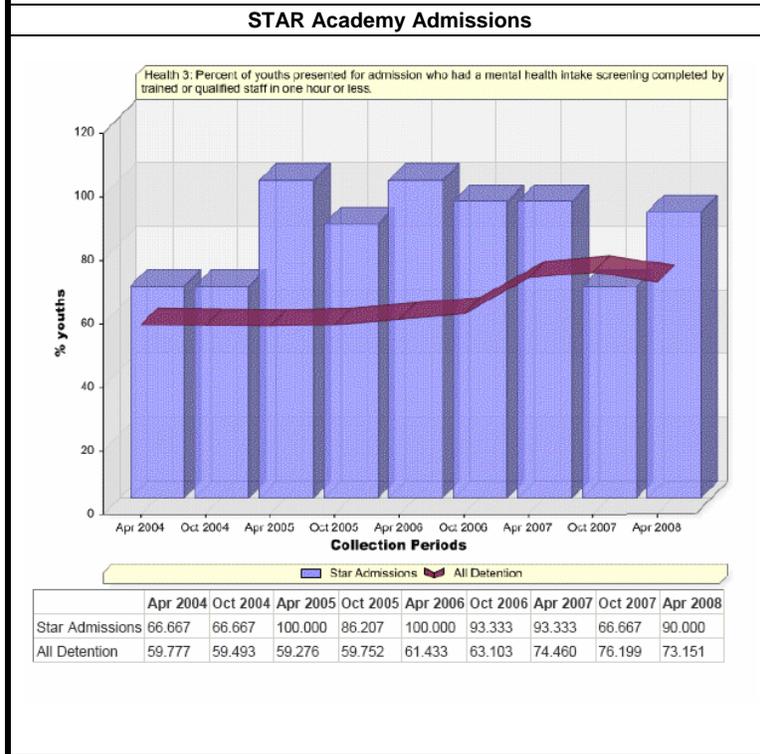
In October (71.429) percent of youth had MH screenings completed. In April STAR Academy adjusted their data collection procedures and (78.261) percent of youth MH screenings were recorded.

Quest

In October (52.381) percent of youth had MH screenings completed. In April STAR Academy adjusted their data collection procedures and (84.615) percent of youth MH screenings were completed.

Youth Challenge Center

In October zero percent of youth had MH screenings completed in this program since they were completed in the Admissions program. In April STAR Academy adjusted their data collection procedures and (100.00) percent of youth MH screenings were recorded.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 90.00%.

National Average
The national average for this outcome measure (OM) is currently 73.151%.

STAR Admissions

In October (66.667) percent of youth had mental health screenings completed. In April (90.00) percent of youth screenings were recorded for Admissions.

2.5.4 Health 4 Intake Screening: Suicide Prevention

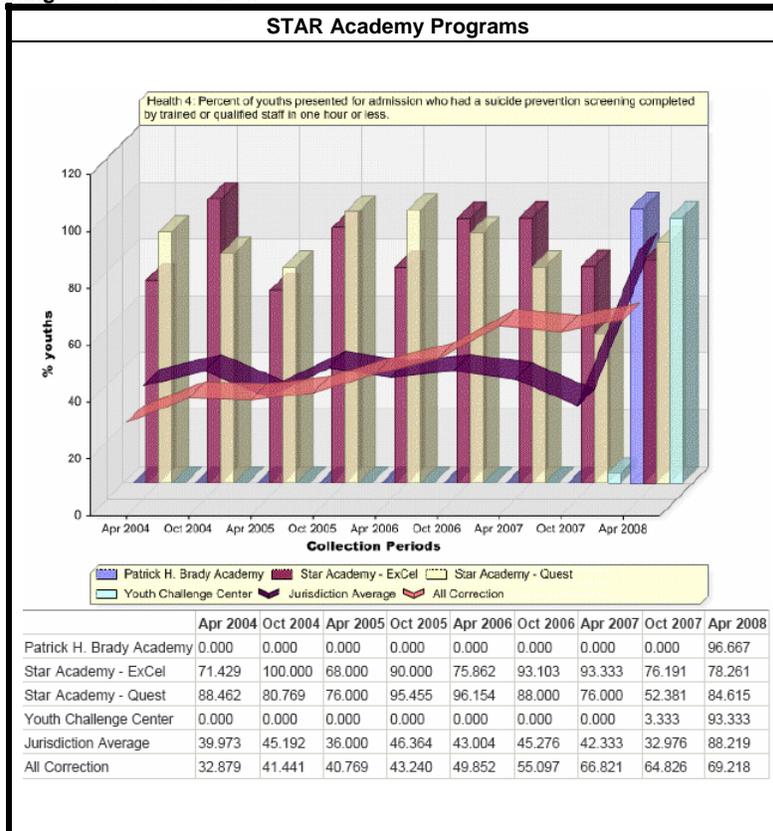
Percent of youth presented for admission that had a suicide prevention screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 88.219%.

National Average

The national average for this outcome measure (OM) is currently 69.218%.



Brady Academy

In October zero percent of youth had SP screenings completed in this program since they were completed in the Admissions program. In April STAR adjusted their procedures and (96.667) percent of youth SP screenings were recorded.

ExCEL

In October (76.191) percent of youth had SP screenings completed. In April STAR adjusted their procedures and (78.261) percent of youth SP screenings were recorded.

Quest

In October (52.381) percent of youth had SP screenings completed. In April STAR adjusted their procedures and (84.615) percent of youth SP screenings were recorded.

Youth Challenge Center

In October (3.333) percent of youth had SP screenings completed in this program since they were completed in the Admissions program. In April STAR adjusted their procedures and (93.333) percent of youth SP screenings were recorded.

Jurisdiction Average

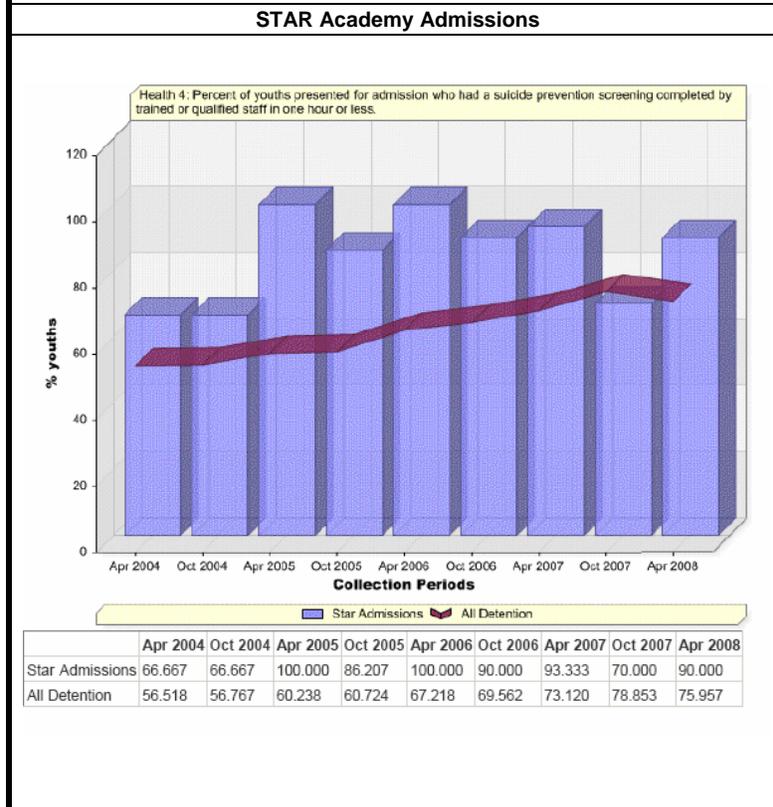
The jurisdiction average for this outcome measure (OM) is currently 90.00%.

National Average

The national average for this outcome measure (OM) is currently 75.957%.

STAR Admissions

A FIP was developed for this OM in October 2005 and has been deemed successful and formally closed.



STAR Admissions

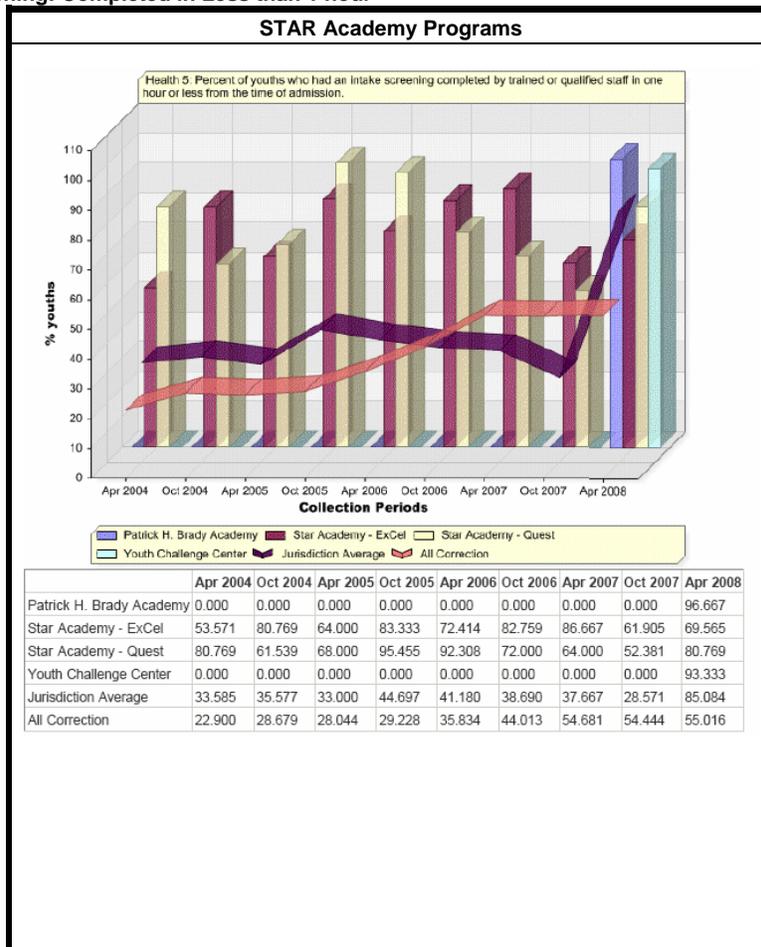
In October (70.00) percent of youth had suicide prevention screenings completed. In April (90.00) of youth screenings were recorded for Admissions.

2.5.5 Health 5 Intake Screening: Completed in Less than 1 hour

Percent of youth presented for admission that had an intake screening completed by trained or qualified staff in one hour or less.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 85.084%.

National Average
The national average for this outcome measure (OM) is currently 55.016%.



Brady Academy

In October zero percent of youth had intake screenings completed in one hour or less from the time of admissions since the screenings were completed in ADM. In April STAR adjusted their procedures and (96.667) percent of youth intake screenings were recorded.

ExCEL

In October (61.905) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April STAR adjusted their procedures and (69.565) percent of youth intake screenings were recorded.

Quest

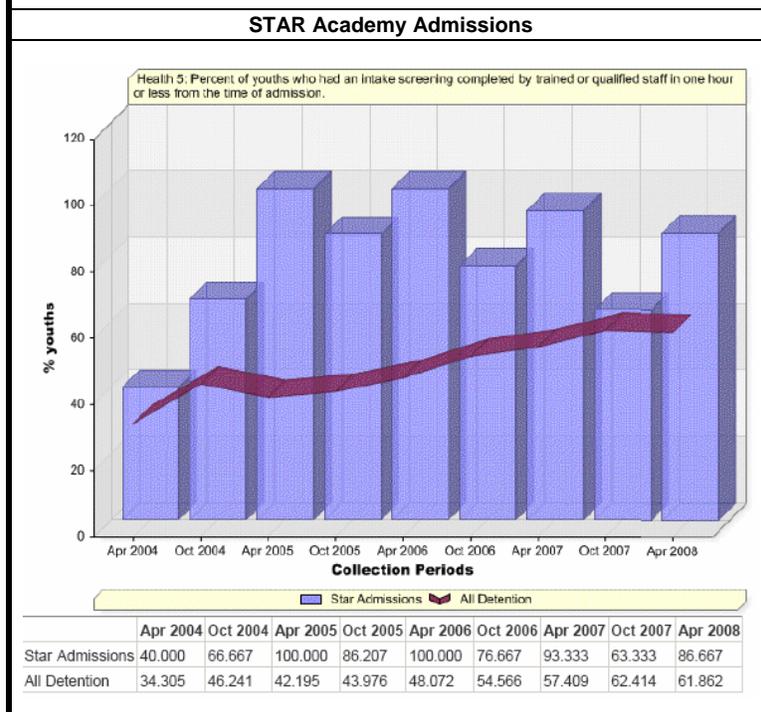
In October (52.381) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April STAR adjusted their procedures and (80.769) percent of youth intake screenings were recorded.

Youth Challenge Center

In October zero percent of youth had intake screenings completed in one hour or less from the time of admissions since the screenings were completed in ADM. In April STAR adjusted their procedures and (93.333) percent of youth intake screenings were recorded.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 86.667%.

National Average
The national average for this outcome measure (OM) is currently 61.862%.



STAR Admissions

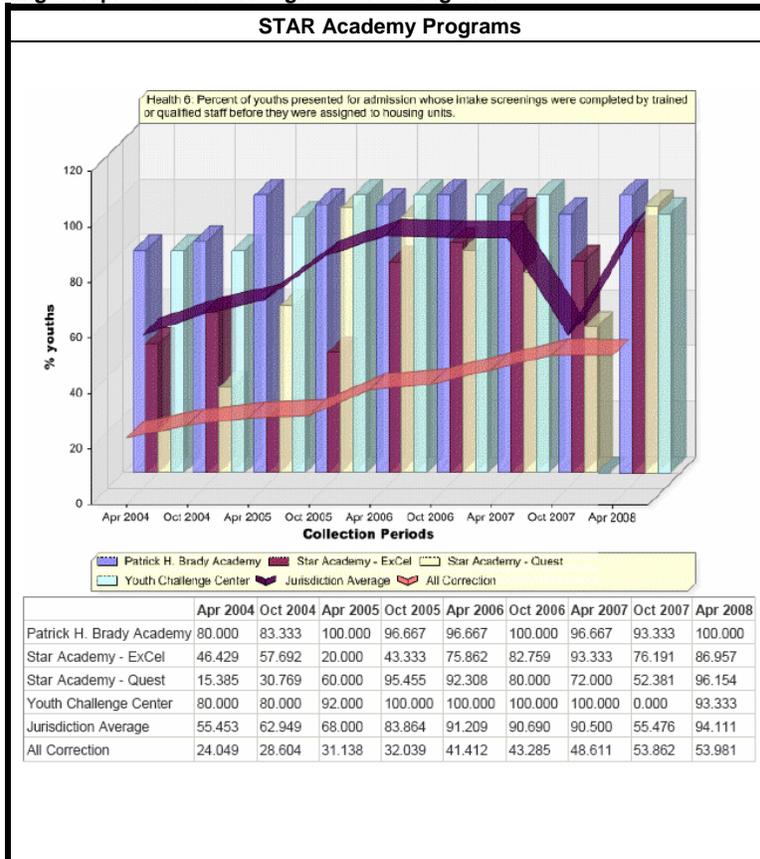
In October (63.333) percent of youth had intake screenings completed in one hour or less from the time of admissions. In April (86.667) percent of youth screenings were recorded for Admissions.

2.5.6 Health 6 Intake Screening Completed before Assigned to Housing Unit

Percent of youth presented for admission whose intake screenings were completed by trained or qualified staff, before they were assigned to housing units.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 94.111%.

National Average
The national average for this outcome measure (OM) is currently 53.981%.



Brady Academy
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (93.333) percent in October and (100.00) percent in April.

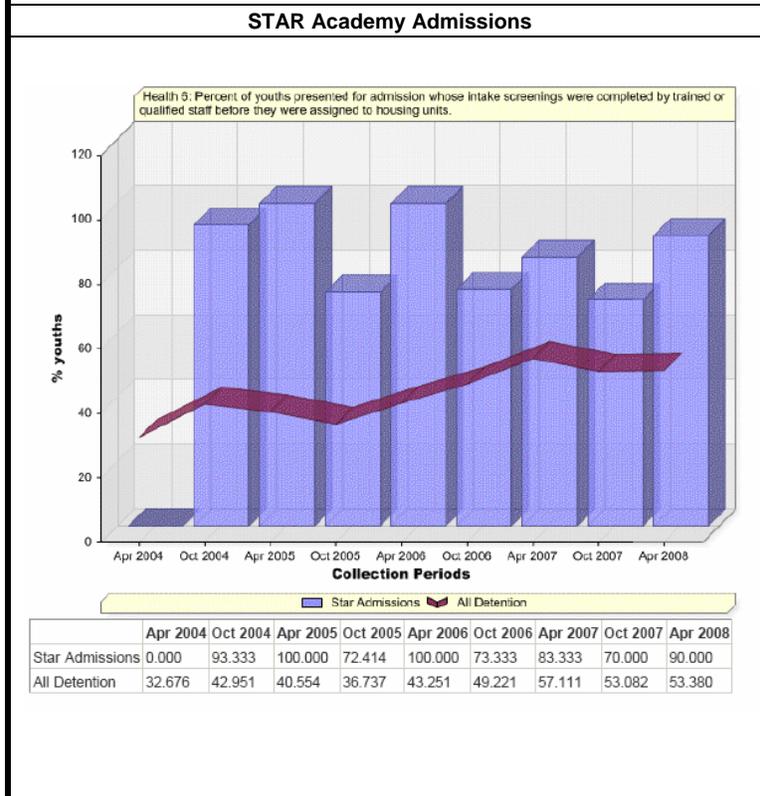
ExCEL
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (76.191) percent in October and (86.957) percent in April.

Quest
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (52.381) percent in October and (96.111) percent in April.

Youth Challenge Center
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was zero percent in October and (93.333) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 90.00%.

National Average
The national average for this outcome measure (OM) is currently 53.380%.



STAR Admissions
Percent of youth at admission whose intake screenings were completed before they were assigned housing units was (70.00) percent in October and (90.00) percent in April.

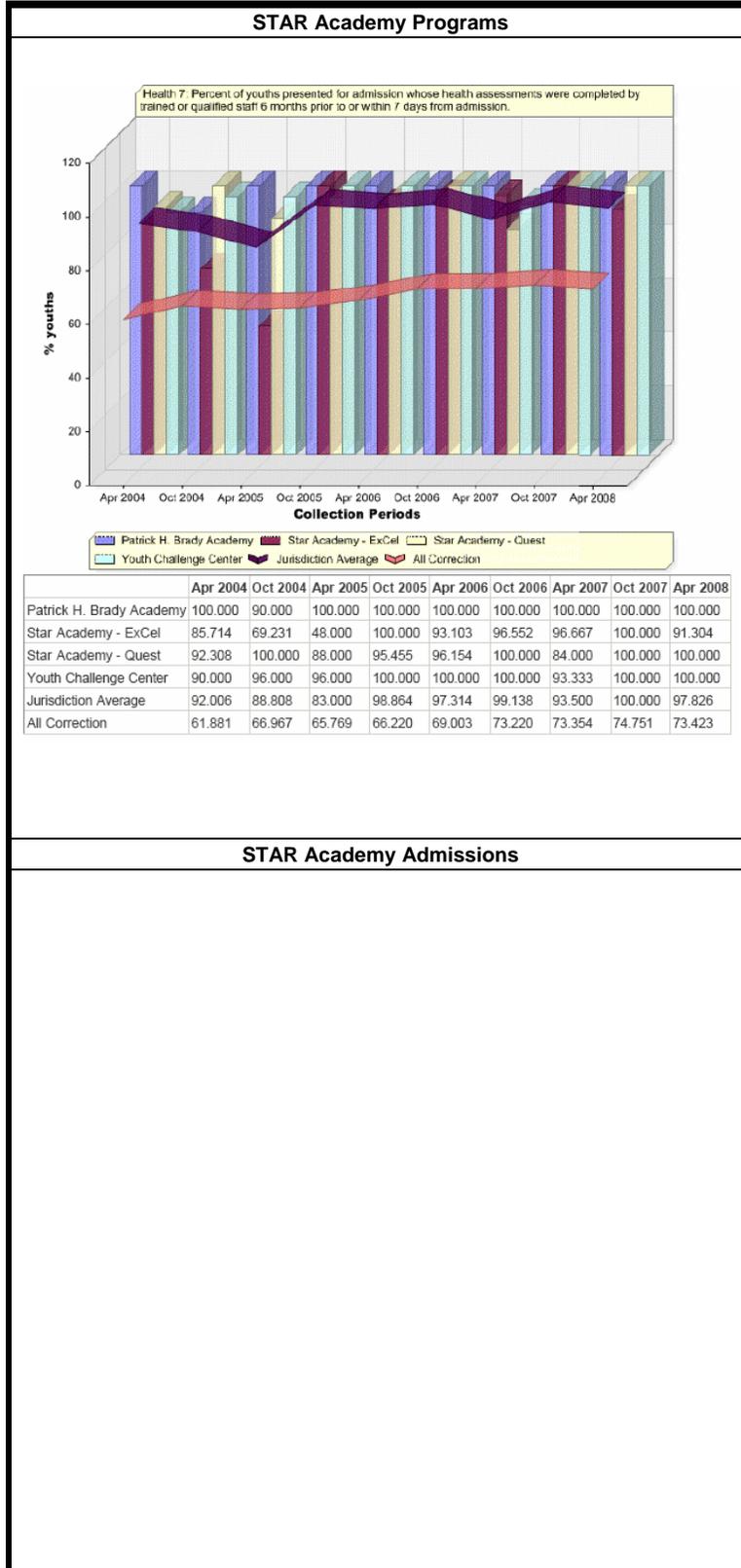
2.5.7 Health 7 Completed: Health Assessments

Percent of youth presented for admission whose health assessments were completed by trained or qualified staff within seven days.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.826%.

National Average
The national average for this outcome measure (OM) is currently 73.423%.

Youth Challenge Center
A FIP was developed for this OM in October 2001 and has been deemed successful and closed.



Brady Academy

The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and April.

ExCEL

The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and (91.304) for April.

Quest

The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and April.

Youth Challenge Center

The percent of youth admitted who had health assessments completed within 7 days is (100.00) percent for October and April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

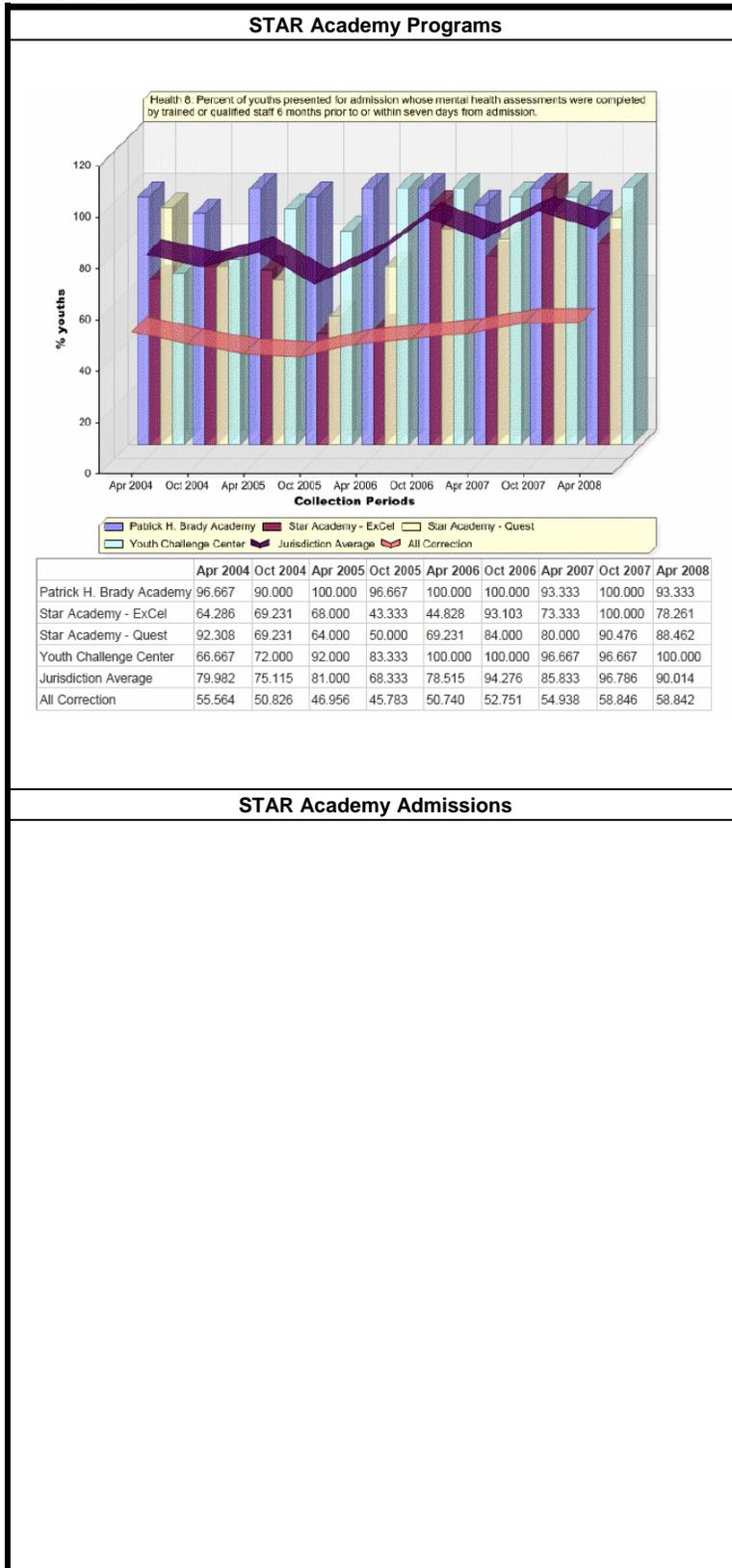
STAR Admissions
Data Not Measured

2.5.8 Health 8 Completed: Mental Health Assessment

Percent of youth presented for admission whose mental health assessments were completed by trained or qualified staff within seven days.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 90.014%.

National Average
The national average for this outcome measure (OM) is currently 58.842%.



Brady Academy

The youth who had mental health assessments completed within 7 days of admissions was (100.00) percent in October and (93.00) percent in April.

ExCEL

The youth who had mental health assessments completed within 7 days of admissions was (100.00) percent in October and (78.261) percent in April.

Quest

The youth who had mental health assessments completed within 7 days of admissions was (90.476) percent in October and (88.462) percent in April.

Youth Challenge Center

The youth who had mental health assessments completed within 7 days of admissions was (96.667) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.5.9 Health 11 Health Care Treatment

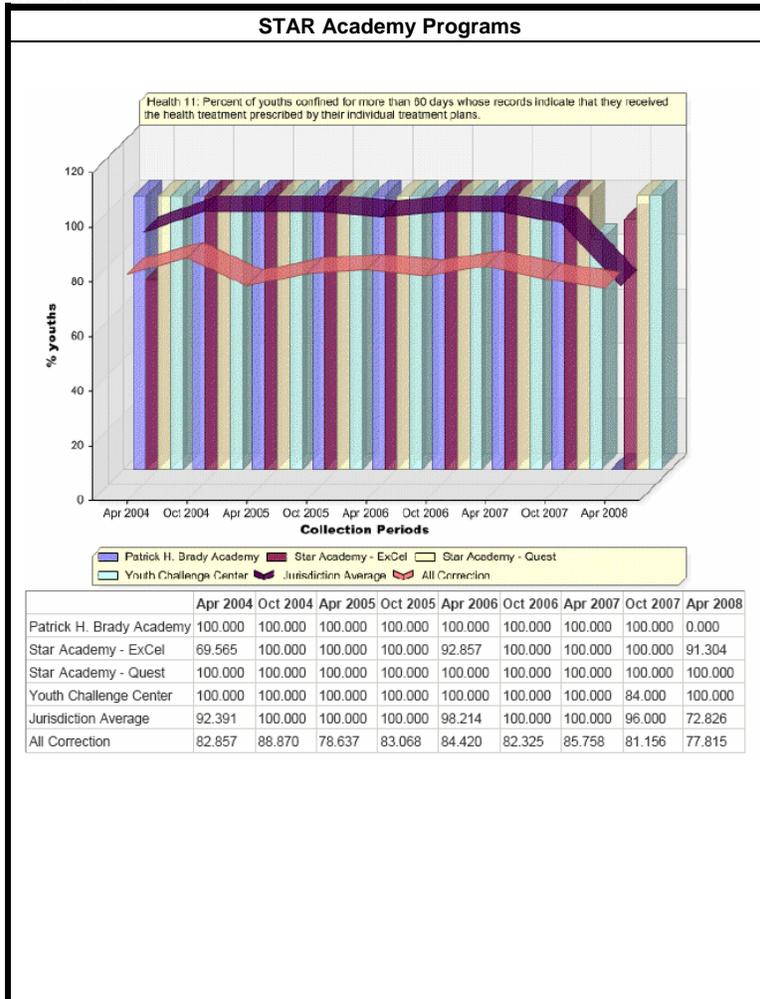
Percent of youth confined for more than 60 days whose records indicate that they received the health treatment prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 72.826%. However, out of the three STAR Programs who have this information in their ITP's our average is 97.00%.

National Average

The national average for this outcome measure (OM) is currently 77.815%.



Brady Academy

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and zero percent for April.

Note: STAR Academy made adjustments in data collection process and Individual Treatment Plans do not address this need.

ExCEL

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and (91.304) percent for April.

Quest

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center

Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is (84.00) percent for October and (100.00) percent for April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

STAR Admissions

Data Not Measured

2.5.10 Health 12 Mental Health Treatment

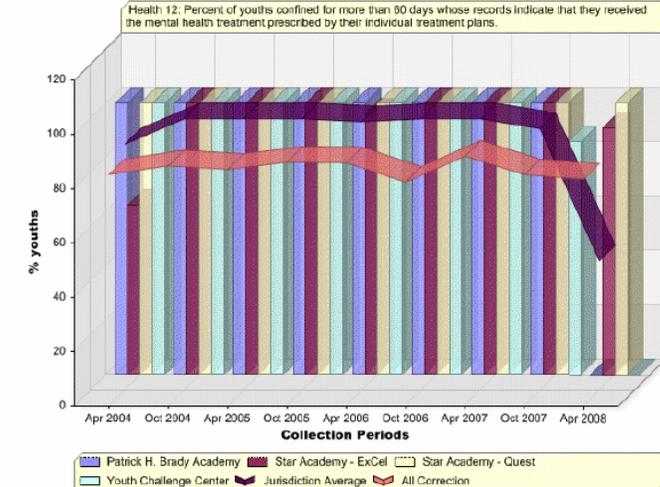
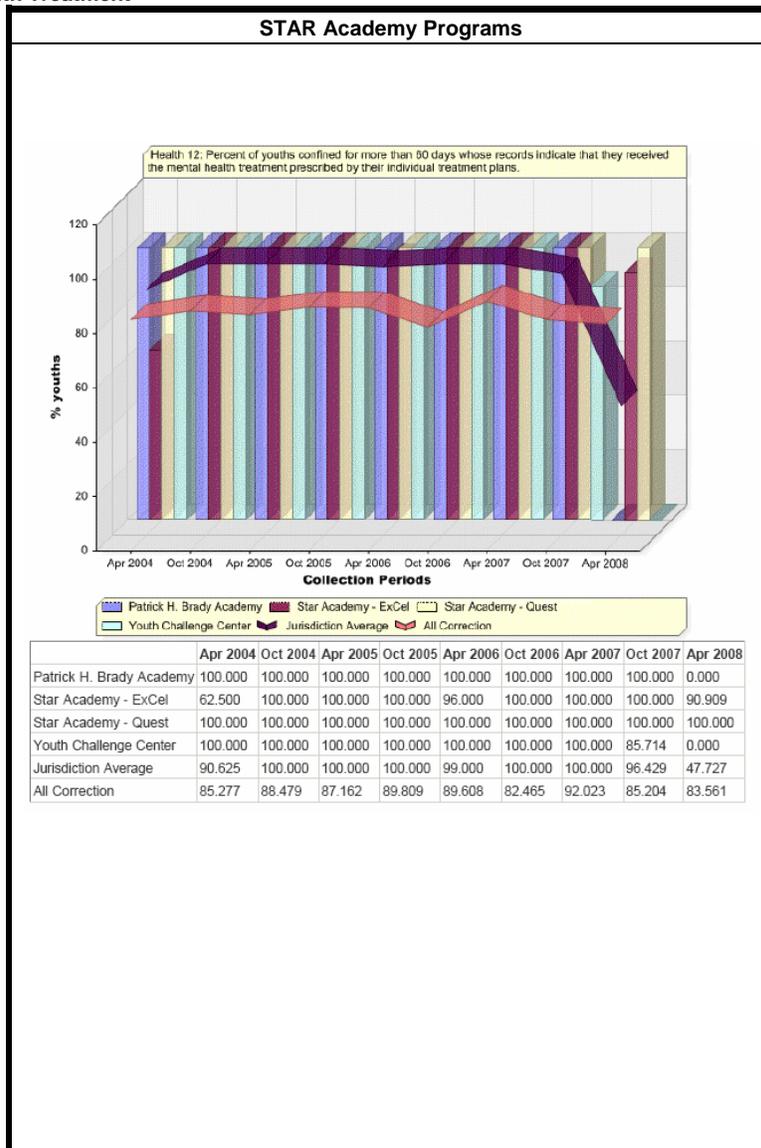
Percent of youth confined for more than 60 days whose records indicate that they received the mental health treatment prescribed by their individual treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 47.727%. However, out of the two STAR Programs who have this information in their ITP's our average is 95.00%.

National Average

The national average for this outcome measure (OM) is currently 83.561%.



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008
Patrick H. Brady Academy	100.000	100.000	100.000	100.000	100.000	100.000	100.000	100.000	0.000
Star Academy - ExCel	62.500	100.000	100.000	100.000	96.000	100.000	100.000	100.000	90.909
Star Academy - Quest	100.000	100.000	100.000	100.000	100.000	100.000	100.000	100.000	100.000
Youth Challenge Center	100.000	100.000	100.000	100.000	100.000	100.000	100.000	85.714	0.000
Jurisdiction Average	90.625	100.000	100.000	100.000	99.000	100.000	100.000	96.429	47.727
All Correction	85.277	88.479	87.162	89.809	89.608	82.465	92.023	85.204	83.561

Brady Academy

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and zero percent in April.

Note: STAR Academy made adjustments in data collection process and Individual Treatment Plans do not address this need.

ExCEL

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and (90.00) percent in April.

Quest

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center

Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is (85.714) percent for October and zero percent in April.

Note: STAR Academy made adjustments in data collection process and Individual Treatment Plans do not address this need.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

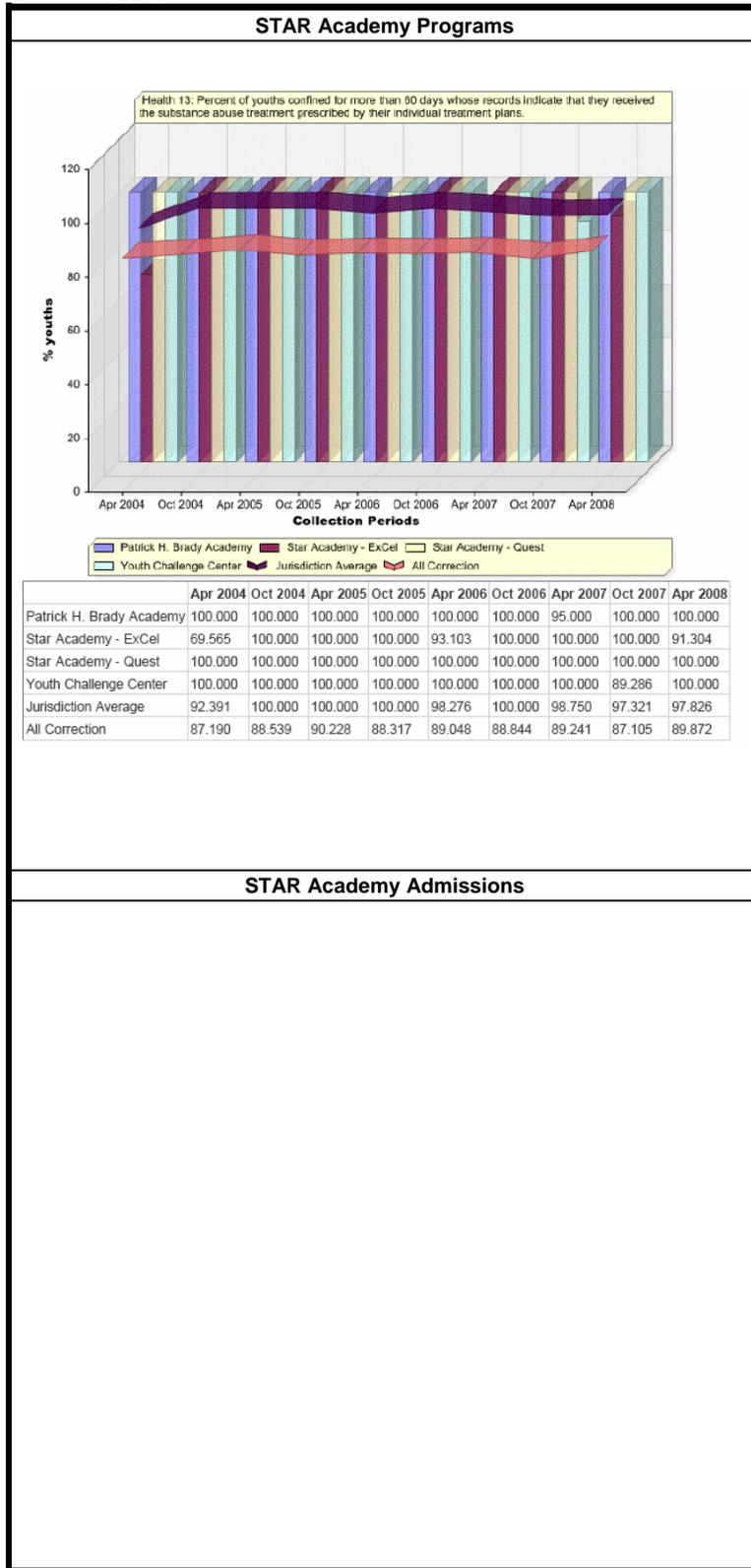
2.5.11 Health 13 Substance Abuse Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the substance abuse treatment prescribed by their individual treatment plans.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.826%.

National Average
The national average for this outcome measure (OM) is currently 89.872%.

Brady Academy
A FIP was developed for this OM in October 2001 and has been deemed successful and closed.



Brady Academy
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and for April.

ExCEL
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and (91.304) percent in April.

Quest
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (100.00) percent for October and for April.

Youth Challenge Center
Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is (89.286) percent for October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

2.5.12 Health 14 Physical Fitness Assessment

Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 65.655%.

National Average
The national average for this outcome measure (OM) is currently 17.683%.

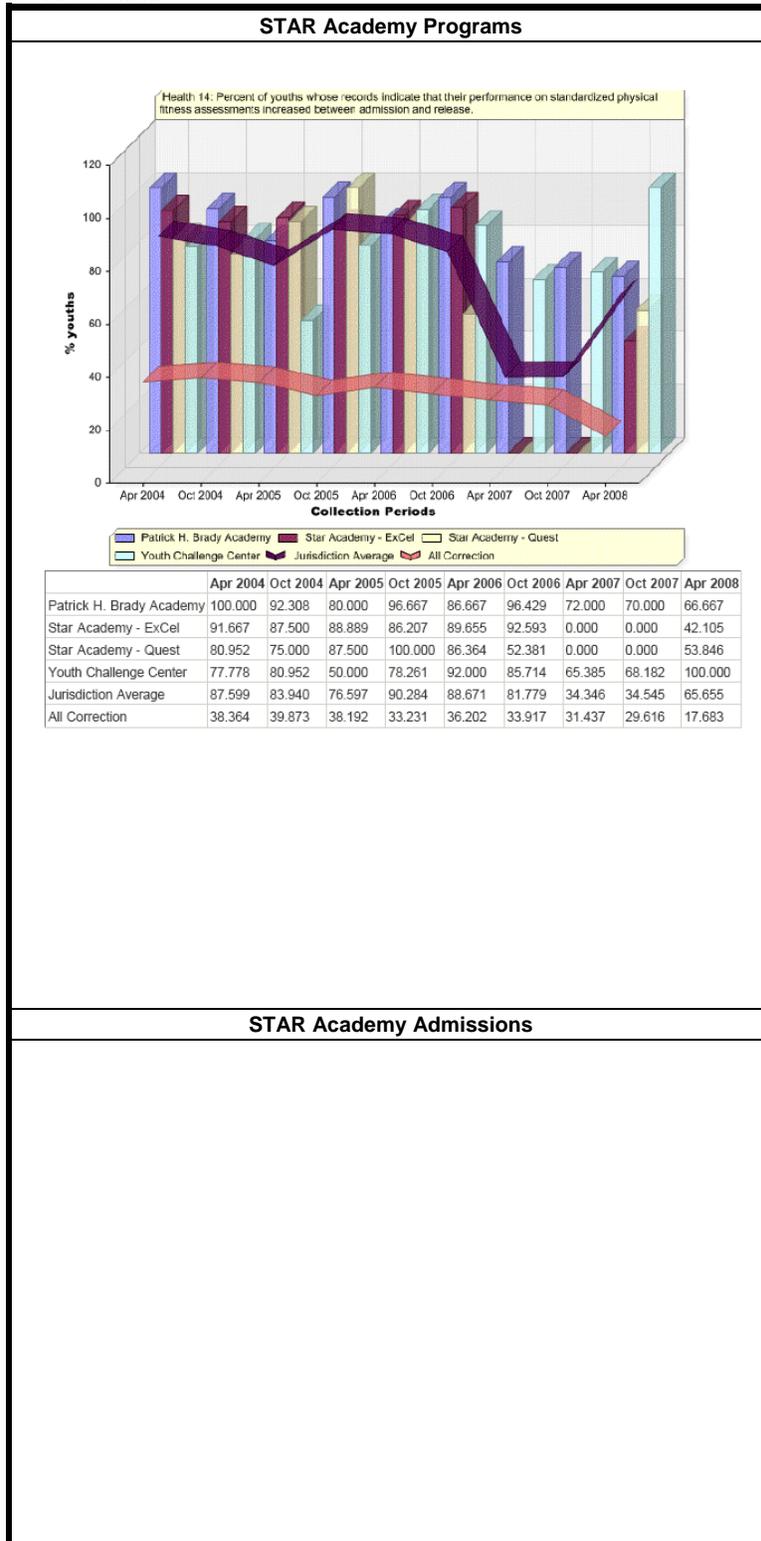
Brady Academy
A FIP was developed for this OM in April 2003 and in April 2005 and has been deemed successful and formally closed.

ExCel
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest
A FIP was developed for this OM in October '02 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (70.00) percent in October and (66.667) percent in April.

ExCEL
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was zero percent in October and (42.105) percent in April.

Note: Data in October was not being recorded properly.

Quest
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was zero percent in October and (53.846) percent in April.

Note: Data in October was not being recorded properly.

Youth Challenge Center
Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release was (68.182) percent in October and (100.00) percent in April.

STAR Admissions
Data Not Measured

2.5.13 Health 15 Large Muscle Exercise

Percent of interviewed youth who report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 66.995%.

National Average

The national average for this outcome measure (OM) is currently 54.636%.

Brady Academy

In October (69.231) percent of A FIP was developed for this OM in October 2001 and has been deemed successful and closed.

ExCel

A FIP was developed for this OM in October 2004 and has been deemed successful and formally closed.

Quest

A FIP was developed for this OM in April 2003 and has been deemed successful and formally closed.

Youth Challenge Center

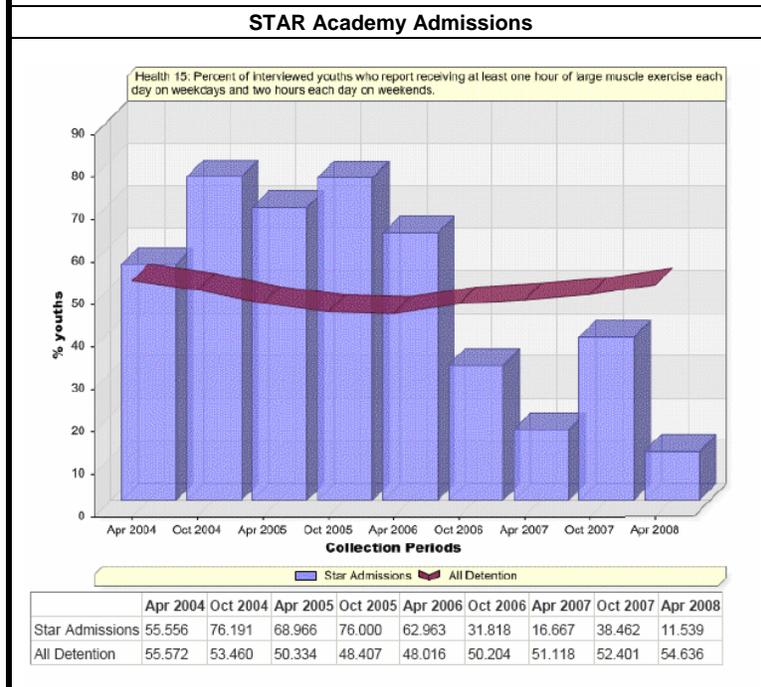
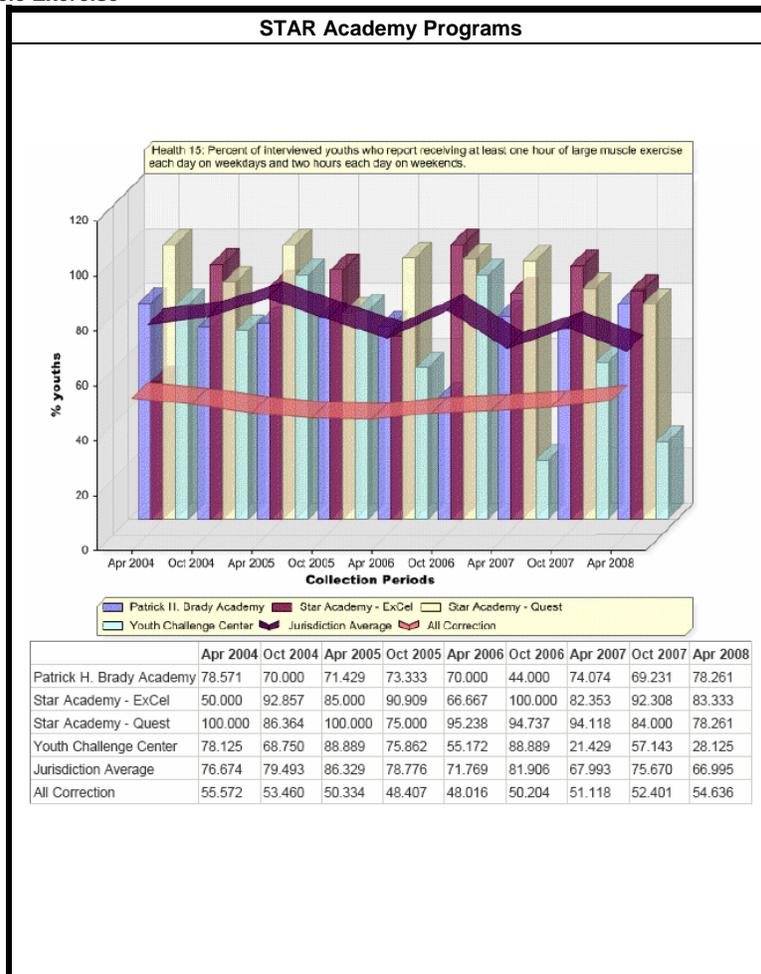
Note: YCC Improvement Team has looked at this OM and has determined that programming and visitations occur during recreation time.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 11.539%.

National Average

The national average for this outcome measure (OM) is currently 54.636%.



Brady Academy

In October (69.231) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This increased to (78.261) percent in April.

ExCEL

In October (92.308) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (83.333) percent in April.

Quest

In October (84.000) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (78.261) percent in April.

Youth Challenge Center

In October (57.143) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (28.125) percent in April.

STAR Admissions

In October (38.462) percent of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to (11.539) percent in April.

2.5.14 Health 16 Physical Fitness Assessment

Percent of youth whose records indicate they have received a physical fitness assessment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 92.517%.

National Average
The national average for this outcome measure (OM) is currently 37.091%.

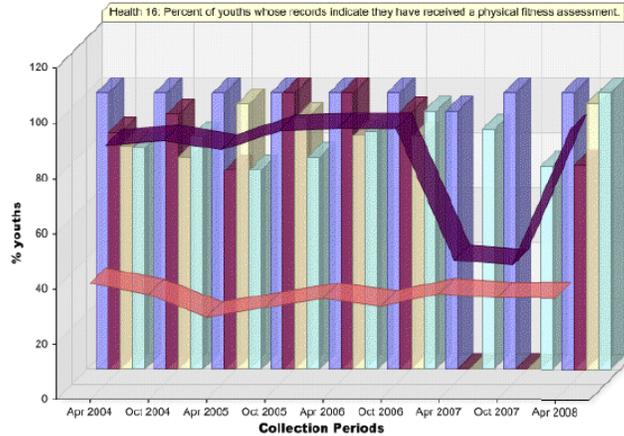
ExCel
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Quest
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Programs



	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008
Patrick H. Brady Academy	100.000	100.000	100.000	100.000	100.000	100.000	93.333	100.000	100.000
Star Academy - ExCel	85.714	92.308	72.000	100.000	100.000	93.103	0.000	0.000	73.913
Star Academy - Quest	80.769	76.923	96.000	90.909	84.615	84.000	0.000	0.000	96.154
Youth Challenge Center	80.000	84.000	72.000	76.667	86.207	93.333	86.667	73.333	100.000
Jurisdiction Average	86.621	88.308	85.000	91.894	92.706	92.609	45.000	43.333	92.517
All Correction	42.139	38.138	29.940	33.378	36.723	33.981	38.375	36.960	37.091

Brady Academy

Percent of youth whose records indicate they have received a physical fitness assessment was (100.00) percent in October and in April.

ExCEL

Percent of youth whose records indicate they have received a physical fitness assessment was zero percent in October and (73.913) percent in April. Note: Data in October was not being recorded properly.

Quest

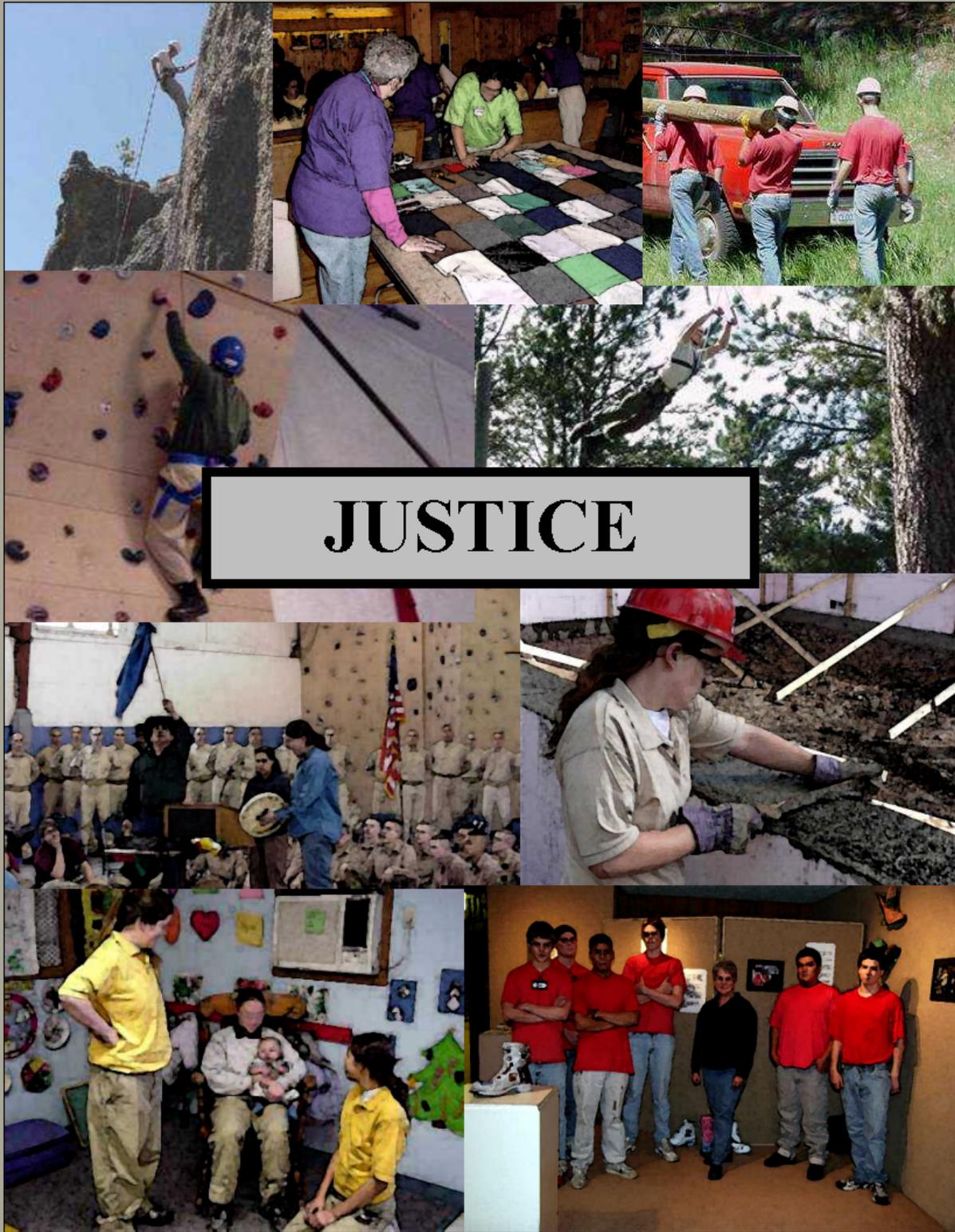
Percent of youth whose records indicate they have received a physical fitness assessment was zero percent in October and (96.154) percent in April. Note: Data in October was not being recorded properly.

Youth Challenge Center

Percent of youth whose records indicate they have received a physical fitness assessment was (73.333) percent in October and (100.00) percent in April.

STAR Academy Admissions

STAR Admissions
Data Not Measured



2.6 Justice

This includes grievances and legal rights.

2.6.1 Justice 1 Facility Rules and Legal Rights

Percent of interviewed youth who report understanding the facility rules and their legal rights.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 84.890%.

National Average

The national average for this outcome measure (OM) is currently 73.645%.

Brady Academy

A FIP was developed for this OM in April 2001 and has been deemed successful and closed.

Youth Challenge Center

A FIP was developed for this OM in May 2002, along with OM's Justice 6, Programming 20 and 21 and has been deemed successful and closed.

Jurisdiction Average

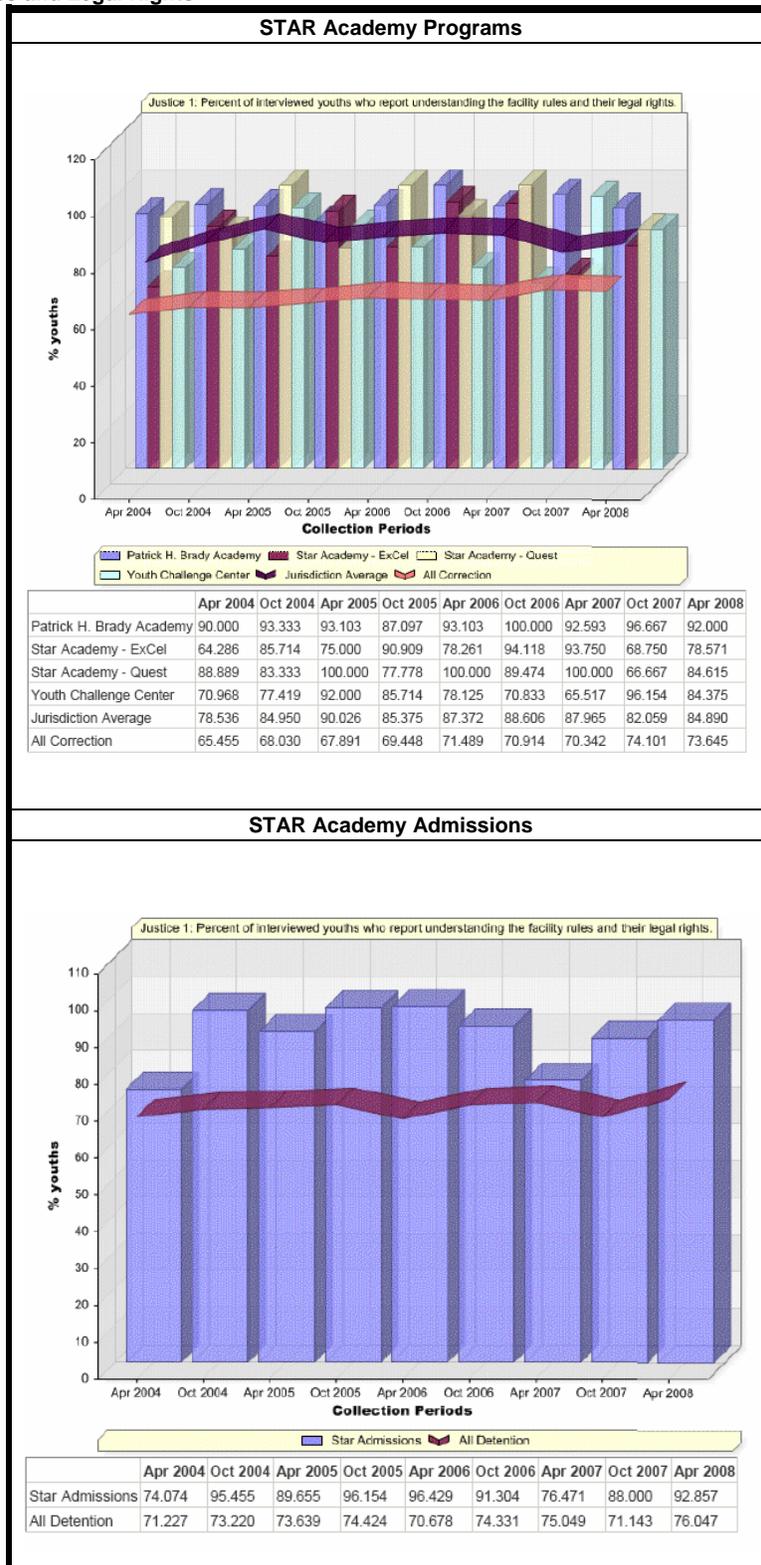
The jurisdiction average for this outcome measure (OM) is currently 92.857%.

National Average

The national average for this outcome measure (OM) is currently 76.047%.

STAR Admissions

A FIP was developed for this OM in April 2001 and has been deemed successful and formally closed.



Brady Academy

Percent of interviewed youth who report they understand facility rules and legal rights increased to (96.667) percent in October and decreased to (92.00) percent in April.

ExCEL

Percent of interviewed youth who report they understand facility rules and legal rights decreased to (68.750) percent in October and increased to (78.571) percent in April.

Quest

Percent of interviewed youth who report they understand facility rules and legal rights decreased to (66.667) percent in October and increased to (84.615) percent in April.

Youth Challenge Center

Percent of interviewed youth who report they understand facility rules and legal rights increased to (96.154) percent in October and decreased to (84.375) percent in April.

STAR Admissions

Percent of interviewed youth who report they understand facility rules and legal rights increased to (88.000) percent in October and increased again to (92.857) percent in April.

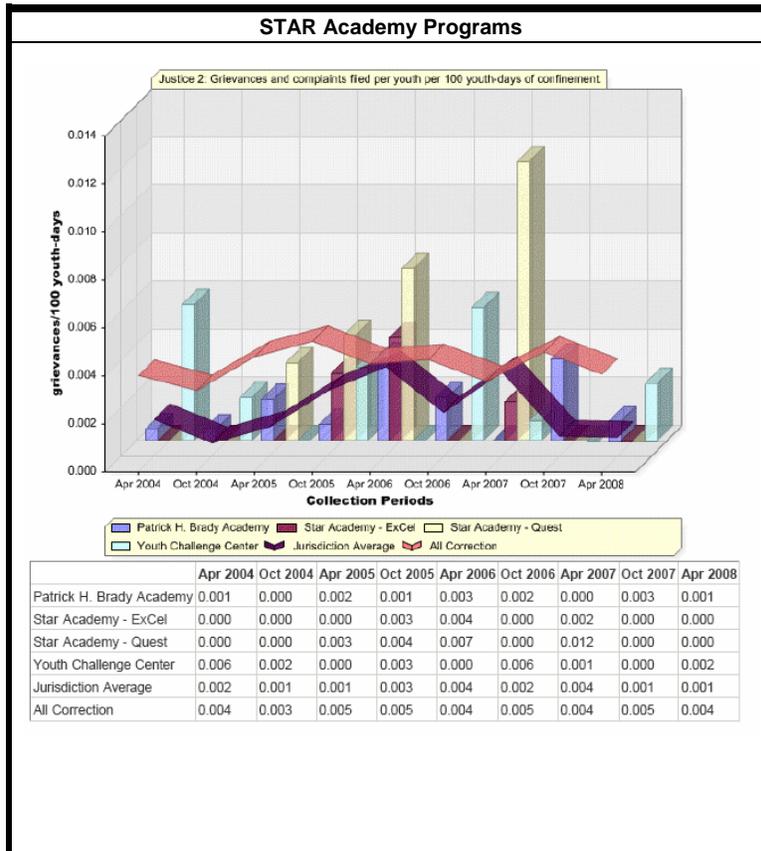
2.6.2 Justice 2 Grievances and Complaints: Filed by youth

Grievances and complaints filed per youth per 100 youth days of confinement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.001%.

National Average
The national average for this outcome measure (OM) is currently 0.004%.

Brady Academy
A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2006 and has been deemed successful and formally closed.



Brady Academy

Five grievances, a rate of (0.003), and/or complaints were filed per youth per 100 person days of confinement for the October data collection, and one grievance filed in April.

ExCEL

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October and April data collections.

Quest

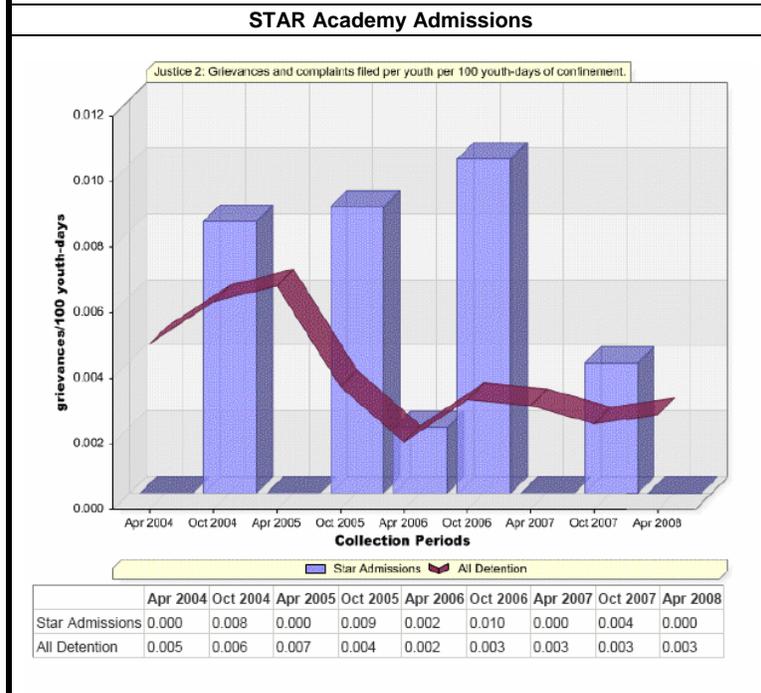
Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October and April data collections.

Youth Challenge Center

Zero grievances and/or complaints were filed per youth per 100 person days of confinement for the October data collection and three in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.003%.



STAR Admissions

Two grievances, a rate of (0.004) percent, and/or complaints were filed per youth per 100 person days of confinement for the October data collection, and zero grievances filed in April.

2.6.3 Justice 3 Grievances and Complaints: Staff

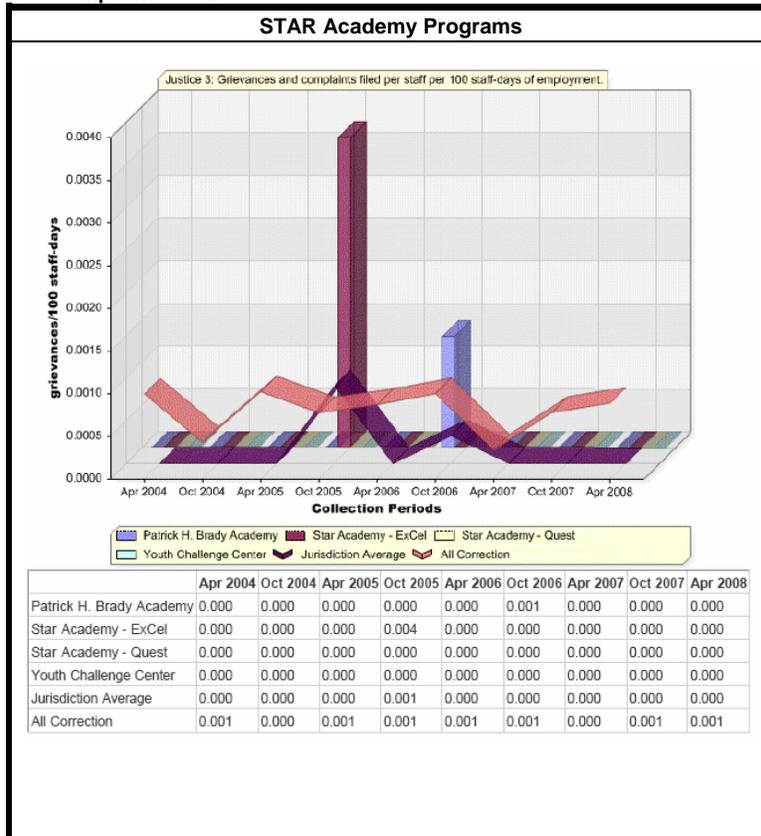
Grievances and complaints filed per staff per 100 days of staff employment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.001%.



Brady Academy

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

ExCEL

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Quest

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Youth Challenge Center

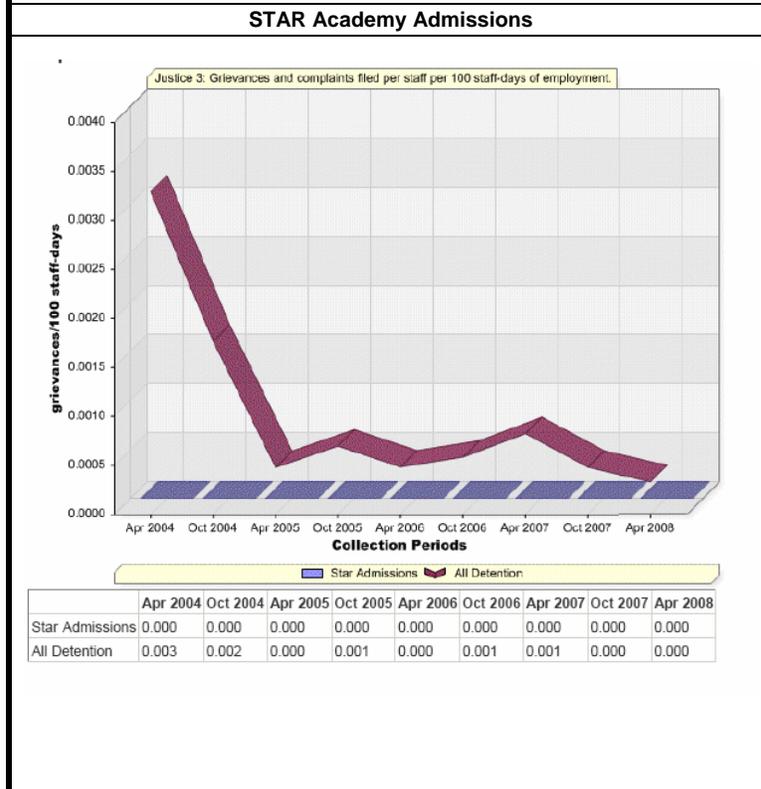
Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

Grievances and complaints filed per staff per 100 days of employment is zero for October and April data collections.

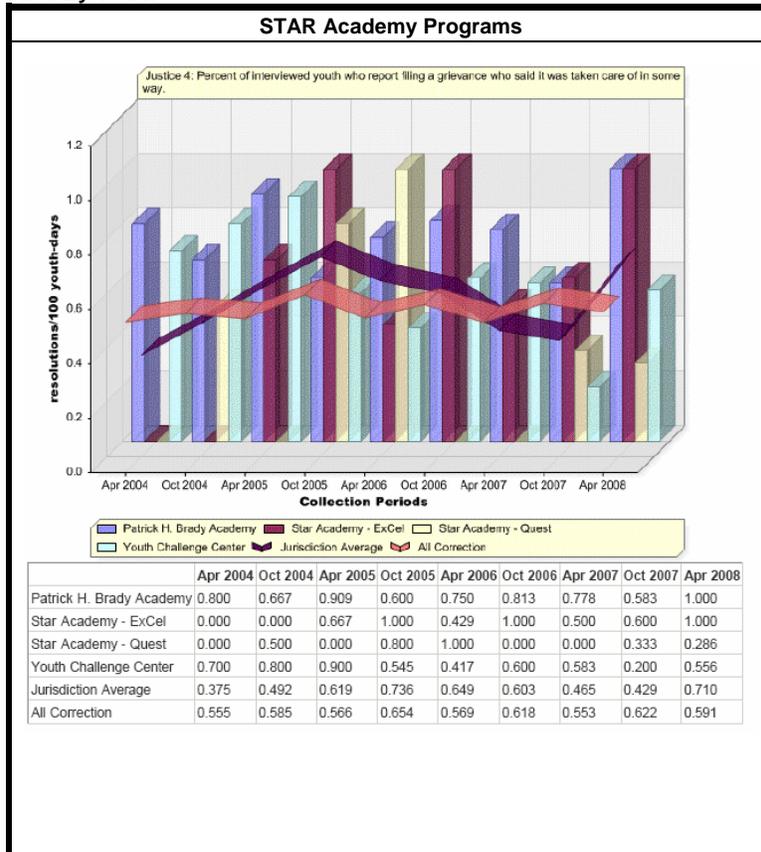
2.6.4 Justice 4 Grievances Filed By Youth

Percent of interviewed youth who report filing a grievance and who said it was addressed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.710%.

National Average
The national average for this outcome measure (OM) is currently 0.591%.

Youth Challenge Center
A FIP was developed for this OM in April 2003 and has been deemed successful and closed.



Brady Academy
The percent of interviewed youth who report filing a grievance and said it was addressed decreased to (0.583) percent in October, and then increased to (100.00) percent in April.

ExCEL
The percent of interviewed youth who report filing a grievance and said it was addressed increased to (0.6000) percent in October, and then increased to (100.00) percent in April.

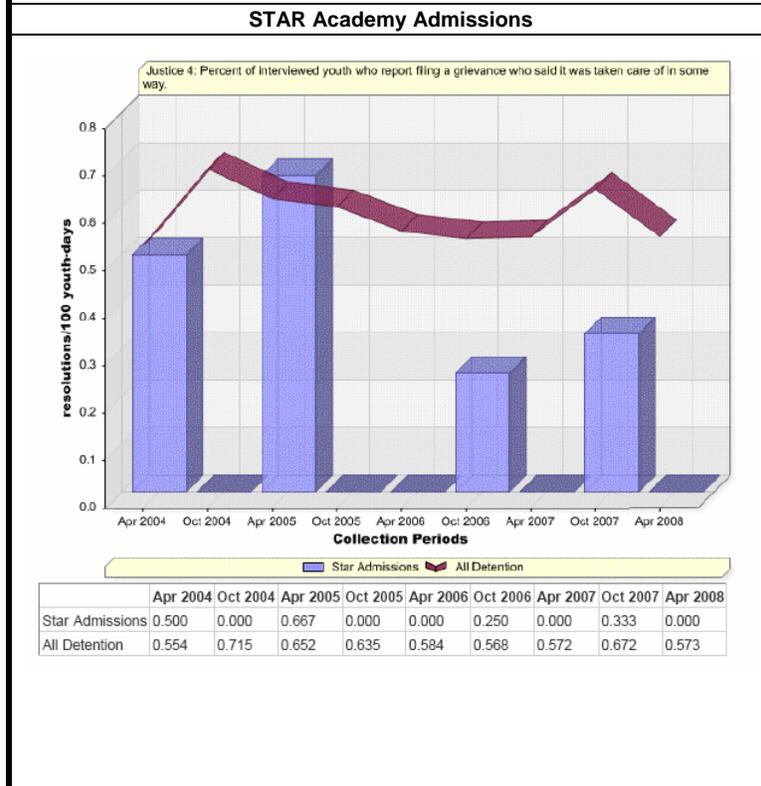
Quest
The percent of interviewed youth who report filing a grievance and said it was addressed was (0.333) percent in October, and then decreased to (0.286) percent in April.

Youth Challenge Center
The percent of interviewed youth who report filing a grievance and said it was addressed decreased to (0.200) percent in October, and then increased to (.556) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.573%.

STAR Admissions
A FIP was developed for this OM in October 2002 and addressed again in April 2003. It has been deemed successful and formally closed.



STAR Admissions
The percent of interviewed youth who report filing a grievance and said it was addressed was (0.333) percent in October, and did not apply in April.

2.6.5 Justice 5 Grievances Filed by Staff

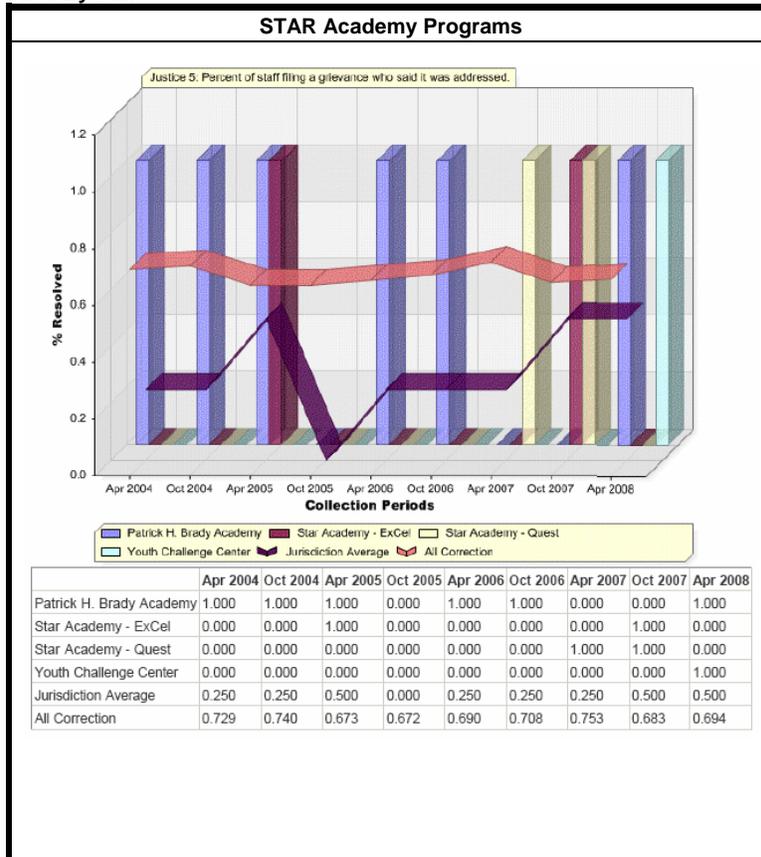
Percent of interviewed staff filing grievance who said it was addressed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.500%. However, 100.00 accurately reflect the two programs that had staff grievances and who said it was addressed.

National Average

The national average for this outcome measure (OM) is currently 0.694%.



Brady Academy

Staff filing a grievance and report that the grievance was addressed did not apply in October and was (100.00) percent in April.

ExCEL

Staff filing a grievance and report that the grievance was addressed was (100.00) percent in October and did not apply in April.

Quest

Staff filing a grievance and report that the grievance was addressed was (100.00) percent in October and did not apply in April.

Youth Challenge Center

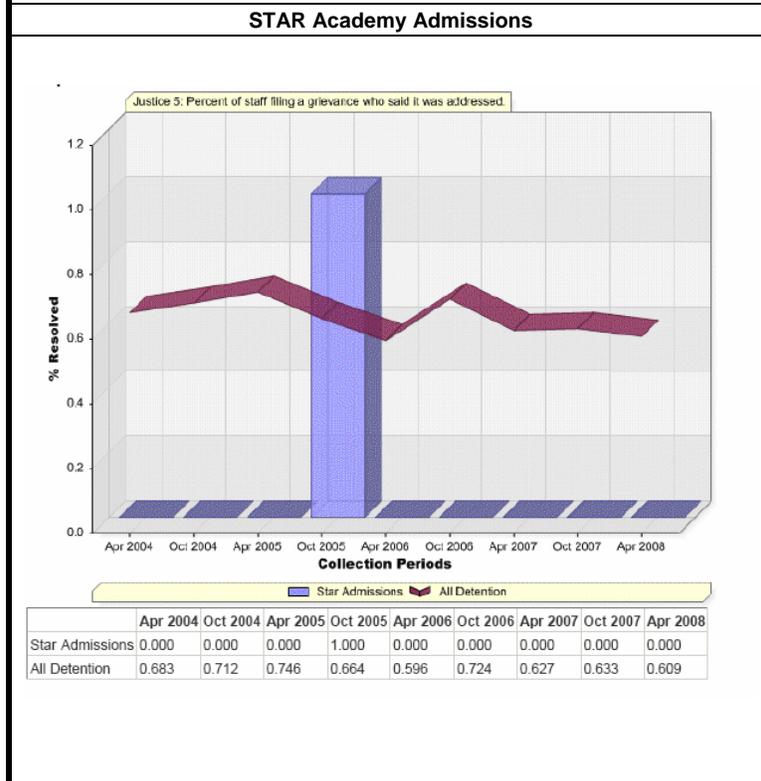
Staff filing a grievance and report that the grievance was addressed did not apply in October and was (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.609%.



STAR Admissions

Staff filing a grievance and report that the grievance was addressed did not apply in October and in April.

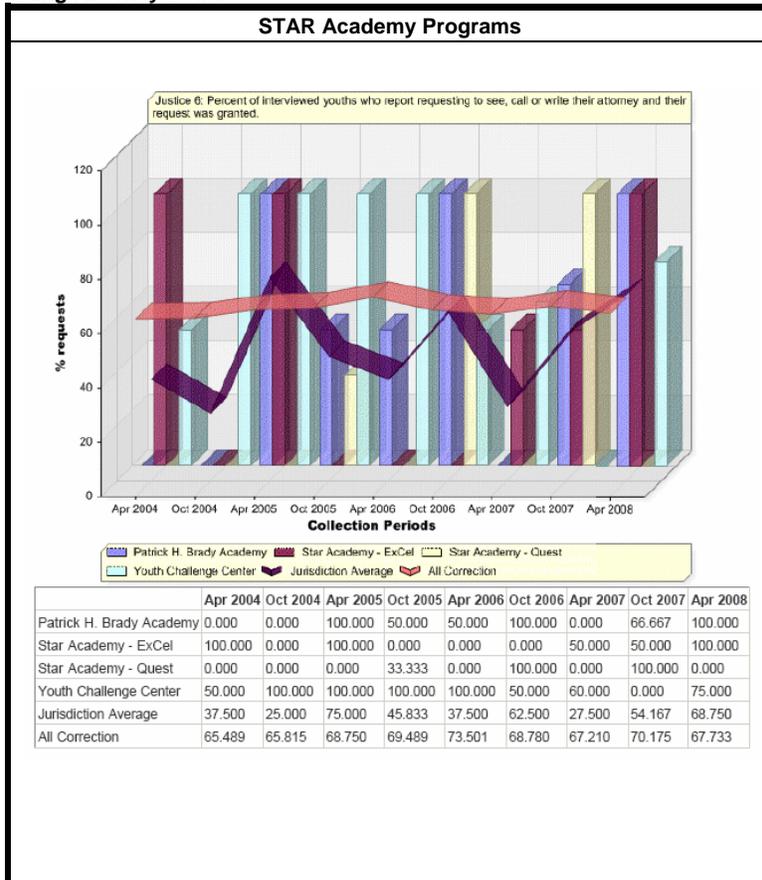
2.6.6 Justice 6 Youth Requesting Attorney Contact

Percent of interviewed youth who report requesting to see, calls, or write their attorney and their request was granted.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 68.750%.

National Average
The national average for this outcome measure (OM) is currently 67.733%.

Youth Challenge Center
A FIP was developed for this OM in May 2002, along with OM's Justice 1, Programming 20 and 21 and has been deemed successful and closed.



Brady Academy
Percent of youth who requested to see, call or write their attorney and their request was granted was (66.667) percent in October and (100.00) percent in April.

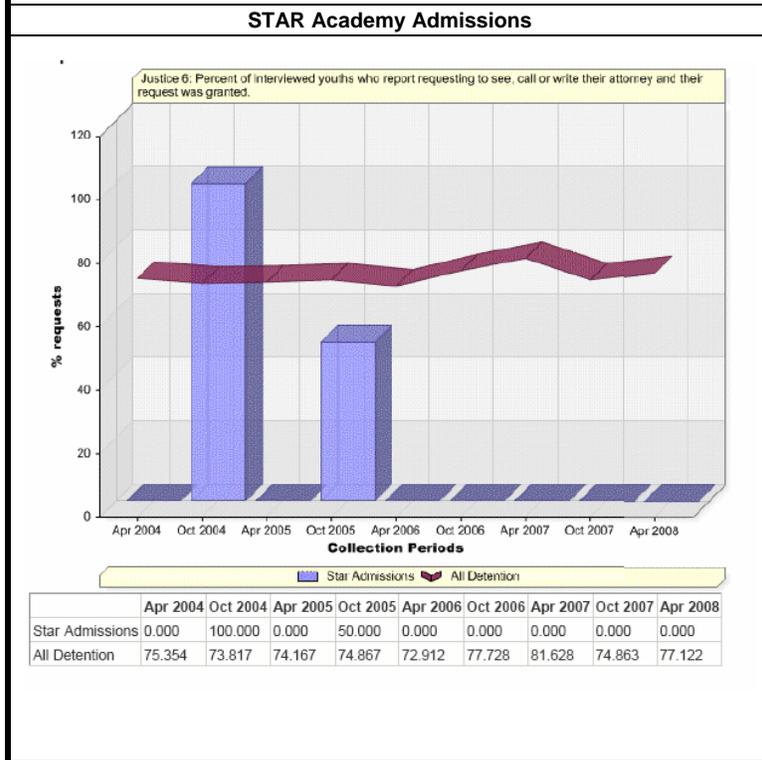
ExCEL
Percent of youth who requested to see, call or write their attorney and their request was granted was (50.00) percent in October and (100.00) percent in April.

Quest
Percent of youth who requested to see, call or write their attorney and their request was granted was (100.00) percent in October and did not apply in April.

Youth Challenge Center
Percent of youth who requested to see, call or write their attorney and their request was granted did not apply in October and was (75.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 77.122%.



STAR Admissions
Percent of youth that requested to see, call or write their attorney and their request was granted did not apply in October and April.

2.6.7 Justice 7 Attorney Visits

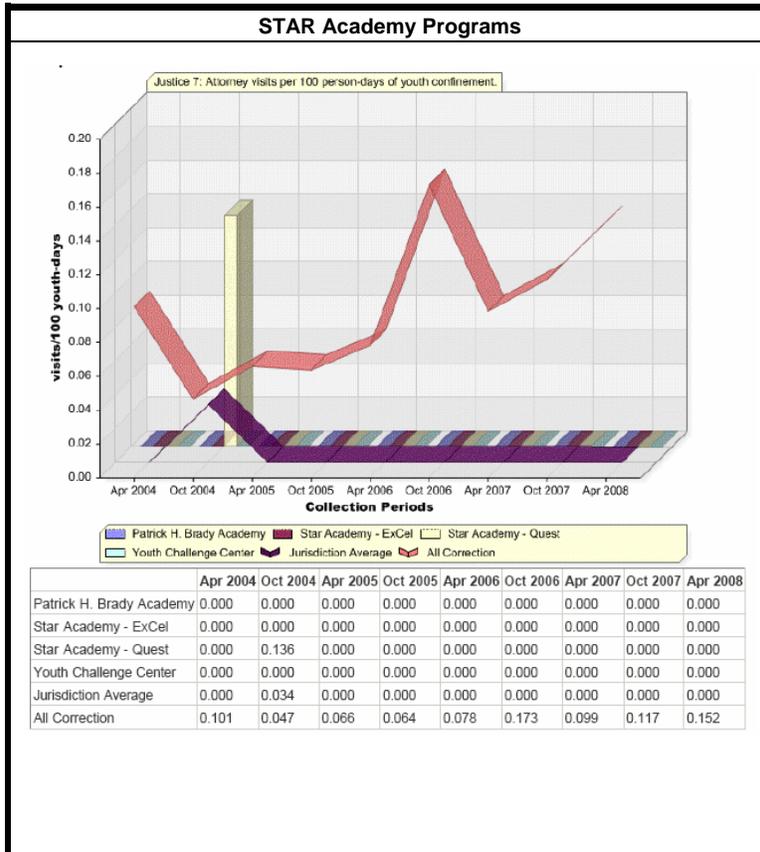
Attorney visits per 100 person days of youth confinement.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.152%.



Brady Academy

There were zero attorney visits per 100 person days of youth confinement in both October and April.

ExCEL

There were zero attorney visits per 100 person days of youth confinement in both October and April.

Quest

There were zero attorney visits per 100 person days of youth confinement in both October and April.

Youth Challenge Center

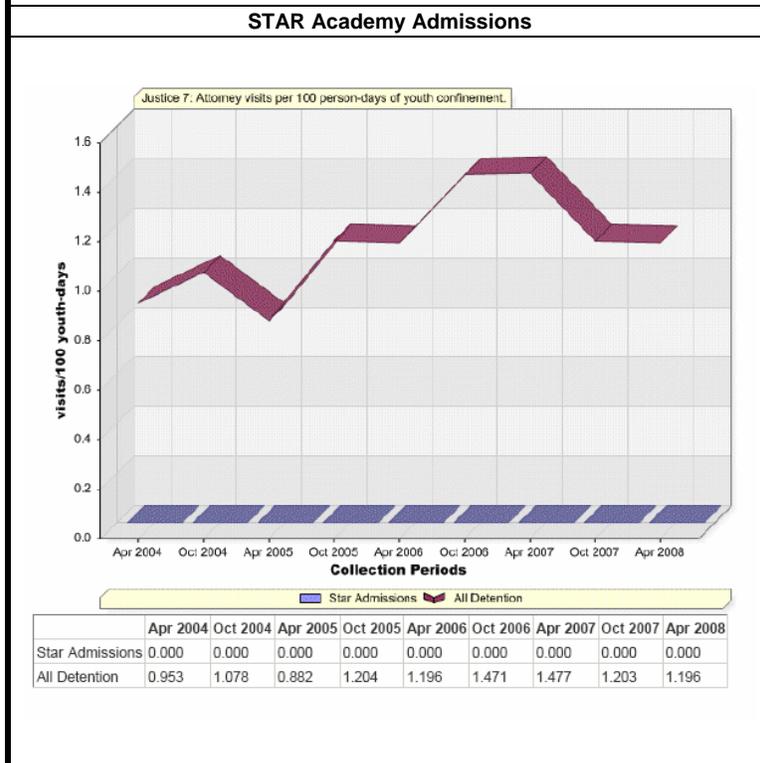
There were zero attorney visits per 100 person days of youth confinement in both October and April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

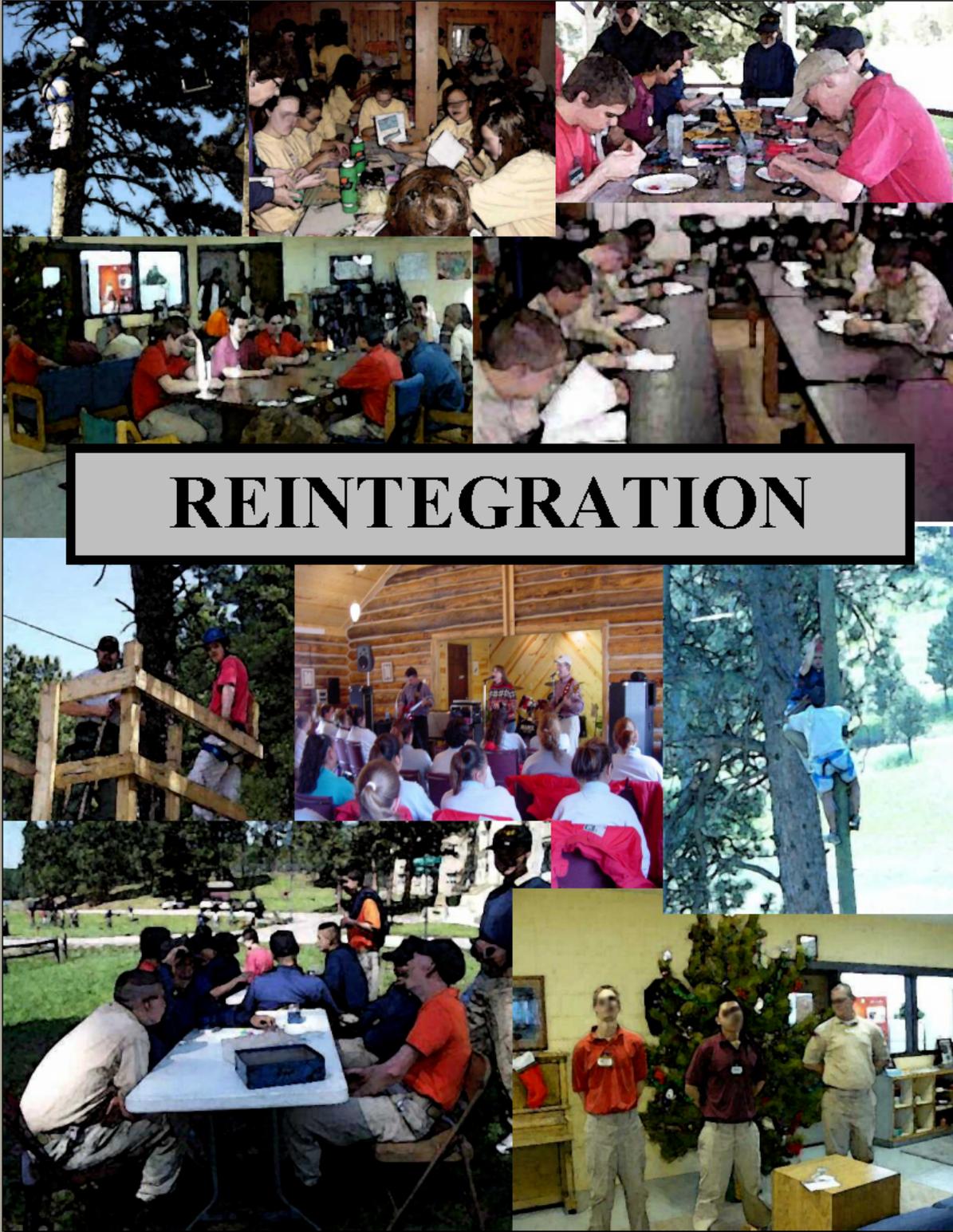
National Average

The national average for this outcome measure (OM) is currently 1.196%.



STAR Admissions

There were zero attorney visits per 100 person days of youth confinement in both October and April.



2.7 Reintegration

This includes aftercare treatment plans, youth's correspondence, case manager, and community referrals

2.7.1 Reintegration 1 Aftercare Treatment Plans

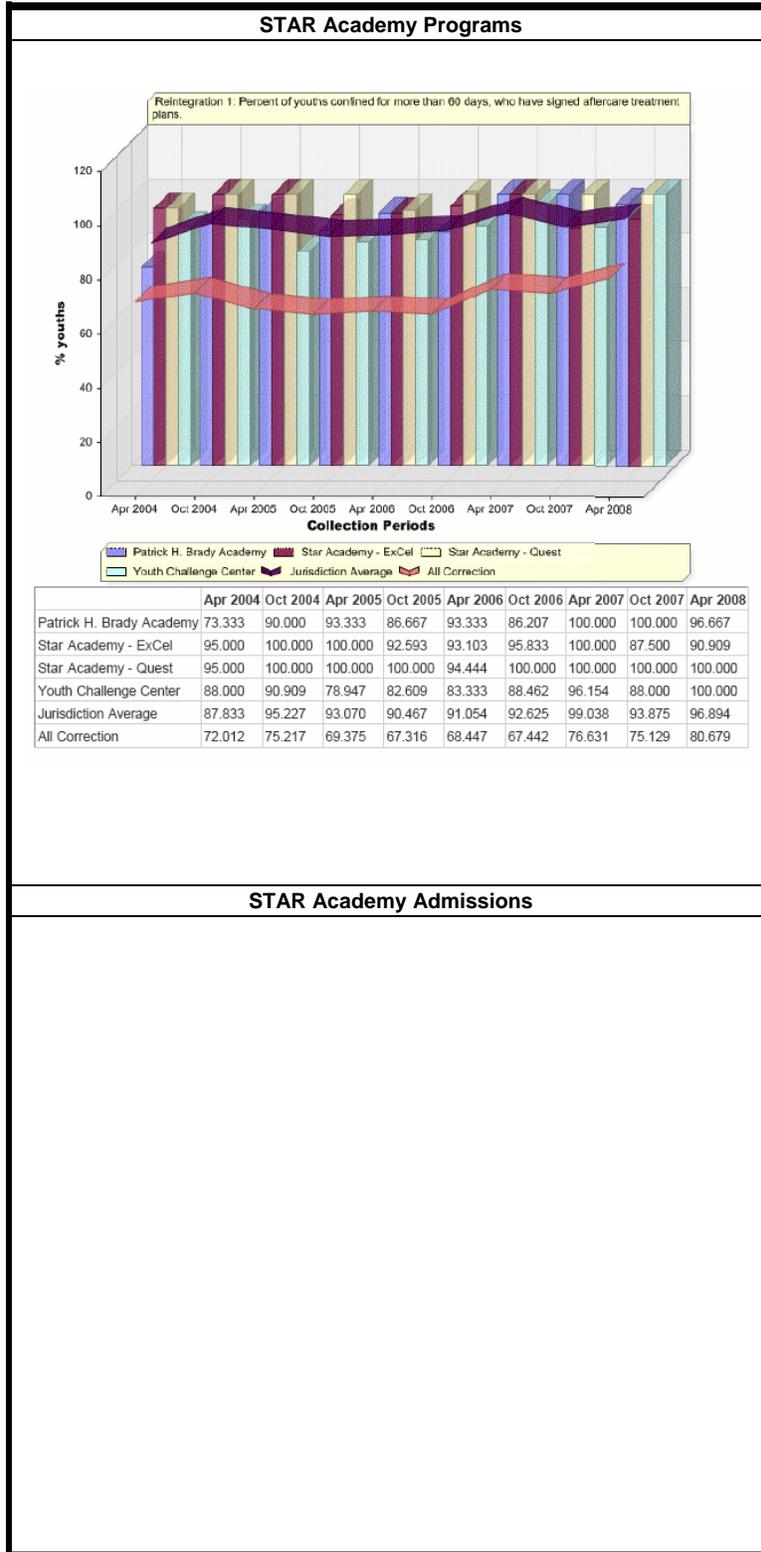
Percent of youth confined for more than 60 days who have signed aftercare treatment plans.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 96.894%.

National Average

The national average for this outcome measure (OM) is currently 80.679%.



Brady Academy

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and (96.667) percent in April.

ExCEL

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (87.500) percent in October and (90.909) percent in April.

Quest

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth confined for more than 60 days, who have signed aftercare treatment plans was (88.00) percent in October and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

2.7.2 Reintegration 2 Aftercare Treatment Plans Finalized

Percent of youth confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 84.962%.

National Average

The national average for this outcome measure (OM) is currently 58.345%.

Brady Academy

A Facility Improvement Plan (FIP) was developed for this outcome measure (OM) in April 2004 and has been deemed successful and formally closed.

ExCel

A FIP was developed for the OM in April 2005 and has been deemed successful and formally closed.

Quest

A FIP was developed for this OM in October 2004 and has been deemed successful and formally closed.

Youth Challenge Center

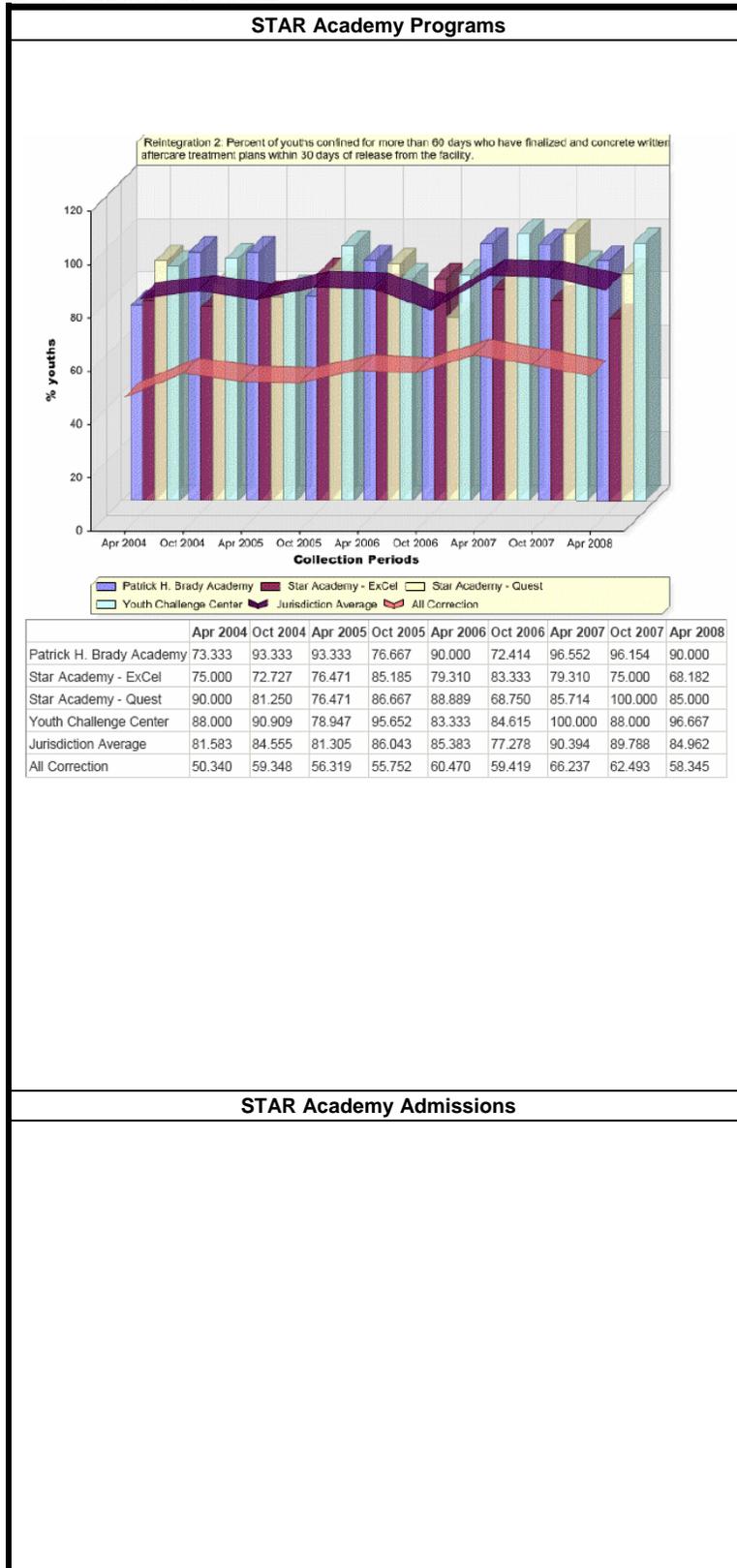
A FIP was developed for this OM in April 2004 and has been deemed successful and closed.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy

Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (96.154) percent in October and (90.00) percent in April.

ExCEL

Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (75.000) percent in October and (68.182) percent in April.

Quest

Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (100.00) percent in October and (85.00) percent in April.

Youth Challenge Center

Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility was (88.00) percent in October and (96.667) percent in April.

STAR Admissions

Data Not Measured

2.7.3 Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addresses the need for continued (or new) medical treatment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 30.00%.

National Average
The national average for this outcome measure (OM) is currently 25.626%.

Brady Academy
A FIP was developed for this OM in April 2005 which has been deemed successful and formally closed.

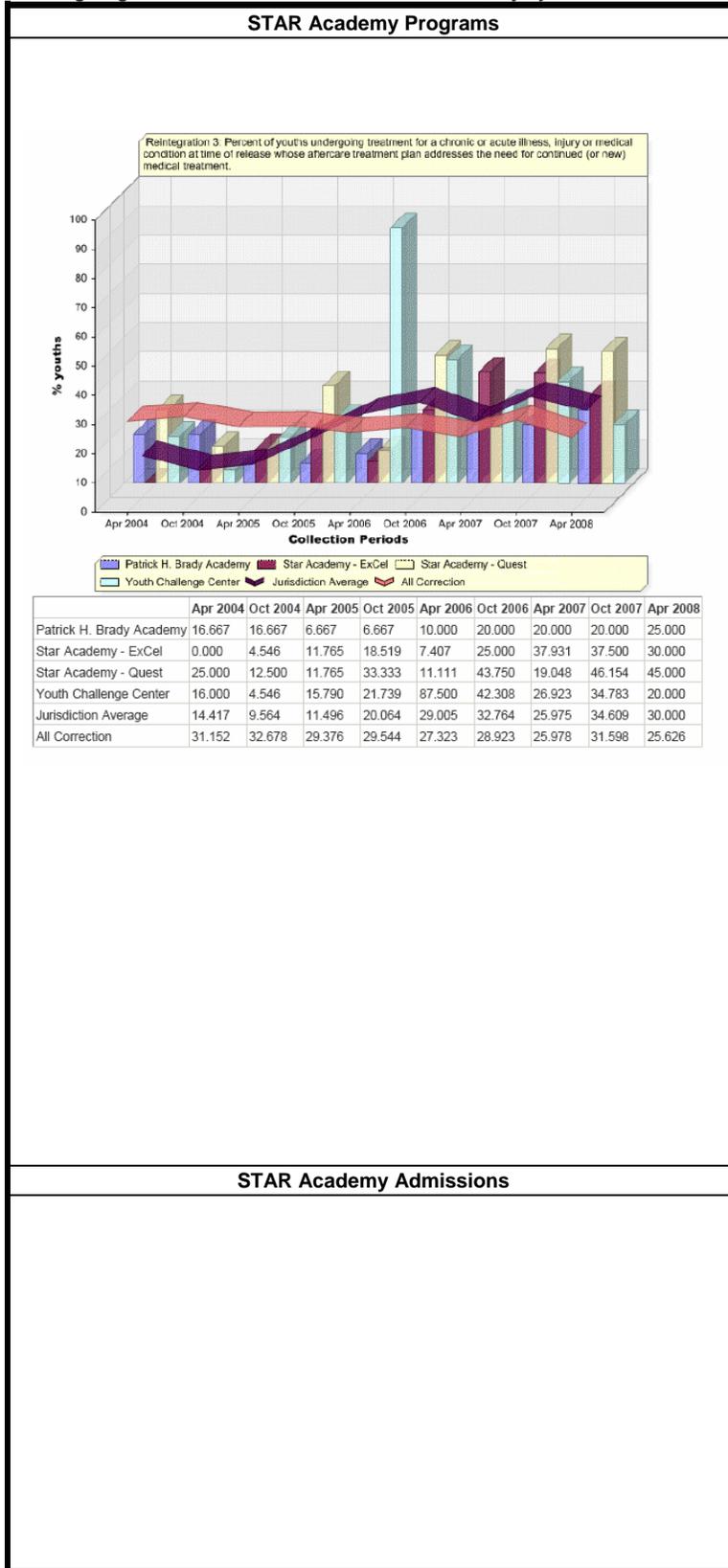
ExCEL
A FIP was developed for this OM in April 2005 and has been deemed successful and formally closed.

Quest
A FIP has been developed for this OM October 2004 and has been deemed successful and formally closed.

Youth Challenge Center
A FIP was developed for this OM in April 2005 and has been deemed successful and formally closed.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



Brady Academy
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (20.00) percent for October and (25.00) percent in April.

ExCEL
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (37.500) percent for October and (30.00) percent in April.

Quest
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (46.154) percent for October and (45.00) percent in April.

Youth Challenge Center
Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment is (34.783) percent for October and (20.00) percent in April.

STAR Academy Admissions

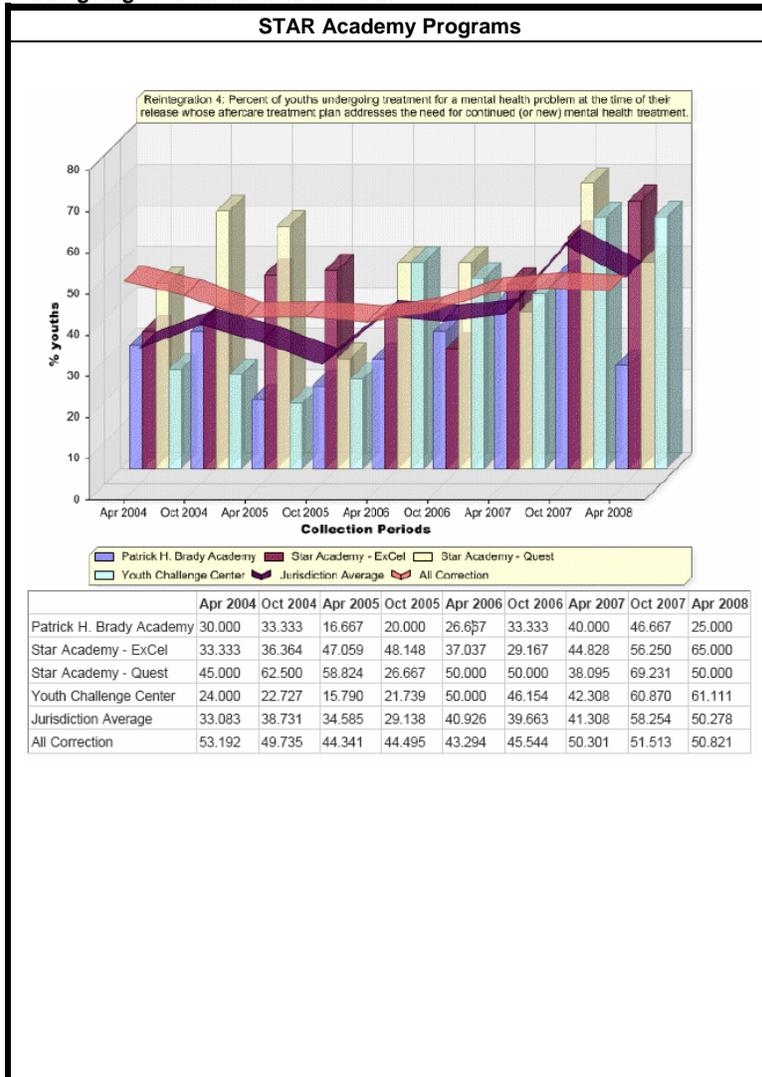
STAR Admissions
Data Not Measured

2.7.4 Reintegration 4 Youth Undergoing Treatment: Mental Health Problem

Percent of youth undergoing treatment for a mental health problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) mental health treatment.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 50.278%.

National Average
The national average for this outcome measure (OM) is currently 50.821%.



Brady Academy
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (46.667) percent in October and (25.00) percent in April.

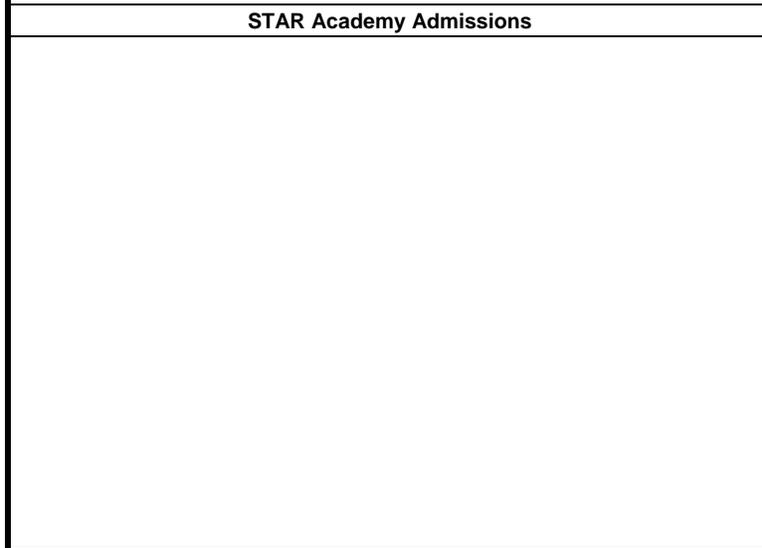
ExCEL
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (56.250) percent in October and (65.00) percent in April.

Quest
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (69.231) percent in October and (50.00) percent in April.

Youth Challenge Center
Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is (60.870) percent in October and (61.111) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions
Data Not Measured

2.7.5 Reintegration 5 Youth Undergoing Treatment: Substance Abuse

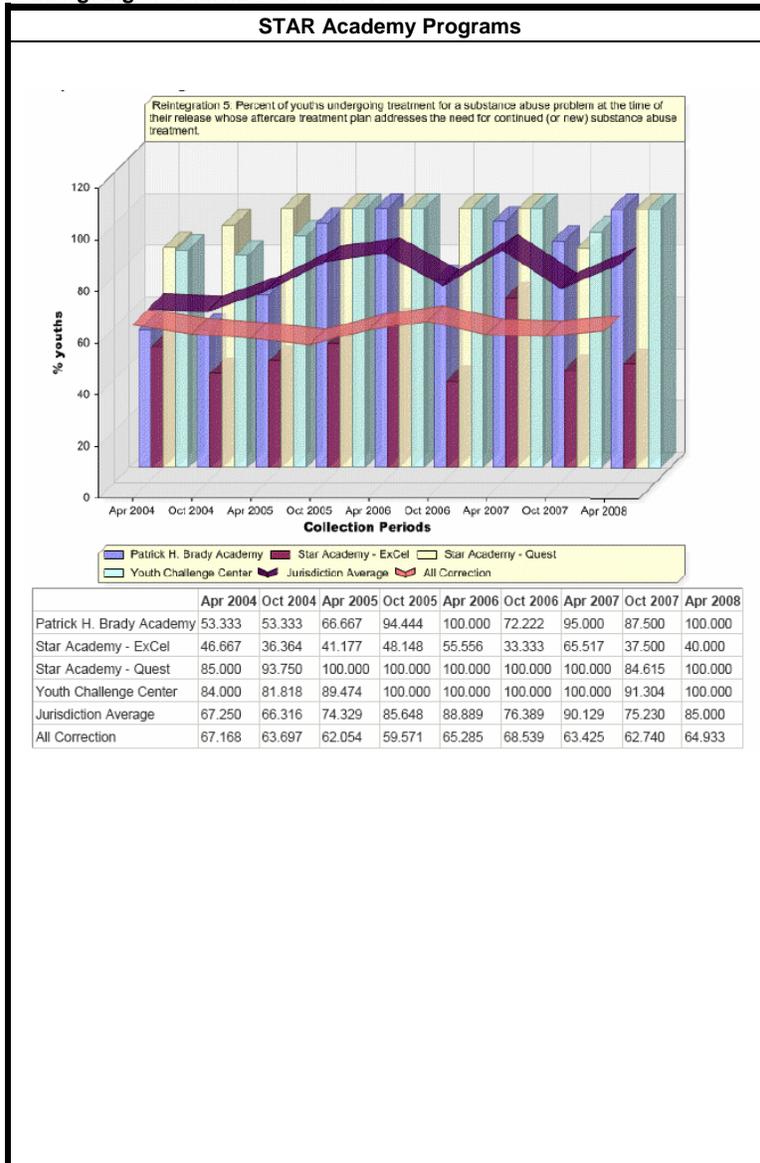
Percent of youth undergoing treatment for a substance abuse problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) substance abuse treatment.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 85.00%.

National Average

The national average for this outcome measure (OM) is currently 64.933%.



Brady Academy

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (87.500) percent in October and increased to (100.00) percent in April.

ExCEL

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (37.500) percent in October and increased to (40.00) percent in April.

Quest

Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (84.615) percent in October and increased to (100.00) percent in April.

Youth Challenge Center

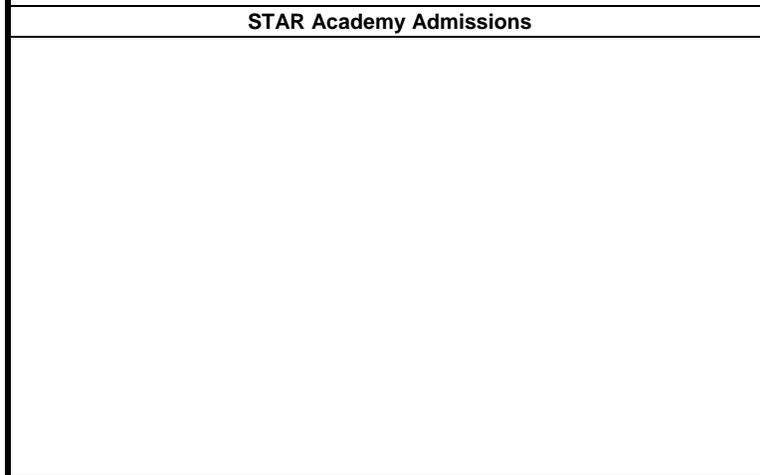
Percent of youth undergoing treatment for a substance abuse problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment decreased to (91.304) percent in October and increased to (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions

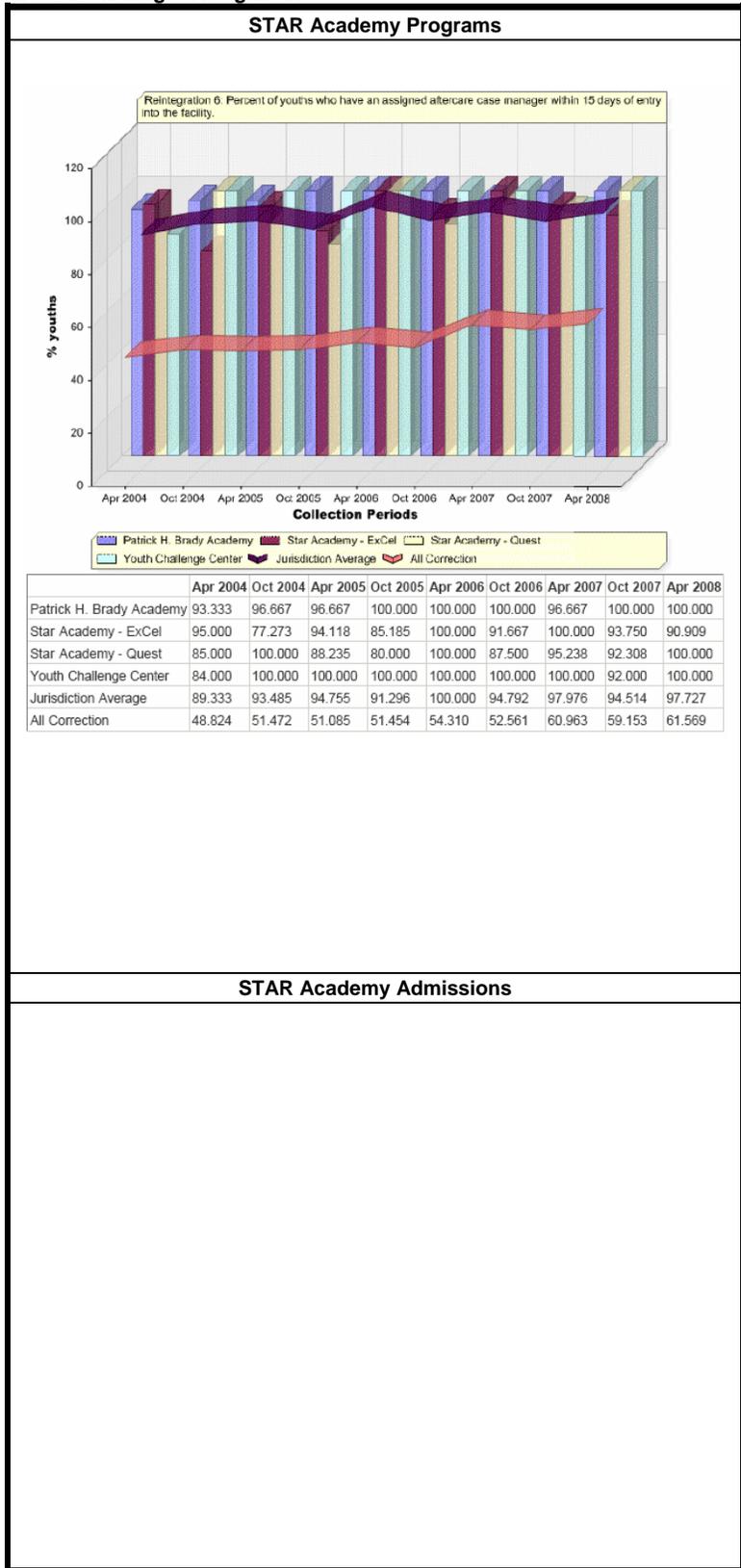
Data Not Measured

2.7.6 Reintegration 6 Aftercare Case Manager Assignment

Percent of youth who have an assigned aftercare case manager within 15 days of entry into the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.727%.

National Average
The national average for this outcome measure (OM) is currently 61.569%.



Brady Academy

In the Brady Academy program, percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (100.00) percent in October and (100.00) percent in April.

ExCEL

In the Brady Academy program, percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (93.750) percent in October and (90.909) percent in April.

Note: All youth have an assigned aftercare manager prior to entering STAR Academy. Discrepancy is with data entry.

Quest

In the Brady Academy program, percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (92.750) percent in October and (100.00) percent in April.

Youth Challenge Center

In the Brady Academy program, percent of youth that have an assigned aftercare case manager within 15 days of entry into the facility was (92.00) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

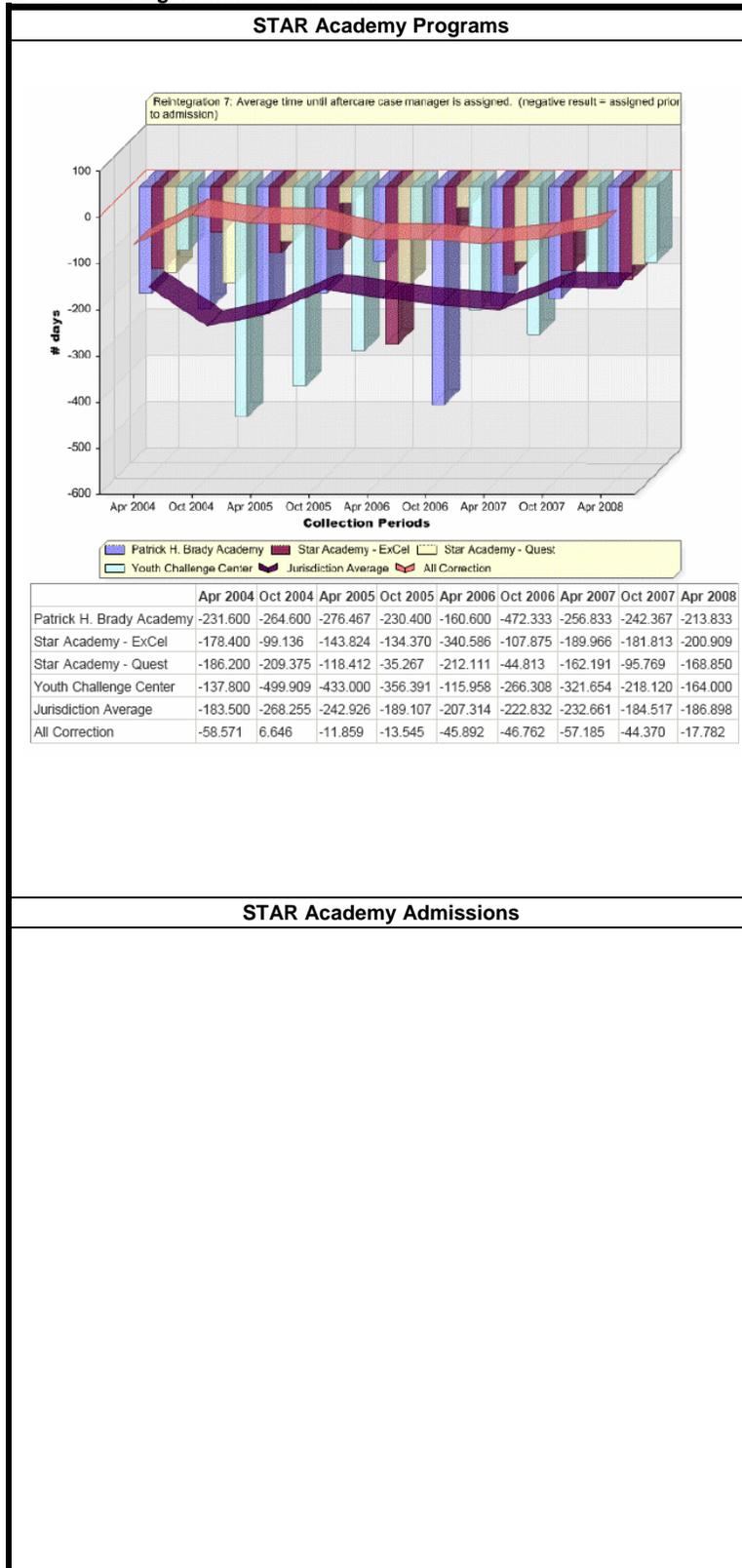
Data Not Measured

2.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission

Average time until aftercare case manager is assigned. (Negative result = assigned prior to admission).

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently -186.898%.

National Average
The national average for this outcome measure (OM) is currently -17.782%.



Brady Academy

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

ExCEL

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

Quest

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

Youth Challenge Center

Aftercare case managers are assigned to youth prior to their admission to STAR Academy.

STAR Academy Admissions

STAR Admissions
Data Not Measured

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

2.7.8 Reintegration 8 Aftercare Case Manager Contact

Percent of youth who have had in-person contact with aftercare case manager.

Jurisdiction Average

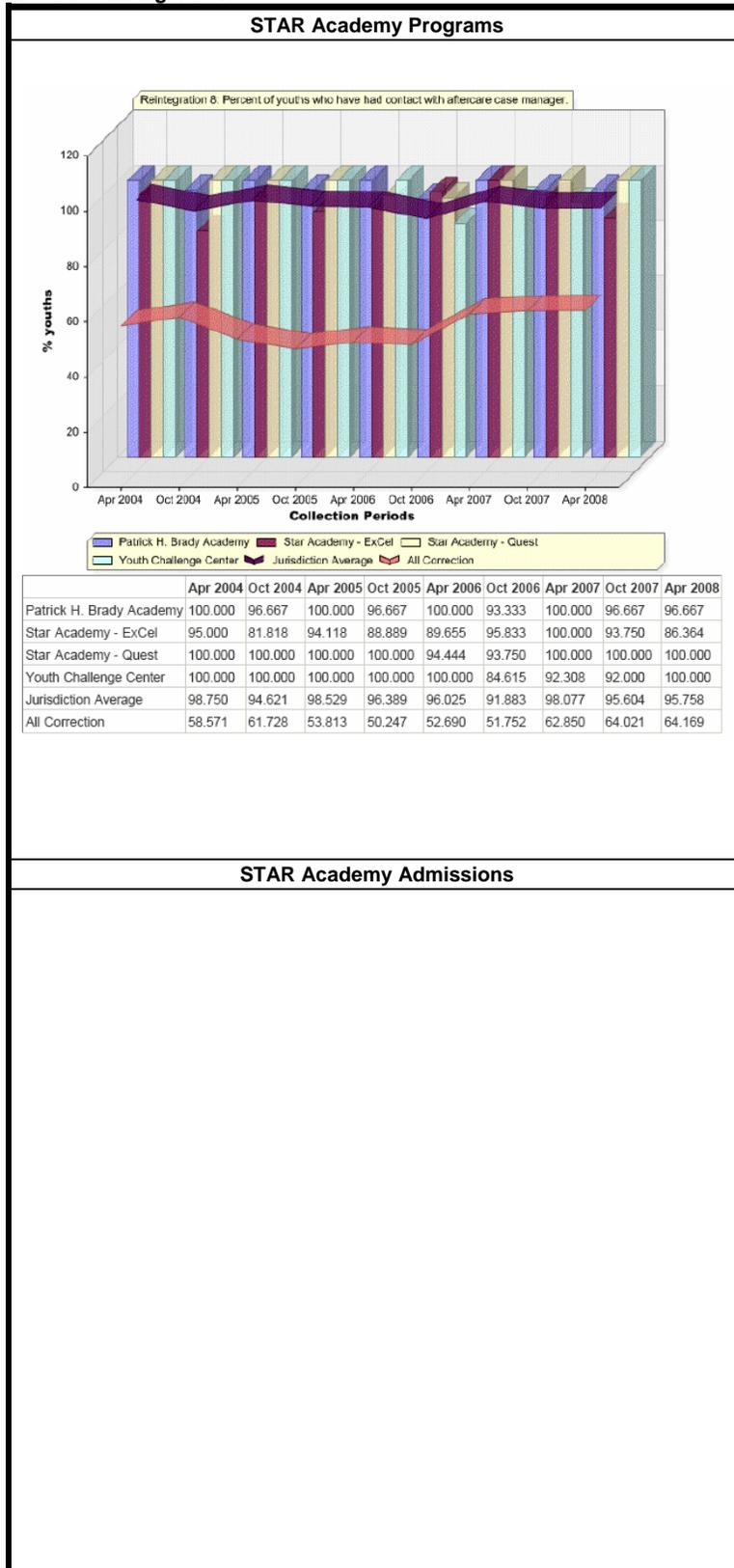
The jurisdiction average for this outcome measure (OM) is currently 95.758%.

National Average

The national average for this outcome measure (OM) is currently 64.169%.

Quest

A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy

In October (96.667) percent of youth had in-person contact with their aftercare case manager and (96.667) percent in April.

ExCEL

In October (93.750) percent of youth had in-person contact with their aftercare case manager and (86.364) percent in April.

Quest

In October (100.00) percent of youth had in-person contact with their aftercare case manager and (100.00) percent in April.

Youth Challenge Center

In October (92.000) percent of youth had in-person contact with their aftercare case manager and (100.00) percent in April.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

Data Not Measured

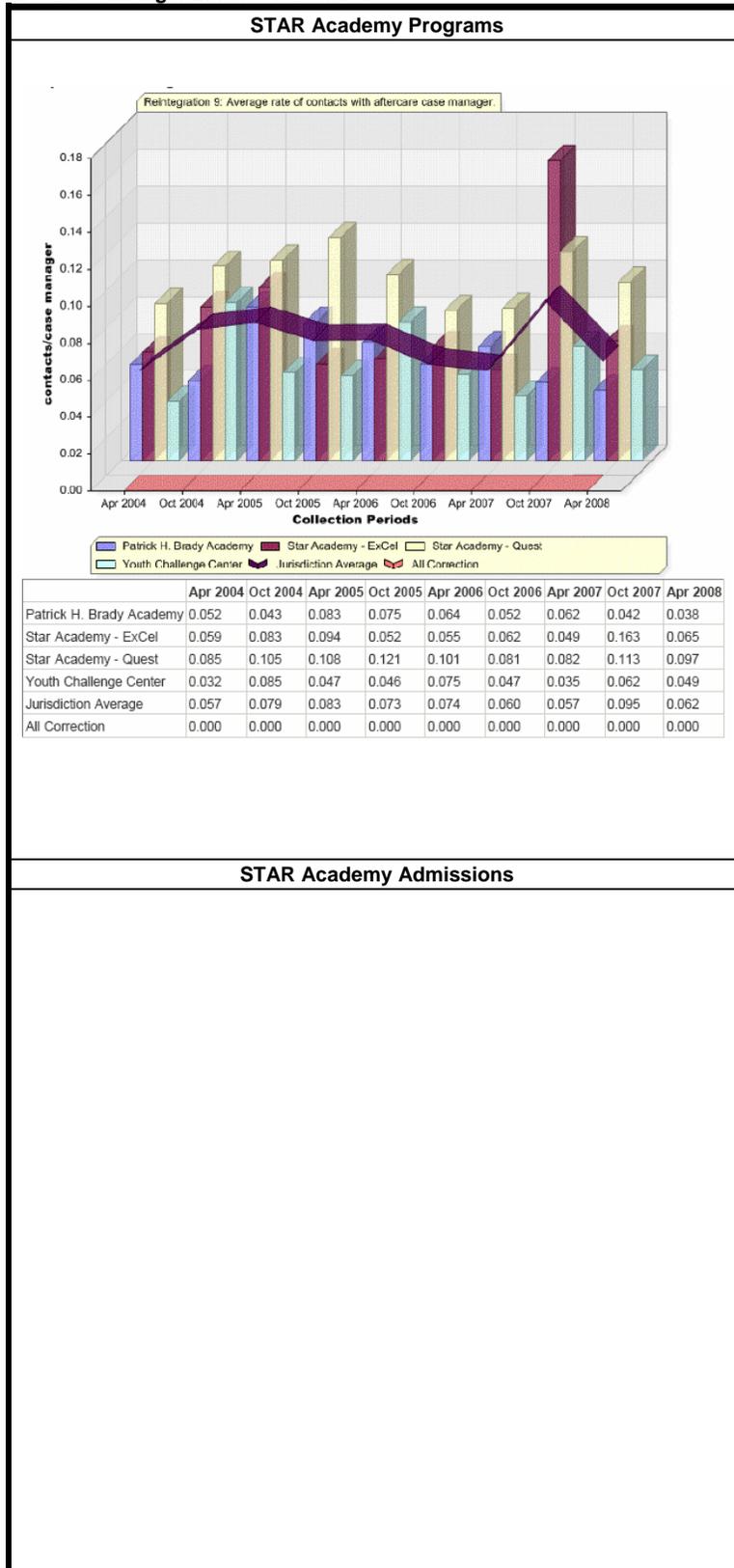
2.7.9 Reintegration 9 Aftercare Case Manager In Person Contacts

Average rate of in-person contacts with aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.062%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

Quest
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy

The average rate of in-person contacts with aftercare case manager was a rate of (.042) percent for October and a rate of (.038) percent for April.

ExCEL

The average rate of in-person contacts with aftercare case manager was a rate of (.163) percent for October and a rate of (.065) percent for April.

Quest

The average rate of in-person contacts with aftercare case manager was a rate of (.113) percent for October and a rate of (.065) percent for April.

Youth Challenge Center

The average rate of in-person contacts with aftercare case manager was a rate of (.062) percent for October and a rate of (.049) percent for April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

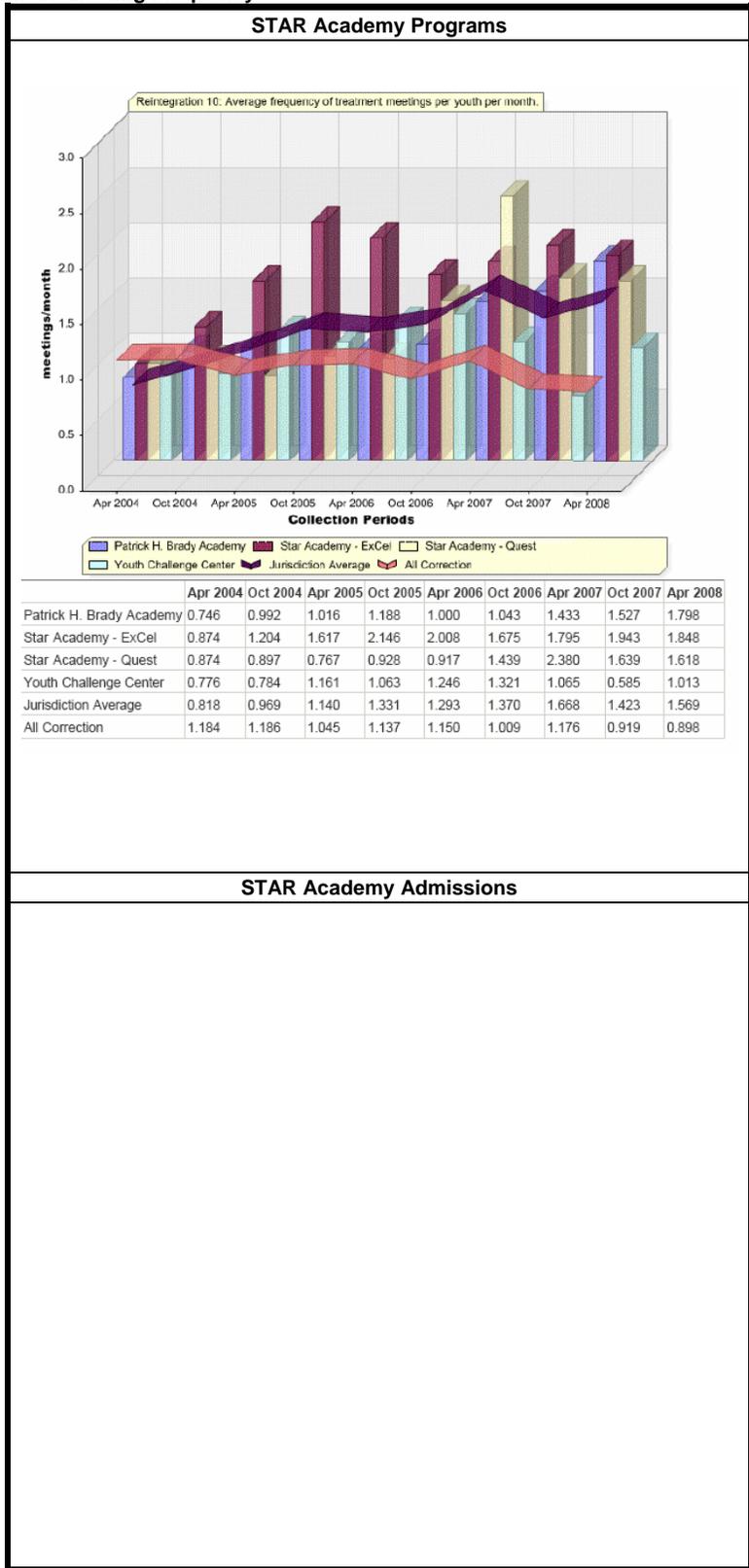
2.7.10 Reintegration 10 Treatment Meeting Frequency

Average frequency of treatment meetings.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 1.569%.

National Average
The national average for this outcome measure (OM) is currently 0.898%.

ExCel
A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.



Brady Academy

The average frequency of treatment meetings is (1.527) per month for October and (1.798) for April.

ExCel

The average frequency of treatment meetings is (1.943) per month for October and (1.848) for April.

Quest

The average frequency of treatment meetings is (1.639) per month for October and (1.618) for April.

Youth Challenge Center

The average frequency of treatment meetings is (0.585) per month for October and (1.013) for April.

STAR Academy Admissions

STAR Admissions
Data Not Measured

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

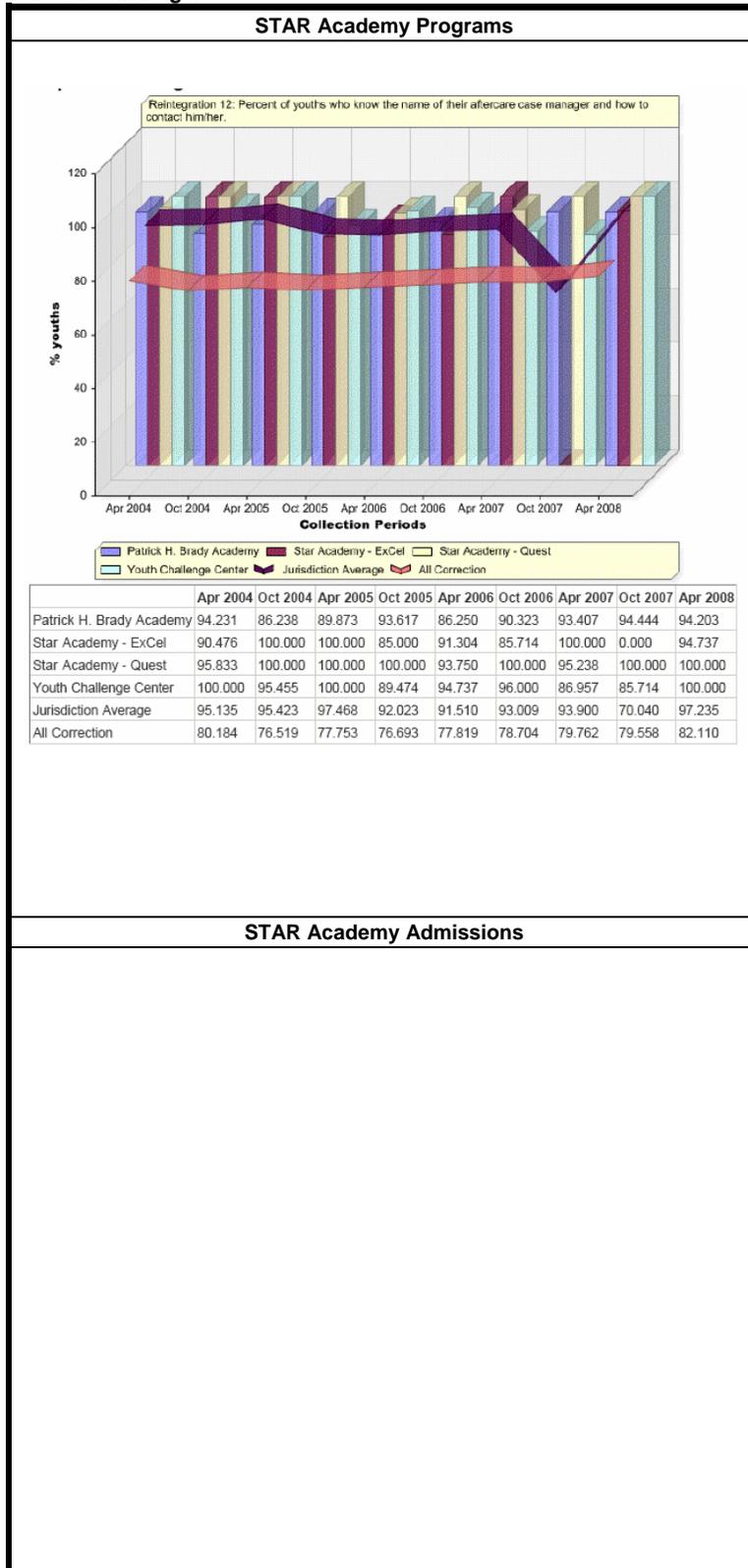
National Average
The national average for this outcome measure (OM) is currently 0.000%.

2.7.11 Reintegration 12 Aftercare Case Manager

Percent of youth who know the name of their aftercare case manager and how to contact him/her.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.235%.

National Average
The national average for this outcome measure (OM) is currently 82.110%.



Brady Academy

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (94.444) percent in October and (94.203) percent in April.

ExCEL

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (0.000) percent in October and (94.737) percent in April.

Note: Youth Exit Surveys were not administered in the October data collection.

Quest

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth who know the names of their aftercare case manager and how to contact him/her was (85.714) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

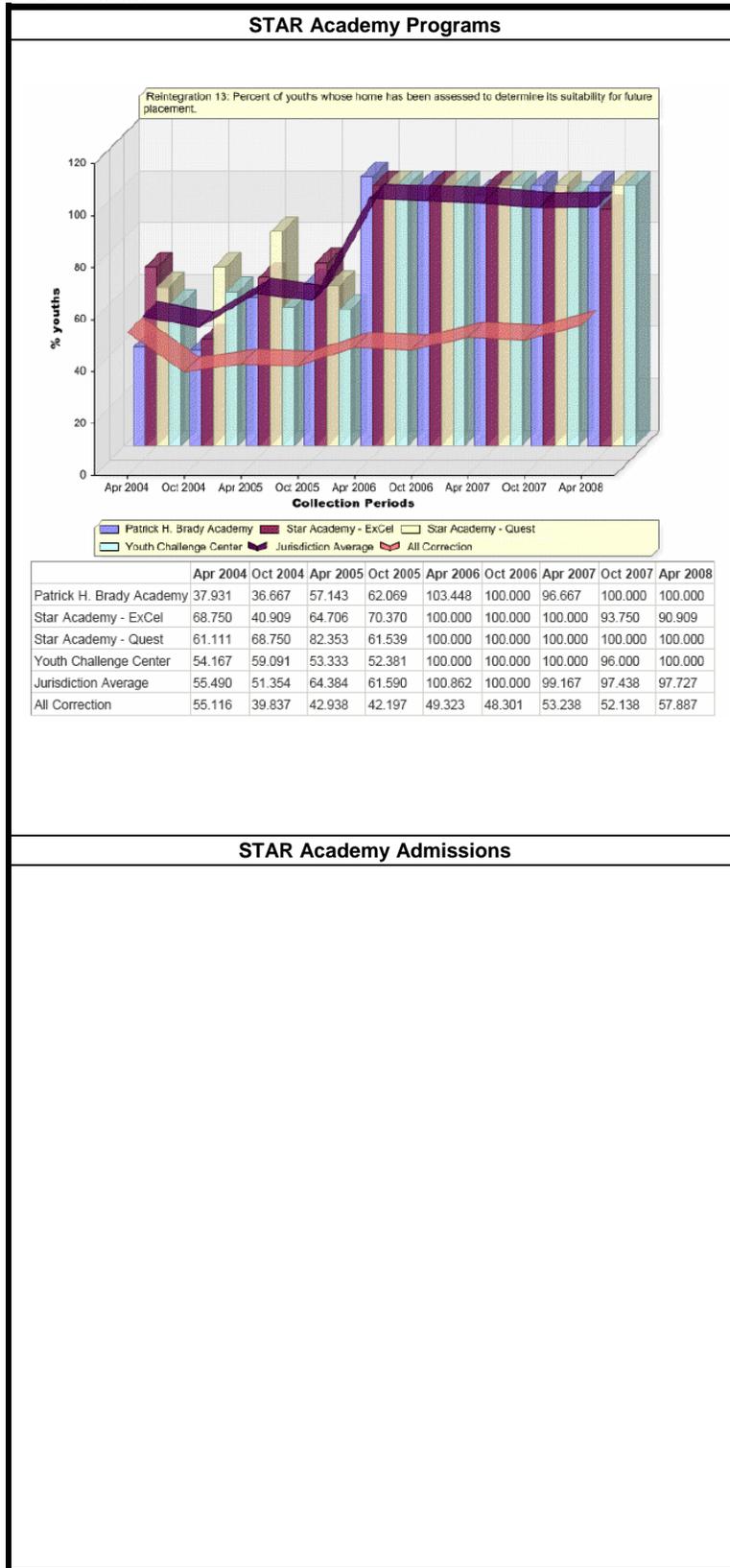
STAR Admissions
Data Not Measured

2.7.12 Reintegration 13 Home Assessment

Percent of youth whose home has been assessed to determine its suitability for future placement.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.727%.

National Average
The national average for this outcome measure (OM) is currently 57.887%.



Brady Academy

Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

ExCEL

Percent of the youth homes that have been assessed to determine its suitability for future placement was (93.750) percent in October and (90.909) percent in April.

Quest

Percent of the youth homes that have been assessed to determine its suitability for future placement was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of the youth homes that have been assessed to determine its suitability for future placement was (96.00) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

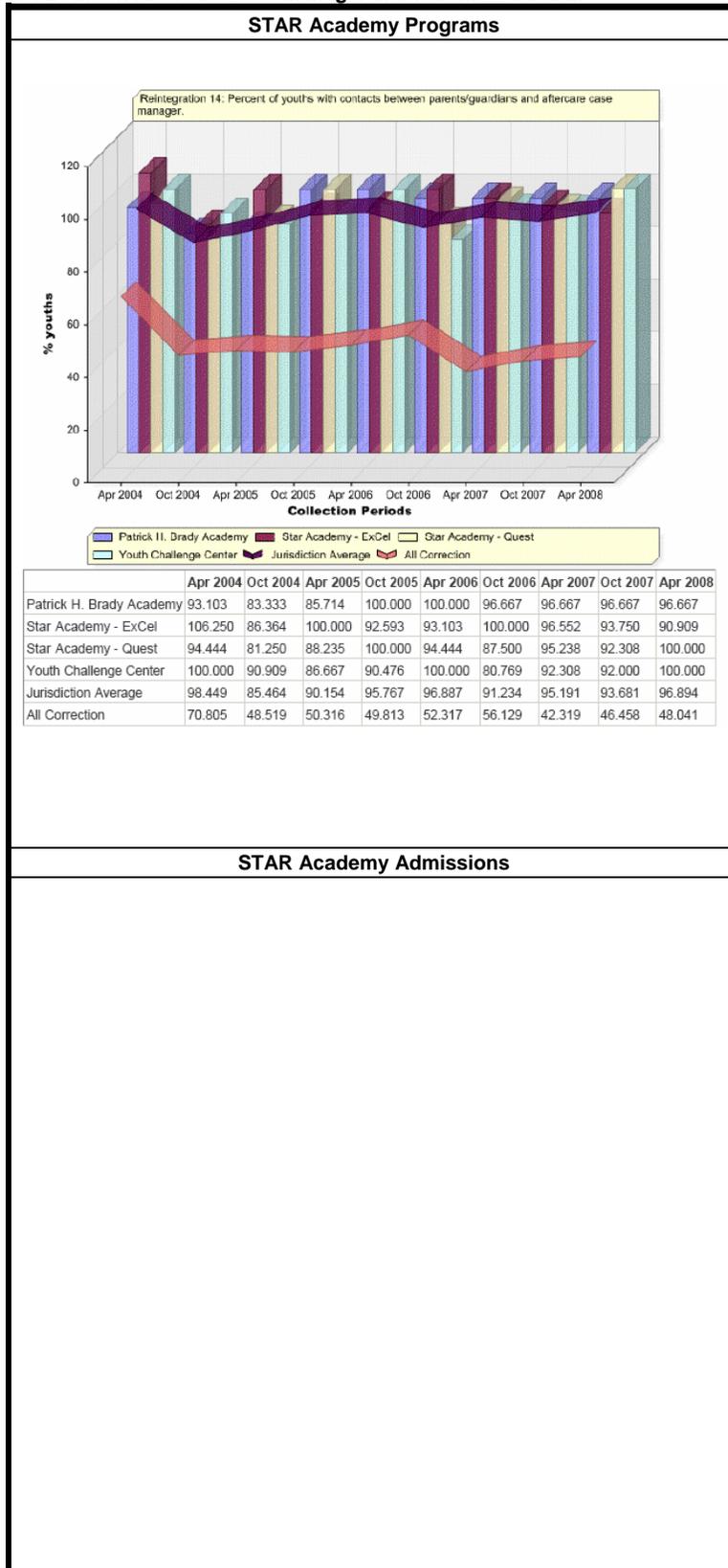
STAR Admissions
Data Not Measured

2.7.13 Reintegration 14 Contact Between Aftercare Case Manager and Parents/Guardians

Percent of youth with contacts between parents/guardians and aftercare case manager.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.894%.

National Average
The national average for this outcome measure (OM) is currently 48.041%.



Brady Academy

Percent of youth with contacts between parents/guardians and aftercare case manager was (96.667) percent in October and (96.667) percent in April.

ExCEL

Percent of youth with contacts between parents/guardians and aftercare case manager was (93.750) percent in October and (90.909) percent in April.

Quest

Percent of youth with contacts between parents/guardians and aftercare case manager was (92.308) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth with contacts between parents/guardians and aftercare case manager was (92.00) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

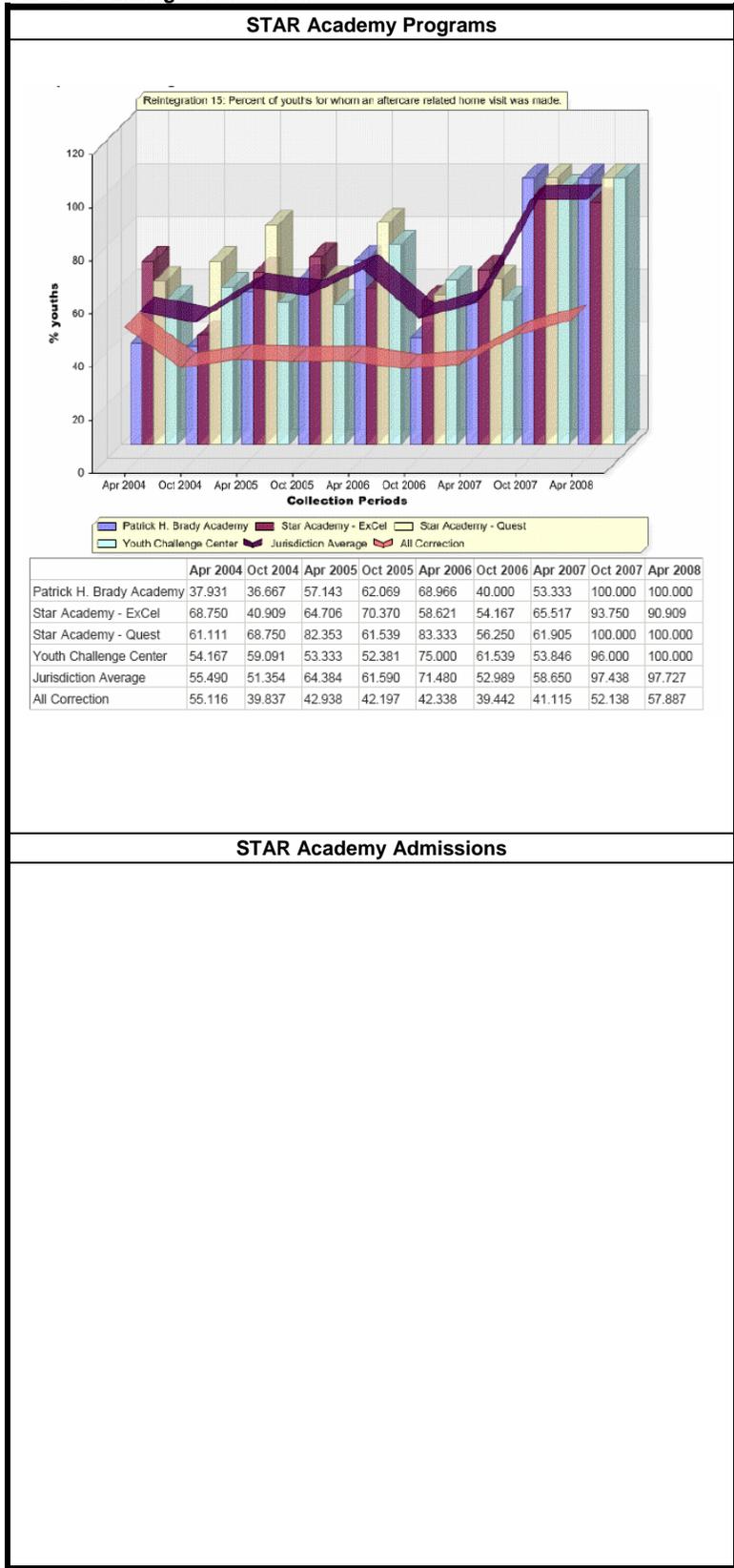
STAR Admissions
Data Not Measured

2.7.14 Reintegration 15 Aftercare Case Manager Visit to Home

Percent of youth whose aftercare case manager made a family visit to the youth's home.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 97.727%.

National Average
The national average for this outcome measure (OM) is currently 57.887%.



Brady Academy

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

ExCEL

Percent of the youth aftercare case managers that made a family visit to the youth's home was (93.750) percent in October and (90.909) percent in April.

Quest

Percent of the youth aftercare case managers that made a family visit to the youth's home was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of the youth aftercare case managers that made a family visit to the youth's home was (96.00) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Academy Admissions

STAR Admissions
Data Not Measured

2.7.15 Reintegration 16 Referred Youth

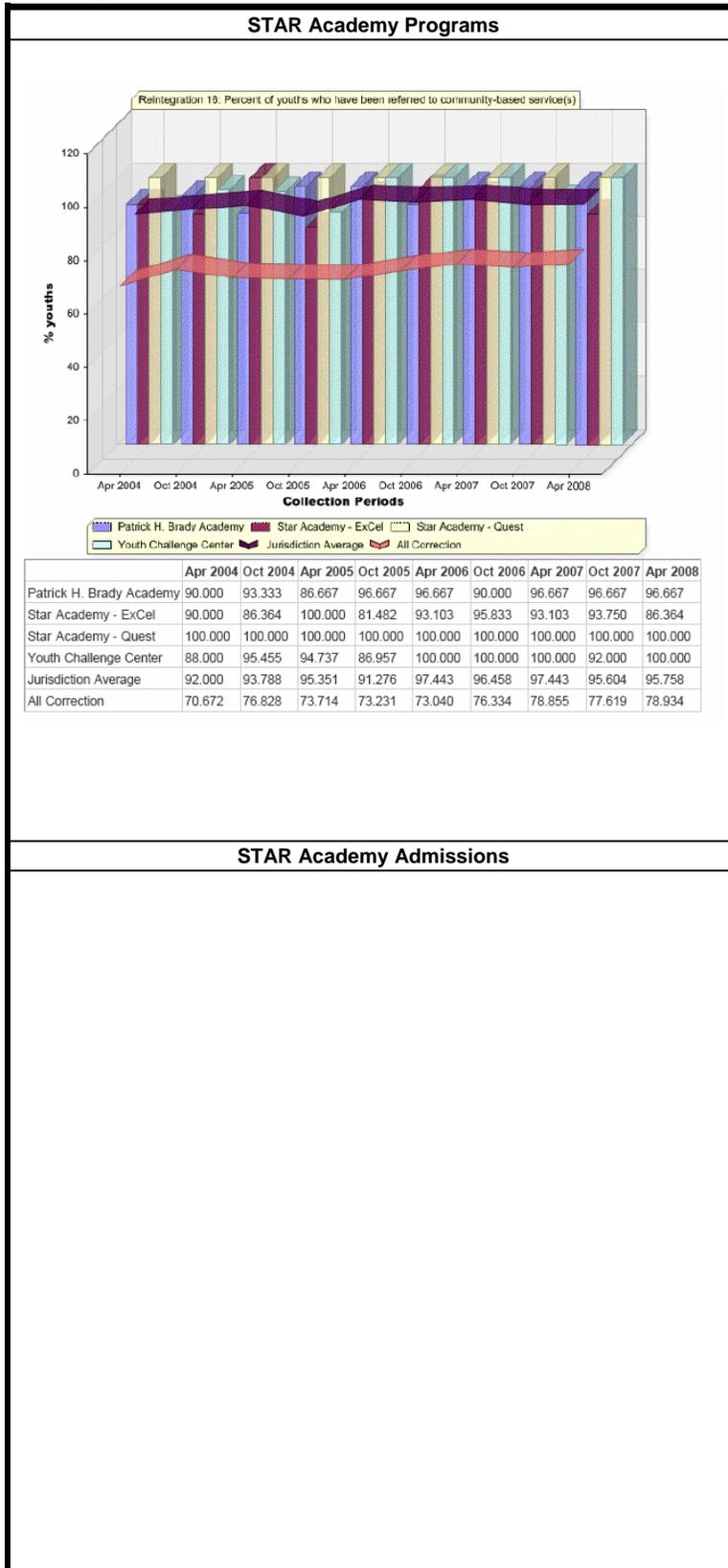
Percent of youth who have been referred.

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 95.758%.

National Average

The national average for this outcome measure (OM) is currently 78.934%.



Brady Academy

Percent of youth that has been referred to aftercare services was (96.667) percent in October and (96.667) percent in April.

ExCEL

Percent of youth that has been referred to aftercare services was (93.750) percent in October and (86.364) percent in April.

Quest

Percent of youth that has been referred to aftercare services was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth that has been referred to aftercare services was (92.00) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average

The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average

The national average for this outcome measure (OM) is currently 0.000%.

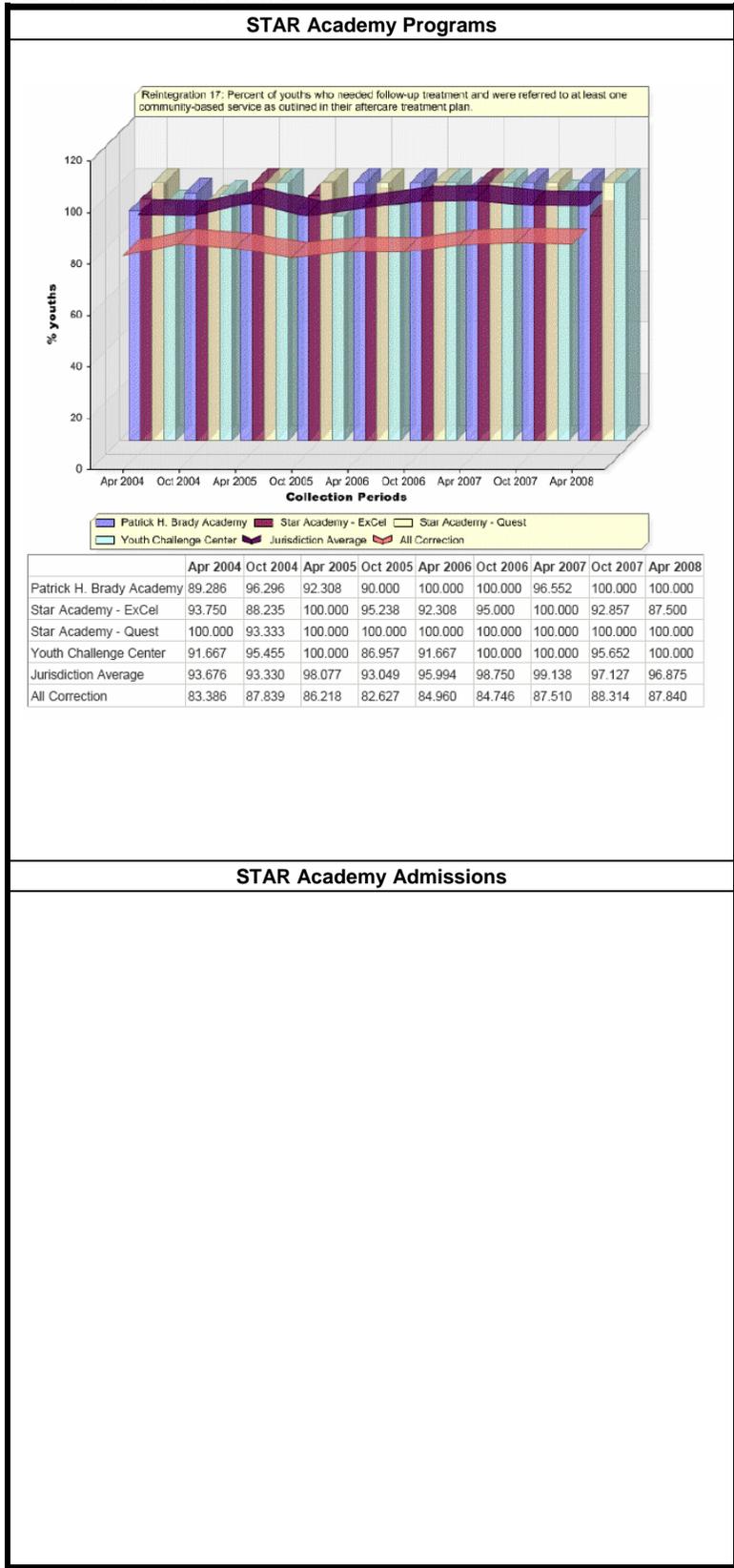
STAR Admissions
Data Not Measured

2.7.16 Reintegration 17 Aftercare Treatment Plan: Referral

Percent of youth who needed follow-up treatment and were referred to at least one community-based service outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 96.875%.

National Average
The national average for this outcome measure (OM) is currently 87.840%.



Brady Academy
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

ExCEL
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (92.857) percent in October and (87.500) percent in April.

Quest
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (100.00) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan was (95.652) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

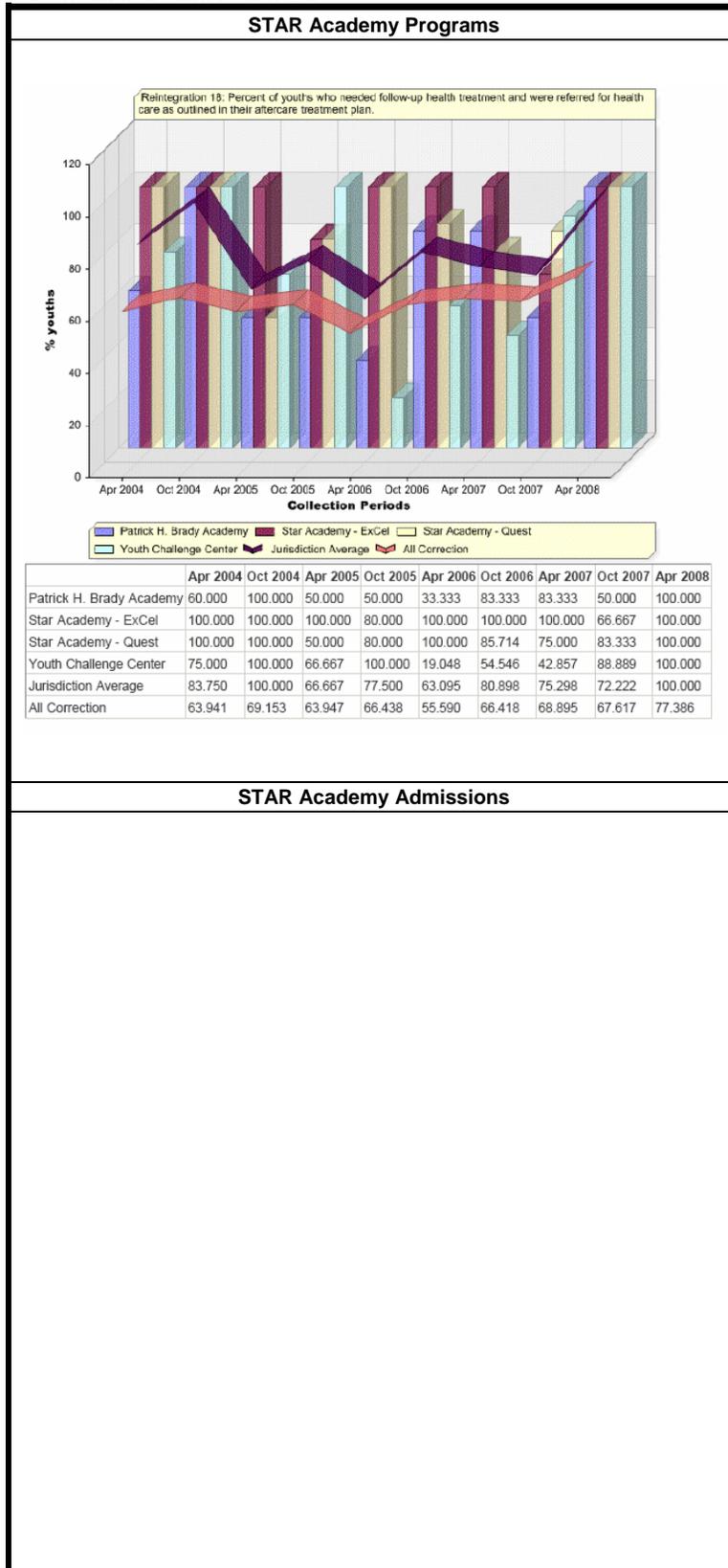
STAR Admissions
Data Not Measured

2.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care

Percent of youth who needed follow-up health treatment and were referred for health care as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 77.386%.



Brady Academy

Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (50.00) percent in October and (100.00) percent in April.

ExCEL

Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (66.667) percent in October and (100.00) percent in April.

Quest

Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (83.333) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan was (88.889) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

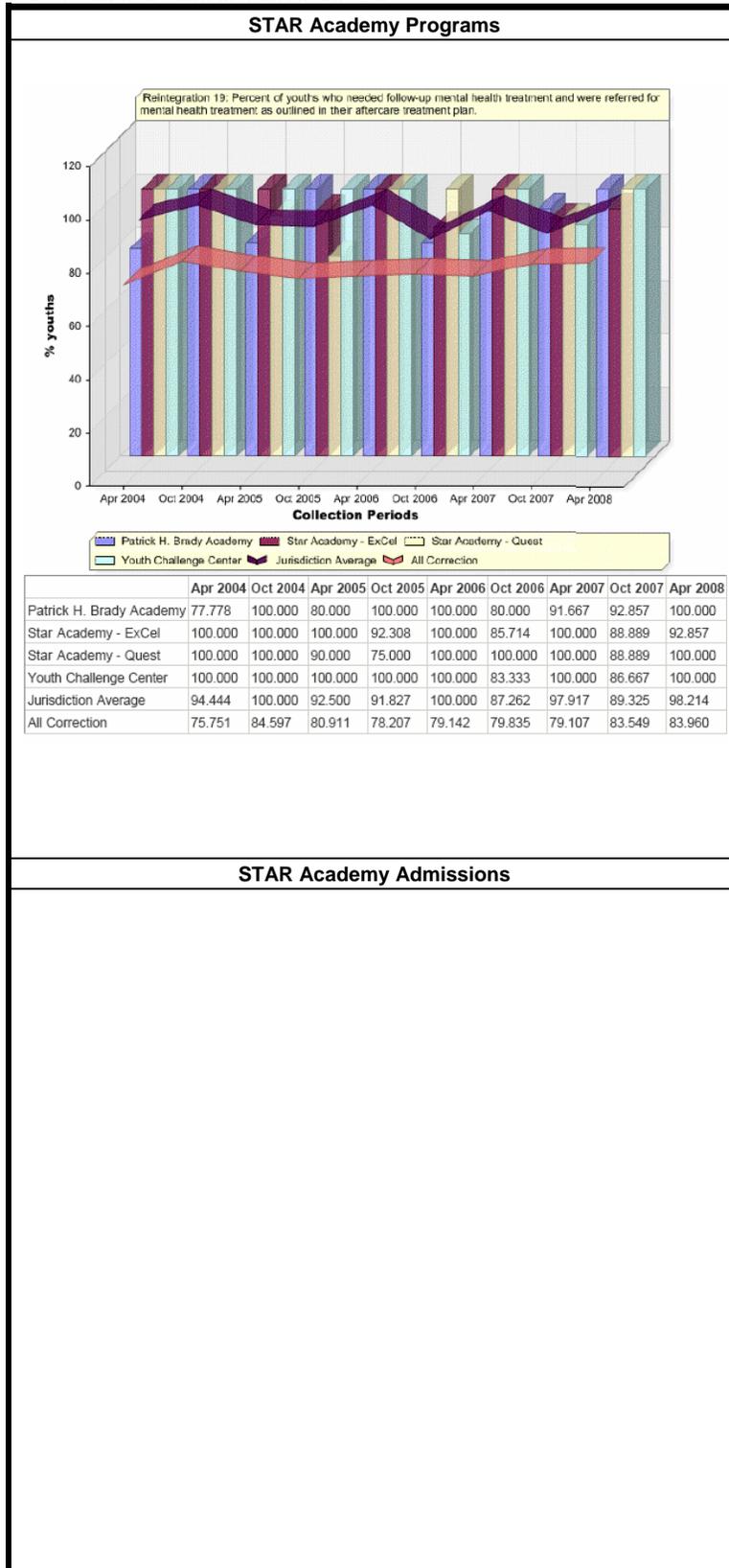
Data Not Measured

2.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care

Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 98.214%.

National Average
The national average for this outcome measure (OM) is currently 83.960%.



Brady Academy
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (92.857) percent in October and (100.00) percent in April.

ExCEL
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (88.889) percent in October and (92.857) percent in April.

Quest
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (88.889) percent in October and (100.00) percent in April.

Youth Challenge Center
Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan was (86.667) percent in October and (100.00) percent in April.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

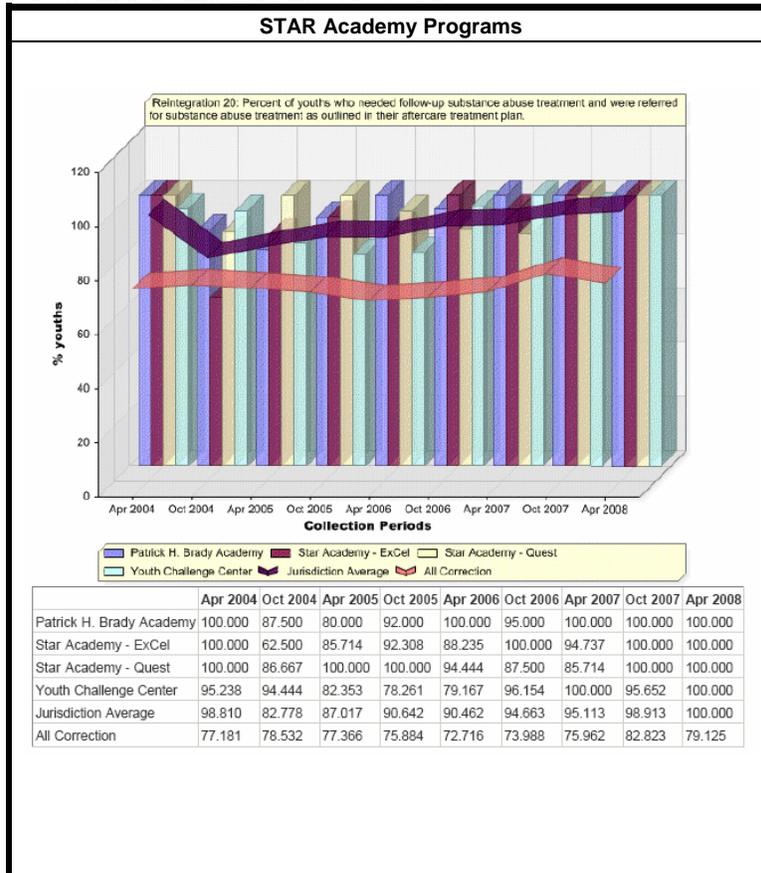
STAR Admissions
Data Not Measured

2.7.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse Care

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 100.00%.

National Average
The national average for this outcome measure (OM) is currently 79.125%.



Brady Academy

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and in April.

ExCEL

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and in April.

Quest

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (100.00) percent in October and in April.

Youth Challenge Center

Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan was (95.652) percent in October and (100.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions

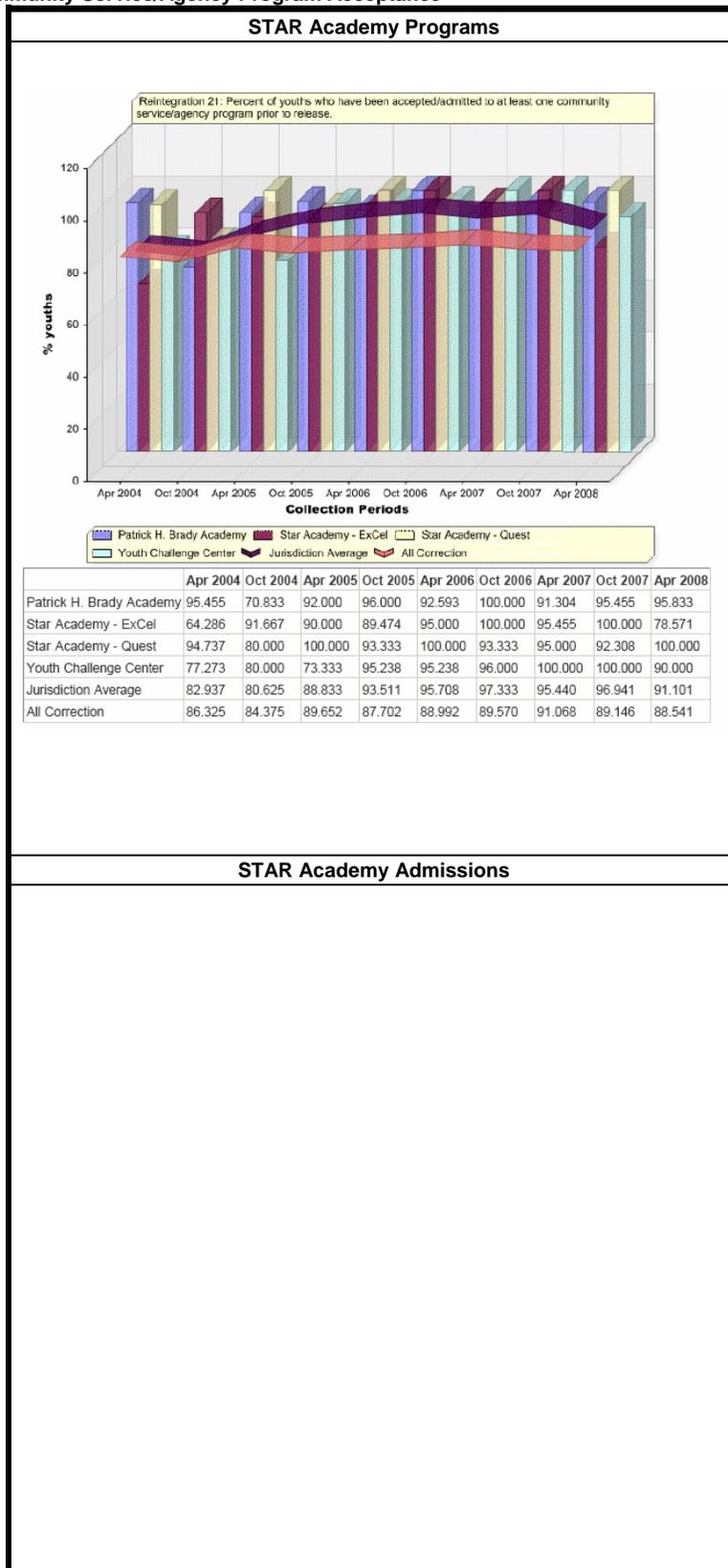
Data Not Measured

2.7.20 Reintegration 21 Community Service/Agency Program Acceptance

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 91.101%.

National Average
The national average for this outcome measure (OM) is currently 88.541%.



Brady Academy

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (94.455) percent in October and (95.833) percent in April.

ExCEL

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (100.00) percent in October and (78.571) percent in April.

Quest

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (92.308) percent in October and (100.00) percent in April.

Youth Challenge Center

Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release was (100.00) percent in October and (90.00) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

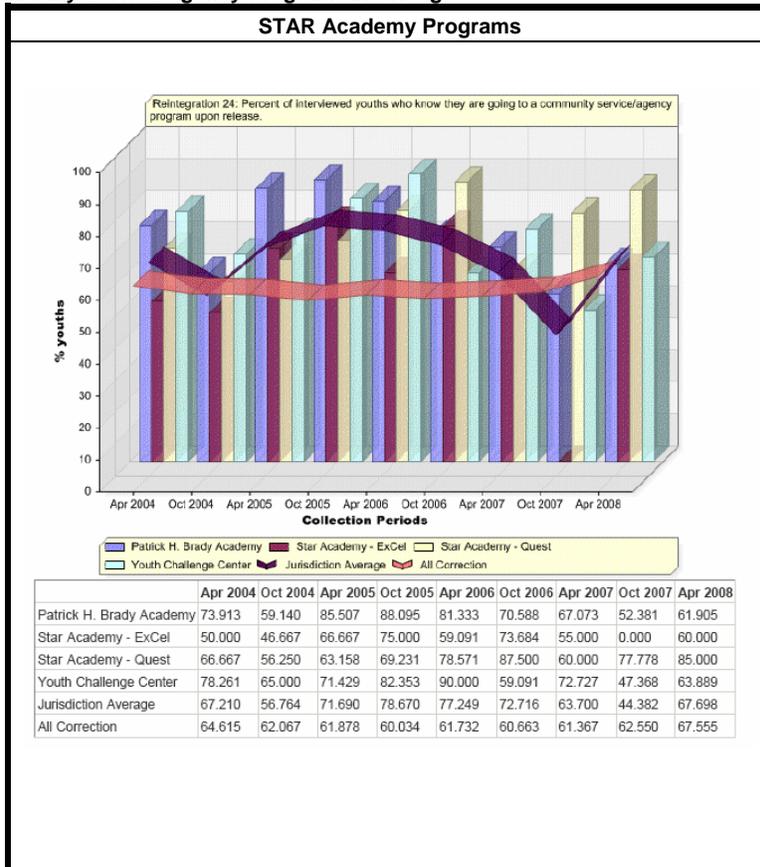
STAR Admissions
Data Not Measured

2.7.21 Reintegration 24 Community Service/Agency Program Knowledge

Percent of interviewed youth who know they are going to a community service/agency program upon release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 67.698%.

National Average
The national average for this outcome measure (OM) is currently 67.555%.



Brady Academy

In October (52.381) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (61.905) percent in April.

ExCEL

In October (00.00) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (60.00) percent in April.

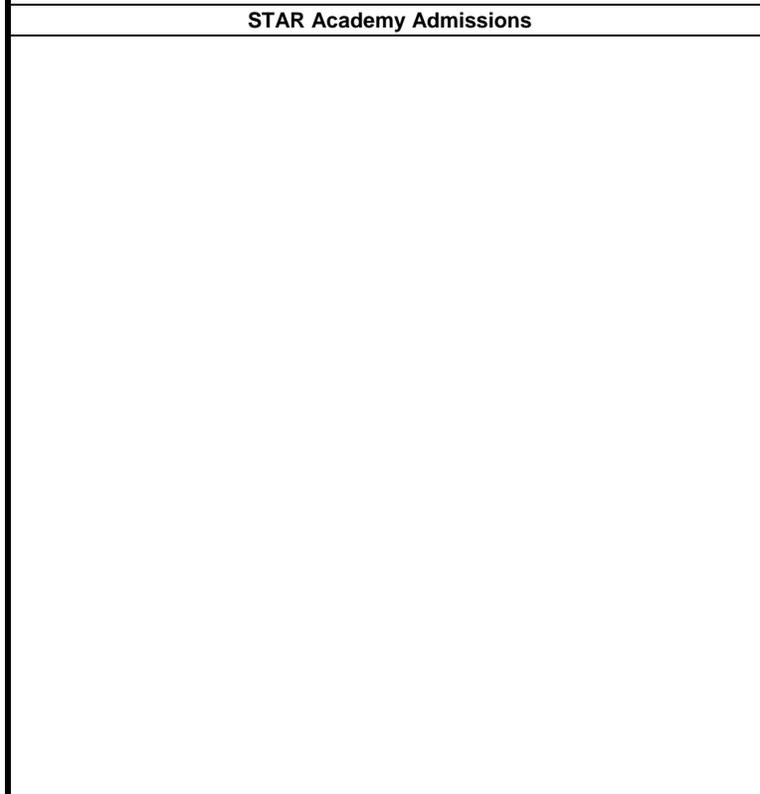
Note: Youth Exit Surveys were not administered in the October data collection.

Quest

In October (77.778) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (85.00) percent in April.

Youth Challenge Center

In October (47.368) percent of interviewed youth said they knew they were going to a community service/agency program upon release and (63.889) percent in April.



Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

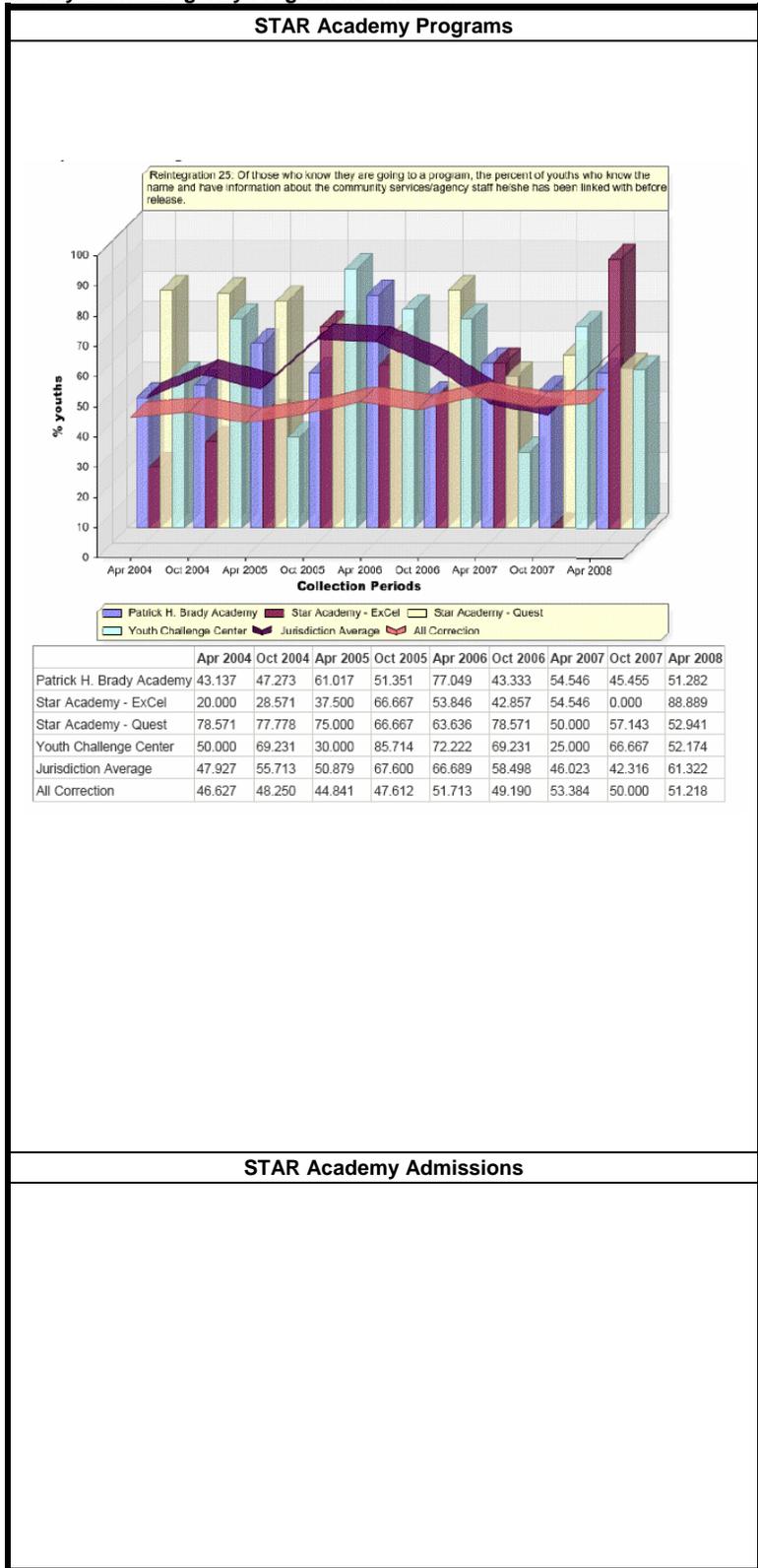
2.7.22 Reintegration 25 Community Service/ Agency Program Information

Of those who know they are going to a program, the percent of youth who know the name and have information about the community service/agency staff he/she has been linked with before release.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 61.322%.

National Average
The national average for this outcome measure (OM) is currently 51.218%.

Brady Academy
A FIP was developed for this OM in April 2008 and is currently in progress. Brady Academy and the Community Corrections PbS improvement team work jointly on this OM. **See details on next page.**



Reintegration 25: Of those who know they are going to a program, the percent of youths who know the name and have information about the community services/agency staff he/she has been linked with before release.

	Apr 2004	Oct 2004	Apr 2005	Oct 2005	Apr 2006	Oct 2006	Apr 2007	Oct 2007	Apr 2008
Patrick H. Brady Academy	43.137	47.273	61.017	51.351	77.049	43.333	54.546	45.455	51.282
Star Academy - ExCel	20.000	28.571	37.500	66.667	53.846	42.857	54.546	0.000	88.889
Star Academy - Quest	78.571	77.778	75.000	66.667	63.636	78.571	50.000	57.143	52.941
Youth Challenge Center	50.000	69.231	30.000	85.714	72.222	69.231	25.000	66.667	52.174
Jurisdiction Average	47.927	55.713	50.879	67.600	66.689	58.498	46.023	42.316	61.322
All Correction	46.627	48.250	44.841	47.612	51.713	49.190	53.384	50.000	51.218

Brady Academy
Of those who knew they were going to a program, (45.455) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (51.282) percent of youth had this information.

ExCEL
Of those who knew they were going to a program, (00.00) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (88.889) percent of youth had this information.

Note: Youth Exit Surveys were not administered in the October data collection.

Quest
Of those who knew they were going to a program, (57.143) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (52.941) percent of youth had this information.

Youth Challenge Center
Of those who knew they were going to a program, (66.667) percent of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April, (52.174) percent of youth had this information.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

STAR Admissions
Data Not Measured

Facility Improvement Plan for Brady Academy- Reintegration 25**2.7.22.1****Problem**

Our target outcome is to make sure every youth leaving Patrick Brady Academy and other STAR Academy programs know the Community -based service they will be attending upon release and have information.

Solution

The team identified R- OM #25-"Of those who know they are going to a program, the percent of youths who know the name and have information about the community services/agency staff he/she has been linked with before release". The team agreed this measure should be selected for a formal improvement plan based on the reports from the most recent data collection. The reports reflected that none of the STAR programs were as successful in this area as we would like to see. We agreed, with the increased emphasis on community based services, to include budgetary support for services, it was the right time to review our protocols in this area. Clearly, Juvenile Corrections Agents play a significant role in this outcome measure, and are in a good position to improve the outcome.

Completed/ On-going Actions Steps

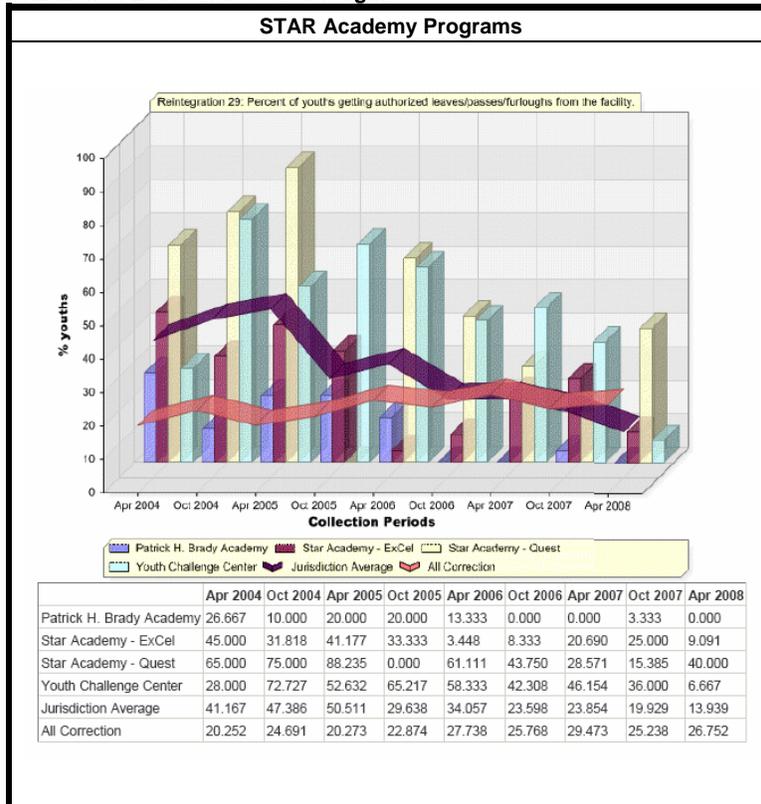
- The reintegration improvement team developed a "transition call sheet" to help guide the transition call, as well as the development of a form letter to be shared with the youth and parent following the call to outline the community based services that were agreed upon through the staffing.
- A PowerPoint training was provided to Juvenile Corrections agents at the recent regional staffing on Reintegration #25 and the reintegration improvement process in general.

2.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs

Percent of youth getting authorized leaves/passes/furlough from the facility.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 13.939%.

National Average
The national average for this outcome measure (OM) is currently 26.752%.



Brady Academy

Percentage of youth getting authorized leave/passes/furloughs from the facility was (3.333) percent in October and (00.00) percent in April.

ExCEL

Percentage of youth getting authorized leave/passes/furloughs from the facility was (25.00) percent in October and (9.091) percent in April.

Quest

Percentage of youth getting authorized leave/passes/furloughs from the facility was (15.3853) percent in October and (40.00) percent in April.

Youth Challenge Center

Percentage of youth getting authorized leave/passes/furloughs from the facility was (36.00) percent in October and (6.667) percent in April.

STAR Academy Admissions

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.

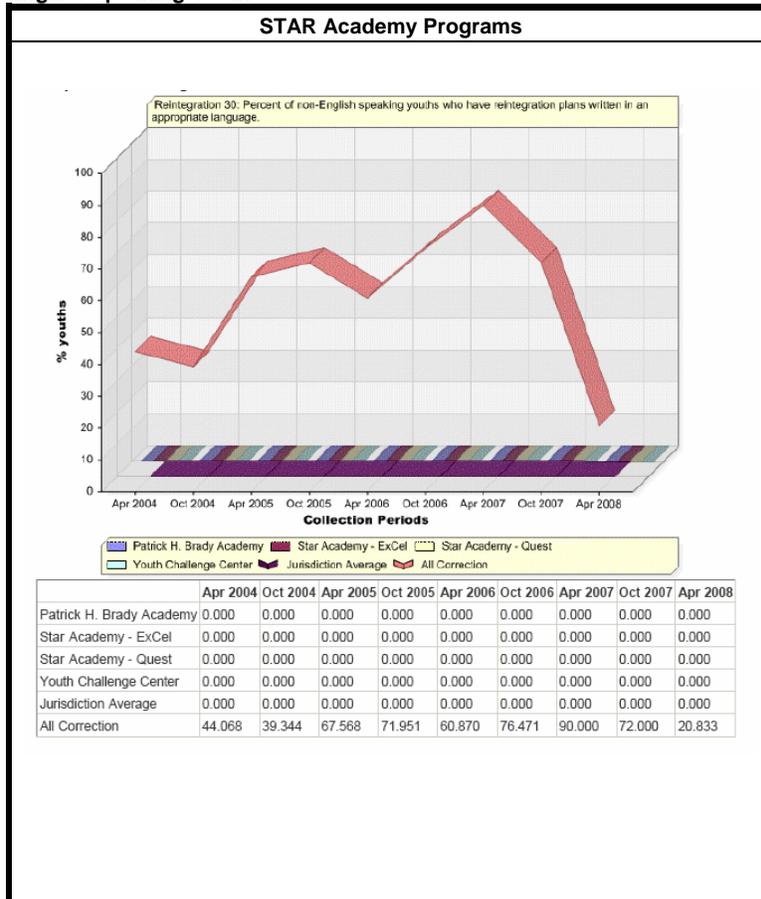
STAR Admissions
Data Not Measured

2.7.24 Reintegration 30 non-English Speaking Youth

Percent of non-English speaking youth who have reintegration plans written in an appropriate language.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 20.833%.



Brady Academy
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

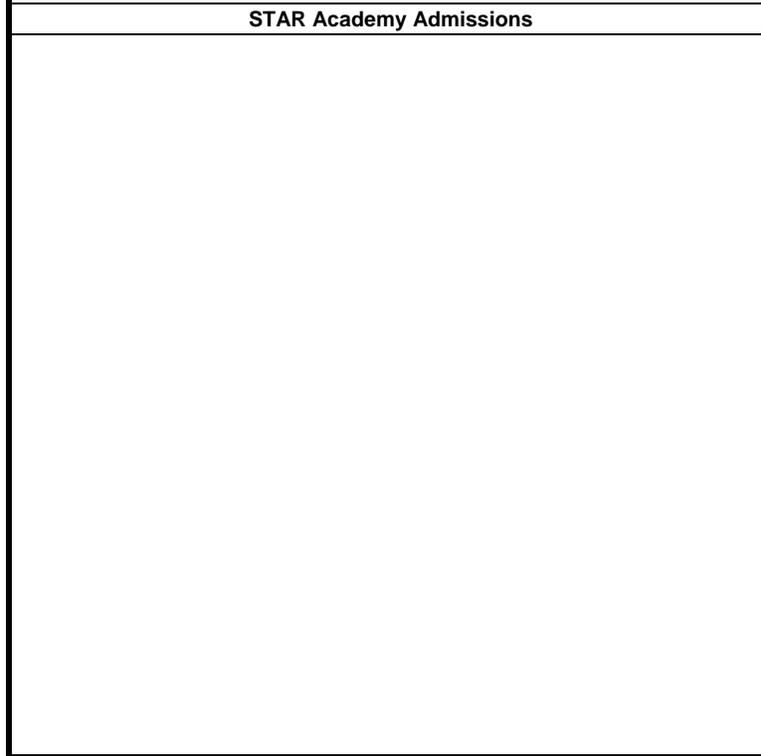
ExCEL
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Quest
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Youth Challenge Center
Percentage of non-English speaking youth who have reintegration plans written in another appropriate language did not apply in both data collections.

Jurisdiction Average
The jurisdiction average for this outcome measure (OM) is currently 0.000%.

National Average
The national average for this outcome measure (OM) is currently 0.000%.



STAR Admissions
Data Not Measured

“Other” Organizational Facility Improvement Plan**2.7.25****Problem**

The Facility Improvement Teams from all STAR Academy programs felt that communications between departments' organization wide needs to be improved.

Solution

Information from the PbS Staff Climate Survey was used to determine areas that staff reported needing improvement. Communications, training, job skills, and job satisfaction were areas the team decided to focus their efforts on.

Completed/ On-going Actions Steps

- Educate all staff on the new youth character system and obtain feedback in order to make improvements in the system.
- Cross-train program staff and education staff to assist each to get a better understanding on procedures/responsibilities, so each staff is more comfortable covering in a time of need.
- Provide better mentoring for new staff. This will include more follow up contact and solicit feedback on how we can make their transition into the new position easier. Surveys will be given to new staff bimonthly.
- Focus on providing more Corrective Thinking and Motivational Interviewing training to all staff. This would include initially training new staff and making refreshers available. Specialized Suicide Awareness training and gang training will be offered.
- Focus on team building activities to increase employee moral. Utilize ropes course activities to build trust and teamwork among staff.
- Build communication through weekly team meetings by sharing information about students to all program positions. This will allow all staffs' recommendations to be heard concerning youth's progress.

